

# Municipality of Anchorage

Mark Begich, Mayor



## Housing and Community Development 2005 Action Plan



The third of five Annual Action Plans under the  
Municipality of Anchorage Housing and Community  
Development Consolidated Plan for 2003-2007.

**FINAL**

January 1, 2005

# **Anchorage Housing and Community Development**

## **2005 Annual Action Plan**

HAND Resolution  
October 13, 2004  
and  
Adopted by Assembly  
November 9, 2004

# Table of Contents

<b>1. General Narratives</b>	<b>1-1</b>
1.1 What Does This Section Contain?	1-2
1.2 What is the Annual Action Plan?	1-2
1.3 Public Comment	1-3
1.4 Annual Action Plan Elements	1-3
1.5 How the 2005 Annual Action Plan is Organized	1-4
1.6 Geographic Distribution	1-5
1.7 Goals, Strategies, Objectives, Activities and Proposed Projects	1-6
1.8 Performance Measures	1-11
1.9 Proposed Actions	1-12
1.10 Monitoring	1-26
1.11 Leveraged Resources	1-28
<b>2. CDBG Narratives and Proposed Projects</b>	<b>2-1</b>
2.1 What Does This Section Contain?	2-2
2.2 Introduction	2-2
2.3 Federal Investment Criteria	2-2
2.4 Eligible Uses of CDBG and Section 108 Funds	2-3
2.5 Community Development Block Grant and Section 108 Resources	2-3
2.6 Proposed CDBG Project Funding Summary and Project Descriptions	2-4
2.7 Proposed Section 108 and BEDI Project Funding Summary and Project Descriptions	2-17
<b>3. HOME and ADDI Narratives and Proposed Projects</b>	<b>3-1</b>
3.1 What Does This Section Contain?	3-2
3.2 Introduction	3-2
3.3 Federal Investment Criteria	3-2
3.4 Eligible Uses of HOME Funds	3-3
3.5 Eligible Uses of CHDO Funds	3-3
3.6 Affordability Periods	3-4
3.7 Resale/Recapture Guidelines	3-4
3.8 Match	3-5
3.9 Affirmative Marketing	3-6
3.10 HOME and ADDI Resources	3-7
3.11 Proposed HOME Project Funding Summary	3-8
3.12 Proposed HOME Project Descriptions	3-8
<b>4. ESG Narratives and Proposed Projects</b>	<b>4-1</b>
4.1 What Does This Section Contain?	4-2
4.2 Introduction	4-2
4.3 Federal Investment Criteria	4-2
4.4 Match	4-3
4.5 Distribution of Funds – FY 04 Funds	4-3
4.6 Distribution of Funds – FY05 Funds	4-3
4.7 ESG Resources	4-3
4.8 Proposed ESG Project Funding Summary	4-3
4.9 Proposed ESG Project Descriptions	4-3

<b>5. List of Appendices</b>	<b>5-1</b>
5.1 Maps and Project Tables (Consolidated Plan Table 3)	5.1-1
5.2 Detailed Leveraged Resources Table	5.2-1
5.3 Goals, Strategies, Objectives and Proposed Projects Grid	5.3-1
5.4 Exhibit 1 of the 2004 Continuum of Care	5.4-1
5.5 Public Notices	5.5-1
5.6 Summary of Public Comments	5.6-1
5.7 SF-424 Form and required certifications	5.7-1

## Table of Figures

<i>Table 1-1. Summary Leveraged Resources Table</i>	<i>1-28</i>
<i>Table 2-1. Community Development Block Grant Funding Sources</i>	<i>2-3</i>
<i>Table 2-2. Section 108 and Brownfields Economic Development Initiative (BEDI) Funding Sources</i>	<i>2-4</i>
<i>Table 2-3. Proposed CDBG Projects</i>	<i>2-5</i>
<i>Table 2-4. Proposed Section 108/BEDI Projects</i>	<i>2-17</i>
<i>Table 3-1. HOME Minimum Affordability Periods</i>	<i>3-4</i>
<i>Table 3-2. HOME Program Funding Sources</i>	<i>3-8</i>
<i>Table 3-3. Proposed HOME Program Projects</i>	<i>3-8</i>
<i>Table 4-1. ESG Federal Investment Criteria</i>	<i>4-2</i>
<i>Table 4-2. ESG Proposed Project Funding Summary</i>	<i>4-3</i>

## 1. General Narratives



## 1.1 What Does This Section Contain?

The *Housing and Community Development 2005 Annual Action Plan (2005 Action Plan)* describes how Anchorage intends to invest its Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), the American Dream Downpayment Initiative (ADDI), and Emergency Shelter Grant (ESG) funds for the 2005 program year. It also identifies actions that the Office of Economic and Community Development's Community Development Division and other local organizations may use to further the strategies in the *Municipality of Anchorage Housing and Community Development Consolidated Plan for 2003-2007 (Consolidated Plan)*.

### ***What Does This Mean to Me?***

This section answers the following questions:

- What are the goals, strategies, objectives and performance measures?
- What actions does the Municipality plan to take in the coming year regarding homelessness, fair housing, and other issues?
- How do the projects and actions planned for 2005 help address the goals, strategies and objectives found in the Anchorage Housing and Community Development Consolidated Plan for 2003–2007?
- How the public was able to comment on the draft Action Plan?

## 1.2 What is the Annual Action Plan?

The *Consolidated Plan* adopted broad strategies and objectives to address a broad range of priority needs related to affordable housing, public housing, homelessness, and non-housing community development. The *2005 Action Plan* covers the third of the five program years covered by the Consolidated Plan.

The U.S. Department of Housing and Urban Development requires cities and counties to complete a Consolidated Plan to receive funds for the CDBG, HOME, and ESG programs. The *Consolidated Plan* contains six major components:

- A. A housing market analysis.
- B. An assessment of affordable housing, public housing, homelessness, community development, and other related needs.
- C. A description of the priority needs selected by the Municipality.
- D. A strategic plan to address priority needs.
- E. An explanation of how the Community Development Division will work with its partners in the public, private, and nonprofit sectors to carry out the strategic plan.

- F. An Annual Action Plan describing the proposed projects and activities that the Community Development Division plans to undertake in the coming program year to carry out the long term strategies to address priority needs.

This document, the *2005 Action Plan*, is item F from the above list. Items A-E from the above list may be found in the *Consolidated Plan*, available from the Community Development Division. The *2005 Action Plan* describes the projects and activities planned for the upcoming program year (PY) in relation to the *Consolidated Plan*'s strategies, objective, and performance goals. The time period covered is January 1, 2005 to December 31, 2005. Because the program year coincides with the Municipality's fiscal year (FY), FY and PY are used interchangeably in this document.

### 1.3 Public Comment

Comments on the draft plan were accepted through October 4, 2004. Written comments were invited to be submitted to the Community Development Division located at 632 W. 6th Ave, Suite 630 (City Hall), by mail to PO Box 196650 Anchorage, AK 99619-6650, fax to 343-6831 or email to [BoehmJH@muni.org](mailto:BoehmJH@muni.org). Comments were also accepted during a public hearing on September 15, 2004 beginning at 4pm in the Mayor's conference room of City Hall, 632 W. 6th Ave, 8th Floor.

### 1.4 Annual Action Plan Elements

In accordance with HUD regulations, the *2005 Action Plan* includes the following components:

- A. **Standard Form 424 (SF-424).** The Appendices contain this required Federal form.
- B. **Geographic Distribution:** A description of the areas of the Municipality (including areas of low- and moderate-income concentration) in which Anchorage will provide assistance in the coming program year—along with the rationale for the priorities for allocating investment geographically.
- C. **Annual Actions for the Coming Program Year.** A description of the Municipality's proposed actions and projects to carry out the 5-year strategies and objectives in its *Consolidated Plan*. Many of these actions are projects funded by CDBG, HOME, and ESG. Other actions are required that may not be funded by these programs. The proposed actions must be in the following categories:
  - i. **Actions for the Homeless and Special Needs Populations:** A description of the activities that the Municipality proposes to undertake during the coming program year to:
    - Address emergency and transitional housing needs of homeless individuals and families.
    - Prevent low-income individuals and families from becoming homeless.

- Help homeless persons make the transition to permanent housing and independent living.
  - Address the special needs for persons who are not homeless.
- ii. Housing and Community Development Actions: A description of the actions proposed for the coming program year to address:
- Public Housing and Resident Initiatives
  - Reducing the number of poverty level families.
  - Evaluating and reducing lead-based paint hazards.
  - Obstacles to meeting underserved needs.
  - Fostering and maintaining affordable housing.
  - Overcoming impediments to fair housing choice.
  - Enhancing the Municipality's housing and community development delivery system (institutional structure).
  - Enhancing coordination between public and private housing and social service agencies.
  - Monitoring.
- D. **Resources.** A description of the resources that are reasonably expected to be available to address the priority needs and specific objectives identified in the *Consolidated Plan*.
- E. **CDBG narratives and Section 108/BEDI/CDBG-funded Actions.** Narratives that describe certain components of the Municipality's CDBG program and a description of the proposed projects to be funded with CDBG, Section 108 and the Brownfields Economic Development Initiative.
- F. **HOME/ADDI narratives and HOME and ADDI-funded Actions.** Narratives that describe certain components of the Municipality's HOME program and a description of the proposed projects to be funded with HOME.
- G. **ESG narratives and ESG-funded Actions.** Narratives that describe certain components of the Municipality's ESG program and a description of the proposed projects to be funded with ESG.
- H. **Required certifications.** Certifications to conduct certain actions such as to "affirmatively further fair housing."

## 1.5 How the 2005 Action Plan is Organized

The *2005 Action Plan* presents this information in four sections. Section One contains the general information that applies to all three programs. It provides the geographic distribution of funding and explains how proposed projects are related to the 5-year strategies in the *Consolidated Plan*. It also summarizes proposed projects and presents proposed actions for the coming year.



Sections Two, Three, and Four present the information required for CDBG, HOME, and ESG, respectively. Each Section also describes the projects proposed for funding under each program. The HOME section also provides information on ADDI. The CDBG section also contains information on projects proposed for funding under the Section 108 loan program and the Brownfields Economic Development Initiative (BEDI) program.

## **1.6 Geographic Distribution**

### **A. General**

In Anchorage, the greatest concentration of minority populations is found in census tracts 6 and 9.01: 50-75 percent of the population in these census tracts is non-white. These census tracts cover the neighborhoods more readily identified as Government Hill, the Central Business District, Mountain View, Fairview and Airport Heights. Of equal significance is that 0 to 50 percent of Anchorage's non-white population as a whole reside in a much broader region: from census tracts stretching from the Northeast Community Council, across Russian Jack, and as far West as Turnagain and Spenard. This suggests that while there is a higher concentration of minorities residing in census tracts 6 and 9.01, there are also many minority residents spread throughout the Anchorage community. Anchorage is segregated more on the basis of economic status than on the basis of race.

The opportunity for economic development in its older neighborhoods increases as Anchorage matures. Because of the scarcity of developable land elsewhere in the bowl, public/private partnerships resulting in positive infill development in Anchorage's lower income neighborhoods are more promising than ever. This Plan strives for a careful balance between incentives for revitalization, and care to retain affordability without further concentrating low income or minority populations.

As such, programs in this plan that assist low-income households with housing are generally available city-wide. Programs that focus on neighborhood and economic revitalization, however, are targeted to lower income areas. The Municipality will continue to explore how to successfully provide incentives for revitalization, and noticeably impact a neighborhood. In this plan as in the last, there is a focus on Mountain View, through the Mountain View Neighborhood Revitalization Strategy. Other efforts by the Municipality are underway to further enhance a neighborhood-based strategy, throughout the community. For example, in the Fall of 2004, the Department of Parks and Recreation reorganized its services to provide better neighborhood access to facilities. The Administration is researching other methods of making a bigger neighborhood impact utilizing its existing services.

### **B. Mountain View Neighborhood Revitalization Strategy**

Primarily located in census tract 6, the neighborhood of Mountain View exhibits a relative concentration of both minority and low-income populations. The Community

Development Division has drafted a Mountain View Neighborhood Revitalization Strategy (NRS) which, at the time of the publication of this Action Plan, is undergoing final edits for approval by HUD. *2005 Action Plan* projects that will address the revitalization of Mountain View, listed below, are detailed in the CDBG and HOME Sections of this plan (Sections Two and Three):

i. CDBG Funded Programs and Projects

- 1. Mountain View Neighborhood Plan
- 2.a. Affordable Homeownership (available citywide, but with a historic focus on Mountain View)
- 2.b. Minor Rehabilitation Program (available citywide, with a target of Mountain View for the World Changers program)
- 2.c. Rental Rehabilitation Program (available citywide)
- 3.a. Mountain View Revitalization (available citywide)
- 4.a. Mountain View Slum & Blight
- 4.b. Blight Removal/Code Enforcement (available citywide)

ii. Section 108/BEDI Funded Programs and Projects

- S108-1. Randy Smith Center (Sadler's Building, located in Mountain View)
- S108-2. New Section 108/BEDI projects (not yet identified – must be located in Mountain View)

iii. HOME-Funded Programs and Projects

- 2. AnCHOR (available citywide)
- 3. Homeowner Rehabilitation Program (available citywide)
- 4. Housing Development/GOAL (available citywide)

iv. Other Programs and Projects

- The Mountain View Neighborhood Revitalization Strategy identifies additional projects that are being undertaken by other sources of funds and other organizations in the community. Please see the Mountain View NRS for more details.

## **1.7 Goals, Strategies, Objectives, Activities and Proposed Projects**

Anchorage's *Consolidated Plan* strategies, objectives, activities, and proposed projects for the 2005 program year must meet one of the three national objectives. These national objectives are:

- A. Eliminate Slum and Blight.**
- B. Assist low and moderate income persons/households.**
- C. Urgent need.**

The Municipality developed priority strategies and objectives to meet Anchorage's housing and community development needs and national *Consolidated Plan* objectives.

### **1.7.1 Consolidated Plan Statutory Goals**

All activities proposed for CDBG, HOME or ESG funding must meet one of three federal statutory goals. Likewise, each of the Municipality's strategies, objectives, and activities for the *Consolidated Plan* each address at least one of three basic goals, defined by federal law:

- A. **To provide decent housing.** First, the programs are to provide decent housing. Included within this broad goal are the following: assist homeless persons to obtain affordable housing; retain the affordable housing stock, increase the availability of permanent housing that is affordable to low-income people without discrimination; and increase supportive housing that includes structural features and services to enable persons with special needs to live in dignity.
- B. **To provide a suitable living environment.** This includes programs aimed at improving the safety and livability of neighborhoods; increasing access to quality facilities and services; reducing the isolation of income groups within areas by de-concentrating low housing opportunities and revitalizing deteriorating neighborhoods; restoring and preserving natural and physical features of special value for historic architectural or aesthetic reasons and conserving energy resources.
- C. **To expand economic opportunities.** This goal includes creating jobs accessible to low and very low income persons; providing access to credit for community development that promotes long term economic and social viability; and empowering low- and very low-income persons in federally assisted and public housing to achieve self sufficiency.

### **1.7.2 The Municipality's Priority Strategies**

The Municipality has developed two sets of strategies to respond to the statutory goals: one based on results from a local citizen participation and consultation process (called here "first tier strategies"), and the second in response to specific national *Consolidated Plan* objectives (called here "second tier strategies"). Both tiers of strategies are important considerations when proposing and making funding decisions through the consolidated planning process. Projects and activities proposed for ESG, HOME and/or CDBG funding must meet at least one of the first tier strategies. Many projects or activities meeting first tier strategies will be further supported if they also meet second tier strategies.

- A. **First Tier Strategies.** Through the citizen participation and consultation process described in the 2003-2007 *Consolidated Plan*, the Community Development Division developed seven top-level strategies to meet the priority needs. These strategies are based on the Citizen Participation Plan, the Housing and Community Development Survey, Town Center meetings, Focus Groups meetings and other input from housing and non-profit agencies.

- i. Expand and preserve affordable rental housing opportunities, particularly for low-income persons.
- ii. Increase and preserve affordable homeownership opportunities, particularly for low- and moderate-income persons.
- iii. Utilize a Continuum of Care approach, in collaboration with the community, to strive to reduce the frequency and duration of homelessness.
- iv. Strengthen the safety net of housing and services for persons with special needs.
- v. Promote livable neighborhoods and community revitalization.
- vi. Enhance job training and employment opportunities for low- to moderate-income persons.
- vii. Use CDBG funds to leverage other funding sources and sponsor economically viable projects with large public benefits.

The Community Development Division will only provide CDBG, HOME, and ESG funds to projects that support or help meet the above strategies during one or more of the five program years covered by the Anchorage Housing and Community Development *Consolidated Plan* for 2003-2007.

**B. Second Tier Strategies.** Second tier strategies were developed in response to the national *Consolidated Plan* objectives. These strategies must also be pursued through projects and activities included in the *Consolidated Plan*.

- i. Work with the public, private, and nonprofit sectors to identify impediments to fair housing choice and develop strategies to overcome them.
- ii. Collaborate with State and local agencies, nonprofit groups, and the private sector to reduce housing-related lead-based paint hazards, especially for low-income families and children.
- iii. Support State and Municipality efforts to move low-income persons to economic self-sufficiency.
- iv. Encourage collaboration among the organizations providing housing, community development, and economic development programs and services in the municipality.

### **1.7.3 Consolidated Plan Objectives**

The Municipality's *Consolidated Plan* includes several objectives designed to help the community implement the goals and strategies listed above. These objectives are given numbers for convenient reference in this Action Plan, and listed below:

- AH-1. Help low- to moderate-income households purchase a home.
- AH-2. Help low-income homeowners remain in their homes by providing funding for emergency repairs.
- AH-3. Help low-income households remain in their homes by providing housing rehabilitation funding.
- AH-4. Help lower income households afford rental housing.
- AH-5. Provide assistance to lower income households with special needs to modify their home for increased accessibility.
- AH-6. Link housing with supportive services for the homeless or special needs households with lower incomes.
- AH-7. Use Section 108 Guaranteed Loan Funds to leverage development activities.
- PS-1. Support victims of domestic violence and/or sexual abuse.
- PS-2. Provide support to low and moderate income families and children.
- PS-3. Fund programs and services that support job training and employment of lower income people.
- HP-1. Fund activities to prevent homelessness.
- HP-2. Fund supportive services to help the homeless secure permanent housing and maintain independent living.
- HP-3. Help emergency shelters for the homeless with maintenance and operations.
- SLE-1. Eliminate slums and blight in city neighborhoods.
- SLE-2. Promote neighborhood planning.

Through the Action Plan and CAPER processes, CDD summarizes the proposed activities in relation to the goals strategies and objectives identified through the *Consolidated Plan* process. A summary table showing the relationship between the proposed projects for the *2005 Action Plan* and the goals, strategies and objectives of the *Consolidated Plan* is included in Appendix Eight. In addition, "Table 3", included in Appendix One provides reference to the objectives numbers given above.

### **1.7.4 Consolidated Plan Principles**

The Municipality of Anchorage has identified several principles associated with the goals and strategies of the *Consolidated Plan*. These principles will be used as guidance when designing programs and objectives included in each annual plan. These are listed below:

- A. Priority shall be focused on developing and preserving housing for those with the greatest needs.
  - Those with the greatest need include people who are homeless, living in dangerous environments or in substandard housing that violates safety codes.

- Those with the greatest needs also includes people who have historically had limited access to housing and those particularly vulnerable to housing loss. Among these are very low income single parents, youth, people leaving foster care, the elderly, members of racial/ ethnic/cultural minorities, refugees and persons who have mental or physical disabilities.
- B. To make the best use of existing affordable housing resources, a continuum of services must be available to assist individuals and families in locating, obtaining, and maintaining decent stable affordable housing.
- Persons with the greatest needs should receive supportive services that will enable them to stay in housing.
  - Supportive services should be designed to promote the greatest degree of economic independence and self sufficiency appropriate for the individual.
  - Services for locating, obtaining, and maintaining decent stable, affordable housing should be readily available.
- C. Both public and private resources are required to meet community housing need.
- Public Housing resources should be directed toward housing for those with the greatest needs.
  - Public money may also be used to stimulate private investment and fill affordability gaps.
  - Participation of the philanthropic sector in public private partnerships should be encouraged
  - Market driven private financing should be the primary source for meeting all other housing needs.
- D. There should be a direct relationship between the amount of public investment and the affordability of units
- Maximizing the number of unit years of affordability is an important use of public investment.
  - As a condition of receiving public investment, designated affordable units should remain affordable for a minimum of 15 years.
  - The number of rental units designated to remain affordable should be balanced with a subsidy to the project so that programs are marketable to private for profit and not-for-profit developers.
  - Preference should go to programs that increase or preserve the affordable housing inventory, rather than programs that subsidize ongoing cost.
  - Sufficient public resources should be invested to assure that affordable housing is designed, constructed, managed, and maintained so that it will be an asset to the community over the long term.

- E. The goals of public investment in non-housing community development should be economic vitality; safe and stable neighborhoods; thriving families; and access to opportunity for all residents.
- Public investment in community development at the neighborhood level should focus on neighborhoods that have not shared in the recent economic expansion and on residents who have faced or are facing involuntary displacement as a result of neighborhood revitalization.
  - Public investment in community development should focus on removing barriers to employment, retaining jobs in neighborhoods and providing adults and youth with access to opportunities to earn at least a living wage.
  - Public investment in community development should support the goal of having essential goods and services available to low income residents in their local communities.
  - Public investment in community development should support asset-building programs to build the wealth of low and very low income residents (household income 0 to 60% MFI (median family income)).

## 1.8 Performance Measures

In September of 2003, HUD published new guidance on performance measures encouraged through the consolidated planning process. Performance measures proposed in this *2005 Action Plan* will be reviewed by a subcommittee of the Housing and Neighborhood Development Commission for use by the start of the 2005 program year. Unless amended by notice to the CDD email list, (not considered a substantial amendment), the performance measures discussed in this part will be used during the 2005 program year.

Appendix 5.1 (“Table C”) shows the expected units of accomplishment, primarily “outputs”, for the 2005 program year. As pointed out by HUD guidance, however, this type of “output” measure does not provide the best information to program administrators and the community about both “productivity” and “program impact”. Therefore, in addition to the units of accomplishment proposed in Appendix 5.1, the indicators below are proposed to measure “productivity” and “program impact”. In identifying performance measures for this purpose, data collection is the primary limitation. These indicators, while not perfect, may realistically be tracked, and offer, at the very least, proxies for “productivity” and “program impact”.

### A. Productivity Measures

- Total CDBG/HOME program dollars to affordable housing unit rehabbed, by program
- Total CDBG/HOME program dollars to affordable housing unit produced or purchased, by program
- Ratio of CDBG funds remaining in the US Treasury account (unexpended funds) to the most recent annual allocation (the “LOCCS ratio”)
- % HOME funds committed in IDIS

## B. Program Impact Measures

- Proportion of properties which have reached code enforcement's "final warning" stage during the past 24 months that remain a hazard.
- Number and percent of housing units assisted that have eliminated at least one significant health and safety deficiency as a result of housing rehabilitation, defined by local codes.
- Number of small business loans in low income zip codes (target neighborhoods).
- Average time between the date a homeless individual is identified through the HMIS system and the date he/she is housed in affordable and safe housing
- Change in number of homeless singles as measured by AHFC's point in time surveys
- New 1 or 4 bedroom housing units produced which are affordable to households at or below 50 percent of the median income

## 1.9 Proposed Actions

This section reviews different types of proposed actions that the community will take to address the *Consolidated Plan* Goals, Strategies, Priorities and Principles.

### 1.9.1 Helping the Homeless and Other Special Populations

In 2004, the Community Development Division worked with the community on two major initiatives that will impact activities in 2005: the 2004 Continuum of Care application (often referred to as "Exhibit 1"), and the Mayor's Task Force on Homelessness. While both efforts will identify activities for the coming year, at the time of this Action Plan publication, only Exhibit 1 has been completed. Final recommendations by the Task Force are expected in Early 2005; however, initial indications provide enough information for projected activities. Should these change significantly, this section may be amended by notice to the Housing and Community Development email distribution list (this is not considered a substantial amendment to the plan).

Unless amended by notice, the following activities will be undertaken during the 2005. During the coming program year, the Community Development Division will work with community partners to articulate and implement a "Continuum of Care" approach to reduce the frequency and duration of homelessness. It will carry out this strategy by funding projects and planning efforts, as well as providing coordination amongst those engaging in other actions to help homeless people.

- A. **Continuum of Care.** "Continuum of Care" is a phrase often used to describe the array of housing and supportive services necessary to reduce, prevent and ultimately eliminate homelessness in a community. The "continuum" may include permanent housing, transitional housing, emergency shelters, supportive services, economic development, and any other form of care that is identified as a need to prevent, reduce and eliminate homelessness.

The "Continuum of Care" is also the common name for the plan a community develops in response to the US Department of Housing and Urban Development's annual funding



application for homeless funding through the McKinney-Vento Homeless Assistance Act. While funding applications are the responsibility of individual non-profits or public agencies that apply to HUD directly, all applications from a single jurisdiction must include a common “Exhibit 1”, which includes an analysis of the community’s “Continuum of Care” for homelessness, gaps in the network of care, and goals and strategies to fill those gaps. The Municipality’s “Exhibit 1” from the 2004 application is included as Appendix Seven to this Action Plan and thereby incorporated into it. “Exhibit 1”’s priorities, gaps analysis, goals and strategies are part of the *2005 Action Plan*’s proposed plans for addressing homelessness during the coming year.

During 2005, CDD will also serve as the coordinating entity for next year’s “Exhibit 1” of the Continuum of Care. In order to ease participation by those interested in homelessness issues, coordination for the 2005 “Exhibit 1” will take place amongst all interested parties at meetings held before or after the monthly Homelessness Services Forum sponsored by the Department of Health and Human Services.

- B. Mayor’s Homelessness Task Force.** In direct response to one of the 2003 Continuum of Care Action Steps, the Mayor’s Task force on Homelessness (Task Force) was convened in January of 2004 as a standing subcommittee of the Housing and Neighborhood Development Commission (HAND Commission). The Task Force was charged with developing what the Municipality’s overall vision and goals for homelessness for the next ten years. The Task Force developed one-, three-, five-, and ten-year action steps that work towards the vision. The Task Force completed these tasks during 2004, and presented the plan to the Municipal Assembly in December, 2004. The Assembly will consider endorsing the plan in January, 2005.

The plan is available to the public on the Community Development Division’s website, and in hard copy at the Community Development Division office. Highlights of Action Steps for year one (2005) include the following:

- i. Establishing, by municipal ordinance, a five-member oversight board as part of the HAND Commission
- ii. Developing a “white paper” and speaker’s bureau to facilitate presentation and collaboration in community-wide implementation of the Ten-Year Plan on Homelessness.
- iii. Streamline housing barrier assessments community-wide by developing a common assessment form, ensure housing barrier assessments are done in resident program evictions and discharges.
- iv. Implement “Community Point”, a web-based community resource system
- v. Voice support at the US Conference of Mayors for creating a single definition of homelessness for use in all McKinney Act and other federally funded programs.
- vi. Reduce community and neighborhood impact of homelessness through outreach to homeless camps

- vii. Identify existing case management resources/case managers in order to build a better case management network and community-wide approach to housing first.
- viii. Create development authority within the Municipality of Anchorage capable of developing affordable housing.
- ix. Research methods, through a HAND Commission subcommittee, to provide stability to some mobile home parks.

C. **Proposed Projects in the 2005 Action Plan.** In addition to the planning efforts described above, several projects proposed for funding by CDBG, HOME and ESG included in this Action Plan will address homelessness in Anchorage. They include the following:

- i. CDBG Funded Programs and Projects
  - 1. Mayor's Homelessness Task Force staff support
  - 2.b. Minor Rehabilitation Program (provides essential repairs and accessibility improvements to low-income homeowners, including manufactured housing/mobile home owners, to prevent homelessness)
  - 3.b. Salvation Army McKinnell Shelter (in 2006)
  - 3.c. Clare House Renovation
  - 3.d. Covenant House Crisis Center
  - 5.a. St. Francis House
  - 5.e. Job Development
- ii. HOME-Funded Programs and Projects
  - 3. Homeowner Rehabilitation Program (provides home improvements to low-income homeowners to prevent homelessness)
  - 4. Housing Development/GOAL (the competition for these funds involves bonus points for applicants that will apply a preference in their waiting list for homeless families and individuals, and additional bonus points for applicants that commit to housing populations with special needs, including the homeless).
- iii. Emergency Shelter Grant Programs and Projects
  - 1. Homeless Prevention
  - 2. Maintenance and Operations
  - 3. Essential Services

Alaska Housing Finance Corporation will continue its point-in-time surveys to obtain accurate unduplicated counts of the number of homeless people in the Municipality as of a given date. The Community Development Division will continue to work with the Municipal Department of Health and Human Services Homeless Services Forum to enhance planning and service delivery.

### **1.9.2 Addressing the Special Needs of Persons Who Are Not Homeless**

Many of the projects listed above will also benefit persons who are not homeless but who require supportive services. In fact, many of the planning efforts through the Continuum of Care and the HAND Commission's Mayor's Task Force on Homelessness must address these special needs in order to prevent housed individuals and families from becoming homeless. These programs and projects are listed below:

#### **A. CDBG Funded Programs and Projects**

- 1. Mayor's Homelessness Task Force support and research funds
- 2.b. Minor Rehabilitation Program (provides essential repairs and accessibility improvements to low-income homeowners, including manufactured housing/mobile home owners, to prevent homelessness. Preference given in this program to families with a member with disabilities.)
- 3.e. Parks Rejuvenation (as part of this project, accessibility barriers associated with the trail in the Cuddy Family Midtown Park will be removed.)
- 5.b. Senior Vision Assessment Program
- 5.d. Multi-sensory Instruction of Illiterate Adults

#### **B. HOME-Funded Programs and Projects**

- 2. AnCHOR (available citywide)
- 3. Homeowner Rehabilitation Program (provides home improvements to low-income homeowners to prevent homelessness)
- 4. Housing Development/GOAL (the competition for these funds involves bonus points for applicants for applicants that commit to housing populations with special needs).
- 6. Homeownership Demonstration Project (produces housing units for families with at least one member with a disability)

#### **C. Emergency Shelter Grant Programs and Projects**

- 1. Homeless Prevention

### **1.9.3 Public Housing and Resident Initiatives**

Two housing authorities own and operate assisted housing projects within the Municipality: the Alaska Housing Finance Corporation (AHFC), a public housing authority, and the Cook Inlet Housing Authority (CIHA), a Regional Housing Authority. Neither of these two agencies is a "troubled" housing authority. In fact, both AHFC and CIHA are considered "high" performers. Development of the *Consolidated Plan* and this Annual Action Plan included consultation with staff and residents of both organizations. The Community Development Division will continue working with both organizations to help them achieve the goals and objectives in their Public Housing Agency Plans, which are consistent with the goals and objectives of the *Municipality of Anchorage Housing and Community Development Consolidated Plan* for 2003-2007. A summary of activities CIHA and AHFC will undertake during 2005 is included below.

## **A. Alaska Housing Finance Corporation**

Alaska Housing Finance Corporation (AHFC) is the public housing authority for the Municipality of Anchorage. As such, it prepares the Five-Year Public Housing Agency Plan which covers July 1, 2000 through June 30, 2005 and was adopted by the AHFC Board of Directors in the spring of 2000. It contained seven goals:

- Provide programs and services that are responsive to the diverse housing needs statewide.
- Increase homeownership.
- Increase special needs housing.
- Expand partnerships to strengthen program and service delivery.
- Strengthen commitments to AHFC housing programs, functions and benefits.
- Promote operational excellence.
- Manage assets to generate sufficient profit to meet AHFC financial commitments.

Under this plan, the fifth and last annual Agency Plan under the five year cycle was recommended by the Board in March of 2004. It contained several additional objectives: (1) to examine the preference system currently in use for admission of new applicants; (2) to examine the implications for designing as elderly-only, developments that currently house both the elderly and single disabled individuals; (3) to set aside up to 100 “tenant based” vouchers for use as “project-based” vouchers. A copy of the Annual Plan is available for review on the AHFC web page, at [www.ahfc.state.ak.us](http://www.ahfc.state.ak.us).

**Status of Public Housing and Assisted Housing in Anchorage:** AHFC owns and operates 730 rental units in Anchorage. Among those, 545 are public housing units; 137 are Section 8 New project based assistance units; and 48 are market rate units with six of those subsidized through HUD. Because families tend to apply for all programs, it’s difficult to provide an unduplicated number of applicant families – a conservative estimate is about 900 families.

AHFC has assigned 2,305 Housing Choice Vouchers to Anchorage. There are 2,178 families on the voucher wait list. As of the July 2004, 2,108, or 91 percent, were leased. Another 193 families were in shopping status, meaning that AHFC had issued them a voucher, but they had not yet returned “landlord papers” indicating that they located a rental unit.

In the past ten years, the Congress has appropriated no money for growth in the public housing program. The last increment of voucher funding that AHFC qualified for was three years ago. No incremental funding was appropriated by Congress since then. More recently, AHFC has been concerned with revised funding formulas for both programs. In FY2005, AHFC experienced a cut of over seven percent in the Housing Choice Voucher program. This represents a loss of funding in excess of \$400,000 per year.

On the public housing side, HUD is proposing national implementation of a revised funding formula based upon a Harvard University cost study. The authors of study recommended that

Alaska warrants additional research before applying its findings. Nevertheless, HUD's negotiated rule making process suggests this might not be the case. If implemented, AHFC estimates a loss of operating subsidy in excess of \$6 million annually amounting to a 50 percent budget reduction, statewide.

**Housing Choice Voucher, Project-Based Units:** In the FFY04 Agency Plan, AHFC indicated it would operate a pilot program using up to 100 tenant-based vouchers as project-based units. It would address the following goal:

- ✓ Maximize the number of affordable units developed or rehabilitated through the Greater Opportunities for Affordable Living (GOAL) program.

GOAL includes development subsidies such as Low Income Housing Tax Credits, HOME Investment Partnerships Program and the Senior Citizen Housing Development Fund. Though considered affordable housing, developments using these resources do not necessarily have rental assistance attached to them. By project basing a certain number of its vouchers, AHFC hopes to assist the targeted populations served by the GOAL program.

On March 18, 2004, HUD issued a proposed rule dealing with project based vouchers. The rule contained several significant amendments to earlier HUD "guidance" affecting the way a public housing authority manages project based assistance. The comment period for the rule did not expire until May of 2004. AHFC is awaiting the final rule before it develops any request for proposals necessary to assign project based vouchers to a private landlord.

**Homeownership Programs:** AHFC administers a "5(h)" public housing homeownership program in Anchorage. Nineteen single family homes, located in the Fairview and Mountain View communities, were substantially renovated and sold to qualified families. Eligible families reside in either public housing or are participants in the Housing Choice Voucher program. Eighteen of the homes have been sold; one was sold during the reporting period; the 19<sup>th</sup> and last home was renovated during the reporting period and is expected to sell in September, 2004.

During the reporting period the AHFC Board of Directors approved a pilot program using the Housing Choice Voucher to subsidize homeownership. The program targets families whose head or spouse is a person with a physical, mental or developmental disability. The goal was at least ten homes sales, statewide. In Anchorage, AHFC partners with the Municipality and Anchorage Neighborhood Housing Services to acquire AnCHOR down-payment assistance on behalf of qualifying participants.

The following general guidelines are used to determine applicant eligibility:

- At the time of application, the family must have received voucher assistance for a minimum of 12 months, in compliance with their lease and program requirements.

- The head of a household or spouse must meet the Disabled Family definition according to 24 CFR 5.403. Appropriate documentation is required.
- Possess an annual income equivalent to the minimum wage times 2000 hours.
- Qualify as a “first-time homeowner” with a lender of their choice.
- Complete an AHFC HOME CHOICE seminar.

During the reporting period, AHFC issued thirteen homeownership certificates, statewide. The certificates are issued on a first come, first served basis, coupled with the eligibility criteria. Three Housing Choice Voucher homeownership loans have closed in Anchorage.

**Public Housing Division Grant Programs:** With the cessation of the Public Housing Drug Elimination Program grants, virtually all of the resident initiatives that AHFC administers are funded by Corporate receipts. An exception is the Resident Opportunities and Self Sufficiency (ROSS) grant, which is matched by AHFC. The following is a list of available programs.

*Gateway Learning Center – Anchorage.* The center is located at the Park View property in heart of Fairview. Contained in the center is a ten station computer lab, offices for staff and partner agencies and classroom space. AHFC operates the center through a combination of annual operating funds and its Public Housing Capital Grant. Partner agencies include Nine Star Enterprises, who administers an after school homework lab for ten hours per week; Alaska Youth and Family Network (AYFN,) who assists public housing families with mental health services; the YWCA, who administers an entrepreneurial program for women; and the University of Alaska, Anchorage, who provide computer training and computer maintenance.

*Scholarship Fund – Statewide.* The Community Enrichment Scholarship provides financial assistance of up to \$500 per scholarship to ten public housing tenant or Housing Choice Voucher participants. The loss of HUD funding for Drug Elimination Program reduced the number of scholarships from 20 to the current 10. In FY04, six recipients were Anchorage residents.

**Resident Opportunities and Self-Sufficiency Program (ROSS):** The grant funds both service coordination in elderly/disabled developments and a heavy chore service program. Both programs are located at the Chugach View, a 120 unit Section 8 project based assistance development, and Chugach Manor, a 120 unit public housing development. Approximately 50 units per month are assisted through the heavy chore service program. Residents pay a nominal fee for services; the grant pays for the majority of the costs.

**Family Self-Sufficiency Program:** Family self-sufficiency (FSS) is a voluntary program to promote economic self-sufficiency. Families living in public housing or those receiving a Housing Choice Voucher are eligible to apply. FSS assists families by enabling them to recoup higher rent payments resulting from increases in earned income. The payment occurs when the family graduates from the program. Average payments are in excess of \$3,000 per family.

Because of administrative constraints, AHFC currently offers this program in Anchorage and Juneau. During the reporting period, AHFC embarked on a partnership with the Alaska Division of Public Assistance to expand FSS participation among voucher participants. The goal was to add 118 new enrollments among voucher participants who also receive Temporary Assistance for Needy Families (TANF). The partnership has attracted national attention and is a model for further program growth in the balance of state.

## **B. Cook Inlet Housing Authority**

Cook Inlet Housing Authority is the Regional Housing Authority established by the State of Alaska that includes the Municipality of Anchorage. It serves the state's native population within the Municipality, as well as all residents regardless of race or ethnicity in certain programs. Cook Inlet Housing Authority (CIHA) will continue to produce affordable housing units to meet growing demand during 2005.

At the completion of the 2004 construction, CIHA's Anchorage affordable housing inventory will include 308 Senior Rental Housing units, 72 Family Rent to Own units, 16 Multi-Family Rental units, and until sold 8 Homeownership units. 36 of these units are a product of Phase I of CIHA's Mountain View Neighborhood Revitalization Project.

Construction in 2005 will include an additional 50 units in Mountain View representing Phase II of our revitalization effort. 10 of these units will be for immediate affordable homeownership, 24 multi-family rental units will remain affordable for 30 years, and 16 rent to own units will be affordable for 15 years.

In addition, a 60 to 80-unit rental project is currently in design for construction in 2005, located in the Airport Heights neighborhood. The rebuild of a new Brother Francis Shelter will take place in 2005, and if financing plans come together, 40 to 100 units will be built in the North East Town Center.

CIHA will continue to offer Tenant Based Rental Assistance to approximate 120 to 140 families; Homeownership Counseling to 400 interested buyers; 500 Emergency Assistance Voucher Grants to Native Americans in jeopardy of being homeless; Home Loan Leveraging to 60 families; and, rehabilitation and modernization services for 50 senior and/or disabled individuals homes.

### **1.9.4 Reducing the Number of Poverty Level Families**

HUD regulations require that the *Consolidated Plan* contain an "Anti-Poverty strategy." Each Annual Action Plan describes the Municipality's proposed actions for the coming program year to reduce the number of poverty level families. Strategies in 2005 will be influenced by the final report of the Mayor's Task Force on Homelessness that is expected to be out in early 2005. During 2005, this section will be updated for future Action Plans in response to the results of the Task Force's work. Existing strategies include the following:

- A. **Affordable Housing.** Providing low-income households with housing assistance allows them to live in safe, decent, attractive housing. It provides a base for them to maintain employment, provides a nurturing environment to raise children, and helps them become a part of the community where they work. The affordable housing projects funded by the Community Development Division for low-income renters and homeowners directly supports the anti-poverty strategy. Homeownership also helps families build individual wealth by building home equity.
- B. **Job Training.** Education and training are important for a low-income person to gain the skills needed to obtain and maintain employment. The Job Ready Program, CDBG Proposed Project #5.f, serves as one example. In addition, the Municipality anticipates that its Section 108 program will be approved by HUD in time for implementation during the 2005 program year. This program includes a loan pool, available for use in Mountain View, for economic development. Job creation, including job training where necessary, is a focus of the loan pool.
- C. **Support Services.** Services that enable people to prepare for, find, and keep both employment and housing. Families that are moving from welfare to work need a variety of services to help them find and keep employment and successfully transition off of assistance. This year, many of the CDBG-funded public services and the ESG-funded emergency services within the SAFE City Program help with this goal. In addition, the Mayor's Task Force on Homelessness is considering a focus on case management models to improve access support services, and coordination of services across programs through electronic, web-based interface.
- D. **Safe, Affordable Child Care.** Safe, affordable child care is necessary if families are to move from the welfare rolls to the job rolls. Child care assistance will continue to be provided through a partnership between the State and the Municipality of Anchorage.
- E. **Transportation.** Lack of transportation is one of the most common barriers to employment. The most frequently authorized transportation services are bus passes to enable lower income people to travel to job locations and schools. This year, CDD will work with other Municipal Departments to help identify a source to continue to fund a free bus token program for homeless youth to get to schools not in the same district as their current residence (ie shelter or other temporary housing location). The Municipality's economic development efforts in low income areas are also a way to reduce the need for lower-income residents to travel to access employment.

The projects listed above may help in reducing the number of poverty level families in the current program year by assisting the families gain employment and higher paying jobs.



### 1.9.5 Evaluating and Reducing Lead-Based Paint Hazards

HUD regulations require that the 5-year *Consolidated Plan* examine lead-based paint hazards and develop a strategy for reducing them. The Annual Action Plan describes the Municipality's proposed actions for the coming program year to evaluate and reduce lead-based paint hazards.

CDD will continue to collaborate with State and local agencies, nonprofit groups, and the private sector to reduce housing-related lead-based paint hazards, especially for low-income families and children. To implement this strategy, CDD has developed lead-based paint Policies and Procedures in compliance with 24 CFR 35 (Lead-Based Paint Poisoning Prevention in Certain Residential Structures) which are incorporated into all its programs. These include acquisition, rehabilitation, and rental-assistance programs funded by CDBG and HOME. Where program-specific policies impose funding caps per client or per unit, these caps may be waived when costs required address lead based paint testing, evaluations, assessments and mitigation cause the project to exceed program limits.

### 1.9.6 Other Actions

- A. **Addressing Obstacles to Meeting Under-Served Needs.** The Annual Action Plan must describe the Municipality's proposed actions for the coming program year to address obstacles to meeting under-served needs. The *2005 Action Plan* includes strategies and actions to enhance coordination and address gaps in the housing and community development delivery system, which are obstacles to meeting under-served needs. Therefore, the Municipality's proposed actions in the affordable-housing, assisted housing and public-housing and resident initiatives categories help address obstacles to meeting under-served needs.
- B. **Fostering and Maintaining Affordable Housing.** The Annual Action Plan also describes the Municipality's proposed actions for the coming program year to foster and maintain affordable housing. The *Consolidated Plan* examined affordable housing, public housing, and other assisted housing needs.

The Municipality's top priority for the use of CDBG and HOME funds is to support the production and preservation of affordable housing. The actual allocation of these funds reflects this priority. For purposes of the *Consolidated Plan*, "affordable housing" means that which is affordable at 30 percent of household income and meets the CDBG and HOME program guidelines for low- to moderate-income households.

- C. **Affordable Housing.** During 2004, the Community Development Division worked with its subrecipients to evaluate several new and continuing housing programs. Several changes were recommended, some of which were implemented during the program year, and some of which are proposed in this Action Plan. For example, during the 2004 program year, the Homeowner Rehabilitation and AnCHOR program terms were re-evaluated and revised. The Disabled Access Program, Emergency Repair Program, and Mobile Home Dislocation Program were combined into a single Minor Repair Program, with special consideration for increased costs related to accessibility modifications and

lead-based paint remediation. In addition, each of the two Minor Repair program administrators agreed to focus on different types of housing, so as to avoid clients having to apply at both. Several changes to the Rental Rehabilitation loan program are proposed in this Action Plan in order to make that program more attractive and encourage landlords to improve the quality of rental housing. In 2005, the Community Development Division expects to fund projects through the GOAL program competition being jointly held with Alaska Housing Finance Corporation.

In 2005, CDD will target more than 70 percent of all new CDBG funds for housing programs, and all HOME and ESG funds (by definition) are also used for housing. Funds will support several projects that foster and maintain affordable housing, including those listed below:

**i. CDBG Funded Programs and Projects**

- 2.a. Affordable Homeownership (provides funds to Habitat for Humanity for the purchase of lots for housing construction for and by low-income households).
- 2.b. Minor Rehabilitation Program (provides essential repairs and accessibility improvements to low-income homeowners, including manufactured housing/mobile home owners, to prevent homelessness) and (Neighborhood Historic Surveys)
- 2.c. Rental Rehabilitation (provides below-market matching loans to property owners for improvements to renter property where 51 percent or more of tenant households are low-income).

**ii. HOME-Funded Programs and Projects**

- 2. Anchorage Communities Home Ownership Resource (AnCHOR)
- 3. Homeowner Rehabilitation Program (provides home improvements to low-income homeowners to prevent homelessness)
- 4. Housing Development/GOAL (the competition for these funds involves bonus points for applicants that will apply a preference in their waiting list for homeless families and individuals, and additional bonus points for applicants that commit to housing populations with special needs, including the homeless)
- 5. Housing Acquisition and Rehab Program (HARP)
- 6. Anchorage Housing Initiatives (homeownership development for low-income families experiencing a disability)
- 7. CHDO Operating Expense Assistance (available to small CHDOs involved in HOME-assisted projects)

**iii. Emergency Shelter Grant Programs and Projects**

- 1. Homeless Prevention
- 2. Maintenance and Operations
- 3. Essential Services

**D. Overcome Barriers to Affordable Housing.** The Annual Action Plan describes the Municipality's proposed actions for the coming program year to overcome barriers to affordable housing. The Community Development Division found in the *Consolidated Plan* public process that two of the most prevalent barriers to production of affordable housing are the lack of developable land and the lack of affordable housing. Barriers to affordable housing may also be found amongst residents who are members of classes protected by the Fair Housing Act. These barriers are called "impediments to Fair Housing Choice".

CDD's subsidy of affordable rental and homeownership units will help overcome the first two barriers. Its emphasis on collaboration and leveraging will help stretch scarce affordable housing funds further. In addition, CDD is considering offering an incentive (partial or total loan forgiveness) for property owners who make property with CDBG demolition liens available at below market rates to affordable housing projects.

Impediments to Fair Housing Choice are addressed through the Municipality's Analysis of Impediments to Fair Housing. This analysis, required by HUD, must also set strategies and actions to overcome the impediments.

The *2005 Action Plan* describes the Municipality's proposed actions in the coming program year to overcome impediments to fair housing choice. For the 2005 program year, CDD plans to do the following:

- i. **Analysis of Impediments to Fair Housing Choice.** Anchorage conducted an Analysis of Impediments (A.I.) to Fair Housing Choice in 1996. CDD will work with the Housing and Neighborhood Development Commission during 2004 to revise and update its A.I. during the 2004 program year, using the amendment process described in the Citizen Participation Plan to incorporate the impediments found into the *Consolidated Plan*.
- ii. **Community Education.** The Community Development Division will work with the Anchorage Equal Rights Commission (AERC) to educate the community on Fair Housing issues and to enforce anti-discrimination laws. Both entities will support and utilize, where possible, the use of HUD Technical Assistance funds to educate the community on Fair Housing resources, laws and enforcement applicable in Anchorage.
- iii. **Fair Housing Conferences.** The Community Development Division will support the AERC, AHFC, HUD or other entities that endeavor to organize Fair Housing Conferences in Anchorage. Topics of interest include, but are not limited to Fair Housing issues in Urban and Rural Alaska, Fair Lending Laws, the Americans with Disabilities Act and Fair Housing, new construction issues, and "Reasonable Accommodation."

- E. **Enhance the Municipality's Housing and Community Development Delivery System (Institutional Structure).** The 5-year *Consolidated Plan* examined the effectiveness of the Municipality's housing and community development system. During 2003, two other sources provided input into the CDD Division's delivery system: the Transition Report for the Community Development Division prepared by Mayor Begich's transition team, and HUD's 2002 annual community assessment of the Municipality of Anchorage's performance. As a result of these inputs, a Management Improvement Plan was developed during 2004. Management Improvement Plan actions will be on-going in 2005 and include:
- i. **Standardized Grants Administration System.** The CDD Division will continue to standardize contracts and grant administration practices with each contract amendment for existing contracts, and with all new contracts. The focus in 2005 will be to continue a vigorous monitoring program, review Policy and Procedure manuals of existing programs, and to align contract reporting requirements with Policies and Procedures and funding source requirements.
  - ii. **Reconciliation of CDBG and HOME Programs.** The CDD Division expects to complete its reconciliation of grant and program income funds with the completion of the 2004 Consolidated Annual Performance and Evaluation Report (CAPER), to be completed in February, 2005. This project includes reconciliation across three systems: HUD's Integrated Disbursement and Information System (IDIS), the Municipality's financial tracking system, People Soft, and individual grant files. This reconciliation is anticipated to improve the ability of CDD to provide accurate information regarding funds for CAPER and Annual Plan purposes, as well as contribute to the Municipality's ability to appropriately draw down funds on a timely basis.
  - iii. **Capacity Building.** In 2005 the CDD Division will seek to expand its planning capacity through training and new planner hire. The focus will be on increased neighborhood planning and economic development planning capacity. A management review of job descriptions and performance goals for each position will be ongoing during 2005 to identify other areas in need of training.
- F. **Enhance Coordination between Public and Private Housing and Social Service Agencies.** The Annual Action Plan describes the Municipality's proposed actions for the coming program year to enhance coordination between public and private housing and social service agencies. The *Consolidated Plan* is based on collaborative processes and consultations to develop a unified vision for meeting housing and community development needs. Extensive outreach has been made to public and private agencies, organizations, and the general public to solicit input on housing, neighborhood revitalization, economic development, and homeless and human services needs.

The following are actions between public and private housing and social service agencies:

- Establish the Mayor's Task Force on Homelessness (see description on page 1-12).
- Continue to host public meetings to inform the public and to allow public input and comment.
- Continue participation in the Anchorage Continuum of Care by helping coordinate and facilitate the annual application in cooperation with Continuum members. Continue to develop the homeless and special needs sections of the *Consolidated Plan* and Annual Action Plan in concert with its development of the Continuum of Care. The Continuum itself consists of partnerships with several private and nonprofit social service providers throughout Anchorage.
- The Community Development Division consults closely and coordinates activities with the following:
  - The local HUD Field Office – Provides advice and assistance with statutory and regulatory requirements; technical assistance, training, and capacity-building; and marketing and outreach efforts to promote community development and affordable housing.
  - Department of Health and Human Services and the Homeless Services Forum – A monthly forum where homeless services providers and interested members of the public can convene and share information about homeless services and opportunities in Anchorage. This is a central forum for the development of the Continuum of Care.
  - Alaska Housing Finance Corporation (AHFC) – Administers the public housing units and the Section 8 Housing Choice rental assistance programs in Anchorage; provides funding opportunities to local partnerships for activities; administers the HUD's technical assistance funds available to the State of Alaska; and is the source of critical statistical data. AHFC works with non-profit providers to administer Housing Opportunities for Persons with AIDS (HOPWA) statewide, including within the Municipality of Anchorage.
  - Cook Inlet Housing Authority (CIHA) – CIHA is an Alaska Regional Housing Authority based in Anchorage which operates numerous affordable housing programs within Anchorage. CIHA programs include senior and family rental housing, affordable home loans, tenant-based rental assistance, and assistance with emergency repairs, accessibility improvements and weatherization upgrades. Additionally, CIHA is an active partner with the Municipality, administering, through its subsidiary Na Q'enqa Financial Institution, the Rental Rehabilitation Program and Homeowner Rehabilitation Program. CIHA also partners with other service providers within Anchorage, providing emergency, homeless, and transitional housing; and youth programs for safety and crime prevention.
  - Community Councils – Councils representing the neighborhood revitalization area are encouraged to participate in the assessment and prioritization of needs and the development of appropriate revitalization strategies. The Mountain View Community Council was specifically involved in processes that lead to the

- Mountain View Neighborhood Revitalization Strategy, and copies of the plan were provided to attendees at the Mountain View Community Council meeting held in October of 2003 (during the public comment period).
- Anchorage Assembly – The eleven elected members of the Anchorage Assembly review and approve the *Consolidated Plan*, annual action plans, and the allocation and award of grant funds. The Assembly must also appropriate grants. Each of these actions includes a public hearing before the assembly. Before plans go to the Assembly for approval a copy of the *Draft Plan* is provided to each Assembly member during the public comment period.
  - Housing and Neighborhood Development (HAND) Commission--The eleven appointed members of the HAND Commission advise the Municipality in the development of the *Consolidated Plan* and annual action plans. Subcommittees of the HAND Commission, including the Mayor's Homelessness Task Force, focus on specific interests and responsibilities of the HAND Commission, and may invite additional members of the public to participate as subcommittee members. The HAND Commission also serves as a forum for public hearings and the acceptance of public testimony for the Municipality's CDBG, HOME and ESG programs.
  - There are many other non-profits and public agencies that partner and participate in the administering of the CDBG and HOME programs and providing other services to the low- and moderate-income persons/households in Anchorage.

## 1.10 Monitoring

The Community Development Division continues to increase its focus on program accountability and monitoring of CDBG and HOME contractors, subrecipients, grantees and CHDOs. New grants have defined reporting requirements that include specific due dates for submittal to the Municipality of Anchorage. The Municipality keeps a monitoring schedule to track and anticipate monitoring needs for the year.

Two types of monitoring will take place during the program year: Desk and On-Site. Desk monitoring includes a review of the expenditures of funds and the progress of projects through periodic reports received from the Grantee or Subrecipient. Prior to the processing of payments, grant files are reviewed to verify that required reports have been received. Also, the payments are tracked through a CDD database that allows for simplified reconciliation between IDIS, the Municipality of Anchorage's accounting system (PeopleSoft), and the grantees records. On-Site monitoring includes site visits to verify on-going compliance or inspect work in progress/completed and review records to ensure that all program requirements are satisfied. Areas to be reviewed during site visits may include property standards, agency financial management systems, client eligibility, labor standards, equal opportunity, lead-based paint regulations, procurement practices, and other areas, as applicable. Any findings or concerns arising from either type of monitoring will be followed up through correspondence, and, if necessary, repeat review or on-site visit. Subrecipients and Grantees are required to submit

copies of their annual audits, and these are reviewed for possible weaknesses in financial management and internal controls. Technical assistance will be provided as needed.

### **1.11 Leveraged Resources**

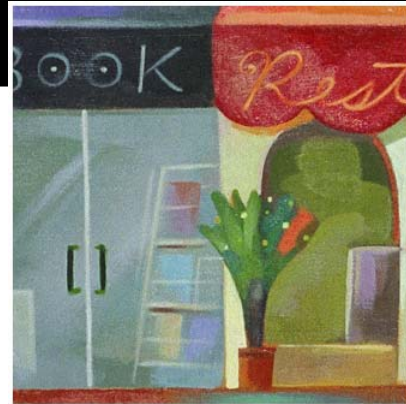
A variety of resources are expected to be available for housing and community development resources during 2005. The table below presents information collected to date. Funders and organizations are encouraged to provide additional information for inclusion in the table during the public comment period. The detail behind this summary table may be found in Appendix 5.2.

**Table 1-1. Summary Leveraged Resources Table**

<b><u>Funding Source and Funding Program</u></b>	<b><u>Amount</u></b>
<b>Total all funding sources identified:</b>	<b>\$457,796,234</b>
<b><u>State</u></b>	<b><u>\$418,088,708</u></b>
<u>State of Alaska/Alaska Housing Finance Corporation</u>	<u>subtotal: \$417,547,586</u>
AHFC - Special Needs Housing Grant	\$0
AHFC Energy Programs	\$547,892
Federal and Other Competitive Grants	\$525,000
Homeless Assistance Program Grants	\$390,000
Interest Rate Reduction for Low-Income Borrowers	\$2,967,456
Low-Income Housing Weatherization	\$892,600
Mental Health Housing	\$77,887,000
Misc. Mortgage Programs	\$117,351,110
Mortgage	\$73,122,543
Public Housing Renovations	\$100,000
Senior Housing Development Funds	\$52,500
Single Family Mortgages	\$107,439,470
Streamline Refinance	\$36,272,015
<u>State of Alaska/Department of Health and Social Services</u>	<u>subtotal: \$491,122</u>
DHSS Special Needs Housing Grant Operating Subsidy	\$0
Human Services Matching Grant - DHSS	\$491,122
<u>State of Alaska/Mental Health Trust Authority</u>	<u>subtotal: \$50,000</u>
Misc. Grants	\$50,000
<b><u>Federal</u></b>	<b><u>\$33,991,459</u></b>
<u>Department of Energy</u>	<u>subtotal: \$735,000</u>
DoE Weatherization	\$735,000
<u>Internal Revenue Service</u>	<u>subtotal: \$500,000</u>
Low Income Housing Tax Credits	\$500,000
<u>US Department of Housing and Urban Development/Community Planning and Development</u>	<u>subtotal: \$10,859,681</u>
American Dream Downpayment Initiative	\$51,079
Community Development Block Grant (current year funds)	\$2,289,000
Community Development Block Grant (prior years)	\$1,772,522
Continuum of Care	\$2,701,754
HOME Investment Partnership Program (current year funds)	\$1,541,967
HOME Investment Partnership Program (prior years)	\$1,888,359
Housing for Persons with AIDS	\$615,000
<u>US Department of Housing and Urban Development/Federal Housing Admin</u>	<u>subtotal: \$797,360</u>
Project Based Section 8	\$750,860
Section 202 Elderly Housing	
Section 811 Housing for the Disabled	\$46,500
<u>US Department of Housing and Urban Development/Office of Public and Indian Hsg</u>	<u>subtotal: \$21,099,418</u>
Public Housing Competitive Grants	\$375,000
Public Housing Operating Subsidy	\$6,604,770
Section 8 Certificates and Housing	\$14,119,648
<b><u>Private Not For Profit</u></b>	<b><u>\$5,566,067</u></b>
<u>United Way of Anchorage</u>	<u>subtotal: \$5,566,067</u>
United Way Agency Funding	\$5,566,067
<b><u>Private For Profit</u></b>	<b><u>\$0</u></b>
<u>Earth Scape/Community Development Division</u>	<u>subtotal: \$0</u>
CDBG Program Income	\$0
<u>Northrim Bank</u>	<u>subtotal:</u>
Grants - Organizations Serving Low & Mod Income Residents	
<u>Rasmuson Foundation</u>	<u>subtotal:</u>
Rasmuson Grants	
<b><u>Private - unspecified</u></b>	<b><u>\$150,000</u></b>
<u>M.J. Murdoch Charitable Trust</u>	<u>subtotal: \$100,000</u>
Murdoch Grants	\$100,000
<u>Paul G. Allen Charitable Foundation</u>	<u>subtotal: \$50,000</u>
Allen Grants	\$50,000



## **2. CDBG Narratives and Proposed Projects**



**Introduction**

**Federal Investment Criteria**

**Eligible Uses of CDBG and Section 108 Funds**

**Funding Sources**

**Proposed CDBG Projects**

**Proposed CDBG and Section 108/BEDI Project Funding Summary**

## **2.1 What Does This Section Contain?**

The *2005 Action Plan* provides certain information about the Municipality's CDBG funds.

### **What Does This Mean to Me?**

This section answers the following questions:

- What is the Federal Investment Criteria for CDBG and Section 108 funds?
- What types of projects can CDBG and Section 108 fund?
- What are the CDBG and Section 108 funding sources for the 2005 Program Year?
- What projects are proposed by the Municipality to be CDBG and Section 108-funded?

## **2.2 Introduction**

The Municipality of Anchorage is an entitlement recipient for HUD's Community Development Block Grant (CDBG) program. It receives CDBG funds annually that it can use for a variety of housing and community development projects throughout Anchorage.

Based on the Municipality's annual CDBG allocation, HUD may also reserved up to five times the annual CDBG allocation for loans guarantees through the Section 108 Loan Guarantee Program. In July of 2003, the Municipality submitted an application to HUD for \$2,000,000 in Brownfields Economic Development Initiative (BEDI) funds to be used in conjunction with up to \$5,000,000 in Section 108 loan guarantee funds for the revitalization of Mountain View. That application was approved in the Fall of 2003. In the Spring of 2004, the Community Development Division submitted an application to HUD for the \$5,000,000 in Section 108 loan guarantee funds. Approval was received late 2004.

## **2.3 Federal Investment Criteria**

Federal regulations require the Community Development Division to apply the following criteria to CDBG funds:

- Up to 20 percent of the grant may be spent on administration and planning.
- A maximum of 15 percent may be set-aside annually for eligible Public Service activities.
- At least 70 percent of CDBG expenditures must benefit low- and moderate-income persons/households.

- A maximum of 30 percent may be set-aside annually for activities that address the elimination of slum and blight.

## 2.4 Eligible Uses of CDBG and Section 108 Funds

CDBG can fund a variety of community development activities, including the following:

- A. CDBG administration and Planning (capped at 20%)
- B. Rehabilitation and acquisition of emergency, temporary or permanent housing
- C. Public services (capped at 15%).
- D. Elimination of Slum and Blight (capped at 30%)
- E. Other Capital Improvements, such as water and sewer lines, road improvements, neighborhood recreation centers, senior centers, parks, and elimination of architectural barriers for people with disabilities.
- F. Economic Development such as employment training, business loans, commercial rehabilitation, and extension of infrastructure to businesses.

Section 108 loan guarantee funds must be an eligible CDBG activity and meet a CDBG National Objective, and are usually focused on Economic Development projects.

## 2.5 Community Development Block Grant and Section 108 Resources

\$2,162,050 million in Federal funds from the CDBG program will be available in PY 2005 to provide decent housing, establish and maintain a suitable living environment, and expand economic opportunities, especially for low- and moderate-income persons. The Community Development Division has or anticipates the receipt of \$126,950 in program income from the Community Development Block Grant Program.

**Table 2-1. Community Development Block Grant Funding Sources**

Source Type	Amount
FY Entitlement	2,162,050
CDBG Program Income	126,950
<b>Total</b>	<b>2,289,000</b>

An additional \$7,000,000 will be available for loans through the Section 108/BEDI programs for use in Mountain View to address environmental degradation, commercial revitalization and the establishment of an arts and cultural district in the neighborhood.

**Table 2-2. Section 108 and Brownfields Economic Development Initiative (BEDI) Funding Sources**

BEDI	<b>\$2,000,000</b>
Section 108 Loan Guarantees	<b>\$5,000,000</b>
<b>Total</b>	<b>\$7,000,000</b>

## **2.6 Proposed CDBG Project Funding Summary and Project Descriptions**

Table 2-3 in this part summarizes the proposed CDBG projects to be undertaken during the 2005 program year. Three columns in the table describe the CDBG dollar amounts to be used for each activity. The first column identifies funds from prior CDBG allocations that are estimated to remain available as of January 1, 2005 and identifies the project for which they are budgeted. The second column identifies new FY 2005 funds and its allocation across projects. The final column totals the two.

**Table 2-3. Proposed CDBG Projects**

<b>CDBG Projects</b>	<b>Estimated Prior Year Funds Available in 2005</b>	<b>New 2005 Funds</b>	<b>Total Funding Estimated for 2005</b>
<b>1. Administration, Planning, Grants Management</b>	<b>100,000</b>	<b>457,800</b>	<b>557,800</b>
<b>2. Housing Programs</b>	<b>1,160,000</b>	<b>397,149</b>	<b>1,557,149</b>
a. Affordable Homeownership (Habitat)	60,000	-	60,000
b. Minor Rehabilitation Programs	700,000	340,000	1,040,000
<i>ANHS-World Changers</i>	300,000		300,000
<i>Weatherization</i>	200,000		200,000
<i>Neighborhood Historic Surveys</i>	-	40,000	40,000
<i>Unassigned***</i>	200,000	300,000	500,000
c. Rental Rehabilitation***	400,000	-	400,000
d. Housing Services and CDBG Project Delivery Costs	-	57,149	57,149
<b>3. Capital Projects</b>	<b>312,522</b>	<b>999,620</b>	<b>1,312,142</b>
a. Mountain View Revitalization*	-	611,942	611,942
b. Salvation Army McKinnell Shelter** (2006)	-	-	-
c. Clare House Renovation (Catholic Social Serv.)	103,479	-	103,479
d. Crisis Center (Covenant House)	100,000	276,708	376,708
e. Parks Rejuvenation (Municipality)	40,908	-	40,908
f. CDBG Project Delivery Costs	-	110,970	110,970
g. Special Olympics Alaska	68,135	-	68,135
<b>4. Elimination of Slum and Blight</b>	<b>200,000</b>	<b>91,081</b>	<b>291,081</b>
a. Mountain View Slum & Blight	100,000	-	100,000
b. Bight Removal/Code Enforcement	100,000	91,081	191,081
<b>5. Public Service Projects</b>	<b>-</b>	<b>343,350</b>	<b>343,350</b>
a. St. Francis House (Catholic Social Services)	-	53,802	53,802
b. Senior Vision Assessment Program (Alaska Center for the Blind and Visually Impaired)	-	4,259	4,259
c. Children at Risk Project (Alaska Legal Services)	-	95,755	95,755
d. Multi-sensory Instruction of Illiterate Adults (Anchorage Literacy Project)	-	86,388	86,388
e. Job Development (Covenant House Alaska)	-	58,499	58,499
f. Child Advocate Program (STAR)	-	44,647	44,647
<b>TOTAL:</b>	<b>1,772,522</b>	<b>2,289,000</b>	<b>4,061,522</b>

\*Balance of project (project originally funded at \$890,000) will be funded in 2007

\*\*Project totaling \$955,000, will be funded in 2006.

\*\*\*This includes a transfer of \$200,000 from the Rental Rehabilitation program to the Minor Rehabilitation Program.

### 2.6.1 Administration, Planning, and Grant Management

Up to 20 percent of all new CDBG funds, as allowed by HUD regulation, including program income, may be used to provide grant management, planning, and technical assistance to carrying out CDBG, HOME and selected other activities.

CDBG funds (Prior PY2005):	100,000
CDBG funds (PY2005):	457,800
CDBG funds Total Balance:	<u>\$ 557,800</u>

Several Planning, Technical Assistance and Grant Management activities have been identified for 2005 and include the following:

- A. General management of the CDBG, HOME and ADDI programs. This includes all functions necessary to carry out the CDBG, HOME and ADDI programs in a timely and orderly manner, while conforming to regulations and citizen involvement through management, coordination and evaluation systems. Activities also include monitoring subrecipient agreements and budgets, and assuring all federal and local guidelines are met, including eligibility under HUD national objectives, Davis Bacon labor requirements, environmental reviews, fair housing and affirmative marketing.
- B. Environmental reviews for projects initiated and funded by HUD (other than CDBG, HOME or ESG projects).
- C. Neighborhood Planning. During the 2005 program year, up to \$60,000 will be made available through a Request for Proposals (RFP) to accomplish two neighborhood planning goals:
  - Facilitate the first Community 2020 Neighborhood Plan in Mountain View, from citizen participation through Assembly approval. CDBG Funding for the Mountain View Community Plan is contingent on formation of an active Planning Committee by Mountain View residents and representatives of neighborhood businesses and institutions which will actively involve the community and secure broad-based community input from Mountain View to the planning effort. It is anticipated that with this first plan completed, additional neighborhood plans will follow.
  - Document and create a “road map” based on this experience that may be used by other neighborhoods to achieve additional Community 2020 Neighborhood Plans, with a description of the necessary contents, citizen participation and approval process.

- D. Analysis of Impediments to Fair Housing. As part of the Consolidated Plan, the Municipality will continue its update to the Analysis of Impediments to Fair Housing.

## 2.6.2 Housing Programs

### A. Affordable Homeownership Program – Citywide

Under this program, Habitat for Humanity purchases sites for the construction of affordable housing for low- to moderate-income households. This project is designed to provide more affordable housing while also generating a source of program match for the HOME program. It is anticipated that \$60,000 will remain from prior commitments to Habitat for Humanity for this program. During 2005, Habitat will begin to produce housing on lots purchased in prior years. No new funding for 2005 is proposed.

Sites acquired with the assistance of CDBG funds and the construction of new single-family housing units will be completed using other funds and volunteer labor. This program will be administered by Habitat for Humanity. Homebuyers will be required to qualify for a 0% interest loan and comply with the policies of Habitat of Humanity's program. The homebuyer will also receive a 0% interest deferred loan for down payment and closing costs from the AnCHOR Program (see HOME Program project descriptions).

As part of this project, Habitat for Humanity will be acquiring other sites and assisting more low- and moderate-income households without using CDBG funding. The home buyers for these units will also receive a minimum of \$1,000 in down payment and closing costs assistance through the AnCHOR program.

CDBG funds (Prior PY2005):	60,000
CDBG funds (PY2005):	0
CDBG funds Total Balance:	\$ 60,000

### B. Minor Repair Program – Citywide

The Minor Repair Program provides assistance for increased accessibility or repairs to items presenting a threat to health or safety in an owner-occupied home (including mobile homes, condos, single family homes, etc.). Examples of items that frequently qualify under this program are the addition of an accessibility ramp, replacing failed furnaces and water heaters, repairing leaking roofs, rotting floors, and other repairs necessary, such as utility connections and re-skirting, to re-establish a mobile home that has been relocated. This program may also be used in conjunction with other compatible programs or funding opportunities, such as World Changers.

Under the World Changers component of this program, Anchorage Neighborhood Housing Services (ANHS) will provide materials through the Minor Repair Program for volunteers to do external home and other improvements that contribute to the overall streetscape and presentation of the property in the neighborhood. In order to have a greater overall neighborhood impact, ANHS will target specific blocks within Mountain View, and, as part of the Mountain View Neighborhood Revitalization Strategy, make coordinated improvements to all or many of the residential properties on the block, whether they are rental or homeownership properties. Examples of improvements may include new/repaired roofs, coordinated fences and garbage storage, and new entryways. As part of the Mountain View Neighborhood Revitalization Strategy, 51 percent of all housing units on all properties assisted are required to be occupied by low- and moderate-income households. Assistance will be provided in the form of a grant to the property owner. Funding limits per property are the same as for the standard component of the Minor Repair Program, below. World Changers primarily utilizes volunteer labor.

For the standard component of the Minor Repair Program (the non-World Changers component), assistance is available to low- and moderate-income residents throughout the Municipality and may be provided in the form of a forgivable loan. If the household remains the homeowner and resident of the assisted home for three years, the loan is forgiven. All homes considered for assistance under this component of the Minor Repair program must be occupied by owners with annual incomes at or below 80 percent of the area median income, as determined by HUD, adjusted for family size. Eligible households with one or more of the following characteristics receive preference under this program (preference are similar to those currently used under the Weatherization Program, funded in Anchorage by the Department of Energy and Alaska Housing Finance Corporation):

- Homeowners whose property exhibits conditions that are considered to be of an emergency nature. For example, a property in which the roof has collapsed, or the heating system failed during winter months, or similar critical conditions.
- Families in which at least one of the occupants has a disability, as defined in 24 CFR Part 92.2.
- Senior Citizens.
- Families with children who are five (5) years old or younger.

Maximum project cost per eligible client is \$15,000. Exceptions may be made for homes with additional costs due to lead-based paint, or to cover unforeseen cost overruns that are necessary to complete the job, when additional costs are due to improvements needed to accommodate a resident's disability, or for other exceptional circumstances. Both Anchorage Neighborhood Housing Services and the Municipality's Weatherization Program (part of the Department of Health and Human Services) offer this program, with ANHS focusing on



traditional single family homes and Weatherization on manufactured and mobile homes.

Organization-specific funds below were committed in prior year Action Plans. All or a portion of new Minor Repair program funds will be distributed by Request for Proposals during 2005.

As Anchorage ages, so, too, does its housing stock. Buildings older than 50 years are potentially eligible for the National Historic Register and must be evaluated carefully during the Environmental Review Process before federal funds may alter them. During this and the last decade, many buildings in Anchorage's older neighborhoods are reaching their 50th-year birthday. Consequently, program administrators striving to rehabilitate Anchorage's older neighborhoods are increasingly hindered by the lack of a comprehensive historic survey that indicates which of these older buildings are historically significant.

The Municipality has begun the process of analyzing Anchorage neighborhoods' historic resources by partnering with Anchorage Historic Properties. A historic survey of housing stock in Mountain View was commissioned in 2004. An additional \$40,000 is proposed in the Minor Repair Program for similar surveys in Fairview, Government Hill and Spenard as funding is available. The Municipality of Anchorage in partnership with Anchorage Historic Properties, Inc. will also pursue funds from the State Historic Preservation Office for these surveys.

**Anchorage Neighborhood Housing Services**

CDBG funds (Prior PY2005):	300,000
CDBG funds (PY2005):	0
CDBG funds Total Balance:	\$ 300,000

**MOA Weatherization Program\***

CDBG funds (Prior PY2005)*:	200,000
CDBG funds (PY2005):	0
CDBG funds Total Balance:	\$ 200,000

**New Minor Repair Program Funds**

CDBG funds (Prior PY2005)*:	200,000
CDBG funds (PY2005):	300,000
CDBG funds Total Balance:	\$ 500,000

**Neighborhood Historic Surveys Funds**

CDBG funds (PY2005):	40,000
CDBG funds Total Balance:	\$ 40,000

\*\$200,000 in prior year funds are newly committed to this project, previously budgeted for the rental rehabilitation program.

### C. Rental Rehabilitation Program – Citywide

The Rental Rehabilitation Program was launched in October of 2003 as a revolving loan fund and will continue to help maintain low- and moderate-income rental housing. During 2004, the loan program administrator, Na Qenq'a Community Development Financing, Inc., (Na Qenq'a) was not able to find a market for the program. Na Qenq'a has agreed to return funds previously advanced to them for the program, and has recommended either canceling the program or changing loan terms to make it more competitive and easier to use. In response, this Action Plan proposes to reduce the funding for the program to \$400,000 (formerly \$600,000), and change the loan terms. The Rental Rehabilitation Program will provide low interest loans (3% up to 30 years) to owners/investors of rental housing throughout the Municipality of Anchorage. Loans will be deferred to the end of the loan period, or until sale of the property, whichever comes sooner. Leveraged funds from the borrower will not be required. The program will continue to be administered by Na Qenq'a, a non-profit subsidiary of Cook Inlet Housing Authority.

CDBG funds (Prior PY2005):	400,000
CDBG funds (PY2005):	0
CDBG funds Total Balance:	\$ 400,000

### D. Project Delivery Costs

CDBG regulations (24 CFR 570.201(k)) allow for CDBG funds to be used to energy auditing, preparation of work specifications, loan processing, inspections, and other services related to assisting owners, contractors and other entities participating or seeking to participate in the HOME program. This CDBG activity will be used by Subrecipients administering the AnCHOR and Homeownership Rehabilitation Programs for program delivery costs, primarily funded out of HOME Investment Partnerships Program funds. Complete descriptions of these two programs may be found in the following chapter which addresses HOME funds.

AnCHOR (administered by Anchorage Neighborhood Housing Services citywide):

CDBG funds (Prior PY2005):	0
CDBG funds (PY2005):	47,149
CDBG funds Total Balance:	\$ 47,149

Homeownership Rehabilitation (administered by Na Qenq'a Community Development Financing, Inc., a non-profit subsidiary of Cook Inlet Housing Authority citywide):

CDBG funds (Prior PY2005):	0
CDBG funds (PY2005):	10,000
CDBG funds Total Balance:	\$ 10,000

### 2.6.3 Capital Projects

- A. Mountain View Arts and Cultural District – Arts Anchors and Commercial Development.** In 2003, the Municipality of Anchorage published a Neighborhood Revitalization Strategy for Mountain View, one of Anchorage's most distressed neighborhoods. The strategy was based on planning for the neighborhood facilitated by Anchorage Neighborhood Housing Services, Cook Inlet Housing Authority, the Mountain View Community Council, the Municipality of Anchorage, the Alaska State legislature, and others. A key component of the strategy that emerged is the creation of an Arts and Cultural District along Mt. View Drive. Redevelopment of this district will result in retail business growth, renovation of blighted real estate properties, and increased economic activity in the area.

In 2003, to provide an anchor for the district, the Alaska Dance Theatre and Anchorage Opera were jointly awarded funds for purchase of the Wilhour site in Mountain View. Since that time, the Wilhour trust was purchased with private funds by the newly formed Anchorage Community Land Trust for purposes of commercial revitalization of Mountain View. The Anchorage Opera and Alaska Dance Theatre are still considering relocation to the Mountain View Arts and Cultural District, however plans have not been finalized. Consequently, an alternative site and/or project sponsor may be considered for this project if it remains within the proposed Mountain View Arts and Cultural District, an environmental review consistent with 24 CFR part 58 is completed, Municipal Assembly approval is obtained if necessary, and the project's intent remains consistent with the goals of positive commercial neighborhood revitalization and the establishment of arts and cultural anchors in the neighborhood. Because a portion of this project has been postponed to funding in 2007, it is also possible more than one, smaller project, may be proposed during 2005 to further the Mountain View Neighborhood Revitalization goals and strategies. Pending finalization of the Mountain View Neighborhood Revitalization Strategy, and finalization of the project's financial and design details, this project will create a minimum of one job per \$50,000 in CDBG funds dedicated to it.

CDBG funds (Prior PY2005):	0
CDBG funds (PY2005):	611,942
CDBG funds (Proposed 2007)*:	278,058
CDBG funds Total Balance:	\$ 890,000

\* To be finalized with the 2007 Action Plan.

- B. Salvation Army Alaska, McKinnell Family Shelter.** CDBG funds for this project will total \$955,000 in PY 2006 (future year) funds for the new construction of a 16-unit family homeless shelter, located at 1700 A Street, Anchorage (between 1701 A Street and 1695 C Street). This award is subject to receipt, appropriation, and approval of the *2006 Action Plan*. The project meets a CDBG national objective by serving the presumed low-income homeless

population, 24 CFR 570.208(a)2(i)A. This is a CDBG eligible activity per 24 CFR 570.201(c).

CDBG funds (Prior PY2005):	0
CDBG funds (PY2006)*:	955,000
CDBG funds Total Balance:	\$ 955,000

\* To be finalized with the 2006 Action Plan.

- C. **Catholic Social Services, Clare House Renovation.** This project began in 2004 and is expected to be substantially complete by the 2005 program year. The project's scope includes \$252,878 for the interior and exterior painting of an existing facility, improve lighting, and internal renovations for this shelter for homeless women and women with children. Clare House is located at 420 West 54<sup>th</sup> Avenue, Anchorage. The project meets a CDBG national objective by serving the presumed low-income homeless population, 24 CFR 570.208(a)2(i)A. This is a CDBG eligible activity per 24 CFR 570.201(c).

CDBG funds (Prior PY2005):	103,479
CDBG funds (PY2005):	0
CDBG funds Total Balance:	\$ 103,479

- D. **Covenant House, Alaska, Crisis Center Renovation and Outdoor Lobby.** This project was awarded in 2004, and funding approved for \$376,708. Due to unforeseen circumstances the project was postponed to 2005 to refine project scope. The original scope included was for the construction of a secured outdoor rest area for homeless teen and young adult residents, addressing hazardous waste removal and abatement inside the Crisis Center, and performing other interior, accessibility and security upgrades. A revised scope was not completed by the date the *2005 Action Plan* was finalized. The project includes prior year CDBG funds of \$100,000 and \$276,708 of 2005 CDBG Funds. Covenant House is located at 609 F Street, Anchorage. The project will meets a CDBG national objective by serving the presumed low-income homeless population, 24 CFR 570.208(a)2(i)A. This is a CDBG eligible activity per 24 CFR 570.201(c).

CDBG funds (Prior PY2005):	100,000
CDBG funds (PY2005):	276,708
CDBG funds Total Balance:	\$ 376,708

- E. **Parks Rejuvenation Project.** A total of \$1,048,000 in CDBG funds, (plus a minimum contribution of \$82,000 in Municipal funds) was committed to this project during 2004. The project is expected to be substantially complete by the 2005 program year. As an informational note, total funds for this project include \$778,000 committed in the *2004 Action Plan*, and an additional \$270,000 for park enhancements contributed in the Fall of 2004 (which did not require a substantial amendment to the Action Plan), plus the \$82,000 contribution from Municipal bond funds to the project. The project revitalized the following neighborhood parks in low-income areas:

- Fairview: Fairview Park (1200 block of LaTouche)
- Government Hill: Richardson Vista (E. Bluff Rd. and Ivy St)
- Midtown: Cuddy Midtown Park (40<sup>th</sup> Ave. and B St.)
- North Star/Fairview: Charles Smith Memorial Park (1900-2000 between A and C)
- Northeast: Nunaka Valley Park (Debarr, Beaver and Craig Dr.)
- Russian Jack: San Roberto/San Antonio Park (corner San Roberto Ave. and San Antonio St.) and Conifer Park (200 block of Lane St.)

Project work was complete during 2004, but final charges and project closeout will be complete in 2005. The Cuddy Midtown Park meets a CDBG national objective by removing mobility and/or accessibility architectural barriers per 24 CFR 570.208(a)(2)(ii)(A). The remaining parks each meet a CDBG national objective by benefiting a low-income area per 24 CFR 570.208(a)(1). All parks projects are CDBG eligible activities per 24 CFR 570.201(c).

CDBG funds (Prior PY2005):	40,908
CDBG funds (PY2005):	0
CDBG funds Total Balance:	\$ 40,908

- F. **CDBG Project Delivery.** Up to \$110,970 in direct costs may be added to the slum and blight and/or capital project budgets (including those awarded to Not-for-Profit organizations and/or allocated to Municipal Projects) as necessary to cover the direct costs of Community Development Division staff managing the CDBG projects. Direct project management costs are eligible under the CDBG National Objective and Eligible Activity of the project being managed.

CDBG funds (PY2005):	110,970
CDBG funds Total Balance:	\$ 110,970

- G. **Special Olympics, Alaska.** Special Olympics Alaska, Inc. (SO-AK) is a private non-profit organization that provides year-round sports training, conditioning, and athletic competition in a variety of Olympic-type sports for Alaskans with mental disabilities and/or a closely related developmental disability. Founded in 1969, SO-AK was formed in an era that yielded to a changing view of how the world treated or ignored mental disabilities.

In 2003, SO-AK was awarded funds to rehabilitate a 6,300 square foot building that has been acquired as the new home for SO-AK's operations. The building allows sufficient space for training center and equipment storage, a small amount of office area for staff, and a multi-purpose room for volunteer meetings, classroom training, and other uses. Improvements to the interior of the building will include, for example, painting, carpeting, wiring and cabling for connectivity, ventilation improvements, removal of partition walls and attached counter areas, and completion of the training center. Adaptability of the facility for use by individuals with special needs includes proper ingress and egress, as

well as accessible bathrooms. Exterior rehab will include façade improvements, painting, lighting, and landscaping. SO-AK will document that at least 51% of its clientele is low- and moderate-income.

Action Plan Amendment #1 added \$40,000 in additional funds to address cost overruns experienced during the renovation project.

The project is 99% complete and is expected to be complete in early 2005. The project received \$340,000 in CDBG funds and has a balance of \$68,135.

CDBG funds (Prior PY2005):		68,135
CDBG funds (PY2005):		0
CDBG funds Total Balance:	\$	68,135

#### 2.6.4 Elimination of Slum and Blight – Citywide

Up to 30% of all CDBG funds may be used for activities that address the elimination of slum and blight. The Municipality of Anchorage will fund three types of activities under this category:

- A. **Mountain View Slum and Blight Removal.** Total CDBG commitment to this activity is up to \$100,000. The project scope includes environmental testing, possible remediation and purchase of 3901 Mountain View Drive, NE corner of Mountain View and North Bragaw. This project meets the CDBG national objective of removal of slum and blight on a spot basis, per 24 CFR 570.208(b)(2). This is a CDBG eligible activity per 24 CFR 570.201(a), (b) and (d).

CDBG funds (Prior PY2005):	100,000
CDBG funds (PY2005):	0
CDBG funds Total Balance:	\$ 100,000

- B. **Blight Removal/Code Enforcement.** The following activities are expected during the 2005 program year:

- **Rust in Peace.** This program involves the removal of junk automobiles from private property in Anchorage. Assistance will be provided on a first-come first-served basis and on the availability of funding. Assistance is provided as a one-time grant; it will not assist the same private residential property twice. A portion of the funds will be used to pay for a Code Enforcement Officer who will administer the program and perform other code enforcement activities in low-income neighborhoods of Anchorage. This activity is a collaborative effort with Code Enforcement, the Anchorage Police Department, and the Community Development Division.

- **Code Enforcement/Demolitions.** This program involves the demolition or clean up of dilapidated property presenting a threat to the life/safety of residents. Wherever possible, the costs incurred for demolitions under this program will be recovered via a lien placed on the owner's property. CDD is considering a policy to waive a part or all of the lien attributable to CDBG funds should the property owner sell or otherwise use the property for housing which will remain affordable for at least fifteen years. Program development will consider presuming that affordable housing programs, such as that run by Habitat for Humanity or rental housing developed by the HOME or LIHTC programs, fulfill these affordability requirements. This is a collaborative program effort with the Community Development Division and Code Abatement. In 2005, the Municipality of Anchorage will continue its partnership with the Alaska National Guard to expand this program's reach.

CDBG funds (Prior PY2005):	100,000
CDBG funds (PY2005):	91,081
CDBG funds Total Balance:	\$ 191,081

## 2.6.5 Public Service Activities - Citywide

Fifteen percent of each annual CDBG allocation may be used for public services. The Department of Health and Human Services Department (DHHS) will continue to administer the public service component of CDBG for the Municipality. Public service projects described below were awarded through a competitive Request for Grant Proposals in 2004. Grant awards were made contingent on receipt and appropriation of 2005 CDBG funds.

- A. **St. Francis House (Catholic Social Services).** The total amount of CDBG funds committed to this project is up to \$97,513, \$53,802 of which is expected to be available during the 2005 program year. The scope of services for this project includes a clothing, food, and commodities distribution program to low-income households in need of emergency assistance and basic needs. Services are provided at 3710 E 20th Avenue, Anchorage, AK and the program will maintain income documentation per 570.208(a)2(i)B.

CDBG funds (Prior PY2005):	0
CDBG funds (PY2005):	53,802
CDBG funds Total Balance:	\$ 53,802

- B. **Senior Vision Assessment Program (Alaska Center for the Blind and Visually Impaired).** The total amount of CDBG funds committed to this project is up to \$9,948, \$4,259 of which is expected to be available during the 2005 program year. The scope of services for this project includes provision of low-vision assessments for sight-disabled individuals. Services are provided at 3903 Taft Drive, Anchorage, AK and the program will serve seniors age 62+ per 24 CFR 570.208(a)2(i)A.

CDBG funds (Prior PY2005):	0
CDBG funds (PY2005):	4,259
CDBG funds Total Balance:	\$ 4,259

- C. Children At-Risk Project (Alaska Legal Services).** The total amount of CDBG funds committed to this project is up to \$166,875, \$95,755 of which is expected to be available during the 2005 program year. The scope of services for this project includes legal assistance to families with children at-risk of abuse or neglect. Services are provided at 1016 W 6th Ave., Anchorage, AK and the program will maintain income documentation per 570.208(a)2(i)B.

CDBG funds (Prior PY2005):	0
CDBG funds (PY2005):	95,755
CDBG funds Total Balance:	\$ 95,755

- D. Multi-sensory Instruction of Illiterate Adults (Anchorage Literacy Project).** The total amount of CDBG funds committed to this project is up to \$153,352, \$86,388 of which is expected to be available during the 2005 program year. The scope of services for this project includes providing literacy skills to illiterate adults in order to escape the cycle of dependence and victimization by moving them towards self-sufficiency and self-reliance. The program will also provide multi-sensory reading instruction in small classes supported with computer assisted learning software to illiterate adults. Services are provided at 3350 Commercial Drive in Mountain View and/or 1345 Rudakof Circle, #104, Anchorage and the program serves illiterate adults per 24 CFR 570.208(a)2(i)A..

CDBG funds (Prior years):	0
CDBG funds (PY2005):	86,388
CDBG funds Total Balance:	\$ 86,388

- E. Job Development Program (Covenant House Alaska).** The total amount of CDBG funds committed to this project is up to \$103,444, \$58,499 of which is expected to be available during the 2005 program year. The scope of services for this project includes increasing youth self-sufficiency skills with GED/education, driver training and work skills. Services are provided at 609 F Street, Anchorage, AK and the program serves abused youth and homeless persons per 24 CFR 570.208(a)2(i)A.

CDBG funds (Prior PY2005):	0
CDBG funds (PY2005):	58,499
CDBG funds Total Balance:	\$ 58,499

- F. Child Advocate Program (Standing Together Against Rape-STAR).** The total amount of CDBG funds committed to this project is \$87,750, \$44,647 of



which is expected to be available during the 2005 program year. The scope of services for this project includes the Youth Advocate Program which provides victims of child sexual abuse and their families with crisis intervention, related community education. Services are provided at 1057 W Fireweed Lane, Anchorage, AK and the program serves abused youth per 24 CFR 570.208(a)(2)(i)A.

CDBG funds (Prior PY2005):	0
CDBG funds (PY2005):	44,647
CDBG funds Total Balance:	\$ 44,647

## 2.7 Proposed Section 108 and BEDI Project Funding Summary and Project Descriptions

The Section 108/BEDI loan program provides funding, with the same programmatic requirements as CDBG, to projects that have the capacity to accept a low interest loan. The general loan fund, including the first proposal being evaluated for Section 108/BEDI loan funds was submitted to HUD for approval during the 2004 program year. Table 2-4 summarizes projects expected for funding in the *2005 Action Plan*.

**Table 2-4. Proposed Section 108/BEDI Projects**

<u>Project Name</u>	<u>Section 108</u>	<u>BEDI</u>	<u>Total</u>
S108-1. Randy Smith Center (Sadler's Building)	2,000,000	800,000	2,800,000
S108-2. Mountain View Commercial Revitalization Lending Program	3,000,000	1,200,000	4,200,000
Total	5,000,000	2,000,000	7,000,000

### 2.7.1 S108-1. The Randy Smith Center (currently the Sadler's Building) – Mountain View

This project involves the purchase and rehabilitation of the Sadler's building in Mountain View (161 South Klewin Street) to rehabilitate the building (including warehouse space) into offices, pre-school, and arts space. An estimated four non-profit service organizations, as well as several arts groups will locate in the building. The newly renovated building will allow the non-profits tenants to increase their capacity to serve clients. Arts space in the building will support the Arts and Cultural District concept in Mountain View. As part of the Mountain View Revitalization Strategy, this project will be required to produce one new job per \$50,000 in Section 108 funds contributed to the project (an estimated 56 new jobs). Total project cost is estimated at \$7,000,000 with \$2,800,000 in Section 108/BEDI funds.

Section 108:	2,000,000
BEDI:	800,000
Total:	\$ 2,800,000

### **2.7.2 S108-2. Mountain View Commercial Revitalization Lending Program**

The remaining available Section 108 and BEDI funds will be available to projects consistent with the Municipality's BEDI and Section 108 applications to HUD. Eligible projects will include economic development and commercial revitalization activities within the Mountain View Neighborhood Revitalization Strategy area, which at the time of this publication, shares the same boundaries as the Mountain View Community Council. Individual projects must be submitted to HUD for approval by the Municipality of Anchorage. Any new projects will be incorporated into the Action Plan and Mountain View Neighborhood Revitalization Strategy, if necessary, through the Substantial Amendment process identified in the Citizen Participation Plan. Any funds not utilized through the Randy Smith Center above will be incorporated into this Mountain View Commercial Revitalization Lending Program.

Section 108:	3,000,000
BEDI:	1,200,000
Total:	\$ 4,200,000

### **3. HOME and ADDI Narratives and Proposed Projects**



Introduction

Federal Investment Criteria

Eligible Uses of HOME Funds

Affordability Periods

Resale/Recapture Guidelines

Match

Affirmative Marketing

Minority and Women Owned Businesses

Funding Resources

Proposed HOME/ADDI Projects Funding Summary

Proposed HOME/ADDI Project Descriptions

### **3.1 What Does This Section Contain?**

The *2005 Action Plan* provides specialized information about the Municipality's HOME funds.

#### **What Does This Mean to Me?**

This section answers the following questions:

- What is the Federal Investment Criteria?
- What types of projects can HOME fund?
- What are the HOME funding sources for the 2005 Program Year?
- What projects are proposed by the Municipality to be HOME funded?

### **3.2 Introduction**

The Municipality of Anchorage is a Participating Jurisdiction (PJ) for HUD's HOME Investment Partnerships (HOME) program. As such, the Municipality receives HOME entitlement funds annually that it may use to promote affordable housing for low-income households. HOME is a flexible program which allows the local jurisdiction to design affordable housing activities that best meet its needs. Eligible activities include homebuyer and homeowner rehabilitation activities, rental housing gap financing, tenant based rental assistance, and operating subsidies for certified Community Housing Development Organizations (CHDOs).

### **3.3 Federal Investment Criteria**

Federal regulations require the Community Development Division to apply the following criteria to HOME funds:

- Recipients must be at or below 80 percent of area median income adjusted for household size.
- Up to 10 percent of the grant can be spent on administration and planning. This does not include 10% of recaptured funds.
- At least 15 percent must be set aside annually for eligible Community Housing Development Organizations (CHDOs).
- Up to 5 percent may be used for operating expenses for CHDOs that own, develop or sponsor HOME-assisted housing.

**What is a Community Housing Development Organization (CHDO)?** A CHDO (pronounced cho'do) is a private nonprofit, community-based service organization whose primary purpose is to provide and develop decent, affordable housing for the community it serves. CHDOs certified by the Community Development Division must meet certain HOME Program requirements and are therefore eligible for the HOME CHDO set-aside funding. The Community Development Division of the Municipality of Anchorage is charged with certifying CHDOs within the Municipality of Anchorage. The HOME Program definition of a CHDO is found at 24 CFR Part 92.2.

### **3.4 Eligible Uses of HOME Funds**

A variety of affordable housing activities are eligible under the HOME program:

1. Administration and Planning.
2. Housing acquisition.
3. New housing construction.
4. Housing rehabilitation.
  - Demolition and clearance.
  - Utility connections.
  - Site improvements.
5. Tenant relocation.
6. Tenant Based Rental Assistance.
7. Operating Expense Assistance for Community Housing Development Organizations (CHDOs).
8. Pre-development Loans for Community Housing Development Organizations.
9. Affirmative marketing and minority outreach.

### **3.5 Eligible Uses of CHDO Funds**

A subset of HOME funds is set-aside for CHDOs. An only activity where the CHDO owns, sponsors or develops affordable housing is eligible for funding by the CHDO set-aside. Such activities include:

1. Acquisition and/or rehabilitation of rental housing.
2. New construction of rental housing.
3. Acquisition and/or rehabilitation/new construction of properties to be sold by the CHDO to eligible homebuyers.
4. Direct financial assistance to purchasers of HOME-assisted housing, but only if such housing is sponsored or developed by a CHDO with HOME funds.

### 3.6 Affordability Periods

The HOME Program sets affordability periods for projects entailing the new construction or acquisition of housing with or without rehabilitation that require the HOME-assisted housing to meet the affordability requirements of 24CFR92.254 for not less than the applicable period specified in Table 3-1, beginning after project completion. These periods are based on the amount of HOME funds provided for the property.

**Table 3-1. HOME Minimum Affordability Periods**

<b>HOME Funds Provided</b>	<b>Affordability Period</b>
Less than \$15,000	5 Years
\$15,000- \$40,000	10 Years
More than \$40,000	15 Years

### 3.7 Resale/Recapture Guidelines

If a homeownership project ceases to comply with the affordability requirements during the affordability periods described above, the Municipality shall implement the following guidelines for recapturing all or a portion of the HOME funds used, recapturing the property itself, or requiring the property be sold to a low-income household.

#### 3.7.1 Resale

In projects where HOME funds are used for acquisition and/or rehabilitation and no loan subsidy is given, a Resale provision will be utilized in the form of a second mortgage using a Promissory Note and Deed of Trust (DOT), or written directly into the DOT. The minimum terms of affordability are defined by regulation and guide the terms of the second-mortgage loans. The housing must remain the principal residence of the family for the duration of the period of affordability. A detailed description of default and actions under default reside in the Deed of Trust.

In the event the “Borrower” intends to sell the property during the affordability period, the housing must be available exclusively to families qualifying as low-income as stipulated in the applicable program’s policies and the new owner must use the property as their principal residence as defined in the Deed of Trust.

The resale price shall provide the original HOME-assisted homeowner a fair return on investment to include the homeowner’s investment and any capital improvements. The price shall also remain affordable to a reasonable range of low-income homebuyers. These resale-price assurances are delineated and guaranteed as provisions in the Deed of Trust as applicable.

#### 3.7.2 Recapture

When down payment assistance or other loan assistance is provided, coupled or not with a developer subsidy or purchase price reduction, the Deed of Trust and Promissory Note will document restrictions needed to comply with HUD 24 CFR 92.254 (a)(5)(ii). The Deed default

provisions may include (but are not limited to) payment schedules, superior encumbrances, occupancy requirements, use of property, materially false information and/or material, and compliance with federal regulations and program policies.

The housing must continue to be the Borrower's principal residence throughout the applicable affordability period. Loan balances at the time of a default according to the Deed of Trust and Note shall be recaptured, including amortized loans and loans with other types of payment requirements.

In the event of recapture, the amount recaptured will be determined by either the "Loan Balance Recapture" method, or the "Shared Net Proceeds" method. The Action Plan must specify which of these methods will be used by each HOME-funded program, see program descriptions for this specification. The "Loan Balance Recapture" method requires the borrower to repay the balance of the loan at the time of default or property sale (unless net proceeds of the sale are insufficient to pay the entire loan balance). Typically, a portion of these loans are forgiven over the affordability period (see program descriptions for details). The "Shared Net Proceeds" method determines the amount to be recaptured by the HOME program according to the formula stated in 24 CFR 92.245(a)(5)(ii)(A)(3), or homeowners may be allowed to recover their investment first, depending on the parameters of the program. In no case, in either method used, shall the amount recaptured exceed the net proceeds of a sale, whether the sale be due to foreclosure or a voluntary sale for fair market price. The net proceeds are the sales price minus superior loan repayment (other than HOME funds) and any closing costs.

When HOME funds are used to assist homebuyers acquiring single-family housing containing one or more units, the recapture provisions apply as above to both the unit used as the homebuyer's primary residence and the assisted rental units. For the rental units, the affordability requirements of 24 CFR 92.252 will apply, except that the Municipality may terminate the affordability period upon the recapture of the HOME funds.

### **3.8 Match**

The HOME Program regulations require a 25% match to HOME funds drawn down from the treasury on eligible projects (not administrative or operating expense assistance funds). The Municipality carries on its books over \$2 million in restricted match-credit from affordable housing bonds proceeds. However, housing bond proceeds may only be used for up to 25% of a PJ's annual match-obligation. During 2005, additional match is expected to come from a variety of sources:

- Rental Rehabilitation Loan Recoveries. One rental rehabilitation loan remains outstanding. Should these funds be recovered, they will be utilized in the AnCHOR program and count towards HOME match.
- The Affordable Homeownership Program administered by Habitat for Humanity Alaska will continue to provide HOME match in the form of volunteer labor and materials for the construction of new homes for low-income households.

- The Homeowner Rehabilitation Program, administered by Na Qenq'a Community Development Financing, Inc. (a non-profit subsidiary of Cook Inlet Housing Authority), will provide a cash match of 25 percent of all HOME funds utilized.
- The Housing Acquisition and Rehabilitation Program (HARP) will provide a 25% match of HOME funds expended on a per-project basis. Furthermore, when the CHDO proceeds of the HARP projects have been reinvested into new HARP projects, the funds will have lost their federal status. The reinvestment in HARP projects of the proceeds of CHDO proceeds will also constitute match.
- Housing Production funds, offered in conjunction with Alaska Housing Finance Corporation in the Fall of 2005, are expected to generate HOME match during 2005. Match goals through this program are 100% for all entitlement HOME dollars, and 25% match for all CHDO HOME dollars.
- The AnCHOR Program contains two match sources. First, AnCHOR loans that are combined with AHFC's interest-rate reduction programs will be matched with affordable housing bond proceeds. Second, for the first time, the Alaska Mental Health Trust Authority (AMHTA) has pledged \$50,000 to augment AnCHOR loans to mental health trust beneficiaries. This program is expected to be implemented during the Fall of 2005. Additional funds may be available during the 2006 state fiscal year, beginning in July of 2005.
- Additional sources may be identified through the course of the year. All sources will be reported in the 2005 Annual Performance Report.

### **3.9 Affirmative Marketing**

HOME Program regulations at 24 CFR 92.351 require participating jurisdictions in HOME to adopt affirmative marketing procedures and requirements for all HOME-assisted housing containing five or more units. CDD will extend this requirement to all rental units assisted with HOME funds, not just those with five or more units. These participants will be required, at a minimum to do the following:

- The Equal Housing Opportunity logo or slogan will be used with correspondence, notices and advertising related to HOME-assisted housing development.
- Owners will be required to use affirmative fair housing marketing practices in soliciting renters or buyers, determining their eligibility, and conducting all transactions.
- Owners will be required to demonstrate good-faith effort to solicit those eligible persons who are not likely to apply for housing assistance. These good faith efforts may include, but are not limited to, special outreach to community organizations, places of worship, employment centers, fair housing groups, counseling and social service agencies, medical service centers, homeless shelters, and the use of minority-specific media.
- Owners of HOME-assisted housing must maintain a file containing all marketing efforts and records of all applicants and tenants selected during the period of affordability. Records to assess the results of these actions must be available for inspection by the State of Alaska.



CDD will assess affirmative marketing efforts of rental housing owners during regular project audits. Good-faith outreach efforts will also be considered in evaluating the marketing efforts and results. Corrective action will be required when project audits indicate marketing efforts are insufficient.

In addition to policies specific to HOME-funded rental projects, CDD strives to broadly disseminate information to the public regarding fair housing laws, and has its own guidelines for equal opportunity to participate in all its programs. In coordination with the Municipality's Equal Rights Commission, CDD will inform the public, owners, and potential tenants about Federal fair housing laws. For lenders and organizations participating in HOME, CDBG, ADDI and/or ESG programs, records must be retained on the household size, family type, income, and ethnicity of all families assisted. These participants will also have to comply with all fair housing laws and use the Equal Housing Opportunity Logo in all newspaper advertisements.

During the Municipality's annual Consolidated Annual Performance and Evaluation Report, CDD will analyze data on households served and other relevant information to identify if changes should be made in order to reduce barriers to fair housing and affirmatively market housing.

#### **Minority and Women-Owned Businesses**

The Community Development Division's policy is to afford minorities, women, and small businesses equal opportunity in all procurement and contracting programs. The Municipality of Anchorage has a Disadvantaged Business Enterprise (DBE) and Women-Owned Business Enterprise (WBE) program which meets the requirements of the local law, AMC 7.60, and the federal Department of Transportation regulations (49 CFR 23). This is managed by the D/WBE Officer in the Office of Equal Opportunity (OEO).

### **3.10 HOME and ADDI Resources**

Approximately \$1.11 million in Federal funds from the HOME program is anticipated to be available in FY2005 to provide decent housing, establish and maintain a suitable living environment, and expand economic opportunities, especially for low- and moderate-income persons. During 2004, the Community Development Division performed an in-depth reconciliation of the HOME funds, and identified 330,850 in program income that had not been appropriated as of the draft plan (September, 2004). These funds are listed below as "Previously Unappropriated". In addition, the Community Development Division anticipates the receipt of \$135,150 in recaptured funds from the HOME Investment Partnerships Program through the 2005 calendar year. The Community Development Division will also receive \$51,079 in FY2005 ADDI funds.

**Table 3-2. HOME Program Funding Sources**

Source	Amount
HOME FY2005	1,075,967
HOME Recaptured Funds-Previously Unappropriated	330,850
HOME Recaptured Funds – Anticipated	135,150
ADDI FY2005	51,079
AMHTA Match	50,000
<b>Total HOME</b>	<b>1,643,046</b>

HUD's HOME Investment Partnerships Program requires a 25 percent match from non-Federal sources. A more detailed description of all federal, state, local and private funding sources to be used as match is provided on page 3-3-5.

### 3.11 Proposed HOME Project Funding Summary

**Table 3-3. Proposed HOME Program Projects**

HOME/ADDI Projects	Estimated Prior Year Funds Available in 2005	New 2005 Funds	Total Funding Estimated for 2005
<b>1. Administration, Planning, and Grant Management</b>	<b>25,000</b>	<b>107,597</b>	<b>132,597</b>
<b>2. AnCHOR</b>	<b>-</b>	<b>523,019</b>	<b>523,019</b>
HOME Funds	-	421,940	421,940
ADDI Funds	-	51,079	51,079
AMHTA Funds	-	50,000	50,000
<b>3. Homeowner Rehabilitation Program</b>	<b>450,000</b>	<b>200,000</b>	<b>650,000</b>
<b>4. GOAL - Housing Development (04 NOFA)</b>	<b>857,404</b>	<b>758,632</b>	<b>1,616,036</b>
Entitlement Fund	725,355	597,237	1,322,592
CHDO Funds	132,049	161,395	293,444
<b>5. Housing Acquisition and Rehab Program (HARP)</b>	<b>200,000</b>	<b>-</b>	<b>200,000</b>
<b>6. CHDO Homeownership Demonstration Project</b>	<b>300,000</b>	<b>-</b>	<b>300,000</b>
<b>7. CHDO Operating Expense Assistance</b>	<b>55,955</b>	<b>53,798</b>	<b>109,753</b>
<b>TOTAL:</b>	<b>1,888,359</b>	<b>1,643,046</b>	<b>3,531,405</b>

### 3.12 Proposed HOME Project Descriptions

#### 3.12.1 Administration, Planning, Technical Assistance and Grant Management

Up to 10 percent of all new HOME funds in a given year, as allowed by HUD regulation, including program income, may be used to provide planning, technical assistance and grant management to carry out HOME and ADDI, to develop the Consolidated Plan, Action Plans, and

other selected activities. HOME funds in this category will be used by the Community Development Division for these purposes.

HOME funds (Prior years):	25,000
HOME funds (PY2005):	107,597
HOME funds Total Balance:	\$ 132,597

### **3.12.2 Anchorage Communities Home Ownership Resource (AnCHOR)**

The AnCHOR Program is a user-friendly resource designed to assist low- and moderate-income Anchorage families purchase homes, and “anchor” neighborhoods by supporting homeownership. The program is available Citywide.

AnCHOR offers funds for down payment and closing costs, up to \$30,000, to families with household incomes at or below 80 percent of the area median who wish to purchase a single-family home within the Municipality of Anchorage. Assistance is in the form of a second mortgage loan on top of the maximum affordable first mortgage the borrower can obtain. The second mortgage is secured by a note and deed of trust. For the first ten years of the loan, five percent (5%) of the loan will be forgiven annually if the homeowner continues to make the property his or her principal residence. The remaining 50 percent of the loan will not be forgiven (with an exception for mental health trust beneficiaries, see next paragraph). For example, a loan of \$30,000 will be forgiven 5% a year for a total potential forgiveness of \$15,000. There are no periodic payments on the loan, however, if the borrower sells or moves out of the home at any time, the unforgiven balance becomes due and payable to the Municipality’s HOME Program under the “Loan Balance Recapture” method, described in section 3.7.2.

In 2005, a new partnership with the Alaska Mental Health Trust Authority (AMHTA) will allow for up to \$10,000 to mental health trust beneficiaries to be provided as a completely forgivable loan, forgivable at 10% a year. In other words, if a mental health beneficiary receives a \$30,000 AnCHOR loan, \$10,000 will be forgiven 10% a year, and the remaining \$20,000 will be forgiven 5% a year. Total potential forgiveness for this loan would be \$20,000. This benefit will be available as AMHTA funds are available.

A borrower’s total household income may not exceed HUD’s established low-income limits, according to family size (80 percent of the median Anchorage income). These income limits are adjusted on an annual basis. The maximum amount of assistance will be \$30,000, of which only \$10,000, or six percent (6%) of the purchase price whichever is greater, may be funded from ADDI funds. The minimum amount of combined HOME and ADDI assistance for each loan is \$1,000.

Anchorage Neighborhood Housing Services (ANHS) will administer the program. ANHS will take several steps to ensure the suitability of families receiving AnCHOR assistance. Pre-purchase homebuyer counseling is required for all AnCHOR loan recipients. Homebuyers must

also commit to post-purchase counseling, available through ANHS. To market the program, ANHS will create and annually evaluate its affirmative marketing plan, which will include providing brochures on the program to Alaska Housing Finance Corporation (AHFC) for distribution to public housing and Section 8 applicants and/or residents, as well as targeted outreach to residents of mobile home parks that are expected to close in the near future, among other activities. In addition, ANHS, the Municipality of Anchorage and AHFC have coordinated the AnCHOR program with AHFC's Housing Choice Voucher Homeownership Program. This program assists Housing Choice Voucher ("Section 8") recipients purchase homes, using their voucher to assist in mortgage payments rather than for rental payments, and reduces overall debt payments through use of the AnCHOR program.

Two special types of loans have been included in the HOME program this year. AnCHOR loans will be available for down payment and closing costs for households participating in the Affordable Homeownership program administered by Habitat for Humanity. The Municipality is also partnering with AHFC in the Housing Choice Voucher Homeownership Program. This program will provide AnCHOR loans to disabled individuals utilizing Section 8 assistance in becoming homeowners.

HOME funds (Prior years):	0
HOME funds (FY2005):	421,940
ADDI funds (FY2005):	51,079
AMHT funds	50,000
HOME funds Total* Balance:	\$ 523,019

The 2005 Action Plan also allows for up to \$45,503 in AnCHOR Project Delivery Costs payable from the CDBG program (8.7% of program costs).

### 3.12.3 Homeowner Rehabilitation Program – Citywide

The Homeowner Rehabilitation Program, launched in October of 2003, will continue to provide low interest loans to families with household incomes at or below 80 percent of the area median. The maximum loan amount will be \$35,000, secured by a note and deed of trust. For the first ten years of the loan, five percent (5%) of the loan will be forgiven annually if the homeowner continues to make the property his or her principal residence. The remaining 50 percent of the loan will not be forgiven. There are no periodic payments on the loan, however, if the borrower sells or moves out of the home at any time, the unforgiven balance becomes due and payable to the Municipality's HOME Program under the "Loan Balance Recapture" method, described in section 3.7.2. Na Qenq'a Community Development Financing, Inc., a non-profit subsidiary of Cook Inlet Housing Authority, will administer this program.

HOME funds (Prior years):	450,000
HOME funds (FY2005):	200,000
HOME funds Total Balance:	\$ 650,000

The 2005 Action Plan also allows for up to five percent of all Homeowner Rehabilitation funded project costs to be payable from the CDBG program.

### **3.12.4 Housing Development/Greater Opportunities of Affordable Living (GOAL)**

In the Fall of 2004, the Municipality of Anchorage will partner with Alaska Housing Finance Corporation (AHFC) to distribute funds for rental or homeownership housing development. The Municipality's HOME funds in this category include both Community Housing Development Organization set-aside funds, and general HOME entitlement funds. AHFC holds a housing production competition in the Fall of every year called the Greater Opportunities for Affordable Living (GOAL) program. The Municipality's HOME funds in this category will be distributed through the GOAL program, along with AHFC's Special Needs Housing Grant (SNHG) and Senior Citizen Housing Development Fund (SCHDF) grant funding, Low Income Housing Tax Credits (LIHTCs), and AHFC financing. GOAL program rating criteria and requirements are described in detail in AHFC's GOAL Qualified Allocation Plan, Application Instructions and Policies and Procedures, available on AHFC's website: <http://www.ahfc.state.ak.us>. In addition to these criteria, Anchorage HOME program applicants will be required to match HOME non-CHDO set-aside dollars with qualified HOME match on a dollar for dollar basis, only 25 percent of which may be satisfied through bond financing. CHDO set-aside funds must be match by 25 cents on the dollar. Additional match will be encouraged through bonus points. SNHG and SCHDF are both eligible sources of HOME match. Details of what constitutes HOME match may be found in the GOAL Policies and Procedures or in HUD Notice CPD 97-03.

The Municipality of Anchorage is required to set aside fifteen percent of its annual allocation for Anchorage-certified Community Housing Development Organizations (CHDOs) for housing development activities. Funds identified for the 2004 GOAL competition include FY2005 funds, as well as prior year funds, as identified in the table below.

	Entitlement	CHDO	Total
HOME funds (Prior years):	725,355	132,049	857,404
HOME funds (FY2005)	597,237	161,395	758,632
HOME funds Total Balance:	\$ 1,322,592	293,444	1,616,036

### **3.12.5 Housing Acquisition and Rehab Program (HARP) (CHDO)**

The program allows for acquisition and new construction/rehabilitation of housing. Completed units will be sold to low- and moderate-income homebuyers with limited downpayment assistance provided. Downpayment assistance terms will mirror the terms used in the AnCHOR program. The program also includes acquisition of land for the construction of new housing units that will be sold to low- and moderate-income homebuyers. Acquisitions may be located community wide. HARP requires consideration be given to universal design and disability access. This is also encouraged in all programs funded through the Community Development Division. Prior year HARP funds were awarded through an RFP in 2003 to Anchorage Neighborhood Housing Services.

HOME funds (Prior years):	200,000
HOME funds (PY2005):	0
HOME funds Total Balance:	\$ 200,000

### 3.12.6 CHDO Homeownership Demonstration Project – Anchorage Housing Initiatives

Anchorage Housing Initiatives will continue with the CHDO demonstration project which produces accessible housing for purchase by low- and moderate-income households with at least one member who has a disability, and includes limited downpayment assistance. Borrowers are subject to recapture under the “Shared Net Proceeds” method, described in section 3.7.2, should they sell or default on loan terms. One unit was completed and sold in 2003. A second unit was begun in 2004 and will be completed in 2005. Proceeds from the sale of the homes will be retained by AHI for the program, or for other eligible affordable housing activities.

HOME funds (Prior years):	300,000
HOME funds (PY2005):	0
HOME funds Total Balance:	\$ 300,000

### 3.12.7 CHDO Operating Expense Assistance

The HOME program allows local jurisdictions to provide up to five percent of its annual HOME allocation to Community Housing Development Organization engaged in HOME CHDO activities as operating expense assistance. The Municipality of Anchorage launched a CHDO operating expense assistance program for small CHDOs in 2004. The program provides assistance to small CHDOs in Anchorage. Assistance will be provided for a maximum of six years, beginning at a maximum of \$40,000/year for an anticipated three years, with decreasing amounts annually as funds allow. Organizations which make progress during this time may be considered for an additional three years of funding at the end of the three-year period.

To qualify and retain future annual funding assistance, CHDO’s will be required to present a plan (and update it annually) for achieving self-sufficiency. The plan must also show how it currently utilizes or will utilize HOME funds for development activities over a six-year period. Priority will be given to organizations with a realistic plan for HOME utilization and achieving self-sufficiency. Funds not distributed through this program may be reprogrammed for use in the GOAL program.

HOME funds (Prior years):	55,955
HOME funds (FY2005):	53,798
HOME funds Total Balance:	\$ 109,753

## 4. ESG Narratives and Proposed Projects



Introduction  
Federal Investment Criteria  
ESG Funding Sources  
Proposed ESG Projects

## 4.1 What Does This Section Contain?

The *2005 Annual Action Plan* provides certain information about the Municipality's Emergency Shelter Grant (ESG) funds.

### What Does This Mean to Me?

This section answers the following questions:

- What is the Federal Investment Criteria for the ESG Program?
- What types of projects can ESG fund?
- What are the ESG funding sources for the 2005 Program Year?
- What projects are proposed by the Municipality to be ESG funded?

## 4.2 Introduction

The Municipality of Anchorage is a Grantee for HUD's ESG program. It receives ESG funds annually that it can use to help prevent homelessness or provide support to homeless shelters. Although the Community Development Division is the coordinating entity for both the Continuum of Care and the Consolidated Plan, it passes ESG funds through to the Department of Health and Human Services. SAFE City program staff at the Department of Health and Human Services administers the ESG Program for the Municipality.

## 4.3 Federal Investment Criteria

HUD prescribes the maximum proportion that may be spent in ESG in each of four categories. The percentages are shown in the following table.

**Table 4-1. ESG Federal Investment Criteria**

<b>Activities</b>	<b>Maximum Percentage</b>
Homeless Prevention	30%
Essential Services	30%
Maintenance and Operations	35%
Administration	5%
<b>TOTAL</b>	<b>100%</b>



#### 4.4 Match

HUD requires that the grantee provide a 100 percent match for ESG funding. The Health Department will meet this match through Municipal funds to pay for the staff to administer and oversee the ESG program. This match of salaries should total more than \$100,000 during the 2005 program year. Other forms of match include transportation discounts and purchases of equipment and supplies.

#### 4.5 Distribution of Funds – FY 04 Funds

In the 2004 Action Plan, it was incorrectly stated that Maintenance and Operations funds would be used for the Municipal Transit Center. Maintenance and Operations funds will be distributed through a Request for Grant Proposals during the Fall of 2004 along with FY03 funds.

#### 4.6 Distribution of Funds – FY05 Funds

Funds for Homeless Prevention and Essential Services will be distributed directly to those in need by the SAFE City Program. Maintenance & Operations funds will be distributed by contract, except for up to \$5,000 that will be retained for maintenance and operation costs related to the Municipal Public Inebriate Transfer Station. For the remainder of the funds, a contractor will be selected through a competitive Request for Grant Proposal (RFGP) process.

#### 4.7 ESG Resources

Approximately \$84,247 in Federal funds from the ESG program is anticipated to be available in PY 2004 to help provide decent housing, establish and maintain a suitable living environment, and expand economic opportunities, especially for low- and moderate-income persons.

#### 4.8 Proposed ESG Project Funding Summary

**Table 4-2. ESG Proposed Project Funding Summary**

<b>Emergency Shelter Grant</b>	<b>Estimated Prior Year Funds Available in 2005</b>	<b>New 2005 Funds</b>	<b>Total Funding Estimated for 2005</b>
1. Administration	0	4,179	4,179
2. Homeless Prevention (DHHS/SAFE City)	0	25,072	25,072
3. Essential Services (DHHS/SAFE City)	0	25,072	25,072
4. Maintenance and Operations (RFP)	50,000	29,250	79,250
<b>TOTAL:</b>	<b>50,000</b>	<b>83,573</b>	<b>133,573</b>

## **4.9 Proposed ESG Project Descriptions**

### **4.9.1 Homeless Prevention**

Monies for Homeless Prevention will be distributed directly to those in need by the SAFE City Program. Assistance activities under this category include defraying rent and/or utility arrearages for individuals and families that have received eviction or shut-off notices.

Individuals or families may also receive security deposits or first month's rent assistance to alleviate or prevent a homeless situation. The emphasis is to prevent individuals and/or families from becoming homeless due to a short-term, unanticipated reduction in income. This assistance is, generally, up to about \$250, provided on a one-time basis to prevent an eviction or utility shut-off. Additionally, this assistance is provided from October through March, or until the funds are exhausted. This program anticipates serving about 15 to 20 households per month for six months under this category. Applications for assistance under this category are accepted and screened for eligibility at the beginning of each month. During periods when funding is not available, households seeking assistance are referred to other programs/agencies and faith-based organizations which provide like services.

ESG funds (PY2005): \$25,072

### **4.9.2 Essential Services**

Monies for Essential Services will be distributed directly to those in need by the SAFE City Program. Activities include providing assistance to those who are homeless to secure permanent housing and maintain independent living. This objective is supported by providing security and utility deposits, transportation to alcohol detoxification and treatment, as well as to other health care, job training and employment opportunities. Applications for security and utility deposits are accepted and screened in the same manner as indicated above, however, in the case of Essential Services assistance, an applicant must provide documentation confirming or attest, through personal statement, that they are in fact homeless. Transportation is provided via taxi vouchers through Bean's Cafe and Brother Francis shelter for accessing alcohol detoxification and treatment services. Additionally, this program purchases about \$10,000 in bus tokens/passes which are distributed to Emergency Homeless Shelters and other community homeless service providers to assist homeless persons in obtaining health care, job skills and opportunities aimed at alleviating their homeless situation.

ESG funds (PY2005): \$25,072

### **4.9.3 Maintenance and Operations**

A small amount of Maintenance and Operations funds (up to \$5,000) will be retained by the Municipality for maintenance and operation costs related to the Municipal Public Inebriate Transfer Station. The remaining Maintenance & Operations funds (\$24,250) will be distributed

through contracts. Contractors will be selected through a competitive Request for Proposal (RFGP) process. Activities which fall under this category include defraying maintenance and operating costs of emergency and transitional shelters for homeless persons, including rent, repair, security, fuels and equipment costs, insurances, utilities, and/or furnishings. FY2004 and FY2003 funds, available through RFGP process in the Fall of 2004, may be utilized during the early months of 2005.

ESG funds (Prior PY2005):	\$50,000
ESG funds (PY2005):	\$29,250
ESG funds Total Balance:	\$79,250

#### **4.9.4 Administration**

These funds, representing 5% or \$4,179 of the \$83,573 award, will be used to satisfy Municipal indirect costs generated by administering the Emergency Shelter Grant Program. Administrative costs include finance and accounting, payroll, purchasing, personnel, etc. The Emergency Shelter Grant is managed by the Department of Health and Human Services (SAFE City) program staff.

ESG funds (PY2005): \$4,179

## **5. List of Appendices**

<b>5.1</b>	<b>Maps and Project Tables (Consolidated Plan Table 3)</b>	<b>5.1-1</b>
<b>5.2</b>	<b>Detailed Leveraged Resources Table</b>	<b>5.2-1</b>
<b>5.3</b>	<b>Goals, Strategies, Objectives and Proposed Projects Grid</b>	<b>5.3-1</b>
<b>5.4</b>	<b>Exhibit 1 of the 2004 Continuum of Care</b>	<b>5.4-1</b>
<b>5.5</b>	<b>Public Notices</b>	<b>5.5-1</b>
<b>5.6</b>	<b>Summary of Public Comments</b>	<b>5.6-1</b>
<b>5.7</b>	<b>SF-424 Form and Required Certifications</b>	<b>5.7-1</b>

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage (AK)

**Priority Need:** Planning/Administration (CDBG)

**Project Title:** Administration, Planning, and Grant Management

**Project Description:** Grant management, planning, and technical assistance to carry out CDBG, HOME and selected other activities. Several Planning, Technical Assistance and Grant Management activities have been identified for 2005 and include the following:

- A. General management of the CDBG, HOME and ADDI programs. This includes all functions necessary to carry out the CDBG, HOME and ADDI programs in a timely and orderly manner, while conforming to regulations and citizen involvement through management, coordination and evaluation systems. Activities also include monitoring subrecipient agreements and budgets, and assuring all federal and local guidelines are met, including eligibility under HUD national objectives, Davis Bacon labor requirements, environmental reviews, fair housing and affirmative marketing.
- B. Environmental reviews for projects initiated and funded by HUD (other than CDBG, HOME or ESG projects).
- C. Neighborhood Planning. During the 2005 program year, up to \$60,000 will be made available through a Request for Proposals (RFP) to accomplish two neighborhood planning goals:
  - Facilitate the first Community 2020 Neighborhood Plan in Mountain View, from citizen participation through Assembly approval. CDBG Funding for the Mountain View Community Plan is contingent on formation of an active Planning Committee by Mountain View residents and representatives of neighborhood businesses and institutions which will actively involve the community and secure broad-based community input from Mountain View to the planning effort. It is anticipated that with this first plan completed, additional neighborhood plans will follow.
  - Document and create a "road map" based on this experience that may be used by other neighborhoods to achieve additional Community 2020 Neighborhood Plans, with a description of the necessary contents, citizen participation and approval process.
- D. Analysis of Impediments to Fair Housing. As part of the Consolidated Plan, the Municipality will continue its update to the Analysis of Impediments to Fair Housing.

**Location:** 632 W. 6<sup>th</sup> Avenue, Anchorage, Alaska (City Hall, room 630) (Programs: City Wide)

Objective Number All	Project ID CDBG-1	<b>Funding Sources:</b>	
HUD Matrix Code 20 & 21A	CDBG Citation 570.205 & 570.206	CDBG	\$457,800
Type of Recipient Government	CDBG National Objective	ESG	
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05	HOME	
Performance Indicator	Annual Units	HOPWA	
Local ID	Units Upon Completion	Total Formula	\$457,800
		Prior Year Funds	\$100,000
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$557,800

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** **Habitat for Humanity**

**Priority Need:** **Owner Occupied Housing**

**Project Title:** **Affordable Homeownership Program - Citywide**

**Project Description:** Under this program, Habitat for Humanity purchases sites for the construction of affordable housing for low- to moderate-income households. This project is designed to provide more affordable housing while also generating a source of program match for the HOME program. It is anticipated that \$60,000 will remain from prior commitments to Habitat for Humanity for this program. During 2005, Habitat will begin to produce housing on lots purchased in prior years. No new funding for 2005 is proposed.

Sites acquired with the assistance of CDBG funds and the construction of new single-family housing units will be completed using other funds and volunteer labor. This program will be administered by Habitat for Humanity. Homebuyers will be required to qualify for a 0% interest loan and comply with the policies of Habitat of Humanity's program. The homebuyer will also receive a 0% interest deferred loan for down payment and closing costs from the AnCHOR Program (see HOME Program project descriptions).

As part of this project, Habitat for Humanity will be acquiring other sites and assisting more low- and moderate-income households without using CDBG funding. The home buyers for these units will also receive a minimum of \$1,000 in down payment and closing costs assistance through the AnCHOR program.

**Location: Citywide**

Objective Number AH-1	Project ID CDBG-2A	<b>Funding Sources:</b>	
HUD Matrix Code 01	CDBG Citation 570.201 (a)	CDBG	\$0
Type of Recipient Subrecipient	CDBG National Objective 570.208(a)(3)	ESG	
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05	HOME	
Performance Indicator Housing Units	Annual Units 3	HOPWA	
Local ID	Units Upon Completion 3	Total Formula	\$0
		Prior Year Funds	\$60,000
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$60,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage (AK) & Anchorage Neighborhood Housing Services

**Priority Need:** Owner-Occupied Housing

**Project Title:** Minor Repair Program (MRP) - Citywide

**Project Description:** The Minor Rehabilitation Program provides assistance for increased accessibility or repairs to items presenting a threat to health or safety in an owner-occupied home (including mobile homes, condos, single family homes, etc.). Examples are: the addition of an accessibility ramp, replacing failed furnaces and water heaters, repairing leaking roofs, rotting floors, and other repairs necessary, such as utility connections and re-skirting, to re-establish a mobile home that has been relocated. Under the World Changers component of this program, Anchorage Neighborhood Housing Services (ANHS) will provide materials through for volunteers to do external home and other improvements that contribute to the overall streetscape and presentation of the property. ANHS will target specific blocks within Mountain View, and, as part of the Mountain View Neighborhood Revitalization Strategy (MVNRS), make coordinated improvements to all or many of the residential properties on the block, whether they are rental or homeownership properties. Examples of improvements may include new/repared roofs, coordinated fences and garbage storage, and new entryways. As part of the MVNRS, 51 percent of all housing units on all properties assisted are required to be occupied by low- and moderate-income households. Assistance will be provided in the form of a grant to the property owner. For the standard component of the MRP (the non-World Changers component), assistance is available to low- and moderate-income residents throughout the Municipality and may be provided in the form of a forgivable loan. If the household remains the homeowner and resident of the assisted home for 3 years, the loan is forgiven. All homes considered for assistance under this component of the MRP must be occupied by owners with annual incomes at or below 80% of the area median income, as determined by HUD, adjusted for family size. Eligible households with one or more of the following characteristics receive preference under this program: 1)Homeowners whose property exhibits conditions that are considered to be of an emergency nature. For example, a collapsed roof, or a failed heating system during winter months, or similar critical conditions. 2)Families in which at least one of the occupants has a disability, as defined in 24 CFR Part 92.2. 3)Senior Citizens. 4)Families with children who are five (5) years old or younger. Maximum project cost per eligible client is \$15,000. Exceptions may be made for homes with additional costs due to lead-based paint, or to cover unforeseen cost overruns or when additional costs are due to improvements needed to accommodate a resident's disability or for other exceptional circumstances. Both ANHS and the Municipality's Weatherization Program offer this program, with ANHS focusing on traditional single family homes and Weatherization on manufactured and mobile homes. All or a portion of the \$500,000 committed to the program through this Action Plan will be offered through RFP during 2005. The Municipality has begun the process of analyzing Anchorage neighborhoods by partnering with Anchorage Historic Properties. A historic survey of housing stock in Mountain View was commissioned in 2004. An additional \$40,000 is proposed in this Action Plan for similar surveys in Fairview, Government Hill and Spenard as funding is available. These surveys will be used for the Environmental Review process. The Municipality will also pursue funds from the State Historic Preservation Office for these surveys.

**Location: Citywide**

Objective Number AH-2,3,5 & PS-2	Project ID CDBG-2B
HUD Matrix Code 14A	CDBG Citation 570.202 (b)(1)
Type of Recipient Subrecipient	CDBG National Objective 570.208 (a)(3)
Start Date (mm/dd/yyyy) 1/01/04	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator Housing Units	Annual Units 70
Local ID	Units Upon Completion 70

**Funding Sources:**

CDBG	\$340,000
ESG	
HOME	
HOPWA	
Total Formula	\$340,000
Prior Year Funds	\$700,000
Assisted Housing	
PHA	
Other Funding	
Total	\$1,040,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Na Qenq'a Community Development Financing, Inc.

**Priority Need:** Rental Housing

**Project Title:** Rental Rehabilitation Program - Citywide

**Project Description:** The Rental Rehabilitation Program was launched in October of 2003 as a revolving loan fund and will continue to help maintain low- and moderate-income rental housing. During 2004, the loan program administrator, Na Qenq'a Community Development Financing, Inc. (Na Qenq'a), was not able to find a market for the program. Na Qenq'a has agreed to return funds previously advanced to them for the program, and has recommended either canceling the program or changing loan terms to make it more competitive and easier to use. In response, this Action Plan proposes to reduce the funding for the program to \$400,000 (formerly \$600,000), and change the loan terms. The Rental Rehabilitation Program will provide low interest loans (3% up to 30 years) to owners/investors of rental housing throughout the Municipality of Anchorage. Loans will be deferred to the end of the loan period, or until sale of the property, whichever comes sooner. Leveraged funds from the borrower will not be required. The program will continue to be administered by Na Qenq'a, a non-profit subsidiary of Cook Inlet Housing Authority.

**Location:** Citywide

Objective Number AH-4	Project ID CDBG-2C
HUD Matrix Code 14A & 14B	CDBG Citation 570.202
Type of Recipient Subrecipient	CDBG National Objective 570.208(b)(2)
Start Date (mm/dd/yyyy) 1/01/03	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator Housing Units	Annual Units 20
Local ID	Units Upon Completion 20

**Funding Sources:**

CDBG	\$0
ESG	
HOME	
HOPWA	
Total Formula	\$0
Prior Year Funds	\$400,000
Assisted Housing	
PHA	
Other Funding	
Total	\$400,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Anchorage Neighborhood Housing Services and Cook Inlet Housing Authority

**Priority Need:** Owner Occupied Housing

**Project Title:** Housing Services and CDBG Project Delivery Costs

**Project Description:** CDBG regulations (24 CFR 570.201(k)) allow for CDBG funds to be used to energy auditing, preparation of work specifications, loan processing, inspections, and other services related to assisting owners, contractors and other entities participating or seeking to participate in the HOME program. This CDBG activity will be used by Subrecipients administering the AnCHOR and Homeownership Rehabilitation Programs for program delivery costs, primarily funded out of HOME Investment Partnerships Program funds. Complete descriptions of these two programs may be found in the following chapter which addresses HOME funds.

AnCHOR (administered by Anchorage Neighborhood Housing Services citywide) \$47,149.

Homeownership Rehabilitation (administered by Na Qenq'a Community Development Financing, Inc., a non-profit subsidiary of Cook Inlet Housing Authority citywide) \$10,000.

**Location:** Citywide

Objective Number AH-1	Project ID CDBG-2E	<b>Funding Sources:</b>	
HUD Matrix Code	CDBG Citation 570.201(k)	CDBG	\$57,149
Type of Recipient Subrecipient	CDBG National Objective 570.208(a)(3)(iii)	ESG	
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05	HOME	
Performance Indicator	Annual Units Unknown	HOPWA	
Local ID	Units Upon Completion Unknown	Total Formula	\$57,149
		Prior Year Funds (CDBG)	
		Assisted Housing PHA	
		Other Funding	
		Total	\$57,149

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** **TBD**

**Priority Need:** **Economic Development**

**Project Title: Mountain View Arts and Cultural District – Arts Anchors and Commercial Development**

**Project Description:** In 2003, the Municipality of Anchorage published a Neighborhood Revitalization Strategy for Mountain View, one of Anchorage's most distressed neighborhoods. The strategy was based on planning for the neighborhood facilitated by Anchorage Neighborhood Housing Services, Cook Inlet Housing Authority, the Mountain View Community Council, the Municipality of Anchorage, the Alaska State legislature, and others. A key component of the strategy that emerged is the creation of an Arts and Cultural District along Mt. View Drive. Redevelopment of this district will result in retail business growth, renovation of blighted real estate properties, and increased economic activity in the area.

In 2003, to provide an anchor for the district, the Alaska Dance Theatre and Anchorage Opera were jointly awarded funds for purchase of the Wilhour site in Mountain View. Since that time, the Wilhour trust was purchased with private funds by the newly formed Anchorage Community Land Trust for purposes of commercial revitalization of Mountain View. The Anchorage Opera and Alaska Dance Theatre are still considering relocation to the Mountain View Arts and Cultural District, however plans have not been finalized. Consequently, an alternative site and/or project sponsor may be considered for this project if it remains within the proposed Mountain View Arts and Cultural District, an environmental review consistent with 24 CFR part 58 is completed, Municipal Assembly approval is obtained if necessary, and the project's intent remains consistent with the goals of positive commercial neighborhood revitalization and the establishment of arts and cultural anchors in the neighborhood. Because a portion of this project has been postponed to funding in 2007, it is also possible more than one, smaller project, may be proposed during 2005 to further the Mountain View Neighborhood Revitalization goals and strategies. Pending finalization of the Mountain View Neighborhood Revitalization Strategy, and finalization of the project's financial and design details, this project will create a minimum of one job per \$50,000 in CDBG funds dedicated to it. \$278,058 Is proposed to be added I the 2007 Action Plan.

**Location: Mountain View**

Objective Number PS-2 & 3	Project ID CDBG-3A
HUD Matrix Code 17C	CDBG Citation 570.203 (a)
Type of Recipient Subrecipient	CDBG National Objective 570.208 (a)(4)
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/07
Performance Indicator Jobs	Annual Units 13
Local ID	Units Upon Completion 13

**Funding Sources:**

CDBG	\$611,942
CDBG – PY 2007	\$278,058
HOME	
HOPWA	
Total Formula	\$890,000
Prior Year Funds	\$
Assisted Housing	
PHA	
Other Funding	
Total	\$890,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Salvation Army Alaska

**Priority Need:** Homeless

**Project Title:** Salvation Army Alaska, McKinnell Family Shelter

**Project Description:** CDBG funds for this project will total \$955,000 in PY 2006 (future year) funds for the new construction of a 16-unit family homeless shelter, located between 1701 A Street and 1695 C Street. This award is subject to receipt, appropriation, and approval of the *2006 Action Plan*. The project meets a CDBG national objective by serving the presumed low-income homeless population, 24 CFR 570.208(a)2(i)A. This is a CDBG eligible activity per 24 CFR 570.201(c).

Other funding for this project is estimated at \$6,347,177.

**Location:** 1700 A Street, Anchorage

Objective Number PS-2	Project ID CDBG-3B	<b>Funding Sources:</b>	
HUD Matrix Code 03C	CDBG Citation 570.201(c)	CDBG – PY 2006	\$955,000
Type of Recipient Subrecipient	CDBG National Objective 570.208(a)2(i)A	ESG	
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/06	HOME	
Performance Indicator Housing Units	Annual Units 0	HOPWA	
Local ID	Units Upon Completion 16	Total Formula	\$955,000
		Prior Year Funds	\$0
		Assisted Housing	
		PHA	
		Other Funding	\$6,347,177
		Total	\$7,302,177

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Catholic Social Services

**Priority Need:** Homeless

**Project Title:** Catholic Social Services, Clare House Renovation

**Project Description:** This project began in 2004 and is expected to be substantially complete by the 2005 program year. The project's scope includes \$252,878 for the interior and exterior painting of an existing facility, improve lighting, and internal renovations for this shelter for homeless women and women with children. The project meets a CDBG national objective by serving the presumed low-income homeless population, 24 CFR 570.208(a)2(i)A. This is a CDBG eligible activity per 24 CFR 570.201(c). CSS will use approximately \$53,000 of other funds to renovate this shelter for homeless women and women with children.

**Location:** 420 West 54<sup>th</sup> Avenue, Anchorage

Objective Number AH-6	Project ID CDBG-3C
HUD Matrix Code 03C	CDBG Citation 570.201(c)
Type of Recipient Subrecipient	CDBG National Objective 570.208(a)2(i)A
Start Date (mm/dd/yyyy) 1/01/04	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator	Annual Units Unknown
Local ID	Units Upon Completion Unknown

**Funding Sources:**

CDBG	\$0
ESG	
HOME	
HOPWA	
Total Formula	\$0
Prior Year Funds	\$103,479
Assisted Housing	
PHA	
Other Funding	
Total	\$103,479

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Covenant House, Alaska

**Priority Need:** Homeless, Youth

**Project Title:** Covenant House, Alaska, Crisis Center Renovation and Outdoor Lobby

**Project Description:** This project was awarded in 2004, and funding approved for \$376,708. Due to unforeseen circumstances the project was postponed to 2005 to refine project scope. The original scope included was for the construction of a secured outdoor rest area for homeless teen and young adult residents, addressing hazardous waste removal and abatement inside the Crisis Center, and performing other interior, accessibility and security upgrades. A revised scope was not completed by the date the *2005 Action Plan* was finalized. The project includes prior year CDBG funds of \$100,000 and \$276,708 of 2005 CDBG Funds. The project will meet a CDBG national objective by serving the presumed low-income homeless population, 24 CFR 570.208(a)2(i)A. This is a CDBG eligible activity per 24 CFR 570.201(c).

**Location:** 609 F Street, Anchorage

Objective Number AH-6	Project ID CDBG-3D
HUD Matrix Code 03C	CDBG Citation 570.201(c)
Type of Recipient Subrecipient	CDBG National Objective 570.208(a)2(i)A
Start Date (mm/dd/yyyy) 1/01/04	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator Persons	Annual Units 40
Local ID	Units Upon Completion 40

**Funding Sources:**

CDBG	\$276,708
ESG	
HOME	
HOPWA	
Total Formula	\$276,708
Prior Year Funds	\$100,000
Assisted Housing PHA	
Other Funding	\$
Total	\$376,807

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage

**Priority Need:** Non-Housing

**Project Title:** Parks Rejuvenation Project

**Project Description:** A total of \$1,048,000 in CDBG funds, (plus a minimum contribution of \$82,000 in Municipal funds) was committed to this project during 2004. The project is expected to be substantially complete by the 2005 program year. As an informational note, total funds for this project include \$778,000 committed in the *2004 Action Plan*, and an additional \$270,000 for park enhancements contributed in the Fall of 2004 (which did not require a substantial amendment to the Action Plan), plus the \$82,000 contribution from Municipal bond funds to the project. The project revitalized neighborhood parks in low-income areas:

- Fairview: Fairview Park (1200 block of LaTouche)
- Government Hill: Richardson Vista (E. Bluff Rd. and Ivy St)
- Midtown: Cuddy Midtown Park (40<sup>th</sup> Ave. and B St.)
- North Star/Fairview: Charles Smith Memorial Park (1900-2000 between A and C)
- Northeast: Nunaka Valley Park (Debarr, Beaver and Craig Dr.)
- Russian Jack: San Roberto/San Antonio Park (corner San Roberto Ave. and San Antonio St.) and Conifer Park (200 block of Lane St.)

Project work was complete during 2004, but final charges and project closeout will be complete in 2005. The Cuddy Midtown Park meets a CDBG national objective by removing mobility and/or accessibility architectural barriers per 24 CFR 570.208(a)(2)(ii)(A). The remaining parks each meet a CDBG national objective by benefiting a low-income area per 24 CFR 570.208(a)(1). All parks projects are CDBG eligible activities per 24 CFR 570.201(c).

**Location:** Citywide (See above)

Objective Number NRS	Project ID CDBG-3E	<b>Funding Sources:</b>	
HUD Matrix Code 03F	CDBG Citation 570.201 (c)	CDBG	\$0
Type of Recipient Government	CDBG National Objective 570.208 (a)(1)	ESG	
Start Date (mm/dd/yyyy) 8/1/2004	Completion Date (mm/dd/yyyy) 12/31/2004	HOME	
Performance Indicator Park Improvements.	Annual Units 7	HOPWA	
Local ID	Units Upon Completion 7	Total Formula	\$0
		Prior Year Funds	\$40,908
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$40,908

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage

**Priority Need:**

**Project Title:** CDBG Project Delivery

**Project Description:** Up to \$110,970 in direct costs may be added to the slum and blight and/or capital project budgets (including those awarded to Not-for-Profit organizations and/or allocated to Municipal Projects) as necessary to cover the direct costs of Community Development Division staff managing the CDBG projects. Direct project management costs are eligible under the CDBG National Objective and Eligible Activity of the project being managed. CAPERs will report the specific projects for which these funds have been applied.

**Location:** Citywide

Objective Number	Project ID CDBG-3F	<b>Funding Sources:</b>	
HUD Matrix Code	CDBG Citation	CDBG	\$110,970
Type of Recipient Government/Non-Profit	CDBG National Objective	ESG	
Start Date (mm/dd/yyyy) 1/1/2005	Completion Date (mm/dd/yyyy) 12/31/2005	HOME	
Performance Indicator	Annual Units	HOPWA	
Local ID	Units Upon Completion	Total Formula	\$110,970
		Prior Year Funds	\$0
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$110,970

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Special Olympics Alaska

**Priority Need:** Non-Housing

**Project Title:** Special Olympics Alaska

**Project Description:** Special Olympics Alaska, Inc. (SO-AK) is a private non-profit organization that provides year-round sports training, conditioning, and athletic competition in a variety of Olympic-type sports for Alaskans with mental disabilities and/or a closely related developmental disability. Founded in 1969, SO-AK was formed in an era that yielded to a changing view of how the world treated or ignored mental disabilities.

In 2003, SO-AK was awarded funds to rehabilitate a 6,300 square foot building that has been acquired as the new home for SO-AK's operations. The building allows sufficient space for training center and equipment storage, a small amount of office area for staff, and a multi-purpose room for volunteer meetings, classroom training, and other uses. Improvements to the interior of the building will include, for example, painting, carpeting, wiring and cabling for connectivity, ventilation improvements, removal of partition walls and attached counter areas, and completion of the training center. Adaptability of the facility for use by individuals with special needs includes proper ingress and egress, as well as accessible bathrooms. Exterior rehab will include façade improvements, painting, lighting, and landscaping. SO-AK will document that at least 51% of its clientele is low- and moderate-income.

The project is 99% complete and is expected to be complete in early 2005. The project received \$340,000 in CDBG funds and has a balance of \$68,135.

**Location:** 3200 Mountain View Drive, Anchorage, Alaska

Objective Number NRS	Project ID CDBG-3.G
HUD Matrix Code 17C	CDBG Citation 570.201 (c)
Type of Recipient Subrecipient	CDBG National Objective 570.208 (a)(2)
Start Date (mm/dd/yyyy) 10/21/2003	Completion Date (mm/dd/yyyy) 12/31/2005
Performance Indicator Non-Profit Non-Resident.	Annual Units 1
Local ID	Units Upon Completion 1

**Funding Sources:**

CDBG	\$0
ESG	
HOME	
HOPWA	
Total Formula	\$0
Prior Year Funds	\$68,135
Assisted Housing	
PHA	
Other Funding	
Total	\$68,135

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☒ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage (AK)

**Priority Need:** Rental Housing, Owner Occupied Housing and Other

**Project Title:** Mountain View Slum and Blight Removal

**Project Description:** Up to 30% of all CDBG funds may be used for activities that address the elimination of slum and blight. The Municipality of Anchorage will fund three types of activities under this category:

**Mountain View Slum and Blight Removal.** Total CDBG commitment to this activity is up to \$100,000, although it is expected these funds will be substantially expended by the start of the 2005 program year. The project scope includes environmental testing, possible remediation and purchase of 3901 Mountain View Drive, NE corner of Mountain View and North Bragaw. This project meets the CDBG national objective of removal of slum and blight on a spot basis, per 24 CFR 570.208(b)(2). This is a CDBG eligible activity per 24 CFR 570.201(a), (b) and (d).

**Location:** Mountain View

Objective Number SLE-1	Project ID CDBG-4A
HUD Matrix Code 04	CDBG Citation 570.201(a), (b), and (d)
Type of Recipient Government	CDBG National Objective 570.208(b)(2)
Start Date (mm/dd/yyyy) 1/01/03	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator Housing Units	Annual Units 7
Local ID	Units Upon Completion 7

**Funding Sources:**

CDBG	\$0
ESG	
HOME	
HOPWA	
Total Formula	\$0
Prior Year Funds	\$100,000
Assisted Housing	
PHA	
Other Funding	
Total	\$100,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage (AK)

**Priority Need:** Rental Housing, Owner Occupied Housing and Other

**Project Title:** Blight Removal/Code Enforcement

**Project Description:** Up to 30% of all CDBG funds may be used for activities that address the elimination of slum and blight. In addition to the Mountain View Slum and Blight Removal activity described previously. The following activities are expected during the 2005 program year:

- Rust in Peace. This program involves the removal of junk automobiles from private property in Anchorage. Assistance will be provided on a first-come first-served basis and on the availability of funding. Assistance is provided as a one-time grant; it will not assist the same private residential property twice. A portion of the funds will be used to pay for a Code Enforcement Officer who will administer the program and perform other code enforcement activities in low-income neighborhoods of Anchorage. This activity is a collaborative effort with Code Enforcement, the Anchorage Police Department, and the Community Development Division.
- Code Enforcement/Demolitions. This program involves the demolition or clean up of dilapidated property presenting a threat to the life/safety of residents. Wherever possible, the costs incurred for demolitions under this program will be recovered via a lien placed on the owner's property. CDD is considering a policy to waive a part or all of the lien attributable to CDBG funds should the property owner sell or otherwise use the property for housing which will remain affordable for at least fifteen years. This is a collaborative program effort with the Community Development Division and Code Enforcement. In 2005, the Municipality of Anchorage will continue its partnership with the Alaska National Guard to expand this program's reach.

**Location:** City Wide

Objective Number SLE-1	Project ID CDBG-4B	<b>Funding Sources:</b>	
HUD Matrix Code 04	CDBG Citation 570.201(a), (b), and (d)	CDBG	\$91,081
Type of Recipient Government	CDBG National Objective 570.208(b)(2)	ESG	
Start Date (mm/dd/yyyy) 1/01/03	Completion Date (mm/dd/yyyy) 12/31/05	HOME	
Performance Indicator Housing Units	Annual Units 20	HOPWA	
Local ID	Units Upon Completion 20	Total Formula	\$91,081
		Prior Year Funds	\$100,000
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$191,081

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Catholic Social Services

**Priority Need:** Public Services

**Project Title:** St. Francis House

**Project Description:** Fifteen percent of each annual CDBG allocation may be used for public services. The Department of Health and Human Services Department (DHHS) will continue to administer the public service component of CDBG for the Municipality. Public service projects described below were awarded through a competitive Request for Grant Proposals in 2004. Grant awards were made contingent on receipt and appropriation of 2005 CDBG funds.

The total amount of CDBG funds committed to this project is up to \$97,513, \$53,802 of which is expected to be available during the 2005 program year. The scope of services for this project includes a clothing, food, and commodities distribution program to low-income households in need of emergency assistance and basic needs. Services are provided at 3710 E 20th Avenue, Anchorage, AK and the program will maintain income documentation per 570.208(a)2(i)B.

**Location:** 3710 E 20th Avenue, Anchorage

Objective Number PS-2	Project ID CDBG-5A
HUD Matrix Code 05	CDBG Citation 570.201(e)
Type of Recipient Non-profit	CDBG National Objective 570.208 (a)2(i)(B)
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator Households	Annual Units 5,050
Local ID	Units Upon Completion 18,179

**Funding Sources:**

CDBG	\$53,802
ESG	
HOME	
HOPWA	
Total Formula	\$53,802
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	
Total	\$53,802

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Alaska Center for the Blind and Visually Impaired

**Priority Need:** Public Services

**Project Title:** Senior Vision Assessment Program

**Project Description:** Fifteen percent of each annual CDBG allocation may be used for public services. The Department of Health and Human Services Department (DHHS) will continue to administer the public service component of CDBG for the Municipality. Public service projects described below were awarded through a competitive Request for Grant Proposals in 2004. Grant awards were made contingent on receipt and appropriation of 2005 CDBG funds.

The total amount of CDBG funds committed to this project is up to \$9,948, \$4,259 of which is expected to be available during the 2005 program year. The scope of services for this project includes provision of low-vision assessments for sight-disabled individuals. Services are provided at 3903 Taft Drive, Anchorage, AK and the program will serve seniors age 62+ per 24 CFR 570.208(a)2(i)A.

**Location:** 3903 Taft Drive, Anchorage

Objective Number PS-2	Project ID CDBG-5B	<b>Funding Sources:</b>	
HUD Matrix Code 05	CDBG Citation 570.201(e)	CDBG	\$4,259
Type of Recipient Non-profit	CDBG National Objective 570.208 (a)2(i)(B)	ESG	
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05	HOME	
Performance Indicator People	Annual Units 24	HOPWA	
Local ID	Units Upon Completion 24	Total Formula	\$4,259
		Prior Year Funds	
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$4,259

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☒ Persons with Disabilities ☐ Public Housing Needs

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**Table 3**  
**Consolidated Plan Listing of Projects**

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**Applicant's Name:** Alaska Legal Services

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**Priority Need:** Public Services

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**Project Title:** Children At-Risk Project

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**Project Description:** Fifteen percent of each annual CDBG allocation may be used for public services. The Department of Health and Human Services Department (DHHS) will continue to administer the public service component of CDBG for the Municipality. Public service projects described below were awarded through a competitive Request for Grant Proposals in 2004. Grant awards were made contingent on receipt and appropriation of 2005 CDBG funds.

The total amount of CDBG funds committed to this project is up to \$166,875, \$95,755 of which is expected to be available during the 2005 program year. The scope of services for this project includes legal assistance to families with children at-risk of abuse or neglect. Services are provided at 1016 W 6th Ave., Anchorage, AK and the program will maintain income documentation per 570.208(a)2(i)B

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**Location:** 1016 West 6<sup>th</sup> Avenue, Anchorage

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Objective Number PS-1	Project ID CDBG-5C
HUD Matrix Code 05G	CDBG Citation 570.201(e)
Type of Recipient Non-Profit	CDBG National Objective 570.208(a)2(i)B
Start Date (mm/dd/yyyy) 1/1/05	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator People	Annual Units 310
Local ID	Units Upon Completion 310

**Funding Sources:**

CDBG	\$95,755
ESG	
HOME	
HOPWA	
Total Formula	\$95,755
Prior Year Funds	\$0
Assisted Housing	
PHA	
Other Funding	
Total	\$95,755

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The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Anchorage Literacy Project

**Priority Need:** Public Services

**Project Title:** Multi-sensory Instruction of Illiterate Adults

**Project Description:** Fifteen percent of each annual CDBG allocation may be used for public services. The Department of Health and Human Services Department (DHHS) will continue to administer the public service component of CDBG for the Municipality. Public service projects described below were awarded through a competitive Request for Grant Proposals in 2004. Grant awards were made contingent on receipt and appropriation of 2005 CDBG funds.

The total amount of CDBG funds committed to this project is up to \$153,352, \$86,388 of which is expected to be available during the 2005 program year. The scope of services for this project includes providing literacy skills to illiterate adults in order to escape the cycle of dependence and victimization by moving them towards self-sufficiency and self-reliance. The program will also provide multi-sensory reading instruction in small classes supported with computer assisted learning software to illiterate adults. Services are provided at 3350 Commercial Drive in Mountain View and/or 1345 Rudakof Circle, #104, Anchorage and the program serves illiterate adults per 24 CFR 570.208(a)2(i)A.

**Location:** 3350 Commercial Drive in Mountain View and/or 1345 Rudakof Circle, #104, Anchorage

Objective Number PS-3	Project ID CDBG-5D	<b>Funding Sources:</b>	
HUD Matrix Code 05H	CDBG Citation 570.201(e)	CDBG	\$86,388
Type of Recipient Non-Profit	CDBG National Objective 570.208(a)2(i)A	ESG	
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05	HOME	
Performance Indicator People	Annual Units 82	HOPWA	
Local ID	Units Upon Completion 82	Total Formula	\$86,388
		Prior Year Funds	\$0
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$86,388

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Covenant House Alaska

**Priority Need:** Public Services

**Project Title:** Job Development Program

**Project Description:** Fifteen percent of each annual CDBG allocation may be used for public services. The Department of Health and Human Services Department (DHHS) will continue to administer the public service component of CDBG for the Municipality. Public service projects described below were awarded through a competitive Request for Grant Proposals in 2004. Grant awards were made contingent on receipt and appropriation of 2005 CDBG funds.

The total amount of CDBG funds committed to this project is up to \$103,444, \$58,499 of which is expected to be available during the 2005 program year. The scope of services for this project includes increasing youth self-sufficiency skills with GED/education, driver training and work skills. Services are provided at 609 F Street, Anchorage, AK and the program serves abused youth and homeless persons per 24 CFR 570.208(a)2(i)A.

**Location:** 609 F Street, Anchorage

Objective Number PS-3	Project ID CDBG-5E
HUD Matrix Code 05H	CDBG Citation 570.201(e)
Type of Recipient Non-Profit	CDBG National Objective 570.208(a)2(i)A
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator People	Annual Units 733
Local ID	Units Upon Completion 733

**Funding Sources:**

CDBG	\$58,499
ESG	
HOME	
HOPWA	
Total Formula	\$58,499
Prior Year Funds	\$0
Assisted Housing	
PHA	
Other Funding	
Total	\$58,499

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** **Standing Together Against Rape-STAR**

**Priority Need:** **Public Services**

**Project Title:** **Child Advocate Program**

**Project Description:** Fifteen percent of each annual CDBG allocation may be used for public services. The Department of Health and Human Services Department (DHHS) will continue to administer the public service component of CDBG for the Municipality. Public service projects described below were awarded through a competitive Request for Grant Proposals in 2004. Grant awards were made contingent on receipt and appropriation of 2005 CDBG funds.

The total amount of CDBG funds committed to this project is \$87,750, \$44,647 of which is expected to be available during the 2005 program year. The scope of services for this project includes the Youth Advocate Program which provides victims of child sexual abuse and their families with crisis intervention, related community education. Services are provided at 1057 W Fireweed Lane, Anchorage, AK and the program serves abused youth per 24 CFR 570.208(a)2(i)A.

**Location:** **1057 W Fireweed Lane, Anchorage**

Objective Number PS-1	Project ID CDBG-5F	<b>Funding Sources:</b>	
HUD Matrix Code 05G	CDBG Citation 570.201(e)	CDBG	\$44,647
Type of Recipient	CDBG National Objective 570.208(a)2(i)A	ESG	
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05	HOME	
Performance Indicator People	Annual Units 720	HOPWA	
Local ID	Units Upon Completion 720	Total Formula	\$44,647
		Prior Year Funds	\$0
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$44,647

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Denali Family Services

**Priority Need:** Non-Housing

**Project Title:** The Randy Smith Center (currently the Sadler's Building) – Mountain View

**Project Description:** This project involves the purchase and rehabilitation of the Sadler's building in Mountain View (161 South Klevin Street) to rehabilitate the building (including warehouse space) into offices, pre-school, and arts space. An estimated four non-profit service organizations, as well as several arts groups will locate in the building. The newly renovated building will allow the non-profits tenants to increase their capacity to serve clients. Arts space in the building will support the Arts and Cultural District concept in Mountain View. As part of the Mountain View Revitalization Strategy, this project will be required to produce one new job per \$50,000 in Section 108 funds contributed to the project (an estimated 56 new jobs). Total project cost is estimated at \$7,000,000 with \$2,800,000 in Section 108/BEDI funds.

Section 108: \$2,000,000  
BEDI: 800,000  
Total: \$2,800,000

**Location:** 161 South Klevin Street, Anchorage, Alaska

Objective Number AH-7	Project ID S108-1	<b>Funding Sources:</b>	
HUD Matrix Code 17C	CDBG Citation 570.201 (c)	CDBG	\$0
Type of Recipient Subrecipient	CDBG National Objective 570.208 (a)(4)	ESG	
Start Date (mm/dd/yyyy) 1/1/2005	Completion Date (mm/dd/yyyy) 12/31/2006	HOME	
Performance Indicator Jobs	Annual Units 29	HOPWA	
Local ID	Units Upon Completion 29	Total Formula	\$0
		Prior Year Funds	\$0
		Assisted Housing PHA	
		Other Funding	\$2,800,000
		Total	\$2,800,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** **TBD**

**Priority Need:** **Non-Housing**

**Project Title:** **Mountain View Commercial Revitalization Lending Program**

**Project Description:** The remaining available Section 108 and BEDI funds will be available to projects consistent with the Municipality's BEDI and Section 108 applications to HUD. Eligible projects will include economic development and commercial revitalization activities within the Mountain View Neighborhood Revitalization Strategy area, which at the time of this publication, shares the same boundaries as the Mountain View Community Council. Individual projects must be submitted to HUD for approval by the Municipality of Anchorage. Any new projects will be incorporated into the Action Plan and Mountain View Neighborhood Revitalization Strategy, if necessary, through the Substantial Amendment process identified in the Citizen Participation Plan. Any funds not utilized through the Randy Smith Center above will be incorporated into this Mountain View Commercial Revitalization Lending Program.

Section 108: \$3,000,000  
BEDI: 1,200,000  
Total: \$4,200,000

**Location:** **Mountain View Neighborhood Revitalization Strategy area, Anchorage, Alaska**

Objective Number AH-7	Project ID S108-2
HUD Matrix Code 17C	CDBG Citation 570.201 (c)
Type of Recipient Subrecipient	CDBG National Objective 570.208 (a)(4)
Start Date (mm/dd/yyyy) 1/1/2005	Completion Date (mm/dd/yyyy) 12/31/2006
Performance Indicator TBD	Annual Units TBD
Local ID	Units Upon Completion TBD

**Funding Sources:**

CDBG	\$0
ESG	
HOME	
HOPWA	
Total Formula	\$0
Prior Year Funds	\$0
Assisted Housing PHA	
Other Funding	\$4,200,000
Total	\$4,200,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

<b>Applicant's Name:</b>	<b>Municipality of Anchorage (AK)</b>
<b>Priority Need:</b>	<b>Planning/Administration (HOME)</b>
<b>Project Title:</b>	<b>Administration, Planning, Technical Assistance, and Grant Management</b>

**Project Description:** Up to 10 percent of all new HOME funds in a given year, as allowed by HUD regulation, including program income, may be used to provide planning, technical assistance and grant management to carry out HOME and ADDI, to develop the Consolidated Plan, Action Plans, and other selected activities. HOME funds in this category will be used by the Community Development Division for these purposes.

**Location:** 632 W. 6<sup>th</sup> Avenue, Anchorage, Alaska (City Hall, room 630) (Programs: City Wide)

Objective Number All	Project ID HOME-1	<b>Funding Sources:</b>	
HUD Matrix Code 21H	HOME Citation 92.207	CDBG	
Type of Recipient	CDBG National Objective	ESG	
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05	HOME	\$107,597
Performance Indicator	Annual Units	HOPWA	
Local ID	Units Upon Completion	Total Formula	\$107,597
		Prior Year Funds	\$ 25,000
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$132,597

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

<b>Applicant's Name:</b>	<b>Anchorage Neighborhood Housing Services</b>
<b>Priority Need:</b>	<b>Owner-Occupied Housing</b>
<b>Project Title:</b>	<b>Anchorage Communities Homeownership Resources (AnCHOR)</b>

**Project Description:** The AnCHOR Program is designed to assist low- and moderate-income Anchorage families purchase homes, and "anchor" neighborhoods by supporting homeownership. AnCHOR offers funds for down payment and closing costs, up to \$30,000, to families with household incomes at or below 80% of the area median who wish to purchase a single-family home within the MOA. Assistance is in the form of a second mortgage loan on top of the maximum affordable first mortgage the borrower can obtain. The second mortgage is secured by a note and deed of trust. For the first 10 years of the loan, 5% of the loan will be forgiven annually if the homeowner continues to make the property his or her principal residence. The remaining 50% of the loan will not be forgiven (with an exception for mental health trust beneficiaries. For example, a loan of \$30,000 will be forgiven 5% a year for a total potential forgiveness of \$15,000. There are no periodic payments on the loan, however, if the borrower sells or moves out of the home at any time, the unforgiven balance becomes due and payable to the Municipality's HOME Program. In 2005, a new partnership with the Alaska Mental Health Trust Authority (AMHTA) will allow for up to \$10,000 to mental health trust beneficiaries to be provided as a completely forgivable loan, forgivable at 10% a year. If a mental health beneficiary receives a \$30,000 AnCHOR loan, \$10,000 will be forgiven 10% a year, and the remaining \$20,000 will be forgiven 5% a year. Total potential forgiveness for this loan would be \$20,000. This benefit will be available as AMHTA funds are available. A borrower's total household income may not exceed HUD's established low-income limits, according to family size (80 percent of the median Anchorage income). These income limits are adjusted on an annual basis. The maximum amount of assistance will be \$30,000, of which only \$10,000, or 6% of the purchase price whichever is greater, may be funded from ADDI funds. The min. amount of combined HOME and ADDI assistance for each loan is \$1,000. Anchorage Neighborhood Housing Services (ANHS) will administer the program and will take several steps to ensure the suitability of families receiving AnCHOR assistance. Pre-purchase homebuyer counseling is required for all AnCHOR loan recipients. Homebuyers must also commit to post-purchase counseling, available through ANHS. To market the program, ANHS will create and annually evaluate its affirmative marketing plan, which will include providing brochures on the program to Alaska Housing Finance Corporation (AHFC) for distribution to public housing and Section 8 applicants and/or residents, as well as targeted outreach to residents of mobile home parks that are expected to close in the near future, among other activities. In addition, ANHS, the MOA and AHFC have coordinated the AnCHOR program with AHFC's Housing Choice Voucher Homeownership Program. This program assists Housing Choice Voucher ("Section 8") recipients purchase homes, using their voucher to assist in mortgage payments rather than for rental payments, and reduces overall debt payments through use of the AnCHOR program. Two special types of loans have been included in the HOME program this year. AnCHOR loans will be available for down payment and closing costs for households participating in the Affordable Homeownership program administered by Habitat for Humanity. The MOA is also partnering with AHFC in the Housing Choice Voucher Homeownership Program. This program will provide AnCHOR loans to disabled individuals utilizing Section 8 assistance in becoming homeowners.

**Location: Citywide**

Objective Number AH-1	Project ID HOME-2
HUD Matrix Code 05R	HOME Citation 92.205
Type of Recipient Subrecipient	CDBG National Objective
Start Date (mm/dd/yyyy) 1/1/05	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator Housing Units	Annual Units 22
Local ID	Units Upon Completion 22

**Funding Sources:**

CDBG	
ADDI	\$ 51,079
HOME	\$421,940
HOPWA	
Total Formula	\$483,019
Prior Year Funds	\$0
AMHT	\$ 50,000
PHA	
Other Funding	\$0
Total	\$523,019

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Na Qenq'a Community Development Financing, Inc.

**Priority Need:** Owner-Occupied Housing

**Project Title:** Homeowner Rehabilitation Program

**Project Description:** The Homeowner Rehabilitation Program, launched in October of 2003, will continue to provide low interest loans to families with household incomes at or below 80 percent of the area median. The maximum loan amount will be \$35,000, secured by a note and deed of trust. For the first ten years of the loan, five percent (5%) of the loan will be forgiven annually if the homeowner continues to make the property his or her principal residence. The remaining 50 percent of the loan will not be forgiven. There are no periodic payments on the loan, however, if the borrower sells or moves out of the home at any time, the unforgiven balance becomes due and payable to the Municipality's HOME Program. Na Qenq'a Community Development Financing, Inc., a non-profit subsidiary of Cook Inlet Housing Authority, will administer this program.

The 2005 Action Plan also allows for up to five percent of all Homeowner Rehabilitation funded project costs to be payable from the CDBG program.

**Location:** Citywide

Objective Number AH-3,5	Project ID HOME-3
HUD Matrix Code 14A	HOME Citation 92.205
Type of Recipient Subrecipient	CDBG National Objective
Start Date (mm/dd/yyyy) 10/01/03	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator Housing Units	Annual Units 22
Local ID	Units Upon Completion 22

**Funding Sources:**

CDBG	
ESG	
HOME	\$200,000
HOPWA	
Total Formula	\$200,000
Prior Year Funds	\$450,000
Assisted Housing	
PHA	
Other Funding	
Total	\$650,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

<b>Applicant's Name:</b>	<b>TBD</b>
<b>Priority Need:</b>	<b>Rental Housing</b>
<b>Project Title:</b>	<b>Housing Development/Greater Opportunities of Affordable Living (GOAL)</b>

**Project Description:** In the Fall of 2004, the Municipality of Anchorage will partner with Alaska Housing Finance Corporation (AHFC) to distribute funds for rental or homeownership housing development. The Municipality's HOME funds in this category include both Community Housing Development Organization set-aside funds, and general HOME entitlement funds. AHFC holds a housing production competition in the Fall of every year called the Greater Opportunities for Affordable Living (GOAL) program. The Municipality's HOME funds in this category will be distributed through the GOAL program, along with AHFC's Special Needs Housing Grant (SNHG) and Senior Citizen Housing Development Fund (SCHDF) grant funding, Low Income Housing Tax Credits (LIHTCs), and AHFC financing. GOAL program rating criteria and requirements are described in detail in AHFC's GOAL Qualified Allocation Plan, Application Instructions and Policies and Procedures, available on AHFC's website: <http://www.ahfc.state.ak.us>. In addition to these criteria, Anchorage HOME program applicants will be required to match HOME non-CHDO set-aside dollars with qualified HOME match on a dollar for dollar basis, only 25 percent of which may be satisfied through bond financing. CHDO set-aside funds must be match by 25 cents on the dollar. Additional match will be encouraged through bonus points. SNHG and SCHDF are both eligible sources of HOME match. Details of what constitutes HOME match may be found in the GOAL Policies and Procedures or in HUD Notice CPD 97-03.

The Municipality of Anchorage is required to set aside fifteen percent of its annual allocation for Anchorage-certified Community Housing Development Organizations (CHDOs) for housing development activities. Funds identified for the 2004 GOAL competition include FY2005 funds, as well as prior year funds, as identified in the table below.

**Location: Citywide**

Objective Number AH-6	Project ID HOME-4	<b>Funding Sources:</b> CDBG ESG HOME HOME CHDO Total Formula Prior Year Funds Assisted Housing PHA Other Funding Total	
HUD Matrix Code 12	HOME Citation 92.205		
Type of Recipient CHDO	CDBG National Objective		
Start Date (mm/dd/yyyy) 1/01/04	Completion Date (mm/dd/yyyy) 12/31/05		
Performance Indicator Housing Units	Annual Units 42		
Local ID	Units Upon Completion 42		

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Anchorage Neighborhood Housing Services

**Priority Need:** Owner-Occupied Housing

**Project Title:** Housing Acquisition and Rehab Program (HARP), (CHDO)

**Project Description:** The program allows for acquisition and new construction/rehabilitation of housing. Completed units will be sold to low- and moderate-income homebuyers. The program also includes acquisition of land for the construction of new housing units that will be sold to low- and moderate-income homebuyers. Acquisitions may be located community wide. HARP requires consideration be given to universal design and disability access. This is also encouraged in all programs funded through the Community Development Division. Prior year HARP funds were awarded through an RFP in 2003 to Anchorage Neighborhood Housing Services.

**Location:** Citywide

Objective Number AH-1	Project ID HOME-5
HUD Matrix Code 14A & 12	HOME Citation 92.205
Type of Recipient CHDO	CDBG National Objective
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator Housing Units	Annual Units 2
Local ID	Units Upon Completion 2

**Funding Sources:**

CDBG	
ESG	
HOME	\$0
HOPWA	
Total Formula	\$0
Prior Year Funds	\$200,000
Assisted Housing	
PHA	
Other Funding	
Total	\$200,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Anchorage Housing Initiatives

**Priority Need:** Non-Homeless Special Needs

**Project Title:** CHDO Homeownership Demonstration Project

**Project Description:** Anchorage Housing Initiatives will continue with the CHDO demonstration project which produces accessible housing for purchase by low- and moderate-income households with at least one member who has a disability. One unit was completed and sold in 2003. A second unit was begun in 2004 and will be completed in 2005. Proceeds from the sale of the homes will be retained by AHI for the program, or for other eligible affordable housing activities.

**Location:** Citywide

Objective Number AH-1	Project ID HOME-6	<b>Funding Sources:</b>	
HUD Matrix Code 12	HOME Citation 92.205	CDBG	
Type of Recipient Non-profit, (CHDO)	CDBG National Objective	ESG	
Start Date (mm/dd/yyyy) 1/01/03	Completion Date (mm/dd/yyyy) 12/31/05	HOME	\$0
Performance Indicator Housing Units	Annual Units 1	HOPWA	
Local ID	Units Upon Completion 2	Total Formula	\$0
		Prior Year Funds	\$300,000
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$300,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☒ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** **TBD**

**Priority Need:** **Non-Homeless Special Needs**

**Project Title:** **CHDO Operating Expense Assistance**

**Project Description:** The HOME program allows local jurisdictions to provide up to five percent of its annual HOME allocation to Community Housing Development Organization engaged in HOME CHDO activities as operating expense assistance. The Municipality of Anchorage launched a CHDO operating expense assistance program for small CHDOs in 2004. The program provides assistance to small CHDOs in Anchorage. Assistance will be provided for a maximum of six years, beginning at a maximum of \$40,000/year for an anticipated three years, with decreasing amounts annually as funds allow. Organizations which make progress during this time may be considered for an additional three years of funding at the end of the three-year period.

To qualify and retain future annual funding assistance, CHDO's will be required to present a plan (and update it annually) for achieving self-sufficiency. The plan must also show how it currently utilizes or will utilize HOME funds for development activities over a six-year period. Priority will be given to organizations with a realistic plan for HOME utilization and achieving self-sufficiency. Funds not distributed through this program may be reprogrammed for use in the GOAL program.

**Location:** **Citywide**

Objective Number AH-1-6	Project ID HOME-7	<b>Funding Sources:</b>	
HUD Matrix Code 21I	HOME Citation 92.208	CDBG	
Type of Recipient Non-profit, (CHDO)	CDBG National Objective	ESG	
Start Date (mm/dd/yyyy) 1/01/04	Completion Date (mm/dd/yyyy) 12/31/05	HOME	\$53,798
Performance Indicator Housing Units	Annual Units	HOPWA	
Local ID	Units Upon Completion	Total Formula	\$53,798
		Prior Year Funds	\$55,955
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$109,753

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage (AK)

**Priority Need:** Homeless

**Project Title:** Homeless Prevention

**Project Description:** Monies for Homeless Prevention will be distributed directly to those in need by the SAFE City Program. Assistance activities under this category include defraying rent and/or utility arrearages for individuals and families that have received eviction or shut-off notices. Individuals or families may also receive security deposits or first month's rent assistance to alleviate or prevent a homeless situation. The emphasis is to prevent individuals and/or families from becoming homeless due to a short-term, unanticipated reduction in income. This assistance is, generally, up to about \$250, provided on a one-time basis to prevent an eviction or utility shut-off. Additionally, this assistance is provided from October through March, or until the funds are exhausted. This program anticipates serving about 15 to 20 households per month for six months under this category. Applications for assistance under this category are accepted and screened for eligibility at the beginning of each month. During periods when funding is not available, households seeking assistance are referred to other programs/agencies and faith-based organizations which provide like services.

**Location:** Citywide

Objective Number HP-1	Project ID ESG-1
HUD Matrix Code 05Q	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date (mm/dd/yyyy) 1/01/05	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator People	Annual Units 100
Local ID	Units Upon Completion 100

**Funding Sources:**

CDBG	
ESG	\$25,072
HOME	
HOPWA	
Total Formula	\$25,072
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	
Total	\$25,072

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage (AK)

**Priority Need:** Homeless

**Project Title:** Essential Services

**Project Description:** Monies for Essential Services will be distributed directly to those in need by the SAFE City Program. Activities include providing assistance to those who are homeless to secure permanent housing and maintain independent living. This objective is supported by providing security and utility deposits, transportation to alcohol detoxification and treatment, as well as to other health care, job training and employment opportunities. Applications for security and utility deposits are accepted and screened in the same manner as indicated above, however, in the case of Essential Services assistance, an applicant must provide documentation confirming or attest, through personal statement, that they are in fact homeless. Transportation is provided via taxi vouchers through Bean's Cafe and Brother Francis shelter for accessing alcohol detoxification and treatment services. Additionally, this program purchases about \$10,000 in bus tokens/passes which are distributed to Emergency Homeless Shelters and other community homeless service providers to assist homeless persons in obtaining health care, job skills and opportunities aimed at alleviating their homeless situation.

**Location:** Citywide

Objective Number HP-2	Project ID ESG-2
HUD Matrix Code 05	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date (mm/dd/yyyy) 1/01/04	Completion Date (mm/dd/yyyy) 12/31/04
Performance Indicator People	Annual Units 100
Local ID	Units Upon Completion 100

**Funding Sources:**

CDBG	
ESG	\$25,072
HOME	
HOPWA	
Total Formula	\$25,072
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	
Total	\$25,072

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage (AK)

**Priority Need:** Homeless

**Project Title:** Maintenance and Operations

**Project Description:** A small amount of Maintenance and Operations funds (up to \$5,000) will be retained by the Municipality for maintenance and operation costs related to the Municipal Public Inebriate Transfer Station. The remaining Maintenance & Operations funds (\$24,250) will be distributed through contracts. Contractors will be selected through a competitive Request for Proposal (RFGP) process. Activities which fall under this category include defraying maintenance and operating costs of emergency and transitional shelters for homeless persons, including rent, repair, security, fuels and equipment costs, insurances, utilities, and/or furnishings. FY2004 and FY2003 funds, available through RFGP process in the Fall of 2004, may be utilized during the early months of 2005.

**Location:** Citywide

Objective Number HP-3	Project ID ESG-3
HUD Matrix Code 03T	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date (mm/dd/yyyy) 1/01/04	Completion Date (mm/dd/yyyy) 12/31/04
Performance Indicator Organizations	Annual Units 2
Local ID	Units Upon Completion 2

**Funding Sources:**

CDBG	
ESG	\$29,250
HOME	
HOPWA	
Total Formula	\$29,250
Prior Year Funds	\$50,000
Assisted Housing	
PHA	
Other Funding	
Total	\$79,250

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☒ Persons with Disabilities ☐ Public Housing Needs

**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name:** Municipality of Anchorage (AK)

**Priority Need:** Planning/Administration (Emergency Shelter Grant)

**Project Title:** Administration

**Project Description:** Planning and administration for the Emergency Shelter Grant Program, \$4,179.

**Location:** Citywide

Objective Number HP-1,2,3	Project ID ESG-4
HUD Matrix Code 21A	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date (mm/dd/yyyy) 1/01/04	Completion Date (mm/dd/yyyy) 12/31/05
Performance Indicator	Annual Units
Local ID	Units Upon Completion

**Funding Sources:**

CDBG	
ESG	\$4,179
HOME	
HOPWA	
Total Formula	\$4,179
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	
Total	\$4,179

The primary purpose of the project is to help: ☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

## Appendix 5.2. Funding Sources: 2005 Action Plan

### Total all Identified Funding Sources:

**\$457,796,234**

Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
<b>State</b>				<b><u>Total</u></b>		<b><u>\$418,088,708</u></b>	
<b>State of Alaska</b>						<b>Total: \$418,088,708</b>	
<i>Alaska Housing Finance Corporation</i>						<i>Total: \$417,547,586</i>	
<u>AHFC - Special Needs Housing Grant</u>						<b><u>Total: \$0</u></b>	
♦ <b>Various</b>		GOAL	Annual competition for state-wide development subsidies for low-income, senior and/or special needs housing. Applications received by Alaska Housing Finance Corporation. Funding may include state grants, federal tax credits and federal grants/loans.	0	11	\$0	Funds available statewide
♦ <b>Various</b>		Pre-Development Housing Grants	Pre-Development grants available from AHFC to non-profit organizations for purposes of planning for and preparing applications for senior and special needs housing.				\$100,000 available statewide
<u>AHFC Energy Programs</u>						<b><u>Total: \$547,892</u></b>	
♦ <b>SOA/Alaska Housing Finance Corporation</b>		Energy Rate Reduction	Mortgage interest rate reduction for energy efficiency.	0	5	\$547,892	
<u>Federal and Other Competitive Grants</u>						<b><u>Total: \$525,000</u></b>	
♦ <b>SOA/Alaska Housing Finance Corporation</b>		Competitive Pub. Hsg. Grants	Various programs funded by competitive public housing grants, such as Drug Elimination (programs related to public housing developments), and FIC.			\$125,000	Based on the state FY2005
♦ <b>Various</b>		Federal and Other Comp. Grants	State match provided to organizations applying for federal housing programs.			\$400,000	Based on state FY2005
<u>Homeless Assistance Program Grants</u>						<b><u>Total: \$390,000</u></b>	
♦ <b>Various</b>		Homeless Assistance Program	One-tie aid for emergency needs. Funds distributed by Alaska Housing Finance Corporation			\$390,000	Based on state FY 2005
<u>Interest Rate Reduction for Low-Income Borrowers</u>						<b><u>Total: \$2,967,456</u></b>	
♦ <b>SOA/Alaska Housing Finance Corporation</b>		Interest Rate Reduction	Interest rate reduction program for low- and moderate-income home-buyers.	0	105	\$2,967,456	
<u>Low-Income Housing Weatherization</u>						<b><u>Total: \$892,600</u></b>	

\*Statewide amount. Anchorage portion unknown at time of publication

\*\*Anchorage amount estimated based on Statewide amount.

\*\*\*Pending funding decisions.

\*\*\*\*Amount unknown at time of publication

Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
	♦ MOA/Department of Health and Human Services	Weatherization	Housing rehabilitation for energy efficiency and to alleviate health and safety hazards.	0	167	\$892,600	Based on the state FY2005
<u>Mental Health Housing</u>						<b>Total:</b>	<b>\$77,887,000</b>
	♦ Various	Multi-Family/Special Needs	Unidentified or estimated funds for AHFC-supported Multi-Family, Special Needs, Congregate and/or Senior housing.			\$77,887,000	
<u>Misc. Mortgage Programs</u>						<b>Total:</b>	<b>\$117,351,110</b>
	♦ SOA/Alaska Housing Finance Corporation	Taxable Mortgages	Taxable residential mortgages.	0	24	\$101,992,002	
	♦ SOA/Alaska Housing Finance Corporation	Veterans Mortgage Program		0	1	\$15,359,108	
<u>Mortgage</u>						<b>Total:</b>	<b>\$73,122,543</b>
	♦ SOA/Alaska Housing Finance Corporation	FirstTime Homebuyer-Tax Exempt	Interest rate reduction for first time homebuyers.	0	108	\$73,122,543	
<u>Public Housing Renovations</u>						<b>Total:</b>	<b>\$100,000</b>
	♦ SOA/Alaska Housing Finance Corporation	Conventional Public Housing	Public housing units owned and operated by AHFC where low income Anchorage residents live and pay 30 percent of household income on rent.	588		\$100,000	
<u>Senior Housing Development Funds</u>						<b>Total:</b>	<b>\$52,500</b>
	♦ Anchorage Neighborhood Housing Services	Senior Access	Grants to households and small assisted living facilities for accessibility improvements needed by a senior household member.	0	3	\$52,500	
	♦ Various	GOAL	Annual competition for state-wide development subsidies for low-income, senior and/or special needs housing. Applications received by Alaska Housing Finance Corporation. Funding may include state grants, federal tax credits and federal grants/loans.	0	11		\$1.275 million available for 05 housing statewide
	♦ Various	Pre-Development Housing Grants	Pre-Development grants available from AHFC to non-profit organizations for purposes of planning for and preparing applications for senior and special needs housing.				\$100,000 available statewide
<u>Single Family Mortgages</u>						<b>Total:</b>	<b>\$107,439,470</b>
	♦ SOA/Alaska Housing Finance Corporation	FirstTime Homebuyer-Taxable	Interest rate reduction for first time homebuyers.	0	30	\$107,439,470	

\*Statewide amount. Anchorage portion unknown at time of publication

\*\*Anchorage amount estimated based on Statewide amount.

\*\*\*Pending funding decisions.

\*\*\*\*Amount unknown at time of publication



Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
<u>Streamline Refinance</u>					<b>Total:</b>	<b>\$36,272,015</b>	
♦ SOA/Alaska Housing Finance Corporation	Streamline Refinance	Streamline Refinance	Streamline refinance may include mortgages financed through tax-exempt conventional or veterans programs.	0	17	\$36,272,015	
<u>Department of Health and Social Services DHSS Special Needs Housing Grant Operating Subsidy</u>					<b>Total:</b>	<b>\$491,122</b>	
					<b>Total:</b>	<b>\$0</b>	
♦ Various	GOAL	Annual competition for state-wide development subsidies for low-income, senior and/or special needs housing. Applications received by Alaska Housing Finance Corporation. Funding may include state grants, federal tax credits and federal grants/loans.		0	11	\$0	Funds Available Statewide
<u>Human Services Matching Grant - DHSS Human Services Matching Grant - MOA</u>					<b>Total:</b>	<b>\$491,122</b>	
♦ Abused Women's Aid in Crisis	Domestic Violence Shelter	Domestic violence shelter offering a continuum of domestic violence services to men, women, children in including temporary shelter and Male Awareness program.		0		\$61,859	Based on 1/2 year from 1/1/05 to 6/30/05
♦ Alaska Legal Services	Family Safety Project	Legal representation, advice and support to secure the physical safety of victims of domestic violence.				\$56,042	Based on 1/2 year from 1/1/05 to 6/30/05
♦ Alzheimer's Disease Resources Agency of Alaska	In-home Respite Services	Support to low-income frail elders and AD/RD sufferers.				\$20,088	Based on 1/2 year from 1/1/05 to 6/30/05
♦ American Red Cross	Direct Emergency Assistance	Provision of food, clothing, temporary housing assistance to disaster victims.				\$15,896	Based on 1/2 year from 1/1/05 to 6/30/05
♦ Anchorage Neighborhood Health Center	Health Services - ANHC	Provides affordable and accessible comprehensive primary medical and dental services.				\$62,446	Based on 1/2 year from 1/1/05 to 6/30/05
♦ Beans Cafe, Inc	Soup Kitchen & Outreach Center	Nutritious meals, safe day shelter, job searches, transportation for homeless and				\$67,375	Based on 1/2 year from 1/1/05 to 6/30/05
♦ Catholic Social Services	St. Francis-Vol/Res Coord	Distribution of donated goods to households in need of emergency assistance or start-up household goods, and volunteer coordination.				\$23,297	Based on 1/2 FY05 award-1/1/05-6/30/05
♦ Catholic Social Services	Clare House	Temporary shelter (up to 30 days) and case management to homeless women with children, including employment information, case management, referrals.		0		\$48,544	Based on 1/2 year from 1/1/05 to 6/30/05

\*Statewide amount. Anchorage portion unknown at time of publication

\*\*Anchorage amount estimated based on Statewide amount.

\*\*\*Pending funding decisions.

\*\*\*\*Amount unknown at time of publication

Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
♦ Catholic Social Services		Brother Francis Shelter	Emergency shelter for maximum of 240 men and women for up to 30 days. Limited case management for all residents. Long term case management services available for homeless Natives.		0	\$46,388	Based on 1/2 year from 7/1/04 to 12/31/04
♦ Catholic Social Services		St. Francis House	One time emergency assistance for deposits and rent/utility arrearages. Food pantry worker to solicit, sort and distribute at food pantry.		0	\$12,167	Based on 1/2 FY05 award-1/1/05-6/30/05
♦ Mabel T. Caverly Senior Center		DEAP Program	Provides dental, eyeglasses, hearing aids to seniors.			\$26,126	Based on 1/2 year from 1/1/05 to 6/30/05
♦ SA/McKinnel House Family Emergency Services		McKinnell	24 hour homeless shelter for intact two parent families with children or single fathers with children. Initial admissions for 30 days, meals provided.		6	\$50,896	Based on 1/2 FY05 award-1/1/05-6/30/05
<i>Mental Health Trust Authority</i>					<i>Total:</i>	<i>\$50,000</i>	
<u>Misc. Grants</u>					<b><u>Total:</u></b>	<b><u>\$50,000</u></b>	
♦ Anchorage Senior Center		Anchor-Age Center	Provide a community focal point on aging and concerns of older persons.			\$50,000	

\*Statewide amount. Anchorage portion unknown at time of publication

\*\*Anchorage amount estimated based on Statewide amount.

\*\*\*Pending funding decisions.

\*\*\*\*Amount unknown at time of publication

Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
<b>Federal</b>				<b><u>Total</u></b>		<b><u>\$33,991,459</u></b>	
Department of Energy						<b>Total:</b>	
						<i>Total:</i>	
<u>DoE Weatherization</u>						<b><u>Total:</u></b>	
	♦ MOA/Department of Health and Human Services	Weatherization	Housing rehabilitation for energy efficiency and to alleviate health and safety hazards.	0	167	\$735,000	Based on the state FY 2005
Internal Revenue Service						<b>Total:</b>	
						<i>Total:</i>	
<u>Low Income Housing Tax Credits</u>						<b><u>Total:</u></b>	
	♦ Various	GOAL	Annual competition for state-wide development subsidies for low-income, senior and/or special needs housing. Applications received by Alaska Housing Finance Corporation. Funding may include state grants, federal tax credits and federal grants/loans.	0	11	\$500,000	Estimated value of LIHTC awarded Fall 2004 for 2005 housing
US Department of Housing and Urban Development						<b>Total:</b>	
<i>Community Planning and Development</i>						<i>Total:</i>	
<u>American Dream Downpayment Initiative</u>						<b><u>Total:</u></b>	
	♦ Earth/Community Development Division	AnCHOR	Anchorage Communities Home-Ownership Resource provides gap financing for low income home-buyers in the Renaissance Zone up to \$25,000 for downpayment and closing	0	16	\$51,079	FFY 05 funds
<u>Community Development Block Grant (current year funds)</u>						<b><u>Total:</u></b>	
<i>Muni CDBG - Capital Projects</i>							
	♦ Covenant House	Crisis Center	Shelter, food clothing counseling and medical attention to young people age 13 through 20. Open 24 hours a day, seven days a week.	0		\$276,708	
	♦ Earth/Community Development Division	CDBG Project Delivery	CDBG project delivery costs related to capital projects, slum and blight, and housing rehabilitation.			\$110,970	
	♦ Earth/Community Development Division	Mountain View Revitalization	Project to promote the economic revitalization of Mountain View and the Arts and Cultural			\$611,942	
	♦ SA/McKinnel House Family Emergency Services	McKinnell	24 hour homeless shelter for intact two parent families with children or single fathers with children. Initial admissions for 30 days, meals provided.	6		\$0	Project to be funded in 2006
<i>Muni CDBG - Home Rehabilitation</i>							

\*Statewide amount. Anchorage portion unknown at time of publication

\*\*Anchorage amount estimated based on Statewide amount.

\*\*\*Pending funding decisions.

\*\*\*\*Amount unknown at time of publication

<b>Funding Source and Program</b>	<b>Operating Organization</b>	<b>Program Name</b>	<b>Program Description</b>	<b>Hsg.Total</b>	<b>Hsg. New</b>	<b>Projected Amount:</b>	<b>Notes on Funding</b>
♦ <b>Anchorage Neighborhood Housing Services</b>		Minor Rehabilitation - ANHS	Forgiveable loans up to \$15,000 for low income homeowner households to make energy efficiency, essential repairs, or accessibility improvements to their home.			\$0	
♦ <b>Cook Inlet Housing Authority</b>		Rental Rehabilitation	Low interest loans to private owners of rental housing for rehabilitation.			\$0	No new FY05 funds proposed.
♦ <b>Earth/Community Development Division</b>		Neighborhood Historic Surveys	Historic surveys of low-income neighborhoods.			\$40,000	
♦ <b>Earth/Community Development Division</b>		CDBG Project Delivery	CDBG project delivery costs related to capital projects, slum and blight, and housing rehabilitation.			\$57,149	
♦ <b>MOA/Department of Health and Human Services</b>		Minor Rehabilitation - MOA	Forgiveable loans up to \$15,000 for low income homeowner households to make energy efficiency, essential repairs, or accessibility improvements to their home.			\$0	
♦ <b>To Be Announced</b>		Minor Rehabilitation	Forgiveable loans up to \$15,000 for low income homeowner households to make energy efficiency, essential repairs, or accessibility improvements to their home.			\$300,000	
<i>Muni CDBG - Planning &amp; Administration</i>							
♦ <b>Earth/Community Development Division</b>		Planning, TA & Administration				\$457,800	
<i>Muni CDBG - Public Services</i>							
♦ <b>Alaska Center for the Blind</b>		Vision assessment	Vision assessments for seniors.			\$4,259	
♦ <b>Alaska Legal Services</b>		Children at Risk				\$95,755	
♦ <b>Anchorage Literacy Project</b>		Basic Literacy	Tutor training, technical assistance and ongoing support to volunteers to provide basic skills to functionally illiterate and non-English speaking adults to overcome employment barriers and obtain basic needs, including multi-sensory instruction.			\$86,388	
♦ <b>Catholic Social Services</b>		St. Francis-Vol/Res Coord	Distribution of donated goods to households in need of emergency assistance or start-up household goods, and volunteer coordination.			\$53,802	
♦ <b>Covenant House</b>		Job Development Program	Job development program for homeless youth.			\$58,499	

\*Statewide amount. Anchorage portion unknown at time of publication

\*\*Anchorage amount estimated based on Statewide amount.

\*\*\*Pending funding decisions.

\*\*\*\*Amount unknown at time of publication

Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
♦ Standing Together Against Rape		Child Advocacy	Advocacy and legal services for abused children and their families.			\$44,647	
<i>Muni CDBG - Slum &amp; Blight</i>							
♦ MOA/Department of Public Works		Elimination of Slum & Blight	Variety of projects to eliminate threats to health and safety by removing slum and blight in the Renaissance Zone.			\$91,081	
<u>Community Development Block Grant (prior years)</u>					<b>Total:</b>	<b>\$1,772,522</b>	
♦ Anchorage Neighborhood Housing Services		Minor Rehabilitation - ANHS	Forgiveable loans up to \$15,000 for low income homeowner households to make energy efficiency, essential repairs, or accessibility improvements to their home.			\$300,000	
♦ Catholic Social Services		Clare House	Temporary shelter (up to 30 days) and case management to homeless women with children, including employment information, case management, referrals.		0	\$103,479	
♦ Cook Inlet Housing Authority		Rental Rehabilitation	Low interest loans to private owners of rental housing for rehabilitation.			\$400,000	Estimated funds to be available from prior years on 12/31/04
♦ Covenant House		Crisis Center	Shelter, food clothing counseling and medical attention to young people age 13 through 20. Open 24 hours a day, seven days a week.		0	\$100,000	Estimate of balance available 12/31/04
♦ Earth/Community Development Division		Parks Rejuvenation	Enhancements and rehabilitation of a variety of neighborhood parks in low income areas.			\$40,908	Parks projects expected to be complete by 1/1/05
♦ Earth/Community Development Division		Planning, TA & Administration				\$100,000	Estimated funds from prior years to be remaining on 12/31/04
♦ Earth/Community Development Division		Mountain View Slum & Blight	Purchase of site in Mountain View for environmental remediation and economic development.			\$100,000	
♦ Habitat for Humanity		Habitat Homes	Sweat equity and assistance to build homes for purchase by low-income families.		0	\$60,000	Estimated funds to be available on 12/31/04 from prior year commitments.
♦ MOA/Department of Public Works		Elimination of Slum & Blight	Variety of projects to eliminate threats to health and safety by removing slum and blight in the Renaissance Zone.			\$100,000	Estimate of balance available 12/31/04
♦ MOA/Department of Health and Human Services		Minor Rehabilitation - MOA	Forgiveable loans up to \$15,000 for low income homeowner households to make energy efficiency, essential repairs, or accessibility improvements to their home.			\$200,000	Additional funds from prior year CDBG funds.

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Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
♦ SOA/Alaska Housing Finance Corporation		Special Olympics				\$68,135	
♦ To Be Announced		Minor Rehabilitation	Forgiveable loans up to \$15,000 for low income homeowner households to make energy efficiency, essential repairs, or accessibility improvements to their home.			\$200,000	
<u>Continuum of Care</u>					<b>Total:</b>	<b>\$2,701,754</b>	
<i>Section 8 Moderate Rehab. for Single Room Occupancy Dwellings for Homeless Individuals</i>							Year 9 of 11
♦ Anchorage Neighborhood Housing Services	Adelaide SRO	Single room occupancy units for people transitioning from homelessness.		71		\$330,545	
<i>Shelter Plus Care</i>							
♦ SOA/Alaska Housing Finance Corporation	4As Shelter Plus Care-Annual	Rental assistance and supportive services for persons with HIV/AIDS. Grantee is AHFC, administrator/sponsor is Alaskan AIDS Assistance Association (4As).				\$23,724	
♦ SOA/Alaska Housing Finance Corporation	ACMHS Shelter Plus Care-Annual	Rental assistance and supportive services to homeless with severe disability and substance abuse in 27 scattered site units. Grantee is Alaska Housing Finance Corporation, sponsor is Anchorage Community Mental Health Services (South Central Counseling).				\$125,448	
♦ SOA/Alaska Housing Finance Corporation	4As Shelter Plus Care-2004	Rental assistance and services for persons with HIV/AIDS.				\$45,328	
♦ SOA/Alaska Housing Finance Corporation	ACMHS Shelter Plus Care-2002	Services and rental assistance for individuals with dual diagnosis (mental illness and substance abuse). Grantee is Alaska Housing Finance Corporation, sponsor is Anchorage Community Health Services (South Central				\$100,404	
<i>Supportive Housing Assistance</i>							Anniversary date is 7/1
♦ Alaskan AIDS Assistance Association	Housing Assist: SH Grant	Permanent housing and supportive services for families with a member with HIV/AIDS. Housing is a six-plex with four 3-bedroom units and two 2-bedroom units.		6		\$103,425	
♦ Anchorage Community Mental Health Services, Inc.	Permanent Housing II Renewal	Rental assistance for 20 scattered site apartments for severely mentally disabled w/intensive mental health services.				\$390,477	

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Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
♦ Anchorage Community Mental Health Services, Inc.		SRO Transitional Housing Renew	Single room occupancy transitional living with supportive services for homeless adults with mental disorder & possible substance use/abuse disorder. 5 of 16 units of housing are through a cooperative agreement with Anchorage Neighborhood Housing Services.	16		\$203,465	Anniversary date is 7/1
♦ Anchorage Community Mental Health Services, Inc.		Permanent Housing I Renewal	Rental assistance for 16-18 apartments with supportive services for homeless adults with severe mental disorder and substance use/abuse disorders.	36		\$256,087	
♦ Anchorage Housing Initiatives		Coming Home	Provides permanent housing and case management tp multi-diagnosed chronic homeless in scattered site apartments.			\$81,866	anniversary date is 7/1
♦ Covenant House		Rights of Passage	Supportive services and transitional housing in 14 single room occupancy units provided to homeless youth ages 18-20.	14		\$245,629	anniversary date is 6/1
♦ MOA/SAFE City		LINK Project	Computerized case mgnt, life skills and hsg placement, referrals and other supportive services for homeless and victims of domestic violence up to 6 months. Computerized network among eight homeless service providers for referrals and homeless database.			\$296,714	Anniversary date is 4/1
♦ Rural Community Action Program Homeward Bound		Community Bound	Provides transitional housing and employment training for chronic public inebriates who have graduated from Homeward Bound program.			\$141,168	Anniversary date is 6/1
♦ Rural Community Action Program Homeward Bound		Homeward Bound	Transitional housing and services for up to 23 homeless individuals at one time with chronic alcoholism.	23		\$357,474	Anniverasry date is 2/1
<u>HOME Investment Partnership Program (current year funds)</u>					<b><u>Total:</u></b>	<b><u>\$1,541,967</u></b>	
♦ Cook Inlet Housing Authority		CIHA Homeowner Rehabilitation	Low interest, partially forgiveable loans to low income homeowners for housing rehabilitation. Loans up to \$30,000 with some waivers for lead-based paint, accessibility improvements or certain other health and safety issues.	0	22	\$200,000	
♦ Earth/Community Development Division		Planning, TA & Administration				\$107,597	
♦ Earth/Community Development Division		AnCHOR	Anchorage Communities Home-Ownership Resource provides gap financing for low income home-buyers in the Renaissance Zone up to \$25,000 for downpayment and closing	0	16	\$421,940	

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Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
♦ To Be Announced		CHDO Operating Expenses	Operating expenses to be utilized to support development and maintenance of a community housing development organization (CHDO).			\$53,798	
♦ Various		GOAL	Annual competition for state-wide development subsidies for low-income, senior and/or special needs housing. Applications received by Alaska Housing Finance Corporation. Funding may include state grants, federal tax credits and federal grants/loans.	0	11	\$758,632	
<u>HOME Investment Partnership Program (prior years)</u>				<b>Total:</b>		<b>\$1,888,359</b>	
♦ Anchorage Housing Initiatives		CHDO Demonstration	Development 2 new units of accessible housing, affordable to low-income families with a member with disability. Proceeds of home sale will be used to develop subsequent affordable, accessible homes for	2	2	\$300,000	Estimated amount from prior years expected to be available on 12/31/04
♦ Anchorage Neighborhood Housing Services		HARP-Housing Rehabilitation	Purchase, rehabilitation, and/or new construction of housing for sale to low-income	0	2	\$200,000	Estimated amount from prior years expected to be available on 12/31/04
♦ Cook Inlet Housing Authority		CIHA Homeowner Rehabilitation	Low interest, partially forgivable loans to low income homeowners for housing rehabilitation. Loans up to \$30,000 with some waivers for lead-based paint, accessibility improvements or certain other health and safety issues.	0	22	\$450,000	Estimated amount to remain from prior year commitments as of 12/31/04
♦ Earth/Community Development Division		Planning, TA & Administration				\$25,000	Estimated amount from prior years expected to be available on 12/31/04
♦ To Be Announced		CHDO Operating Expenses	Operating expenses to be utilized to support development and maintenance of a community housing development organization (CHDO).			\$55,955	
♦ Various		GOAL	Annual competition for state-wide development subsidies for low-income, senior and/or special needs housing. Applications received by Alaska Housing Finance Corporation. Funding may include state grants, federal tax credits and federal grants/loans.	0	11	\$857,404	
<u>Housing for Persons with AIDS</u>				<b>Total:</b>		<b>\$615,000</b>	
<i>AHFC Housing Opportunities for People with AIDS (HOPWA) passthrough</i>							
♦ Alaskan AIDS Assistance Association		Housing Assistance: HOPWA	Housing and supportive services assistance for families with persons with HIV/AIDS. Three units for permanent housing (two 2-bedroom, one four bedroom house) one unit for transitional housing (one-bedroom).	4		\$615,000	Federal grant funneled through AHFC

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<b>Funding Source and Program</b>	<b>Operating Organization</b>	<b>Program Name</b>	<b>Program Description</b>	<b>Hsg.Total</b>	<b>Hsg. New</b>	<b>Projected Amount:</b>	<b>Notes on Funding</b>
<i>Federal Housing Administration</i>						<i>Total:</i>	<i>\$797,360</i>
<u>Project Based Section 8</u>						<b><u>Total:</u></b>	<b><u>\$750,860</u></b>
♦ Anchorage Neighborhood Housing Services	Stephens Park Apartments	31 out of 160 units are project based Section 8 units. Additional units reserved for low income residents.	51				
♦ Ben Lomond, Inc	KBL Apartments	76 out of 76 units are project based Section 8 units.	76				
♦ Hoffman Management Company	McKay Villa Apartments	11 out of 12 units are project based Section 8 units. Located in Mountain View.	11				
♦ SOA/Alaska Housing Finance Corporation	Chugach View	120 out of 120 units are project based Section 8 units.	120			\$706,860	Based on 98 contract authority, actuals may vary.
♦ SOA/Alaska Housing Finance Corporation	Alpine Terrace	6 out of 48 units are project based Section 8	6			\$44,000	
♦ Suburban Land Sales Corp	Jewel Lake Villa I	All 53 units are subsidized through HUD's Section 8 project-based assistance.	53				
♦ Suburban Land Sales Corp	Jewel Lake II	37 out of 72 units are subsidized through HUD's Section 8 project-based rental	70				
♦ Wiley Brooks Co. Inc	13th & Eagle	26 out of 27 units are project based Section 8 units.	26				
<u>Section 202 Elderly Housing</u>						<b><u>Total:</u></b>	
♦ Alaska Enfranchise Facilities Inc.	Chester Park Coop	20 units of affordable elderly housing funded through Section 202, located in Muldoon. Expected completion in Fall, 1997.					
<u>Section 811 Housing for the Disabled</u>						<b><u>Total:</u></b>	<b><u>\$46,500</u></b>
♦ CPC/Let's Talk Crisis Pregnancy Center	ASETS Supportive Housing	Eight units of supportive housing for people with disabilities subsidized by HUD Section 811 rental assistance funds.	9			\$46,500	Year ___ of 20. Based on 98 contract authority per HUD. Actuals may vary.
<i>Office of Public and Indian Housing</i>						<i>Total:</i>	<i>\$21,099,418</i>
<u>Public Housing Competitive Grants</u>						<b><u>Total:</u></b>	<b><u>\$375,000</u></b>
♦ SOA/Alaska Housing Finance Corporation	Competitive Pub. Hsg. Grants	Various programs funded by competitive public housing grants, such as Drug Elimination (programs related to public housing developments), and FIC.				\$375,000	Based on state FY2005
<u>Public Housing Operating Subsidy</u>						<b><u>Total:</u></b>	<b><u>\$6,604,770</u></b>

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♦ SOA/Alaska Housing Finance Corporation	Conventional Public Housing	Public housing units owned and operated by AHFC where low income Anchorage residents live and pay 30 percent of household income on rent.		588		\$3,302,385	Based on state FY2005
♦ SOA/Alaska Housing Finance Corporation	Public Housing	579 housing units owned by HUD and managed by Alaska Housing Finance Corporation. Tenants pay 30 percent of their		579	0	\$3,302,385	Based on state FY2005
<u>Section 8 Certificates and Housing</u>					<b>Total:</b>	<b>\$14,119,648</b>	
♦ SOA/Alaska Housing Finance Corporation	Section 8 Vouchers & Certs	Rental subsidy for low income people. Subsidy allows families to pay only 30 percent of household income on rent, with maximum apartment rent established annually by HUD. Estimated 2,306 vouchers available in		2306	0	\$14,119,648	Based on state FY2005

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<b><u>Private Not For Profit</u></b>				<b><u>Tota</u></b>		<b><u>\$5,566,067</u></b>	
United Way of Anchorage					<b>Total:</b>	<b>\$5,566,067</b>	
<u>United Way Agency Funding</u>					<b>Total:</b>	<b>\$5,566,067</b>	
♦ Abused Women's Aid in Crisis	Domestic Violence Shelter	Domestic violence shelter offering a continuum of domestic violence services to men, women, children in including temporary shelter and Male Awareness program.		0		\$170,903	Based on United Way funding period 7/1/04-6/30/05
♦ Access Alaska	Disability Services	Provides sports, recreation, and education for Alaskans who experience disabilities including adaptive skiing, boating, camping and cultural arts.				\$13,558	Based on United Way funding period 7/1/04-6/30/05
♦ Alaska Baptist Family Services	Family services	A family service offering residential care for emotionally/behaviorally disturbed children, counseling, foster home placement.				\$28,527	Based on United Way funding period 7/1/04-6/30/05
♦ Alaska Children Services	Abused Childrens Services	Accredited program of residential care and counseling services for abused and emotionally disturbed children.				\$200,208	Based on United Way funding period 7/1/04-6/30/05
♦ Alaska Health Fair	Health Fair	Provides health screening programs. Fairs encourage health life styles and often provide early detection.				\$44,464	Based on United Way funding period 7/1/04-6/30/05
♦ Alaska Specialized Education and Training	Disability Services - ASETS					\$9,954	Based on United Way funding period 7/1/04-6/30/05
♦ Alaska Women's Resource Center	Womens Resources					\$84,597	Based on United Way funding period 7/1/04-6/30/05
♦ Alaska Youth & Parent Foundation	Family Services - AYPF	Provides shelter, drug abuse prevention, family mediation, transitional living services to youth.				\$64,752	Based on United Way funding period 7/1/04-6/30/05
♦ Alaskan AIDS Assistance Association	Health - 4As	Provide direct support to people and their families living with HIV/AIDS.				\$88,241	Based on United Way funding period 7/1/04-6/30/05
♦ American Cancer Society	Health Services - ACS	Dedicated to eliminating cancer as a major health problem through research, education and services.				\$196,521	Based on United Way funding period 7/1/04-6/30/05
♦ American Diabetes Association	Health Services - ADA	Works to prevent and cure diabetes. Provides education, referral, support services.				\$88,690	Based on United Way funding period 7/1/04-6/30/05

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<b>Funding Source and Program</b>	<b>Operating Organization</b>	<b>Program Name</b>	<b>Program Description</b>	<b>Hsg.Total</b>	<b>Hsg. New</b>	<b>Projected Amount:</b>	<b>Notes on Funding</b>
♦ <b>American Heart Association</b>		Health Services - Heart	Health and prevention services to prevent heart disease.			\$110,354	Based on United Way funding period 7/1/04-6/30/05
♦ <b>American Lung Association</b>		Health Services - ALA	Provides assistance and education for individuals suffering from lung disease			\$80,761	Based on United Way funding period 7/1/04-6/30/05
♦ <b>American Red Cross</b>		Health Services - ARC	Responds 24 hours a day with relief for victims of an emergency situation. Provides emergency preparedness, water safety, CPR			\$170,076	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Anchorage Armed Services YMCA of Alaska</b>		Family Services - AAYMCA	Provides social and recreational programs and services for Junior Enlisted personnel and their family and members.			\$73,084	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Anchorage Community Mental Health Services, Inc.</b>		Mental Health - SSC	Day Break and Senior Services programs. Provides mental health services, adult day care for the elderly impaired with Alzheimer's.			\$60,861	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Anchorage Community YMCA</b>		Family Services - YMCA	Provides opportunities for developing self worth; programs in fitness, sports, aquatics, child care, camps, youth employment.			\$228,560	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Anchorage Literacy Project</b>		Basic Literacy	Tutor training, technical assistance and ongoing support to volunteers to provide basic skills to functionally illiterate and non-English speaking adults to overcome employment barriers and obtain basic needs, including multi-sensory instruction.			\$111,917	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Anchorage Neighborhood Health Center</b>		Health Services - ANHC	Provides affordable and accessible comprehensive primary medical and dental services.			\$109,049	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Anchorage Youth Court</b>		Youth Services - AYC				\$34,115	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Beans Cafe, Inc</b>		Soup Kitchen & Outreach Center	Nutritious meals, safe day shelter, job searches, transportation for homeless and			\$169,015	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Big Brothers Big Sisters of Anchorage</b>		Family Services - BBBS	Provides lonely, troubled children, from single parent families with screened adult volunteer mentors.			\$137,127	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Boy Scouts of Amercia</b>		Youth Services - Boy Scouts	Provides value based character and fitness development for youth, including leadership, outdoor activities, career exploration.			\$128,775	Based on United Way funding period 7/1/04-6/30/05

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Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
♦ Boys & Girls Club of Greater Anchorage	Youth Services - B&G	A youth guidance organization providing children with health alternatives through education, computer training, recreation centers, sports, and daycare.				\$209,893	Based on United Way funding period 7/1/04-6/30/05
♦ Camp Fire - Alaska Council	Youth Services - Camp Fire	Serves boys and girls through clubs, camps, school-age child care, community centers, leadership development, recreation/education programs.				\$198,203	Based on United Way funding period 7/1/04-6/30/05
♦ Catholic Social Services	Family Services - CSS	Meets basic human needs including emergency food, clothing, shelter, child care, respite programs, adoption, refugee resettlement, pregnancy support.				\$290,866	Based on United Way funding period 7/1/04-6/30/05
♦ Center for Drug Problems	Drug Treatment	Provides services to overcome drug addiction; outpatient counseling to cocaine and opiate abusers; methadone outpatient, anonymous HIV/AIDS testing				\$22,050	Based on United Way funding period 7/1/04-6/30/05
♦ Challenge Alaska	Disability Services - Challenge	Variety of disability services including recreational activities for persons experiencing disability.				\$106,202	Based on United Way funding period 7/1/04-6/30/05
♦ Child Care Connection	Child Care - CCC	Provides child care referral services for parents, provides training and professional development for child care staff and				\$45,128	Based on United Way funding period 7/1/04-6/30/05
♦ Child Care Connection-Success by Six	Child Care - CCC6					\$39,716	Based on United Way funding period 7/1/04-6/30/05
♦ Chugiak Children's Services inc.	Head Start - Chugiak	Head Start for families meeting low income guidelines; health, nutrition, social services, parent involvement and education.				\$68,991	Based on United Way funding period 7/1/04-6/30/05
♦ Covenant House	Homeless Services - Cov House	Covenant House provides services, shelter and transitional housing to homeless and at-risk youth.				\$131,979	Based on United Way funding period 7/1/04-6/30/05
♦ Crisis Pregnancy Center	Reproductive Health - CPC	Provides practical services, emotional and spiritual support to women and men in unplanned pregnancy and family crisis				\$64,187	Based on United Way funding period 7/1/04-6/30/05
♦ Elemendorf AFB Youth Activities	Youth Activities	Provides year-round sports, social and instructional/educational programs and activities for military youth.				\$44,680	Based on United Way funding period 7/1/04-6/30/05

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♦ Food Bank of Alaska		Food Distribution	Procures and distributes food and other commodities to more than 240 non profit agencies in Alaska to feed those that are ill or needy.			\$134,164	Based on United Way funding period 7/1/04-6/30/05
♦ Ft. Richardson Youth Services		Youth Services - Ft. Rich	Provides opportunities for personal growth and skill development through recreational, outdoor and educational activities.			\$57,543	Based on United Way funding period 7/1/04-6/30/05
♦ Habitat for Humanity		Habitat Homes	Sweat equity and assistance to build homes for purchase by low-income families.	0		\$56,079	Based on United Way funding period 7/1/04-6/30/05
♦ Hospice of Anchorage		Health Services - Hospice	Offers services for terminally ill persons and their families. Committed to ensure comfort, support, dignity for the dying person and their family, and then to help those left behind to			\$105,754	Based on United Way funding period 7/1/04-6/30/05
♦ Kid's Corp, Inc		Head Start - Kids	Provides early childhood services to children and families through health, education, nutrition, and other rservices under HeadStart.			\$63,061	Based on United Way funding period 7/1/04-6/30/05
♦ Lutheran Social Services		Housing - LSS	Works to prevent homelessness and to assist low income people attain housing. Assists rural Alaskans stranded in Anchorage.			\$88,565	Based on United Way funding period 7/1/04-6/30/05
♦ Mabel T. Caverly Senior Center		Senior Housing - Mabel	Provides services for senior including Phone Pals and Senior Companions, recreational activities and socialization opportunities.			\$28,648	Based on United Way funding period 7/1/04-6/30/05
♦ National Senior Service Corps		Foster Grandparents	Foster Grandparent/Senior Companions provide opportunities for seniors to serve special needs children and frail adults.			\$163,421	Based on United Way funding period 7/1/04-6/30/05
♦ Planned Parenthood of Alaska		Reproductive Health - PPA	Provides comprehensive reproductive health care, medical education and counseling, STD and teen pregnancy prevention.			\$90,880	Based on United Way funding period 7/1/04-6/30/05
♦ Programs for Infants and Children		Childrens Services - PIC	Provides early intervention services for children , birth to two, who experience a developmental disability or delay.			\$50,178	Based on United Way funding period 7/1/04-6/30/05
♦ SA/Salvation Army Cares for Kids		Health Services - ACFamilies	Provides a program of prevention, intervention and education services to promote family health and prevent child abuse.			\$120,265	Based on United Way funding period 7/1/04-6/30/05
♦ Salvation Army Headquarters		Family Services - SA				\$509,901	Based on United Way funding period 7/1/04-6/30/05

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♦ <b>SouthCentral Foundation</b>		Health Services - SCF	Working together with the Native Community to achieve wellness through health and related services.			\$31,090	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Standing Together Against Rape</b>		STAR: Safety	Immediate safety and crisis intervention; prevention and education on personal safety; outreach to various community organizations, Alaska Native women and special populations.			\$164,914	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Susitna Girl Scouts Council</b>		Youth Services - Girl Scouts	Offers informal educational programs for girls to grow to be caring, confident, competent			\$127,347	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Victims for Justice</b>		Victim Assistance	Crisis intervention, specialized grief counseling, advocac, assistance with violent crime compensation applications, court accompaniments, public awareness activities for victims of physical assault and family/friends of homicide victims.			\$26,925	Based on United Way funding period 7/1/04-6/30/05
♦ <b>Volunteers of America, Alaska</b>		Substance Abuse Prev. - VoA	Provides substance abuse prevention and treatment servcies for youth and their families; offers volunteer opportunities to seniors.			\$100,239	Based on United Way funding period 7/1/04-6/30/05
♦ <b>YWCA</b>		Family Services - YWCA				\$21,092	Based on United Way funding period 7/1/04-6/30/05

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<b><u>Private For Profit</u></b>				<b><u>Tota</u></b>		<b><u>\$0</u></b>	
Earth Scape					<b>Total:</b>	<b>\$0</b>	
Community Development Division					<b>Total:</b>	<b>\$0</b>	
CDBG Program Income					<b>Total:</b>	<b>\$0</b>	
♦ Earth/Community Development Division	Planning, TA & Administration					\$0	
<b>Northrim Bank</b>					<b>Total:</b>		
					<b>Total:</b>		
<b><u>Grants - Organizations Serving Low &amp; Mod Income Residents</u></b>					<b>Total:</b>		
♦ Kinnear Park Apartments	Kinnear Park Apartments	24 out of 54 units are project based Section 8 units.		24			
<b>Rasmuson Foundation</b>					<b>Total:</b>		
					<b>Total:</b>		
<b><u>Rasmuson Grants</u></b>					<b>Total:</b>		
♦ Various	Various - Rasmuson Tier 1	Tier 1 awards are for capital projects less than \$25,000.					Amounts vary by year.
♦ Various	Various - Rasmuson Tier 2	Tier 2 awards are for capital projects and the expansion or start-up of innovative projects exceeding \$25,000.					Amounts vary by year.

\*Statewide amount. Anchorage portion unknown at time of publication

\*\*Anchorage amount estimated based on Statewide amount.

\*\*\*Pending funding decisions.

\*\*\*\*Amount unknown at time of publication



Funding Source and Program	Operating Organization	Program Name	Program Description	Hsg.Total	Hsg. New	Projected Amount:	Notes on Funding
<b><u>Private - unspecified</u></b>				<b><u>Tota</u></b>		<b><u>\$150,000</u></b>	
M.J. Murdoch Charitable Trust					<b>Total:</b>	<b>\$100,000</b>	
					<i>Total:</i>	<i>\$100,000</i>	
<u>Murdoch Grants</u>					<b><u>Total:</u></b>	<b><u>\$100,000</u></b>	
	♦ Covenant House	Job Development Program	Job development program for homeless youth.			\$100,000	Based on FY04 information
Paul G. Allen Charitable Foundation					<b>Total:</b>	<b>\$50,000</b>	
					<i>Total:</i>	<i>\$50,000</i>	
<u>Allen Grants</u>					<b><u>Total:</u></b>	<b><u>\$50,000</u></b>	
	♦ Covenant House	Homeless Services - Cov House	Covenant House provides services, shelter and transitional housing to homeless and at-risk youth.			\$50,000	Based on FY04 information

\*Statewide amount. Anchorage portion unknown at time of publication

\*\*Anchorage amount estimated based on Statewide amount.

\*\*\*Pending funding decisions.

\*\*\*\*Amount unknown at time of publication

**Table 5.3.1 Goals, Strategies, and Objectives Matrix**

<b>National Consolidated Plan Goals</b>	<b>Consolidated Plan 5-Year Strategy</b>	<b>Objectives</b>	<b>Proposed Actions (Estimated Available Funds)</b>	<b>Proposed/Actual Accomplishments For PY 2005</b>	
Provide Affordable Housing Opportunity	Increase and preserve affordable homeownership opportunities, particularly for low- and moderate-income persons.	AH-1 Provide nonprofit organizations with funds to help low- to moderate-income households purchase a home.	CDBG-2.A. Affordable Homeownership (\$60,000) HOME-2. AnCHOR (\$523,019) HOME-5. HARP (\$200,000) HOME-6. Anchorage Housing Initiatives (\$300,000)	<b>Proposed</b> CDBG-2.A. (hsg. units): 3 HOME-2. (hsg. units): 22 HOME-6. (hsg. units): 2 HOME-7. (hsg. units): 2	<b>Actual</b>
		AH-2 Help low-income homeowners remain in their homes by providing funding for emergency repairs.	CDBG-2.B. Minor Rehabilitation Program (\$1,040,000)	<b>Proposed</b> CDBG-2.B. (hsg. units): 70	<b>Actual</b>
		AH-3 Help low-income households remain in their homes by providing housing rehabilitation funding.	CDBG-2.B. Minor Rehabilitation Program (\$1,040,000) HOME-3. Homeowner Rehabilitation (\$650,000)	<b>Proposed</b> CDBG-2B. (hsg. units): 70 HOME-3. (hsg. units): 22	<b>Actual</b>
		AH-4 Help lower income households afford rental housing.	CDBG-2.C. Rental Rehabilitation (\$400,000) HOME-4. Housing Development/GOAL (\$1,616,036)	<b>Proposed</b> CDBG-2.C. (hsg. units): 20 HOME-4. (hsg. units): 42	<b>Actual</b>
	Expand and preserve affordable rental opportunities, particularly for low-income persons.	AH-5 Provide assistance to lower income households with special needs to modify their home for increased accessibility.	CDBG-2.B. Minor Rehabilitation Program (\$1,040,000) HOME-3. Homeowner Rehabilitation (\$650,000)	<b>Proposed</b> CDBG-2.B. (hsg. units): 70 HOME-3. (hsg. units): 22	<b>Actual</b>

National Consolidated Plan Goals	Consolidated Plan 5-Year Strategy	Objectives	Proposed Actions (Estimated Available Funds)	Proposed/Actual Accomplishments For PY 2005	
	Strengthen the safety net of housing and services for persons with special needs	AH-6  Link housing with supportive services for the homelessness or special needs households with lower incomes.	CDBG-3.B Salvation Army McKinnell (in 2006) CDBG-3.C Clare House Renovation (103,479) CDBG-3.D Crisis Center Renovation (\$376,708) HOME-4. Housing Development/GOAL (\$1,616,036)	<b>Proposed</b>  CDBG-3.B. (fam units):n/a CDBG-3.C. (beds): n/a CDBG-3.D. (beds): 40 HOME-4. (hsg.units): 42	<b>Actual</b>
		PS-2.  Provide support to low and moderate income families and children	CDBG-3.B Salvation Army McKinnell (2006) CDBG-5.A. St. Francis (\$53,802)	<b>Proposed</b> CDBG-3.B. (fam units):n/a CDBG-5.A (families):5050	<b>Actual</b>
	Continuum of Care approach to reduce the frequency and duration of homelessness.	HP-1  Fund activities to prevent homelessness.	ESG-1. Homeless Prevention (\$25,072)	<b>Proposed</b>  ESG-1. (people): 100	<b>Actual</b>
		HP-2  Fund supportive services to help the homeless secure permanent housing and maintain independent living.	ESG-2. Essential Services (\$25,072)	<b>Proposed</b>  ESG-2. (people): 100	<b>Actual</b>
		HP-3  Help emergency shelters for the homeless with maintenance and operations.	ESG-3. Maintenance and Operations (\$79,250)	<b>Proposed</b>  ESG-3. (organizations): 2	<b>Actual</b>
Provide a Suitable Living Environment	Strengthen the safety net of housing and services for persons with	PS-1  Support victims of domestic violence and/or sexual abuse.	CDBG-5.C. Children At-Risk Project (\$95,755) CDBG-5.F. Child Advocate Program (\$44,647)	<b>Proposed</b> CDBG-5.C (people): 310 CDBG-5.F (people): 720	<b>Actual</b>

National Consolidated Plan Goals	Consolidated Plan 5-Year Strategy	Objectives	Proposed Actions (Estimated Available Funds)	Proposed/Actual Accomplishments For PY 2005	
	special needs	PS-2  Provide support to low and moderate income families and children	CDBG-5.B. Senior Vision Assessment (\$4,259) CDBG-2.B. Minor Rehabilitation Program (\$1,040,000) CDBG-3.G. Special Olympics Alaska (\$68,135) CDBG-3.E. Parks Rejuvenation (\$40,908)	<b>Proposed</b> CDBG-5.B. (people): 24 CDBG-2.B. (hsg. units): 70 CDBG-3.B (orgs.): 1 CDBG-3.E (pub. fac.): 6 <b>Total:</b>	<b>Actual</b>
	Promote livable communities and neighborhood redevelopment.	SLE-1  Eliminate slums and blight in municipality neighborhoods.	CDBG-4.A. & 4.B. Elimination of Slum and Blight (\$291,081)	<b>Proposed</b> CDBG 4. 4.A. (junk cars): 20 4.B. (spot blight clean-ups): 7	<b>Actual</b>
		SLE-2  Promote neighborhood planning.	CDBG-1. Neighborhood Plan for Mountain View (\$60,000)	<b>Proposed</b> CDBG-1. (neighborhoods): 1	<b>Actual</b>
		PS-2  Provide support to low and moderate income families and children	CDBG-3.C. Mountain View Revitalization (\$611,942) CDBG-3.E. Parks Rejuvenation (\$40,908)	<b>Proposed</b> CDBG-3.C. (jobs): 13 CDBG-3.E (pub. fac.): 6	<b>Actual</b>
Provide Expanded Economic Opportunity	Use CDBG funds to leverage other funding sources and sponsor economically viable projects with large public benefits	AH-7  Use Section 108 Guaranteed Loan Funds to Leverage Development Activities	S108-1. Randy Smith Center (\$2,800,000) S108-2. Mt. View Commercial Revitalization Lending Program (\$3,200,000)	<b>Proposed</b> S108-1. (jobs): 56 S108-2. (jobs): (in 2006)	<b>Actual</b>
	Enhance job training and employment opportunities for low- to moderate-income persons	PS-3  Fund programs and services that support job training and employment of lower income people.	CDBG-5.d. Multi-Sensory Instruction of Illiterate Adults (\$86,388) CDBG-5.f. Job Development Program (\$58,499) CDBG-3. c. Mountain View Revitalization (\$611,942)	<b>Proposed</b> CDBG-5.d. (people): 82  CDBG-5.f. (people): 733 CDBG-3c. (jobs): 13	<b>Actual</b>

## Continuum of Care Exhibit 1 (Exhibit 1 consists of HUD Forms 40076-COC A-HUD 40076-CoC P, plus narrative text as specified in the instructions for each form)

### 2004 Application Summary

This is the first page of your application. Place it in the front of your application.

Continuum of Care (CoC) Name: Anchorage, Alaska Continuum of Care Consolidated Application

CoC Contact Person and Organization: Carma Reed, Community Development Division

Address: Municipality of Anchorage

P.O. Box 196650, Anchorage, Alaska 99519-6650

Phone Number: (907) 343-4881 E-mail Address: ReedCE@ci.anchorage.ak.us

### Continuum of Care Geography

Using the Geographic Area Guide found on HUD's website at <http://www.hud.gov/grants/index.cfm>, list the name and the six-digit geographic code number for *each* city and/or county participating in your Continuum of Care. Because the geography covered by your system will affect your Need score, it is important to be accurate. Enter the name of *every listed* city and/or county that makes up the geography for your Continuum of Care system and its assigned code. Leaving out a jurisdiction could reduce your pro rata need amount. Adding in a jurisdiction that is not really part of your system is likely to significantly reduce your score. Before completing, please read the guidance in Section III.C.3.a of this NOFA regarding geographically overlapping Continuum of Care systems.

Geographic Area Name	6-digit Code	Geographic Area Name	6-digit Code
<b>AK Anchorage</b>	<b>020078 AK</b>		

Form HUD-40076 COC-A

## B. Continuum of Care Narrative

### B.1. ANCHORAGE, ALASKA CONTINUUM OF CARE (COC) ACCOMPLISHMENTS

Planning	<ul style="list-style-type: none"> <li>Creation of <u>Mayor's Task Force on Homelessness</u> to articulate Anchorage's vision for 2015 vis-à-vis homelessness and develop action steps over next 1 to 5 years to achieve that vision</li> <li>Creation of statewide <u>Alaska Council on the Homeless</u>, consistent with the U.S. Interagency Council, to prepare and submit to Governor an action plan to address homelessness throughout Alaska</li> </ul>
Prevention/ Outreach	<ul style="list-style-type: none"> <li>Planning for "211" information and referral line with Anchorage HMIS and Balance of State HMIS as core collaborators</li> <li>US Department of Veterans Affairs (VA) stations outreach worker at Brother Francis Shelter (city's largest emergency shelter)</li> <li>3 Compassion Capital Grants to build capacity of faith-based and community organizations to serve those in need and prevent homelessness</li> <li>\$100,000 funding award through MOA to Covenant House Alaska for 6-month pilot project for a drop-off alternative for youth picked up by police</li> <li>Monthly Outreach Group meetings to improve and coordinate outreach; 3880 contacts in 2003/2004</li> </ul>
Shelter/ Housing	<ul style="list-style-type: none"> <li>41 units new transitional housing: single women who are victims of domestic violence (10); single men substance abuse aftercare (6); individuals and families with children (25)</li> <li>Master's level clinician performing intake assessments at Alaska Psychiatric Institute and jail to link patients/inmates to community based services (case management and housing)</li> </ul>
Institutiona lization	<ul style="list-style-type: none"> <li>Transformational Living Program linking mentors with prisoners and continuing relationship after release</li> <li>VA partners with Department of Corrections (DOC) to transition veterans from incarceration and partners with ACMHS in its Jail Diversion Program</li> <li>Master's level clinician conducts intake assessments at Alaska Psychiatric Institute and DOC and provides link to case management</li> </ul>
Income/ Resources	<ul style="list-style-type: none"> <li>Homeward Bound and VA partner with UAA Educational Opportunity Center to teach computer skills</li> <li>Consumer Credit Counseling received grant to provide budget counseling to homeless individuals</li> <li>Lutheran Social Services, a faith-based organization, receives funding for Individual Development Account program to address permanent housing for residents of their Transitional Living Program</li> <li>Veterans' Industry Program – partnership linking Veterans with employment</li> </ul>
Legal/ Health	<ul style="list-style-type: none"> <li>Human Services Matching Grant awarded to reinstate legal services through Alaska Legal Services' Family Safety program</li> <li>Health Fair at Beans Café provided 150 TB tests, 127 blood tests, blood pressure and oral cancer screens</li> <li>Installation of shower and laundry facilities adjacent to local soup kitchen by faith-based nonprofit</li> <li>Disability Law Center provides training to youth and to homeless individuals at Brother Francis Shelter monthly, and legal assistance bimonthly at the VA Domiciliary (transitional housing)</li> </ul>

### B.2. PLANNING PROCESS FOR DEVELOPING COC STRATEGY

#### a. LEAD ENTITY FOR CoC PLANNING PROCESS

The Municipality of Anchorage, Department of Planning and Economic Development, **Community Development Division (CDD)** has been lead agency for the Anchorage Continuum of Care planning process since 1999, congruent with the Division's management responsibilities for the *Housing and Community Development Consolidated Plan*, associated *Annual Action Plans*, and management of HUD formula entitlement funds.

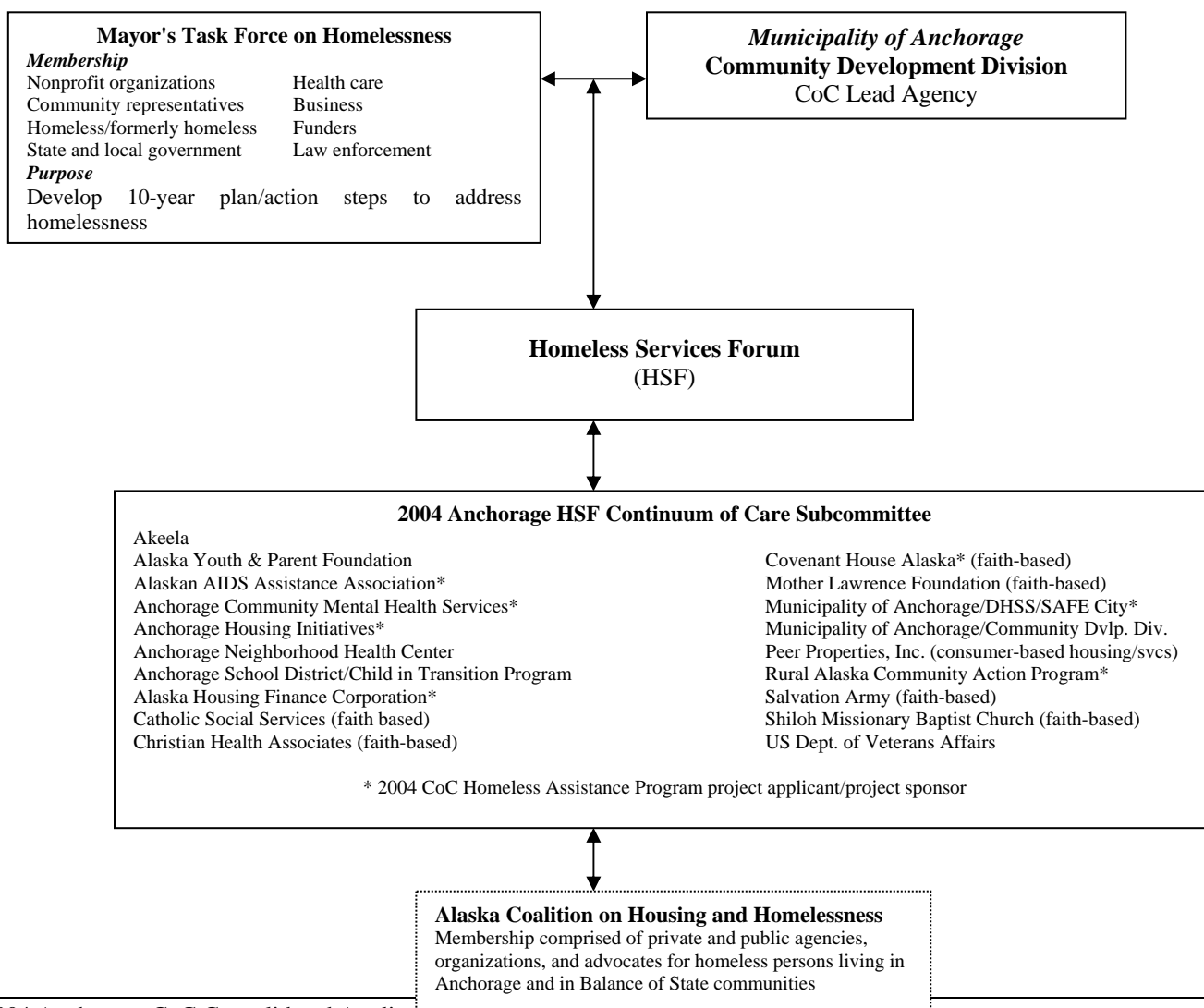
CoC planning activities are undertaken through the community-based **Homeless Services Forum (HSF)**, which is sponsored and facilitated by the municipal Department of Health and Human Services. The HSF is comprised of community representatives and more than 100 private and public agencies and organizations

that provide services or housing to Anchorage's homeless and very low-income individuals and families. Its purpose is to bring together all who are working on homeless issues in order to share information, spring new ideas, and promote strategies and connections that will lead to more and better integrated housing and services for homeless individuals and families. The HSF meetings include presentations on ongoing and new programs within the city, information on opportunities for collaborations, and planning for improved delivery of services and housing to Anchorage's homeless.

The HSF established the standing **Continuum of Care Subcommittee** in 1998. Membership is open to *all* private and public agencies and interested individuals, the most active of which are current and past recipients of HUD McKinney-Vento Act funding and faith-based organizations. The CoC Subcommittee serves as the core working group and principal link between the HSF and the CDD for CoC planning activities.

#### b. DESCRIPTION OF COMMUNITY'S CoC PLANNING PROCESS

Anchorage's CoC planning process is community-driven, based on the belief that the community as a whole shares responsibility to address homelessness, and is due accountability for how (and how well) resources are used to meet homeless housing and services needs. The process involves an array of stakeholders. Each partner in the Anchorage CoC provides a unique perspective that helps guide the CoC planning process and strategy development. **Primary planning for Anchorage's CoC is conducted through the HSF, and specifically the HSF Continuum of Care Subcommittee.**



Partners in Anchorage's CoC *work together year-round* through monthly meetings of the **Homeless Services Forum** (staffed by the Municipality of Anchorage Department of Health and Human Services). Participants in the HSF are described in the preceding narrative. Efforts of the HSF are supplemented by the work of the statewide **Alaska Coalition on Housing and Homelessness** (staffed by the Alaska Housing Finance Corporation), which provides an additional forum for discussion of issues and input into HSF planning, as well as coordination of housing and services for homeless populations around the state. Essential information is channeled into the Coalition from a variety of sources including inter-agency forums, statewide commissions and task forces, advocacy groups for the various homeless subpopulations, and homeless services clients. Coordination between the HSF and the Coalition *is not duplicative*, but rather is a necessary sharing of information to enable local providers to best facilitate the needs of homeless persons in Anchorage. While the HSF focuses strictly on Anchorage, the Coalition takes a broader statewide perspective that includes Anchorage. This statewide view is important in addressing what system components and funding sources are necessary in Anchorage's CoC to stem the flow of individuals into Anchorage from the Balance of State communities, and to assist them in securing housing and needed services, if they choose to remain in Anchorage.

Alaska is geographically and demographically unique. Anchorage is *home to 42% of the state's population* and the economic and transportation hub of the state. Because of Alaska's size, most communities are not served by interconnecting roadways and excessive travel costs pose a tremendous challenge. *As a result, individuals often end up homeless in Anchorage without the resources to return to their home village/town.* Many come to Anchorage from other parts of the state seeking employment and find themselves without sufficient resources for housing and essential needs. Others come as a result of incarceration or institutionalization (Anchorage is the location of the State's major correctional facilities and only public psychiatric hospital) and are often released to the streets without the resources to secure housing or return to their hometowns.

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**c. DATES AND MAIN TOPICS OF CoC PLANNING MEETINGS HELD SINCE JUNE 2003**

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<b>Meetings of the Homeless Services Forum (HSF)</b>		
<b>Date</b>	<b>Meeting Topic/Highlights</b>	<b>Meeting Type</b>
7/24/03	<ul style="list-style-type: none"> <li>• HUD's Draft HMIS Program Standards presented by Sandy Stone, DHHS/SAFE City/LINK Project</li> <li>• Discussion of pending closure of Nugen's Ranch Detox facility</li> <li>• Announcement of VA "Stand Down" in August</li> </ul>	Regular
8/28/03	<ul style="list-style-type: none"> <li>• Presentation and discussion on AK Info (health and human service information and referral system) presented by Brenda Moore. Discussion of plans/opportunities to develop 211 information and referral capacity, compatible with HMIS capacity under development.</li> <li>• Report on outcomes of the VA "Stand Down"; criteria being evaluated for establishment of a Veterans Home in Alaska presented by Charlie Huggins, VA.</li> <li>• A homeless individual raised concerns regarding living conditions at one local emergency shelter facility.</li> </ul>	Regular
9/25/03	<ul style="list-style-type: none"> <li>• Presentation on Community Based Action for a Safer Society (C-BASS), a community policing program, presented by James Gay.</li> <li>• Presentation on youth issues regarding homelessness presented by Kara Nyquist, Director of Youth Advocacy, Covenant House Alaska.</li> <li>• Presentation on health care issues associated with homelessness and alternatives under discussion to help address them presented by Lorrie Saunders-Irwin, Community Care Project</li> <li>• Presentation on new transitional housing program targeted to youth (male or female) ages 16-21 years presented by Helena Bifelt, Southcentral Foundation.</li> <li>• Update on implementation of RurALCAP's Rebound Project.</li> </ul>	Regular



Date	Meeting Topic/Highlights	Meeting Type
10/23/03	<ul style="list-style-type: none"> <li>• Overview of the Continuum of Care planning process presented by Carma Reed, Manager, Community Development Division.</li> <li>• Overview of funding available through HUD's CoC Homeless Assistance Program presented by Shannon Wilks, member of the CoC Sub-Committee. Discussion of need to identify a viable project and sponsor for the anticipated permanent housing bonus.</li> <li>• Update and discussion on HMIS facilitated by Sandy Stone and John Burger, DHHS/SAFE City/LINK Project</li> <li>• Discussion re: Alaska leads nation in rate of domestic assault.</li> <li>• Announcement that RurALCAP has expanded criteria for entering the Homeward Bound program.</li> </ul>	Regular
12/04/03	<p>(The HSF meetings for November and December 2003 were combined)</p> <p>Overview of plans being undertaken for formation of the Mayor's Task Force on Homelessness (a sub-committee of the HAND Commission) presented by Carma Reed, Manager, Community Development Division. Direct input from HSF members re: representative from the HSF as well as other key areas (homeless/formerly homeless, health care, law enforcement, community groups and businesses, funders).</p> <ul style="list-style-type: none"> <li>• Selection of Trevor Storrs, Executive Director, Alaskan AIDS Assistance Association, as chair of the HSF's CoC Sub-committee for 2004. Announcement of monthly CoC Sub-committee meetings immediately preceding HSF.</li> <li>• Overview of Anchorage Youth Independent Living Task Force presented by Deanna Sugden, Alaska Youth and Parent Foundation.</li> </ul>	Regular
01/22/04	<ul style="list-style-type: none"> <li>• Presentation on services and resources available for individuals with substance abuse conditions presented by Todd Yonn, Substance Abuse Services Team Leader, ARC.</li> <li>• Overview and discussion of high rates of sexual assault in Anchorage, facilitated by Robert Glen, Special Investigations Team, Anchorage Police Department.</li> </ul>	Regular
	The February HSF meeting was cancelled so that members could attend HUD training.	
03/25/04	<ul style="list-style-type: none"> <li>• Annual Emergency Shelter Trends Overview. Presentations by: <ul style="list-style-type: none"> <li>• Abused Women's Aid in Crisis (AWAIC)</li> <li>• Community Service Patrol &amp; Transfer Station</li> <li>• Salvation Army – McKinnell House</li> <li>• Brother Francis Shelter</li> <li>• Clare House</li> </ul> </li> <li>• Anchorage School District, Child in Transition/Homeless Project: annual data.</li> </ul>	Regular
	The April HSF meeting was cancelled.	
05/27/04	<p>Overview of HUD changes announced in the SuperNOFA and of process for preparation of the 2004 Anchorage CoC Consolidated Application, presented by Kim Stalder and Janet Mitson, CoC Exhibit 1 contractors to the Community Development Division on behalf of Anchorage project applicants, sponsors and other interested parties.</p> <ul style="list-style-type: none"> <li>• Review of procedures for updating the CoC Services and Housing Inventory.</li> <li>• Solicitation of new and renewal projects for the 2004 Anchorage CoC Consolidated Application; announcement of schedule of weekly CoC-Sub-committee meetings for June/July</li> <li>• Presentation and discussion of the Jail Diversion Project, facilitated by Kate Sumey and Jacko Younger, Anchorage Community Mental Health Services.</li> <li>• Presentation on Request for Proposals for Shelter Operations, presented by Mark Lessard, DHHS/SAFE City.</li> <li>• Announcement of the VA's "STAND DOWN" scheduled for August 2004.</li> <li>• Announcement of rapid HIV testing available through Four A's</li> </ul>	Regular
6/24/04	<p>Overview and discussion of Anchorage's current CoC components and needs, facilitated by CoC contractor.</p> <ul style="list-style-type: none"> <li>• Overview and discussion of Anchorage's new and renewal CoC projects for 2004, facilitated by Trevor Storrs, Chair, CoC Sub-committee.</li> </ul> <p>HSF advisory vote on 2004 Anchorage CoC project priorities.</p>	Regular
7/22/04	<ul style="list-style-type: none"> <li>• Review of 2004 Housing Inventory; discussion and decisions on distribution of "unmet need" for the 2004 Gaps Analysis, facilitated by CoC contractor.</li> </ul>	Regular

	<ul style="list-style-type: none"> <li>Review, discuss APR project performance data for all CoC Homeless Assistance renewals</li> </ul>	
<b>Meetings of the HSF - CoC Subcommittee</b>		
12/04/03	<ul style="list-style-type: none"> <li>Selection of CoC Sub-committee chair for 2004.</li> <li>Progress review on 2003 goals/actions steps for "chronically homeless".</li> </ul>	Regular
01/22/04	<ul style="list-style-type: none"> <li>Update on the newly formed Mayor's Task Force on Homelessness (a sub-committee of the HAND Commission); discussion and recommendations to ensure coordination and non-duplication of effort between the Task Force and the HSF CoC Subcommittee.</li> <li>Discussion with Community Development Division staff re: contract services for coordination assistance and services for the 2004 CoC Exhibit 1.</li> <li>Progress review on 2003 goals/actions steps for "other homelessness".</li> </ul>	Regular
03/04/04	<ul style="list-style-type: none"> <li>Overview/summary by K. Stalder and J. Mitson on HUD national teleconference re: 2003 CoC Homeless Assistance Program Debriefing.</li> <li>Discussion on methods for strengthening CoC system planning and procedures.</li> <li>Update and feedback from Mayor's Task Force on Homelessness.</li> <li>Continued progress review on 2003 goals/actions steps for "other homelessness".</li> </ul>	Regular
05/06/04	<ul style="list-style-type: none"> <li>HUD debriefing on the strengths and potential areas for improvement re: Anchorage 2003 CoC Associated Application</li> </ul>	Special
05/27/04	<ul style="list-style-type: none"> <li>Update and feedback from Mayor's Task Force on Homelessness – Public Hearing</li> <li>Discussion of potential projects eligible for the 2004 CoC permanent housing bonus.</li> </ul>	Regular
6/01/04 to 7/15/04	<ul style="list-style-type: none"> <li>Information gathering/coordination re: Anchorage CoC Consolidated Application.</li> <li>Update, feedback from Mayor's Task Force on Homelessness: vision, themes</li> </ul>	Regular weekly
<b>Meetings of the Mayor's Task Force on Homelessness (MTFH)</b>		
<b>Date</b>	<b>Meeting Topic/Highlights</b>	<b>Meeting Type</b>
1/27/04	Start-up and orientation: purpose, logistics, attendance, ground rules, schedule, background information and assigned readings.	Regular
2/24/04	Presentation by Mayor Mark Begich <ul style="list-style-type: none"> <li>Presentation by Paul Carlson, Homeless Coordinator, HUD Region X</li> <li>Presentations on Homeless Subgroups – characteristics, challenges, needs</li> </ul>	Regular
3/23/04	<ul style="list-style-type: none"> <li>Sector presentations and issues: business, health system, school district, safety, neighborhoods.</li> </ul>	Regular
4/27/04	<ul style="list-style-type: none"> <li>MTFH Public hearing: <i>What is your vision for Anchorage in year 2015 vis a vis homelessness?</i> Eighteen (18) persons testified of whom 7 were persons homeless or formerly homeless.</li> </ul>	Regular
6/1/04	<ul style="list-style-type: none"> <li>Presentation by CoC contractor on 2004 project prioritization process; selection of MTFH members to serve on the 2004 Anchorage CoC Project Prioritization Panel.</li> <li>Facilitated discussion and drafting of MTFH Vision Statement.</li> </ul>	Regular
6/29/04	<ul style="list-style-type: none"> <li>Presentation and discussion on survey re: panhandling.</li> <li>Finalize and adopt MTFH Vision Statement</li> <li>Facilitated discussion and drafting of MTFH Strategy "theme" areas (affordable housing, intake and referral system coordination, supportive services, prevention, statutory/governmental</li> <li>Formation of MTFH subcommittees to flesh out strategies by theme area.</li> </ul>	Regular
<b>Alaska Coalition on Housing and Homelessness (ACH2)</b>		
Jul 03 to Jun 04	(Held every 3 <sup>rd</sup> Tuesday at AHFC in Anchorage). Annual meeting was held in Fairbanks. <ul style="list-style-type: none"> <li>Each monthly meeting focuses on topics, issues and strategies of mutual concern and interest statewide for alleviating homelessness and increasing the availability of affordable housing in urban, rural and bush communities throughout Alaska.</li> </ul> ACH2 monthly meetings and the ACH2 annual meeting are regularly attended by participants on the Anchorage CoC Subcommittee as well as other agencies, organizations and individuals working to address homelessness in Anchorage.	Regular Monthly

**d. 2003 ANCHORAGE CoC PLANNING PROCESS ORGANIZATIONS**

<b>Specific Names of CoC Organizations/Persons</b>	<b>Geographic Area Represented</b>	<b>Subpopulations Represented, if any*</b>	<b>Level of Participation (activity and frequency) in Planning Process**</b>
<b>State agencies:</b>			
AK Housing Finance Corporation	Statewide, including Anchorage		Occasionally attends HSF. Member and regularly attends MTFH. Administers bi-annual Homeless Service Providers Surveys used by Anchorage for CoC planning purposes.
AK Dept. of Corrections,/Mental Health	Statewide, including Anchorage		Occasionally attends HSF.
AK Dept. of Health & Social Services/ Division of Behavioral Health	Statewide, including Anchorage	SMI, SA	Occasionally attends HSF. Member and regularly attends MTFH. Member CoC Project Prioritization Panel.
AK Dept. of Military and Veterans Affairs	Statewide, including Anchorage	VETS	Occasionally attends HSF. Occasionally attends CoC Subcommittee.
Alaska Mental Health Trust Authority	Statewide, including Anchorage	SMI, SA	Member and regularly attends MTFH.
University of Alaska Anchorage	Statewide, including Anchorage		Occasionally attends HSF.
<b>Local government agencies:</b>			
Municipality of Anchorage/ Mayor's Office	Anchorage		Occasionally attends HSF. Regularly attends MTFH.
Municipality of Anchorage/Community Development Division	Anchorage		Occasionally attends HSF. Occasionally attends CoC Subcommittee. Provides contract funding for coordination of CoC consolidated application. Provides administrative support and attends all MTFH meetings.
Municipality of Anchorage/Dept. of Health & Human Services, SAFE City Program	Anchorage		Sponsors and provides administrative support and attends all HSF meetings. Attends all CoC Subcommittee meetings. Member and regularly attends MTFH. MTFH Public Hearing Testimony. Provides data.
Municipality of Anchorage/ Police Department	Anchorage		Provides planning data/presentations to HSF. Member and regularly attends MTFH.
Anchorage Equal Rights Commission	Anchorage		Member and regularly attends MTFH. Member CoC Project Prioritization Panel.
Housing and Neighborhood Development (HAND) Commission	Anchorage		Member and regularly attends MTFH.
Anchorage School District, Child in Transition Program	Anchorage	Y	Occasionally attends HSF meetings. Occasionally attends CoC Subcommittee. Member and regularly attends MTFH. Provides data.
<b>Public Housing Authorities (PHAs):</b>			
AHFC Public Housing Division	Statewide, including Anchorage		Provides data.
Cook Inlet Housing Authority	Southcentral Alaska, including Anchorage		Occasionally attends HSF. Provides data.

**\*Subpopulations Key:** Seriously Mentally Ill (SMI), Substance Abuse (SA), Veterans (VETS), HIV/AIDS, Domestic Violence (DV), and Youth (Y).

**\*\*Level of Participation Key:** Regular (80-100% attendance), Frequent (50-79% attendance), Occasional (less than 50% attendance).

Specific Names of CoC Organizations/Persons	Geographic Area Represented	Subpopulations Represented, if any*	Level of Participation (activity and frequency) in Planning Process**
<b>Nonprofit organizations:</b> (includes faith-based organizations)			
Abbott Loop Social Services	Anchorage		Provides data.
Abused Women's Aid in Crisis (AWAIC)	Anchorage	DV	Occasionally attends HSF. Regularly attends CoC Subcommittee. Provides data.
Akeela House	Anchorage	SA	Occasionally attends HSF. Occasionally attends CoC Subcommittee.
AK Info	Statewide, including Anchorage		Occasionally attends HSF. Provides data.
Alaska Mental Health Consumer Web	Anchorage	SMI	Provides data.
Alaska Women's Resource Center	Anchorage	SA	Provides data.
Alaska Youth & Parent Foundation	Anchorage	Y	Occasionally attends HSF. Occasionally attends CoC Subcommittee. Provides data.
Alaskan AIDS Assistance Association (Four A's)	Anchorage	HIV/AIDS	Regularly attends HSF. Executive Director chairs and attends all CoC Subcommittee meetings. Provides data.
Anchor Arms Inc. (Safe Harbor Inn)	Anchorage		Provides data
Anchorage Caring and Emergency Social Services	Anchorage		Regularly attends HSF.
Anchorage Community Mental Health Services, Inc d/b/a Southcentral Counseling Center	Anchorage	SMI	Regularly attends HSF. Regularly attends CoC Subcommittee. Provides data.
Anchorage Housing Initiatives	Anchorage	SMI, SA	Regularly attends HSF. Regularly attends CoC Subcommittee. Provides data.
Anchorage Mutual Housing Association	Anchorage		Provides data.
Anchorage Rescue Mission	Anchorage		Provides data.
The ARC of Anchorage	Anchorage	SMI	Occasionally attends HSF. Provides data.
Beans Café	Anchorage		Provides data.
Catholic Social Services (BFS, Clare House, Beyond Shelter)	Anchorage		Regularly attends HSF. Regularly attends CoC Subcommittee. MTFH Public Hearing Testimony. Provides data.
Christian Health Associates	Anchorage		Occasionally attends HSF. Occasionally attends CoC Subcommittee.
Cook Inlet Tribal Council	Anchorage		Occasionally attends HSF. Occasionally attends CoC Subcommittee. Provides data.
Covenant House Alaska (Crisis Center, Youth Resource Center, Rights of Passage, Passage House)	Anchorage	Y	Regularly attends HSF. Regularly attends CoC Subcommittee. Provides data.
Disability Law Center of Alaska	Statewide, including Anchorage		Occasionally attends HSF.
Interfaith Council	Anchorage		Member and regularly attends MTFH . Member of CoC Project Prioritization Panel.

\***Subpopulations Key:** Seriously Mentally Ill (SMI), Substance Abuse (SA), Veterans (VETS), HIV/AIDS, Domestic Violence (DV), and Youth (Y).

\*\***Level of Participation Key:** Regular (80-100% attendance), Frequent (50-79% attendance), Occasional (less than 50% attendance).

Specific Names of CoC Organizations/Persons	Geographic Area Represented	Subpopulations Represented, if any*	Level of Participation (activity and frequency) in Planning Process**
Lutheran Social Services	Anchorage		Provides data.
Mother Lawrence Foundation	Anchorage		Occasionally attends CoC Subcommittee.
Peer Properties Inc.	Anchorage	SMI	Occasionally attends HSF. Occasionally attends CoC Subcommittee.
RurAL CAP (Homeward Bound, Community Bound)	Anchorage	SA	Regularly attends HSF. Regularly attends CoC Subcommittee. As representative for HSF and CoC Subcommittee, Division Manager serves as chair and attends all MTFH meetings. MTFH Public Hearing Testimony (by staff) Provides data.
Salvation Army (Clitheroe Center)	Anchorage	SA	Regularly attends HSF. Provides data.
Salvation Army (McKinnell Family Shelter)	Anchorage		Regularly attends HSF. Occasionally attends CoC Subcommittee. Provide data.
Salvation Army (Adult Rehab Pgm, Booth Memorial Home)	Anchorage		Provide data.
Shiloh Missionary Baptist Church	Anchorage		Occasionally attends CoC Subcommittee.
<b>Businesses / Business Associations:</b>			
Anchorage Chamber of Commerce	Anchorage		Member and occasionally attends MTFH.
Anchorage Downtown Partnership	Anchorage		Occasionally attends HSF. Member and regularly attends MTFH .
Anchorage Responsible Beverage Retailers Association	Anchorage		Member and regularly attends MTFH.
Brown Jug, Inc.	Anchorage		Regularly attends HSF.
CHARR	Anchorage		Member and regularly attends MTFH.
<b>Homeless / Formerly homeless persons:</b>			
Lisa Bassett (youth)	Anchorage		Member and regularly attends MTFH. Member of CoC Project Prioritization Panel.
Terry Sagmoen (chronic)	Anchorage		Member and occasionally attends MTFH.
Cary Sinnett (family w/ children)	Anchorage		Member and regularly attends MTFH. Member of CoC Project Prioritization Panel.
Nancy M.	Anchorage		Occasionally attends HSF.
Wendi D.	Anchorage		MTFH Public Hearing Testimony
Donald H.	Anchorage		MTFH Public Hearing Testimony
Jane F.	Anchorage		MTFH Public Hearing Testimony
Tyrone P.	Anchorage		MTFH Public Hearing Testimony
Lalita T.	Anchorage		MTFH Public Hearing Testimony
Rodney A.	Anchorage		MTFH Public Hearing Testimony
Cliff E.	Anchorage		MTFH Public Hearing Testimony
<b>Other:</b>			
<b>Health Care:</b>			
Anchorage Neighborhood Health Center	Anchorage		Occasionally attends HSF. Frequently attends CoC Subcommittee. Member and regularly attends MTFH. Provides data.
Southcentral Foundation	Anchorage		Frequently attends HSF. Member and regularly attends MTFH .

\***Subpopulations Key:** Seriously Mentally Ill (SMI), Substance Abuse (SA), Veterans (VETS), HIV/AIDS, Domestic Violence (DV), and Youth (Y).

\*\***Level of Participation Key:** Regular (80-100% attendance), Frequent (50-79% attendance), Occasional (less than 50% attendance).

Specific Names of CoC Organizations/Persons	Geographic Area Represented	Subpopulations Represented, if any*	Level of Participation (activity and frequency) in Planning Process**
<b>Private Funders:</b>			
Rasmuson Foundation	Statewide, including Anchorage		Member and regularly attends MTFH.
United Way of Anchorage	Anchorage		Occasionally attends HSF. Member and regularly attends MTFH. Member of CoC Project Prioritization Panel.
<b>Private Citizens/Neighborhoods:</b>			
Federation of Community Councils	Anchorage		Member and occasionally attends MTFH meetings.
Virginia Englashoe (Raven Quest)	Anchorage		Occasionally attends HSF.
Shirley Holmburg (Raven Quest)	Anchorage		Occasionally attends HSF.
Susan Trapp (Ensure People of the Streets)	Anchorage		Occasionally attends HSF.
Henry Thomas	Anchorage		Occasionally attends HSF.
Kathy Phillips	Anchorage		Occasionally attends HSF.
Jill Roberts (Partners for Progress)	Anchorage		Occasionally attends HSF.
Bob Roberts	Anchorage		Occasionally attends HSF.
Ruth Moulton	Anchorage		Frequently attends MTFH . MTFH Public Hearing Testimony. Provides data.
Troy Maulden	Anchorage		MTFH Public Hearing Testimony.
Ron Alleva	Anchorage		MTFH Public Hearing Testimony.
Dan Loring	Anchorage		MTFH Public Hearing Testimony.
Claris Syren	Anchorage		MTFH Public Hearing Testimony.
<b>Alaska State Legislature:</b> Rep. Sharon Cissna	Anchorage		Occasionally attends HSF.
<b>Federal agencies:</b>			
US Dept. of Veterans Affairs (Homeless Outreach, Homeless Veterans Services)	Statewide, including Anchorage	VETS	Frequently attends HSF. Occasionally attends CoC Subcommittee. MTFH Public Hearing Testimony (by staff). Provides data.
US Dept. of Housing and Urban Development	Statewide, including Anchorage		Occasionally attends HSF. Member and regularly attends MTFH.

**\*Subpopulations Key:** Seriously Mentally Ill (SMI), Substance Abuse (SA), Veterans (VETS), HIV/AIDS, Domestic Violence (DV), and Youth (Y).

**\*\*Level of Participation Key:** Regular (80-100% attendance), Frequent (50-79% attendance), Occasional (less than 50% attendance).

### 3. ANCHORAGE CONTINUUM OF CARE GOALS AND SYSTEM UNDER DEVELOPMENT

#### a. CHRONIC HOMELESSNESS STRATEGY/GOALS

##### (1)(a) Past Performance: Specific actions over the last year toward ending chronic homelessness

- Anchorage Community Mental Health Services (ACMHS) adds 18 new S+C apartments using current dollars
- All AHFC funded projects require clients to apply for Section 8 in 2004
- Emergency Shelter Provider Group meets with AHFC to review Section 8 preference categories and explore standardizing the agency referral process. Possible revision of preferences discussed.
- Congressional appropriation to extend Pathways to Sobriety case management services at Transfer Station for 3 years; collaboration between MOA/DHHS, Cook Inlet Tribal Council, Anchorage Downtown Partnership and ACMHS
- Community Care Alternatives Jail Diversion Program implemented. 3-year SAMHSA grant awarded to the State in June 2003; grant agreement executed in FY04. Project has 2 case managers and 1 clinician. Began providing jail diversion services on 11/1/03.
- Staff member hired to assist in the development of Rebound, a social enterprise business. Worked with local businesses and government leaders to brainstorm ideas. Challenge grant funded through city.
- Coordinated representative payee training to address issues preventing use of this service by chronic homeless
- Anchorage Neighborhood Health Center (ANHC) - HIV Consumer Advocacy Board outreach to access healthcare services (direct consumer input)
- Homeward Bound initiates 50/50 match dental care program
- Start-up of ANHC Medication Assistance Program (MAP) software program to apply for pharmaceutical assistance for homeless patients with qualifying income
- Increased Medicare rate for medical and dental services
- Anchorage Access to Health Care Coalition (AAHCC) applied for funding and is recruiting physicians, nurse practitioners and physician assistants to provide health care free of charge to low income uninsured individuals

##### (1)(b) Past Performance: Impact that actions have had on the number of chronic homeless

	Sheltered	Unsheltered	Total	Data Source
2003 Chronically Homeless	43	127	170	AHFC Winter 2003 Homeless Survey
2004 Chronically Homeless	183	59	242	AHFC Winter 2004 Homeless Survey

The 2004 data is believed to represent a more accurate estimate. It is based on the addition in 2004 of homeless survey questions designed to: 1) collect more reliable data on the number of persons at a single point-in-time who meet the HUD definition of "chronically homeless", and 2) identify each person's shelter/housing status on the date of the count.

##### (1)(c) Past Performance: Remaining obstacles to achieving the goal of ending chronic homelessness

Ending chronic homelessness requires effective prevention, a wide array of sheltering and affordable housing options, and wraparound services (case management, clinical services, vocational training, and crisis intervention). Once people are housed, ongoing support systems for crisis intervention are critical to prevent homeless recidivism. Government and private funding available to address these needed services is dwindling. Providers are working to develop strategies to identify and secure funding to improve the efficacy of existing services, close gaps, and address barriers to ending chronic homelessness.

**Regulatory & Policy Impediments** to providing housing and services for chronically homeless include:

- policy-related obstacles to eligibility for public housing due to substance abuse and legal issues
- policy-related obstacles to eligibility for many mainstream resources
- restrictive zoning code requirements, often impeding development of affordable and appropriate housing
- loss of homeless preference for Section 8 if the individual/family is housed before they receive a Section 8 voucher (State requirement)
- time involved in completing environmental impact studies required for development

**Discharge Planning:** Although discharge planning is improving, a more coordinated system involving homeless service providers and institutions (correctional and psychiatric) is needed. However, regardless of the improvements in discharge planning, without housing for people to access upon release, that planning fails.

**Affordability and Availability of Housing:**

- Prevalence of retail and service sector jobs paying insufficient wages to afford FMR
- Anchorage experiences a persistent lack of affordable housing while there is upward pressure on rents that are far above FMR.
- Affordable housing often unavailable to persons being discharged from institutions.
- Physically constraints on developable land (Cook Inlet, the military reserve, and mountains)
- Remaining vacant land is exorbitantly priced and often difficult to develop (wetlands, slope issues)

**Appropriateness of Housing & Services:** Anecdotally, a number of chronically homeless public inebriates have indicated that the feeling of true community they experience when living on the streets disappears when they enter housing, where they feel isolated. Creating a sense of community within housing programs is important to these individuals' success in addressing their homelessness. Half of Anchorage's homeless are either Alaska Native/American Indian (38%) or Black (12%), based on the AHFC 2004 Winter Homeless Survey. The use of culturally appropriate outreach and treatment program techniques by a larger number of service providers could improve engagement of many of the chronically homeless and help them sustain services and housing.

**Chronicity:** Some homeless individuals say they have chosen their lifestyle and do not wish to engage in services or be sheltered. Some may, in fact, prefer encampment to traditional shelter. However, for others staying in an unsheltered living situation may seem the best option to end the cycle of initial homelessness, receipt of services, and ending up back on the streets. It could also stem from reluctance to accept the "rules" and "strings" that often come with housing. Offering a broad range of shelter options, including Safe Havens, and ensuring that individuals are immediately housed through a Housing First model, would begin to address these issues.

**Employment:** In order to re-enter the work world, chronically homeless individuals must often be given income opportunities that are *project-oriented* versus full time, traditional employment. Anchorage CoC is working to implement an employment option that ensures sustainable employment for this population. Seasonal employment (tourist-related, fishing, etc.) is not available during winter (6-7 months of the year). In addition, the immigrant population in Anchorage is increasing, putting pressure on workforce development resources.

**Insufficient Funding:**

- State of Alaska continues to reduce the funding levels to local communities, increasing the need for funding from other sources.
- State is taking maximum administrative costs through its grants, leaving less for programs themselves
- State reducing its match to the minimum required and increasing match required from grantees (the match requirement for State substance abuse and consumer grants has increased from 10% to 25%).
- Waitlists for Section 8 are 3-4 years and Congress is considering cutting the program.
- Although capital dollars are available through various funders, operating funds are scarce for many programs serving homeless populations. Funding programs designed to assist with long-term operational needs would help retain personnel and allow for greater focus on provision of services rather than chasing dollars.

**Public Perception:**

- Strong neighborhood resistance to the creation of any type of housing for the homeless, chronic or otherwise
- Landlords unwilling to accept housing vouchers secured by individuals/families, making it difficult or impossible to find housing
- The visible homeless, including public inebriates, mentally ill, and panhandlers, represent approximately one-quarter of the city's homeless population, yet are the "face" of homelessness to much of the public. A public education campaign to show Anchorage's general population the *many* faces of homelessness – and situations that could quickly lead *anyone* to homelessness – would help to alleviate unfounded fears and judgment.

Public discourse about chronic homelessness is helpful in understanding public perceptions of homelessness and finding solutions to persistent obstacles in locating housing and service programs. The newly formed Mayor's Task Force on Homelessness provides a focused forum to discuss issues and identify solutions; a 10-year plan is expected in Dec 04. Anchorage's homeless service providers are currently participating in the rewrite of the city's land use code and working to remove restrictions on housing that serves special populations.



**Organizational Capacity:** Housing and services providers are often not able to manage the administrative and other capacity needs associated with creating new or expanding existing projects for the homeless.

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## (2) Current Chronic Homelessness Strategy

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Anchorage's general strategy for ending chronic homelessness is to:

- Prevention activities for individuals at risk of chronic homelessness, such as 18-30 year olds who are very difficult to engage.
- Accurately count the number of chronic homeless in order to track progress toward ending chronic homelessness (input into HMIS)
- Assess housing and services available to serve the needs of persons who are chronically homeless (input into HMIS)
- Remove barriers and improve means of providing immediate placement into housing
- Strengthen outreach activities and engagement processes for persons who are chronically homeless, with particular attention to impediments to accessing shelter for the unsheltered homeless.
- Provide quick uniform access to mainstream resources through localized First Step-based eligibility forms and local contact information to all HMIS users (through HMIS)
- Increase supply and range of housing options available to persons who are chronically homeless through collaborative partnerships
- Enhance supportive service capacity to meet specific areas of need and improve access and linkages to supportive services through a more coordinated service delivery system (through HMIS).
- Establish municipal position to oversee homelessness issues.
- Strengthen the community's commitment to end chronic homelessness through bimonthly Continuum of Care planning sessions aimed at improving coordination between providers and track/assess 18-month goals to end chronic homelessness.
- Complete 10-year plan to address homelessness through Mayor's Task Force on Homelessness (including a chronic homeless component, projected to be completed by December 2004)
- Coordinate with statewide agencies and organizations working to address issues of homelessness
- Enlist external evaluation consultants to provide objective evaluation of community projects serving chronically homeless
- Keep policy-makers cognizant of the effect of local and state policies on homeless individuals.

Anchorage's process for developing the general strategy, as well as specific goals, has involved local and State government agencies, nonprofit supportive service and housing providers whose target populations include seriously mentally ill, persons with single or multiple disability diagnoses, health care providers, law enforcement, individuals with substance abuse issues, youth, the Veteran's Administration, local business owners and business associations, faith-based organizations, and members of the general public including persons currently or formerly homeless. The involvement of these participants in the process results in a more accurate portrayal of the obstacles that keep people chronically homeless and the reasons for their homelessness. Input from homeless persons clearly identifies obstacles and provides potential areas for improvement in the strategy. Participation of law enforcement, Veterans Affairs, and the city's public health center provides a much broader picture to the situation of chronic homelessness and helps in developing an effective strategy for ending chronic homelessness.

Public discourse around situations of chronic homelessness has intensified in Anchorage. Ordinances are being drafted to address the situation of panhandling. In response, the Mayor's Task Force on Homelessness has been formed to create a vision for Anchorage vis-à-vis homelessness in the year 2015. Anchorage's gaps analysis identified 59 unsheltered chronically homeless individuals and 183 sheltered; this estimate is believed to be very conservative.

**(3) Future**

Goal: End Chronic Homelessness	Action Steps	Responsible Person/Organization	Target Dates
<b>Goal 1:</b> Increase supply of and access to affordable, appropriate housing and services	1.1 Initiate project to expand number of beds serving chronic public inebriates by 15	<b>Lead:</b> RurAL CAP	7/04
	1.1.a Acquire property to develop project	<b>Lead:</b> RurAL CAP	10/04
	1.1.b Pre-development work for expansion of facility serving chronic public inebriates	<b>Lead:</b> RurAL CAP	2/05
	1.3 Add 5 units of scattered site housing and supportive services for chronic homeless	<b>Lead:</b> Four A's <b>Support:</b> Housing providers, supportive service providers	6/05
	1.4 Submit application for additional units for persons with disabilities as community collaborative project (2 efficiency and 6 1-bedroom)	<b>Lead:</b> AHI <b>Support:</b> Collaborative partners	7/04
	1.4.a Finalize Memorandum of Agreement between supportive service agencies and faith-based organizations		1/05
	1.4.b Develop procedures manual		3/05
	1.4.c Provide training on program implementation and operations, including HIPAA training		5/05
	1.4.d Institute a "Housing First" strategy as applicable for chronic homeless		8/05
	1.5 Submit pre-development application to explore possible Section 811 application to provide 5-10 units of housing for homeless special needs populations	<b>Lead:</b> AHI <b>Support:</b> State Div. of Behavioral Health	10/04
<b>Goal 2:</b> Increase economic stability for 10% of chronically homeless persons each year	2.1 Improve CoC-wide participation in mainstream resource programs by formalizing planning committee through LINK partners	<b>Lead:</b> MOA/SAFE City/LINK <b>Support:</b> Housing & service providers	10/04
	2.2 Improve integration and coordination of mainstream programs through use of a single intake and assessment form to determine eligibility for mainstream programs, to provide uniform client-related information, and to eliminate duplication of services	<b>Lead:</b> LINK <b>Support:</b> Service providers, mainstream programs	3/05
	2.3 Use Outreach Group to link clients with mainstream resources	<b>Lead:</b> RurAL CAP's AHOP program <b>Support:</b> Outreach Group members	2/05
	2.4 Apply for funding to conduct representative payee training with regard to working productively and sensitively with chronic homeless and challenging clients	<b>Lead:</b> Catholic Social Services, Janet Hansten <b>Support:</b> CoC Subcommittee	10/04
	2.5 Develop business plan for social enterprise project employing chronic homeless individuals	<b>Lead:</b> RurAL CAP <b>Supporting:</b> Homeless service providers	6/05
<b>Goal 3:</b> Increase health care access and utilization through enhancements to the health care delivery system	3.1 Apply for and receive funding for Project Access to provide healthcare to uninsured patients through uncompensated care volunteered by physicians	<b>Lead:</b> Anchorage Access to Health Care Coalition <b>Support:</b> Physicians, social service providers	8/04
	3.2 Coordinate through Anchorage Access to Health Care Coalition to address health needs of chronic homeless	<b>Lead:</b> CoC Subcommittee <b>Support:</b> Anchorage Access to Health Care Coalition	6/05
	3.3 Identify obstacles to chronically homeless persons accessing health care through formal survey of homeless individuals and information-gathering from organizations including Anchorage Access to Health Care Coalition	<b>Lead:</b> RurAL CAP/ACMHS/Four A's collaborative	8/05
	3.4 Present information to healthcare providers to begin to break down barriers/obstacles	<b>Lead:</b> Anchorage Access to Health Care Coalition <b>Support:</b> Supportive service providers	10/05

<b>Goal 4:</b> Improve tracking of chronic homeless population	4.1 MOA ESG Resource Specialist trained and inputting data on HMIS	<b>Lead:</b> SAFE City	9/04
	4.2 Apply for and receive funding to conduct January/July count of unsheltered homeless persons	<b>Lead:</b> RurAL CAP <b>Support:</b> CoC Subcommittee	7/04
	4.3 Train enumerators to conduct unsheltered count	<b>Lead:</b> RurAL CAP	7/04
	4.4 Conduct July 2004 unsheltered survey	<b>Lead:</b> RurAL CAP	7/04
	4.5 Conduct January 2005 unsheltered survey	<b>Lead:</b> RurAL CAP	1/05
	4.6 Unsheltered homeless count from point in time surveys entered into HMIS	<b>Lead:</b> MOA/Safe City/LINK <b>Support:</b> RurAL CAP	8/04 & 2/05

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**(4) Coordination**

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In January 2004, the Mayor's Task Force on Homelessness began its 12-month work program with the purpose of developing a vision for Anchorage vis-à-vis homelessness in 2015. The Task Force is also charged with developing one- to five-year strategies to achieve its vision. While the charge of the Task Force is not specific to ending chronic homelessness, it does encompass this issue. Membership of the Task Force includes businesses who are concerned with the impact of chronic homeless, particularly public inebriates and mentally ill, as well as law enforcement, who indicate that the resources consumed by chronic homeless individuals are many times that of the general homeless population. A component of the Task Force work will include developing strategies that address these most visible and hard to serve segments of Anchorage's overall homeless population. The chair of the Task Force is a CoC applicant, director of RurAL CAP's program serving chronic public inebriates, and member of the CoC Subcommittee. The Task Force has been given Anchorage's 2003 CoC Exhibit 1 and has received educational presentations by representatives of several segments of the CoC. A subset of the Task Force served as the Project Prioritization Panel in the 2004 CoC process. The work of the Task Force, and specifically their strategies, will be coordinated with the strategies contained in this application Exhibit 1.

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**b. OTHER HOMELESS GOALS CHART**

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**(1) Accomplishments made over the past year in addressing Anchorage's other homelessness goals**

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The community of homeless service providers in Anchorage have taken the following steps toward addressing our community's "other homelessness" goals presented in the 2003 Exhibit 1.

<b>Goal: Other Homelessness</b>	<b>Action Steps</b>	<b>Accomplishments</b>
<b>Goal 1:</b> Fill priority gaps, while ensuring no net loss of existing CoC resources that are meeting current needs.	1.1 Establish Mayor's Task Force on Homelessness and develop specific strategies for maintaining/expanding CoC housing and services in the face of declining State and local government revenues.	<ul style="list-style-type: none"> <li>Mayor's Task Force on Homelessness formed January 2004 to develop plan to address homelessness; planned completion December 2004</li> <li>Specific strategies identified June – August 2004</li> </ul>
	1.2. Conduct bi-monthly CoC meetings to enhance collaboration and strengthen long-term program and resource planning processes.	<ul style="list-style-type: none"> <li>bimonthly meetings began in 12/03</li> <li>tracking progress against 2003 goals</li> <li>coordinate AMHTA grant for sheltered/unsheltered count</li> <li>developed four presentations on homeless subpopulations given to the Mayor's Task Force</li> <li>Homeward Bound and Veterans' Admin. partner with UAA Educational Opportunity Center to teach computer skills &amp; donates computers</li> </ul>
<b>Goal 2:</b> Prevent increase in number of homeless persons from 2003 levels.	2.1 Promote "housing first" model of homeless prevention and housing placement through collaborative faith-based and service provider initiatives.	<ul style="list-style-type: none"> <li>Establish linkage to Anchorage School District data to identify families at-risk of homelessness</li> <li>"Housing first" model identified by Mayor's Task Force as strategy</li> </ul>

<b>Goal 3:</b> Increase supply and type of sheltering and affordable housing options.	3.1 Work collaboratively to amend land use codes that are barriers to affordable & special needs housing development.	<ul style="list-style-type: none"> <li>Title 21 (land use code) rewrite group formed to address code revisions regarding housing serving special needs populations, including homeless</li> </ul>
	3.2 Work with Disability Law Center (DLC) to address ADA and Fair Housing issues related to shelter and housing available to persons with disabilities.	<ul style="list-style-type: none"> <li>DLC provides training to youth and to homeless individuals at Brother Francis Shelter monthly and legal assistance bimonthly at the V.A. Domiciliary</li> <li>ACMHS hired mental health consumer advocate to work with DLC and other consumer advocacy groups</li> <li>DLC training Homeward Bound, Alaska Housing Initiatives and Beyond Shelter staff in accessing SSI</li> </ul>
<b>Goal 4:</b> Collect accurate data in order to improve system-wide effectiveness in preventing and ending homelessness	4.1 Implement a homeless information management system with information and referral, case management, and benefits screening functionality to collect information about the people who become homeless, improve the effectiveness of service delivery, and understand the relationships between service utilization and client outcomes over time.	<ul style="list-style-type: none"> <li>Monthly Outreach Group meetings initiated to improve and coordinate outreach. Total of 3,880 contacts in 2003/2004</li> <li>Establish linkage to Anchorage School District data.</li> <li>ServicePoint Web application and database installed on one server for testing on Intranet. Database configured and tested.</li> <li>Separate server installed in April 04; web application and database on separate servers</li> <li>Administrator training in Dec 03 (2 LINK staff, 2 State of Alaska Council on Domestic Violence and Sexual Assault, 1 United Way)</li> <li>LINK Resource Specialist and AWAIC's Moving Forward Program staff trained in use of ServicePoint and have entered 100% of client records/data (130) from year 8 of the project (04/01/03-03/31/04)</li> <li>ServicePoint and Municipal IT systems now communicate; firewall issues resolved</li> <li>Secure Socket Layer (SSL) Certificates obtained, installed, and tested</li> </ul>
		<ul style="list-style-type: none"> <li>Testing of system and security continues on cable linkage before going live web-based</li> <li>Remaining LINK partners will be trained and ready to come online Sept 04</li> <li>By Nov 04 ServicePoint will be available on Internet for new HMIS partners</li> <li>Drafts of policies and procedures, memorandum of understanding, user agreements, and client agreements being developed &amp; reviewed month.ly by LINK Partners</li> <li>Working with United Way to fund Community Point (to replace AK Info and be available statewide)</li> </ul>
	4.2 Work collaboratively with Department of Corrections and API to systematize the provision/receipt of information regarding incarcerated and institutionalized homeless individuals in order to move them directly into housing upon release.	<ul style="list-style-type: none"> <li>ACMHS places master's level clinician at API and DOC</li> <li>Four A's coordinates with DOC to ensure inmates receive two weeks of medication upon release, rather than one day</li> <li>ACMHS coordinated with API to provide medication to patients who do not have pharmacy benefits upon release</li> </ul>

(2) **Other goals and specific action steps to address homelessness.**

Addressing the needs of the general homeless population in Anchorage requires an ever improving and comprehensive CoC system. Anchorage's service providers and government agencies work together through information sharing at monthly meetings of the Homeless Service Forum and are in regular contact to address particular issues as they arise. Partnerships and cooperation in the day-to-day operation of the CoC ensures efficiency and appropriateness of services to homeless persons, however, a more concentrated focus on a local *plan to end homelessness*, which is being developed by the Mayor's Task Force on Homelessness,

will provide better direction to the efforts of all entities involved in Anchorage's CoC. Anchorage's CoC has established an 18-month time period for attainment of the following goals.

Goal: Other Homelessness	Action Steps	Responsible Person/Organization	Target Dates
<b>Goal 1:</b> Fill priority gaps, while ensuring no net loss of existing CoC resources that are meeting current needs.	1.1 Establish and develop specific strategies for addressing homelessness in Anchorage by 2015	<b>Lead:</b> Mayor's Task Force on Homelessness <b>Supporting:</b> Municipal Assembly	11/04
	1.2. Implement minimum of one strategy recommended by Mayor's Task Force on Homelessness in each of five identified areas (prevention, affordable housing, supportive services, statutory/government, and intake/referral system)	<b>Lead:</b> Municipality of Anchorage <b>Supporting:</b> Local nonprofits, providers	12/05
	1.3 Continue participation in land use code rewrite, with particular emphasis on rewriting regulations pertaining to assisted living, quasi-institutional use sections of the code	<b>Lead:</b> Title 21 Rewrite <b>Supporting:</b> CoC Subcommittee	6/05
	1.4 Distribute new land use code through HSF, Coalition on Housing and Homelessness, Affordable Housing Partnership, etc. to encourage expansion of housing options that serve homeless populations	<b>Lead:</b> CoC Subcommittee <b>Supporting:</b> Local housing providers, MOA	8/05
<b>Goal 2:</b> Prevent increase in number of homeless persons from 2003 levels.	2.1 Conduct monthly Outreach Group meetings to facilitate identification, engagement, and service provision to unsheltered homeless	<b>Lead:</b> RurAL CAP AHOP program <b>Supporting:</b> Outreach Group members	6/05
	2.2 Provide all HMIS users quick uniform access to mainstream resources through localized First Step-based eligibility form and to local contact information	<b>Lead:</b> SAFE City <b>Supporting:</b> CoC Subcommittee	4/05
<b>Goal 3:</b> Increase supply and type of sheltering and affordable housing options.	3.1 Submit and finalize funding application for 5-bed project housing targeted at single homeless males	<b>Lead:</b> Mother Lawrence Foundation <b>Supporting:</b> CoC Subcommittee	10/05
	3.2 Develop partnerships between homeless service providers and private housing developers for the creation of affordable housing targeting homeless persons	<b>Lead:</b> CoC Committee <b>Supporting:</b> Local housing developers	6/05
	3.3 Submit application for additional five 2-, 3- and 4-bedroom units for persons with disabilities as community collaborative project	<b>Lead:</b> AHI <b>Supporting:</b> Collaborative partners	7/04
	3.3.a Finalize Memorandum of Agreement between supportive service agencies and faith-based organizations		1/05
	3.3.b Develop procedures manual		3/05
	3.3.c Provide training on program implementation and operations, including HIPPA training		5/05
	3.3 Develop minimum 5 units of affordable housing targeted at homeless populations	<b>Lead:</b> RurAL CAP <b>Supporting:</b>	8/05
<b>Goal 4:</b> Collect accurate data in order to improve system-wide effectiveness in preventing and ending homelessness	4.1 Apply for & receive funding to conduct January/July count of unsheltered homeless persons (See Chronic Homeless Goal #4 for follow-up Action Steps relating to this effort)	<b>Lead:</b> Homeward Bound <b>Supporting:</b>	7/04
	4.2 Testing of HMIS system and security on cable linkage before going live web-based	<b>Lead:</b> Safe City <b>Supporting:</b> MOA IT	7/04
	4.3 All six original emergency shelter programs trained and inputting data	<b>Lead:</b> Safe City <b>Supporting:</b> CoC partners	9/04
	4.4 System goes from linked lines to web-based application	<b>Lead:</b> Safe City <b>Supporting:</b> MOA IT	10/04
	4.5 MOU's, users agreements and client agreements finalized for six new CoC partners	<b>Lead:</b> Safe City <b>Supporting:</b> New CoC partners	10/04
	4.6 Training and full implementation by six CoC transitional and permanent housing programs	<b>Lead:</b> Safe City <b>Supporting:</b> New CoC partners	11/04

## **D. DISCHARGE PLANNING POLICY NARRATIVE**

To date, most discharge planning and policy activities in Alaska have occurred at the State-division level, often in isolation of other local systems of care. State of Alaska publicly funded institutions or systems of care include Alaska Psychiatric Institute, Department of Corrections, Office of Children's Services (foster care and juvenile justice), and Adult Protective Services. At their inaugural meeting in July 2004, the Alaska Interagency Council on the Homeless agreed that work is needed to develop a more collaborative discharge policy to include in its report to the Governor by June 2005. The following is a summary of the current State of Alaska policies and practices:

Alaska Psychiatric Institute (API): Though located in Anchorage, API is the primary inpatient psychiatric care center for individuals from all regions of the state. Adults and adolescents are transported to API from their home communities when their need for services exceeds the capacity of local service providers. On average, API records 90-100 discharges each month. Despite the efforts of a dedicated team of API social workers to place persons in appropriate permanent housing, these discharge planners report a small percentage (10% or less) of the clientele that leave API homeless (mostly in Anchorage.) They report that most of those in this situation have "burned all of their bridges" and are highly resistant to any type of agency-related supportive housing options.

Department of Corrections (DOC): DOC has a formal policy to offer and provide pre-release planning and counseling for all prisoners incarcerated for longer than 180 days. For non-misdemeanants incarcerated for a lesser period, assistance is available only if requested. According to the policy, "pre-release activities may include community trips, transfers to program facilities, restitution center placement, furlough, community residential center (halfway house) assignment, or other activities that facilitate a prisoner's transition from incarceration to the community." In consultation with the prisoner, Probation Officers are directed in the policy to determine "potential personal resources; skills and job preferences; need for food and lodging, treatment needs, or family ties; and community corrections' considerations such as probation or parole supervision." DOC does not provide any post-release financial assistance. However, whenever practicable, inmates are given opportunities to earn and save for future release by participating in prison industry or work-release programs.

For mentally ill felons who are released on probation or parole, DOC operates the Institutional Discharge Project Plus (IDP+). IDP+ staff consists of mental health clinicians that work with community mental health services to locate appropriate housing and supportive services. The IDP+ caseload reportedly averages 35-50 individuals. Again, the IDP+ program does not have any funds available for direct client assistance other than discharge planning and advocacy. Thus, the program's success is largely predicated on the availability of local community resources. To date, most of those linkages occur in the Anchorage area with agencies such as Southcentral Counseling Center, Southcentral Foundation, the ARC of Anchorage, and Assets, Inc.

Currently, the only prisoner release program with a small measure of financial assistance for individuals upon release is the Serious & Violent Offender Re-Entry program that was implemented in Fall 2003 at two correctional facilities in Juneau and Bethel. No similar program is available in Anchorage, Alaska's largest city and the location of major correctional facilities.

Office of Children's Services (OCS): Approximately 40 individuals age out of foster care in Alaska each year. For these young men and women, OCS uses Chaffee Act funds to provide rental assistance for an initial three-month period and to help secure basic household goods. OCS also pays up to \$5,000 per year toward books fees, room and board for young persons who have left foster care and are enrolled at the University of Alaska. These youth are also eligible for tuition waivers. For youth emerging from the Juvenile Justice system, high priority is placed on some form of family re-unification either with immediate or extended family. Community-based residential services are the next option. In either case, no youth are formally discharged to the streets.

Adult Protective Services: For homeless persons emerging from hospitals, an important resource is the state's (APS) unit. In areas where case managers and services may be scarce, APS workers will assist homeless persons to secure safe living situations upon discharge. APS services include housing placement assistance (including deposits and first month's rent), and follow-up with securing benefits and entitlements.

Form HUD 40076 CoC-D

<b>E. UNEXECUTED GRANTS AWARDED PRIOR TO THE 2003 CoC COMPETITION</b>
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All HUD McKinney-Vento Act awards announced prior to 2003 for Anchorage's CoC are fully executed and are in varying stages of implementation or close-out.

Form HUD 40076 CoC-E



## F. Continuum of Care Service Activity Charts

### Fundamental Components in CoC System -- Service Activity Chart

#### **Component: Prevention**

**Services in place:** The most economically efficient way to end homelessness is to prevent its occurrence. Prevention can take many forms, such as financial assistance to prevent an eviction, payment of utility arrears, mediation to address problems with a landlord or lender, and outreach and case management to persons with disabling conditions to assure their residential stability. Early intervention to help reduce and avert homelessness is an essential and growing component of Anchorage's Continuum of Care system.

#### **Financial emergency assistance to address short-term acute crises or other needs**

Agencies with emergency cash assistance programs:

- |  |   |
|--|---|
| • Alaskan AIDS Assistance Association  | rental assistance, utility assistance, mortgage assistance, and basic personal and household needs                  |
| • Access Alaska  | assistance to persons with disabilities   |
| • American Red Cross   | disaster focus only   |
| • Anchorage Community Mental Health Service  | revolving loan fund, Individualized Service funds   |
| • Catholic Social Services, St. Francis House  | cash assistance to prevent eviction or utility shut-off   |
| • Cook Inlet Tribal Council  | general or interim assistance for Natives only  |
| • Municipality of Anchorage, SAFE City Program   | assistance with evictions, shut-off notices, security deposits  |
| • Salvation Army Family Emergency Services   |   |
| • Anchorage Caring & Emergency Social Services (ACESS)<br>a faith-based community initiative comprised of over 200 churches and community agencies/organizations   | rental/cash assistance to prevent and resolve homelessness. Works together to pool resources and limit duplication. |
| • Individual churches/organizations<br>Abbott Loop Community Church<br>Anchorage City Church<br>Anchorage Church of Christ<br>Grandview Baptist Church<br>Calvary Baptist Church<br>Crosspoint Community Church<br>Mt. View Baptist Church<br>North Anchorage Church of God<br>St. Christopher's Episcopal Church<br>St. Benedict<br>University Baptist Church<br>Alliance Christian Fellowship<br>Church of God<br>Faith Christian Community Church<br>First Christian Methodist Episcopal Church<br>God's Place (Mother Lawrence)<br>Anchorage Senior Center<br>Martin Luther King Foundation<br>Latino Lions Club<br>Spenard Lions Club<br>Changepoint Church<br>Shiloh Missionary Baptist Church | distribute cash and do not have membership requirements   |
| • <i>Spirit of Giving Campaign</i> , an annual offering from churches to assist the needy  |   |

#### **Entitlement/Voucher Food Programs**

- |  |                             |
|--|-----------------------------|
| • Alaska Division of Public Assistance | Food Stamps                 |
| • MOA/DHHS                             | WIC vouchers/Farmers Market |

## Fundamental Components in CoC System -- Service Activity Chart

### Meals (not tied to shelter or housing)

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Alaskan AIDS Assistance Association</li> <li>• Anchorage Rescue Mission</li> <li>• Bean's Café</li> <li>• Brother Francis Shelter</li> <li>• Cook Inlet Elderly Housing</li> <li>• Covenant House Alaska–Youth Resource Center</li> <li>• Crossroads and the YMCA</li> <li>• Downtown Soup Kitchen</li> <li>• Kid's Kitchen</li> <li>• Meals on Wheels</li> <li>• Salvation Army Senior Meals</li> </ul> | <p>weekly meals</p> <p>breakfast, supper for families with children</p> <p>breakfast and lunch</p> <p>dinner for anyone</p> <p>subsidized meals for American Indian/AK Native meals</p> <p>lunch for individuals and families; distributes food bags</p> <p>one location providing meals to children 3-17 yrs</p> <p>delivering meals to disabled individuals</p> <p>meals for seniors</p> |
|---|--|

### Emergency/Supplemental Food

- |   |   |
|---|---|
| <ul style="list-style-type: none"> <li>• Agencies with food programs:             <ul style="list-style-type: none"> <li>• Alaskan AIDS Assistance Association</li> <li>• Catholic Social Services, St. Francis House</li> <li>• FISH (Friends in Services to Humanity)</li> <li>• Kids' Café (collaboration between Bean's Café and Food Bank of Alaska)</li> </ul> </li> <li>• Salvation Army Family Emergency Services</li> <li>• Churches and community organizations             <ul style="list-style-type: none"> <li>Grandview Baptist Church</li> <li>Mountain View Latino Lions Club</li> <li>Mountain View Baptist Church</li> <li>Changepoint</li> <li>God's Place (Mother Lawrence)</li> <li>Calvary Baptist Church</li> <li>Martin Luther King, Jr. Foundation</li> <li>Spenard Lions Club</li> <li>Muldoon Road Baptist Church</li> <li>North Anchorage Church of God</li> <li>St. Christopher's Episcopal Church</li> <li>Eagle River Presbyterian Church</li> <li>Abbott Loop Christian Center</li> <li>Anchorage Community Church</li> <li>Shiloh Missionary Baptist Church</li> </ul> </li> <li>• Food Bank of Alaska provides food to more than 100 nonprofits and churches for distribution to low-income residents as well as homeless individuals and families.</li> </ul> | <p>free food</p> <p>food pantry</p> <p>free food delivered</p> <p>provides "child friendly" meals at: Crossroads, Safe Harbor, Boys &amp; Girls Club Mt. View, Boys &amp; Girls Club Muldoon, Loussac Manor Campfire USA, Strawberry Village, Akeela Inc. Strengthening Families, Denali Child Care, Alaska Native Heritage Center</p> <p>food pantries</p> |
|---|---|

### Clothing or Furnishings

Agencies offering clothing and/or household furnishings to their clients:

- AWAIC Shelter
- Covenant House Alaska
- Salvation Army
- Brother Francis Shelter
- Clare House

Agencies offering clothing and/or household furnishings to persons in need:

- Catholic Social Services, St. Francis House
- Covenant House Alaska

Churches offering clothing and/or furnishings:

- God's Place (Mother Lawrence)

## Fundamental Components in CoC System -- Service Activity Chart

- Abbott Loop Community Church, Give and Take Cache
- Shiloh Missionary Baptist Church

### **Baby Needs, Diapers and Formula**

Churches and organizations offering infant-related goods:

- Abbott Loop Community Church
- Grandview Baptist Church
- St. Francis House
- Martin Luther King Foundation
- Salvation Army
- God's Place (Mother Lawrence)
- North Anchorage Church of God
- Lutheran Social Services
- Anchorage Rescue Mission
- Crisis Pregnancy Center
- Alaskan AIDS Assistance Association
- Fetal Alcohol Syndrome (FAS) Program
- Catholic Social Services, Clare House
- Covenant House Alaska, Youth Resource Center

### **Physical Health Services or Assistance**

- |  |  |
|--|--|
| <ul style="list-style-type: none"> <li>• Alaskan AIDS Assistance Association</li> <li>• Alaska Women's Health Services</li> <li>• Anchorage Neighborhood Health Center</li> <li>• Salvation Army</li> <li>• Fetal Alcohol Syndrome (FAS) Program</li> <li>• Access Alaska</li> <li>• Covenant House Alaska, Youth Resource Center</li> </ul> | <p>specifically for persons with HIV/AIDS</p> <p>operates dental and medical clinics in two locations and offers on-site medical services at three shelters. emergency prescription vouchers</p> <p>persons with Traumatic Brain Injury (TBI) medical services for youth, ages 13+ years</p> |
|--|--|

### **Legal Services:**

- Alaska Landlord Tenant Services
- Alaska Legal Services and Pro Bono Program
- Alaska Native Justice Center
- Alaska Women's Resource Center
- Covenant House Alaska, Youth Resource Center
- Disability Law Center of Alaska
- State of Alaska Adult Protective Services
- State of Alaska Office of Public Advocacy

### **Transportation**

- Access Alaska (assisting persons with disabilities)
- Alaskan AIDS Assistance Association (bus tokens, day and monthly passes, agency van rides)
- Anchorage Community Mental Health Services (fleet of 30 vehicles, bus tokens and passes)
- Anchorage Housing Initiatives (bus passes and tokens)
- Anchorage Neighborhood Health Center (bus passes and day passes)
- AnchorRIDES (assisting persons with disabilities)
- Covenant House Alaska, Youth Resource Center (bus tokens, passes, agency van rides)
- Lutheran Social Services (medical appointment transportation)
- Municipal Department of Health & Human Services, SAFE City Program (bus token distribution to public and private homeless service providers)

### **Services planned:**

- Fetal Alcohol Effect (FAE) intervention program operated by Covenant House Alaska, Alaska Youth & Parent Foundation, and other providers serving youth/young adults. The program is designed to provide education on FAE and help prevent homelessness among persons in this high-risk population.
- Establishment of a Youth Reception Center (funded as a 6-month pilot project) to intervene with young misdemeanants picked up from schools and from the streets and being placed in Juvenile Corrections. The objective is to help prevent

### **Fundamental Components in CoC System -- Service Activity Chart**

homelessness by reuniting youth with their families as quickly as possible.

- Project Access to provide health care for uninsured patients through uncompensated care volunteered by physicians. Project Access is being sponsored by the Anchorage Access to Health Care Coalition and is based on a successful model operated in Buncombe County, North Carolina.

#### **How persons access/receive assistance:**

The primary mechanism for accessing homeless prevention assistance is through contact with churches, charitable organizations, United Way's information and referral service (AK Info), MOA/LINK Project website, and public and private service providers. Emphasis is on quick, cost-effective assistance to deal with immediate needs, together with CoC or mainstream referrals to help resolve longer term issues. The collaborative efforts of the Anchorage Caring and Emergency Social Services (ACCESS), a faith-based community network group, helps to avoid duplication of services.

## Fundamental Components in CoC System -- Service Activity Chart

### **Component: Outreach**

**Outreach in place:** Targeted outreach is in place to veterans, persons experiencing serious mental illness, persons living with HIV/AIDS, chronic public inebriates, victims of domestic violence, and runaway youth. Other programs are in place for outreach/assessment to the general population of homeless individuals and families with children.

Outreach, intake and assessment services or referrals are available through outreach teams and front-line staff who work the streets, summer encampments, shelters, drop-in centers, transitional housing, hospitals, clinics, social service agencies and locations citywide that are frequented by homeless youth and adults. Outreach workers encourage homeless individuals and families to access housing and services that will ultimately help them achieve a more independent living situation. If outreach is successful, individuals are assessed in terms of housing and supportive service needs, as well as eligibility for mainstream and local resources. They are then assisted in accessing needed supports and services through case management (described in the Supportive Services component). Case managers assist in locating appropriate housing to meet the needs of each individual and family. Some need assistance only with meeting a first month's rent; others need access to transitional housing and supports to gain the skills and financial resources needed to be successful in permanent housing. There is a segment of the homeless population that will continue to need assistance in order to remain housed. These individuals are either placed directly into or are transitioned to permanent supportive housing, if available.

Chronically homeless persons who experience one or more disabling conditions (such as serious mental illness, traumatic brain injury, Fetal Alcohol Effect/Fetal Alcohol Syndrome, a diagnosable substance abuse disorder, developmental disability, or chronic physical illness or disability) receive ongoing diagnostic assessment as part of the outreach and engagement process. Often an accurate diagnosis is fully established only after formal intake and formal diagnostic assessments are performed by the treating agency. Depending on needs and diagnosis, individuals are directed to appropriate services and housing options, i.e. transitional or permanent supportive housing.

### **(1) Outreach activities for homeless persons who are living on the streets and how they are connected to services and housing.**

#### **Outreach to those living on the streets/unsheltered**

<b><u>Subpopulation</u></b>	<b><u>Type of outreach activity</u></b>	<b><u>Agency Providing outreach</u></b>
Mental Illness	streets, hotels, jails	Anchorage Community Mental Health Services
Mental Illness	mobile outreach	Anchorage Community Mental Health Services
Chronic Inebriate	street workers	Municipal Community Service Patrol; MOA/DHHS Cook Inlet Tribal Council, Anchorage Downtown Partnership
Substance Abuse	street and camp outreach	RurAL CAP; MOA/DHHS, Cook Inlet Tribal Council, Anchorage Downtown Partnership
Youth	street outreach workers and shelters	Covenant House Alaska
Youth	street outreach, shelters	Alaska Youth & Parent Foundation
General	free breakfast & lunch & resources	Bean's Café
General (Adult)	free dinner, resources, referrals, advocacy, case management	Brother Francis Shelter
Veterans	mobile outreach	US Dept. of Veterans Affairs
Alaska Natives	discharge social services	Alaska Native Medical Center
HIV/AIDS	mobile teams, street workers, referrals	Alaskan AIDS Assistance Association
Multi-diagnosed	street outreach	Anchorage Housing Initiatives

### **(2) Describe the outreach activities that occur for other homeless persons.**

#### **Outreach for other homeless persons**

<b><u>Subpopulation</u></b>	<b><u>Type of outreach activity</u></b>	<b><u>Agency Providing outreach</u></b>
Mental Illness	Mobile outreach in shelters, hotels, jail	Anchorage Community Mental Health Services
Veterans	outreach at CSS Brother Francis Shelter	US Dept. of Veterans Affairs
HIV/AIDS	referrals from community	Alaskan AIDS Assistance Association
Youth		Alaska Youth & Parent Foundation
Youth	street outreach	Covenant House Alaska/Youth Resource Peer Outreach
Children, Youth, and Families	school personnel and referrals from community	Anchorage School District, Child in Transition Program

Youth	street outreach	Anchorage School District, AVAIL
General Population		Catholic Social Services, Beyond Shelter
General Population		Municipal DHHS, SAFE City Program
General Population	walk-in medical & psychiatric care	Anchorage Neighborhood Health Center
Substance Abuse	shelters, camps	RurAL CAP - Homeward Bound; MOA/DHHS, Cook Inlet Tribal Council & Anchorage Downtown Partnership – Pathways to Sobriety
Dual diagnosis	referral services	Anchorage Housing Initiatives - Coming Home Project

**Outreach planned:**

1) For persons living on the streets:

- Anchorage Neighborhood Health Center (ANHC) is currently recruiting for a behavioral health specialist/clinician to perform outreach to homeless persons living on the streets through contacts with local physicians, shelter staff and other outreach workers.
- Relocation of Crossover House to a downtown location (pending funding award from US DHHS/Substance Abuse and Mental Health Services Administration (SAMHSA)).
- Implementation of the Pathways to Sobriety II program providing case management for chronic public inebriates at the municipal Transfer Station (MOA/DHHS/SAFE City).
- Regular meetings of Adult Homeless Outreach Program (AHOP) staff with outreach staff of other provider agencies to coordinate outreach efforts and share information. This effort is being coordinated by RurAL CAP.
- Outreach to unsheltered individuals and families living at transient camp sites and other locales (to be conducted in conjunction with AHFC-sponsored homeless surveys scheduled for July 2004 and January 2005.)
- Monthly meetings of the Anchorage Downtown Partnership to assess Community Service Patrol and Transfer Station services in collaboration with MOA/DHHS, Cook Inlet Tribal Council, and service providers.

2) For other homeless persons:

- Anchorage Neighborhood Health Center (ANHC) is currently recruiting for a behavioral health specialist/clinician to perform outreach to other homeless persons (as well as those living on the streets) through contacts with local physicians, shelter staff and other outreach workers.

## Fundamental Components in CoC System -- Service Activity Chart

### **Component: Supportive Services**

**Services in place:** Some of the supportive services listed below are available through mainstream resources. Others have been developed to meet the needs of specific homeless populations and to fill priority gaps in Anchorage's CoC system.

### **Case Management**

For most individuals experiencing homelessness, case management is the single most important service to assist them in limiting their contact with public institutions and achieving housing stability. Service providers conduct a number of assessments at intake to identify the individual's support service needs, determine eligibility for mainstream and local resources, identify goals, strengths and current resources, and assess motivation to follow through with case management requirements. Case managers and other service providers work closely with homeless individuals and families to assure that they are linked to all of the assistance possible under each of the mainstream programs for which they are eligible and in which they are enrolled, and to access non-mainstream resources. Case managers routinely accompany homeless individuals and families to State, federal, and local agencies that administer mainstream resource programs and advocate on their behalf. Management of resources often presents a challenge. In such cases, guardians, conservators and representative payees are utilized to manage financial resources on the client's behalf. The use of these financial management resources assures that clients' rents and utilities are paid and that they have sufficient resources to meet their other needs.

Private and public agencies providing case management include:

- |   |   |
|---|---|
| <ul style="list-style-type: none"> <li>• Alaska Youth &amp; Parent Foundation</li> </ul>              | <p>Apollo Center, Challenge Center, and Endeavor Center</p>   |
| <ul style="list-style-type: none"> <li>• Alaskan AIDS Assistance Association</li> </ul>               | <p>case management for persons with HIV/AIDS</p>  |
| <ul style="list-style-type: none"> <li>• Anchorage Community Mental Health Services</li> </ul>        | <p>10 specialized programs, including Crossover House that targets homeless individuals with mental illness</p>                               |
| <ul style="list-style-type: none"> <li>• Anchorage Housing Initiatives/Coming Home Project</li> </ul> | <p>case management services for multi-diagnosed homeless individuals</p>  |
| <ul style="list-style-type: none"> <li>• Anchorage Neighborhood Health Center</li> </ul>              | <p>case management for homeless persons, homeless with HIV/AIDS</p>   |
| <ul style="list-style-type: none"> <li>• Assets Inc.</li> </ul>                                       | <p>case management for persons with mental illness, developmental disabilities, and substance abuse disorders</p>                             |
| <ul style="list-style-type: none"> <li>• The ARC of Anchorage</li> </ul>                              | <p>services for persons with developmental disabilities, mental illness, substance abuse disorders</p>  |
| <ul style="list-style-type: none"> <li>• Abused Womens Aid in Crisis (AWAIC)</li> </ul>               | <p>case management through the MOA/SAFE City LINK project</p>   |
| <ul style="list-style-type: none"> <li>• Beans Café</li> </ul>  | <p>case management offered in conjunction with food services</p>  |
| <ul style="list-style-type: none"> <li>• Catholic Social Services</li> </ul>                          | <p>three programs targeting homeless individuals or families (Brother Francis Shelter, Clare House and Beyond Shelter)</p>                    |
| <ul style="list-style-type: none"> <li>• Covenant House Alaska</li> </ul>                             | <p>five programs targeting homeless youth</p>   |
| <ul style="list-style-type: none"> <li>• Cook Inlet Tribal Council &amp; MOA/DHHS</li> </ul>          | <p>providers of case management through the Pathways to Sobriety program at the MOA Transfer Station (homeless chronic public inebriates)</p> |
| <ul style="list-style-type: none"> <li>• Salvation Army</li> </ul>                                    | <p>family shelter and four additional services provided to homeless clients</p>   |
| <ul style="list-style-type: none"> <li>• Southcentral Foundation</li> </ul>                           | <p>variety of family services for American Indian/Alaska Native clients</p>   |
| <ul style="list-style-type: none"> <li>• RurAL CAP - Homeward Bound &amp; Community Bound</li> </ul>  | <p>case management targeting homeless chronic public inebriates</p>   |

### **Life Skills**

Many homeless individuals must re-learn the skills necessary to successfully reintegrate into society. Skills training is designed to meet the needs, interests, and abilities of each client. Elements of that design may include food shopping and meal preparation, clothing and laundry, personal hygiene, personal safety, self-advocacy, accessing public transportation, furnishing an apartment, housekeeping, landlord relations, and apartment rules and regulations. Other elements include social and interpersonal skills development, money management, banking, medical and legal services, as well as social,

cultural and recreational opportunities.

Private agencies that provide life skills training include:

- Abused Women's Aid in Crisis (AWAIC)
- Anchorage Community Mental Health Services – 10 programs incorporating life skills training into case management work with persons with mental illness. In addition, the Compeer volunteer companion program pairs clients and community volunteers for life skills modeling.
- Anchorage Housing Initiatives
- The ARC of Anchorage
- Assets, Inc.
- Catholic Social Services - Beyond Shelter Program
- Cook Inlet Tribal Council (American Indian/Alaska Native clients)
- Covenant House Alaska (works with youth through Transitional Living Program, Job Development Program)
- RurAL CAP - Homeward Bound and Community Bound (life skills and employment readiness training to homeless chronic public inebriates)
- Southcentral Foundation (American Indian/Alaska Native clients)

### **Alcohol and Drug Abuse Treatment**

Substance abuse is often the root cause of homelessness for many of Anchorage's chronically homeless individuals and a factor that must be successfully addressed in order for an individual to obtain and remain in housing. The following programs offer substance abuse treatment, but without preference for homeless persons:

- Akeela Treatment Services
- Alaska Women's Resource Center (New Dawn, Substance Abusers Getting Empowered (SAGE), and Stepping Stones programs)
- Alaskan AIDS Assistance Association (on-site outpatient substance abuse counseling for persons with HIV/AIDS)
- Anchorage Community Mental Health Services (Mentally Ill Chemically Addicted and Abusing program)
- Cook Inlet Tribal Council (Partners for Recovery, Cook Inlet Region Wellness Program, Ernie Turner Center)
- Genesis House, Inc.
- Providence Medical Center (Breakthrough program)
- Salvation Army (Clitheroe Center and Adult Rehab)
- Southcentral Foundation
- Starting Point (assessments only)
- Volunteers of America (treatment to youth in the ARCH and ASSIST programs and Covenant House Alaska programs)

RurAL CAP's Homeward Bound and Community Bound programs offer a self-paced alcohol management approach to addressing substance abuse issues afflicting chronic public inebriates. These unique programs allow clients to make conscious decisions about alcohol intake and drinking patterns. This has been proven to be an essential element of a long-term solution to individuals' alcoholism and homelessness.

The Municipality of Anchorage/DHHS, Cook Inlet Tribal Council (CITC), and the Anchorage Downtown Partnership began collaboration two years ago to provide case management services at the city's Transfer Station (sleep-off center) to serve Anchorage's chronically homeless public inebriates. Case management services provide linkage to detoxification at CITC's treatment center, known as the Ernie Turner Center. Upon completion of treatment, clients are bridged to housing (transitional and permanent). Since the project's inception, there has been a dramatic reduction (16%) in the number of admissions from approximately 17,550 in 2002 to 14,670 in 2003. Case management services at a critical point of need have been important in providing linkages from emergency services to treatment and housing.

### **Mental Health Treatment**

Chronically homeless individuals often experience mental health problems that prevent them from obtaining or retaining housing. Having a variety of resources in place that address the array of issues that might face a particular individual is essential to their successful transition from homelessness to being permanently housed. The majority of mental health services in Anchorage are offered through Anchorage Community Mental Health Services, which also provides housing to Seriously Mentally Ill (SMI) homeless persons. Case management services are provided to homeless individuals with a mental illness through the Crossover House outreach and engagement services. Upon entry into formal mental health services, case management remains essential to assure that clients access mainstream resources such as SSI, Alaska Adult Public Assistance, Medicaid, and local resources in order to make the transition from the streets and shelters to more independent housing.



Mental health services available in Anchorage include:

- Alaska Psychiatric Institute – Alaska's only public psychiatric hospital, offering critical psychiatric care
- Anchorage Community Mental Health Services – operator of Southcentral Counseling Center with 5 programs targeting homeless individuals, the Crossover House Homeless Project, Crisis Treatment Center and 5 other programs that provide ongoing mental health services
- Assets, Inc. – ongoing mental health services
- Northstar Behavioral Health System – serving children
- Southcentral Foundation – offers outpatient services to Alaska Native/American Indian clients
- Anchorage Neighborhood Health Center, Homeless Behavioral Support Project – provides assessment and outpatient brief therapy
- Providence Hospital Psychiatric ER – provides assessment, critical care, and 23-hour observation
- Alaskan AIDS Assistance Association – offers on-site counselors

#### **AIDS-Related Treatment**

- Alaskan AIDS Assistance Association

#### **Education**

- |   |   |
|---|---|
| • Covenant House Alaska, Job Development Program        | GED testing and job placement for youth, Casey life skills training/assessment  |
| • Nine Star   | GED completion and other educational services   |
| • Alaska Literacy Project                               | assisting individuals for whom English is a second language   |
| • Job Corps   | job training  |
| • Alaska Department of Education – Homeless Education   | Student rights and School District responsibilities   |
| • Anchorage School District Child in Transition Program | enrollment assistance, tutoring, school supplies, counseling, referrals, linkage with housing services, enrichment activities |
| • Headstart   | referrals   |
| • Partners in Homeless Education                        | summer activities   |
| • Northstar Collaborative Preschool                     | referrals   |
| • Various provider agencies                             | financial resources that enable homeless individuals to access vocational training, GED completion                            |

#### **Employment assistance**

Homeless individuals and families can only move into more independent living by securing adequate financial resources. Sustained employment is key to increasing income to a level where housing and needed services can be obtained. Several State and local agencies provide essential employment assistance to Anchorage's homeless.

- |  |   |
|--|---|
| • Alaska Department of Vocational Rehabilitation   | funding for employment and educational services and employment assessments  |
| • Anchorage Housing Initiatives                    | links and supports clients in employment efforts.   |
| • Anchorage Community Mental Health Services       | one specialized program, Southcentral Training and Employment Services, and 13 other programs that provide links and support to clients on employment issues. |
| • Boys and Girls Club                              | serving youth   |
| • Catholic Social Services, Beyond Shelter Program |   |
| • Cook Inlet Tribal Council                        | four programs that provide preference for homeless clients  |
| • Covenant House Alaska, Job Development Program   | focuses youth clients heavily on employability  |
| • Nine Star  | employment services and assessments   |
| • RurAL CAP, Homeward Bound                        | provides job-readiness skill training and assistance  |
| • RurAL CAP, Community Bound                       | provides work ethics and job-readiness skills training  |

#### **Child Care**

- |                                |  |
|--------------------------------|--|
| • The Child Care Connection    | links families with appropriate child care providers. Special assistance to homeless families. |
| • Abbott Loop Community Church | child care assistance  |
| • Lutheran Social Services     | child care assistance  |

- North Anchorage Church of God child care assistance

### **Transportation**

Without transportation to resources, services and employment, homeless individuals are unable to move into a more independent living situation. Time and again in discussions with formerly homeless individuals and service providers who deal daily with those who are currently homeless, transportation is cited as one of the simplest, but most difficult needs to address. Transportation assistance is available through:

- Anchorage School District Child in Transition/ Homeless Program provides children with transportation to their “home school” during the school year in which there is an incidence of homelessness.
- Anchorage Community Mental Health Services assistance for their clients, bus tokens & passes
- Alaskan AIDS Assistance Association assistance for persons with HIV
- Anchorage Housing Initiatives bus tokens, transportation to appointments
- Covenant House Alaska assistance for youth
- Lutheran Social Services transportation to medical appointments & monthly bus passes
- MOA AnchorRIDES provides transportation for low-income and homeless persons with disabilities
- MOA/DHHS distributes bus tokens and bus passes to local service providers
- Salvation Army’s Older Alaskans Program provides transportation for seniors

### **Other - Physical Health Services or Assistance**

It is often a chronic illness or episodic illness that places an individual or family into a situation of homelessness. Addressing physical health needs often makes the difference between remaining on the street or moving to housing. Anchorage is home to Alaska’s largest medical facilities, including the Alaska Native Medical Center, which provides medical treatment free of charge to eligible American Indians/Alaska Natives. The local public health center provides services on a sliding fee scale. A variety of local agencies assist particular populations with their physical health needs.

- Alaska Women’s Health Services
- Alaskan AIDS Assistance Association
- Anchorage Neighborhood Health Center's Health Care for the Homeless program operates dental and medical clinics in two locations and offers on-site medical services at three shelters. Pharmacy is available at the center to serve homeless persons.
- Covenant House Alaska operates a clinic in the Youth Resource Center free of charge
- Denali Kid Care (State of Alaska SCHIP program)
- Salvation Army provides emergency prescription vouchers

### **Other**

- Akeela House - Strengthening Families parenting project operates in two local shelters.
- University of Alaska Educational Opportunity Center offers career guidance, educational referrals, computer literacy classes and computer labs in two shelters.
- The Crisis Intervention Team (CIT), a partnership between Alaska NAMI and local law enforcement, provides training on safe intervention processes with persons with mental illness to reduce injuries and save lives.

### **Services planned:**

- Development of business plan for RurAL CAP's Rebound program, a non-traditional social enterprise designed to provide homeless persons with opportunities to develop the skills needed to be successfully employed.
- Expansion of Covenant House Alaska's Job Development Program through the addition of 1.5 FTE case manager. This is anticipated to increase by 30% the number of young adults who can be served.
- Community mental health centers (CMHCs) that receive State funding support will be implementing the Alaska Screening Tool for the purpose of improving the identification of persons with substance abuse, mental health, and/or Traumatic Brain Injury (TBI) conditions. On a voluntary basis, other service providers will also be implementing use of the Alaska Screening Tool.
- Stand Down, held annually in August, to provide homeless veterans with all types of assistance including, but not limited to, medical screening, legal assistance, housing assistance and employment assistance.
- Establishment of a Veterans Court for persons charged with misdemeanors in Anchorage. Veterans may choose to have their cases heard in this special therapeutic court, which is designed to direct them into a comprehensive rehabilitation program managed by the US Department of Veterans Affairs, and help break cycles of criminal misconduct and homelessness.

**How homeless persons access/receive assistance:**

Individuals and families access supportive services through emergency shelters, transitional, permanent and permanent supportive housing programs, and by referral from service providers, advocates and the Anchorage School District. Upon intake, homeless individuals and families begin working with case managers who conduct assessments of their needs and advocate to ensure their connection with needed services.



2005 Action Plan Appendix 5.4

## G. Continuum of Care Housing Activity Charts

Fundamental Components in CoC System – Housing Inventory Chart											
<b>EMERGENCY SHELTER</b>											
Provider Name	Facility Name	HMIS	Geo Code <input checked="" type="checkbox"/>	Target Population 2004 Year-Round Units/Beds					2004 All Beds		
				A	B	Family Units	Family Beds	Individual Beds	Year-Round	Seasonal	Overflow/Voucher
<b>Current Inventory</b>											
Abused Women's Aid in Crisis	AWAIC Shelter	C	020078	M	DV	8	42	10	52		
Abused Women's Aid in Crisis	Willa's Way	C		M	DV	3	10	2	12		
Alaska Youth & Parent Foundation	Apollo	N		YM				12	12		
Alaska Youth & Parent Foundation	Challenge	N		YF				10	10		
Anchorage Rescue Mission	Anchorage Rescue Mission	N		SMF				100	100	20	
Catholic Social Services	Brother Francis Shelter	C		SMF				240	240		
Catholic Social Services	Clare House	C		FC		0	45		45		
Covenant House Alaska	Crisis Center	P 2/05		YMF				40	40		20
Municipality of Anchorage/DHHS	SAFE City Transfer Station	P 4/05		SMF				30	30		50
Salvation Army	Cares for Kids	N		YMF				15	15		2
Salvation Army	McKinnell Family Shelter	C		FC		6	35		35		
<b>SUBTOTAL</b>						<b>17</b>	<b>132</b>	<b>459</b>	<b>591</b>	<b>20</b>	<b>72</b>
<b>Under Development</b>											
Brother Francis Shelter Rebuild (Note: This is a replacement facility. Current bed-capacity at the shelter will remain the same.)											
<b>SUBTOTAL</b>											

Form HUD 40076 CoC-G

Fundamental Components in CoC System – Housing Inventory Chart											
TRANSITIONAL HOUSING											
Provider Name	Facility Name	HMIS	Geo Code <div><input checked="" type="checkbox"/></div>	Target Population 2004 Year-Round Units/Beds					2004 All Beds		
				A	B	Family Units	Family Beds	Individual Beds	Year-Round	Seasonal	Overflow/Voucher
Current Inventory											
Abbott Loop Social Services	Transitional Living Program	N	020078	SM				12	12		
Abused Women's Aid in Crisis	Harmony House	P 7/05		SF	DV			10	10		
Alaskan AIDS Assistance Association	Transitional	P 11/04		M	AIDS	1	3	5	8		
Anchorage Community Mental Health Services (ACMHS)	Transitional SRO	P 1/05		SMF				16	16		
ACMHS	Supported Housing	P 1/05		SMF				16	16		
Anchor Arms	Safe Harbor Inn	N		M		41	82	28	110		
Catholic Social Services (CSS)	McAuley Manor	N		YF				5	5		
CSS	Charlie Elder House	N		YM				5	5		
Covenant House Alaska (CHA)	Rights of Passage	P 2/05		YMF				14	14		
CHA	Passage House	P 2/05		FC		6	10		10		
Lutheran Social Services of Alaska	Transitions	N		SM				6	6		
RurALCAP	Homeward Bound	P 11/04		SMF				25	25		
RurALCAP	Community Bound	P 11/04		SMF				25	25		
Salvation Army	Eagle Crest	N		SMF				76	76		
Salvation Army	Adult Rehab Facility	N		SM				6	6		
The ARC of Anchorage	Transitional	N		SMF				10	10		
US Dept of Veterans Affairs (VA)	Domiciliary Care	N		SMF	VET			50	50		
VA	Transitional	N		SMF	VET			24	24		
				SUBTOTAL		48	95	333	428		
Under Development											
				SUBTOTAL							

Form HUD 40076 CoC-G

Fundamental Components in CoC System – Housing Inventory Chart											
PERMANENT SUPPORTIVE HOUSING											
Provider Name	Facility Name	HMIS	Geo Code <input checked="" type="checkbox"/>	Target Population 2004 Year-Round Units/Beds					2004 All Beds		
				A	B	Family Units	Family Beds	Individual Beds	Year-Round	Seasonal	Overflow/Voucher
<b>Current Inventory</b>											
Alaskan AIDS Assistance Association (Four A's)	6-plex Project	P 11/04	020078	M	AIDS	3	12	2	14		
Four A's	Four A's Shelter + Care	P 11/04		M	AIDS	1	3	4	7		
Four A's	HOC Shelter + Care	P 11/04		M	AIDS	2	4	3	7		
Anchorage Community Mental Health Services (ACMHS)	Permanent Housing I	P 1/05		M		3	6	44	50		
ACMHS	Permanent Housing II	P 1/05		M		3	6	44	50		
ACMHS	Shelter + Care I	P 1/05		M		1	2	19	21		
ACMHS	Shelter + Care II	P 1/05		M		5	18	17	35		
Anchorage Housing Initiatives	Coming Home	P 1/05		SMF				15	15		
Anchorage Mutual Housing Association	Adelaide SRO	N		SMF				71	71		
US Dept. of Veterans Affairs	VASH Section 8	N		SMF	VET			25	25		
				SUBTOTAL		18	51	244	295		
<b>Under Development</b>											
				SUBTOTAL							

Form HUD 40076 CoC-G



## H. CoC HOUSING GAPS ANALYSIS CHART

		Current Inventory in 2004	Under Development In 2004	Unmet Need/ Gap
<b>Individuals</b>				
<b>Beds</b>	Emergency Shelter	459	0	13
	Transitional Housing	333	0	130
	Permanent Supportive Housing	244	0	116
	<b>Total</b>	<b>1,036</b>	<b>0</b>	<b>259</b>
<b>Persons in Families with Children</b>				
<b>Beds</b>	Emergency Shelter	132	0	309
	Transitional Housing	95	0	619
	Permanent Supportive Housing	51	0	103
	<b>Total</b>	<b>278</b>	<b>0</b>	<b>1,031</b>

Form HUD 40076 CoC-H

## I. CoC HOMELESS POPULATION AND SUBPOPULATIONS CHART

<b>Part 1: Homeless Population</b>	<b>Sheltered</b>		<b>Unsheltered</b>	<b>Total</b>
	<b>Emergency</b>	<b>Transitional</b>		
1. Homeless Individuals	381 (N)	199 (N)	259 (N)	839 (N)
2. Homeless Families With Children	64 (N)	44 (N)	275 (N)	383 (N)
2a. Persons in Homeless Families with Children	192 (N)	121 (N)	1,031 (N)	1,344 (N)
<b>Total (lines 1+2a)</b>	<b>573 (N)</b>	<b>320 (N)</b>	<b>1,290 (N)</b>	<b>2,183 (N)</b>
<b>Part 2: Homeless Subpopulations</b>	<b>Sheltered</b>		<b>Unsheltered</b>	<b>Total</b>
1. Chronically Homeless	183 (N)		59 (N)	242 (N)
2. Severely Mentally Ill	167 (N)		38 (N)	205 (N)
3. Chronic Substance Abuse	277 (N)		69 (N)	346 (N)
4. Veterans	103 (N)		45 (N)	148 (N)
5. Persons with HIV/AIDS	13 (N)		0 (N)	13 (N)
6. Victims of Domestic Violence	197 (N)		53 (N)	250 (N)
7. Youth (under 18 years of age)	167 (N)		45 (N)	212 (N)

Form HUD 40076 CoC-I

## I. COC INFORMATION COLLECTION METHODS

### 1. HOUSING ACTIVITY CHART NARRATIVE

#### a. METHODS FOR CONDUCTING ANNUAL UPDATE, DEFINITIONS USED, DATA SOURCES

**Methods.** To accomplish the annual housing inventory update, a telephone survey was made during the week of June 21-25, 2004 with each private and public agency that provides emergency shelter, transitional housing, and permanent supported housing for homeless persons in Anchorage. All telephone survey contacts were made by the Municipality of Anchorage, Community Development Division CoC contractor. Each shelter/housing provider was asked to report *existing bed capacity as of July 2004* by population type (individuals, families with children), by housing type (emergency shelter, transitional, permanent supported), and for emergency shelter by bed type (year-round, seasonal, overflow/voucher). Each provider was also asked to report any *new bed capacity under development* that meets HUD requirements (fully funded). Results were tabulated by the CoC contractor, reviewed by the CoC Subcommittee and the Homeless Services Forum, and entered on the housing inventory charts. The 2004 CoC housing inventory charts were also subject to full review by the community as part of the Exhibit 1 draft made available by the Community Development Division for public comment July 12-16, 2004.

#### **Anchorage's definitions of emergency shelter and transitional housing.**

**Emergency Shelter:** A facility used to provide temporary accommodations for homeless persons for a period of 60 days or less. (Consecutive overnight stays are subject to a 30-day limit policy at some emergency shelters in Anchorage.)

**Transitional Housing:** Temporary housing with services to assist homeless persons to prepare for and obtain permanent housing within 24 months. (In Anchorage, transitional housing units/services are linked in some projects. In other instances, services are provided to residents by entities other than, or in addition to, the transitional housing provider.)

**Housing inventory data sources.** The 2004 CoC housing inventory charts are based on the administrative records of 17 organizations (15 nonprofit agencies and 2 public agencies) that provide emergency shelter, transitional housing, and permanent supported housing in Anchorage for homeless individuals, families with children, or both.

**Point-in-time date of 2004 CoC housing inventory.** July 1, 2004.

#### b. PLANS FOR CONDUCTING AN INVENTORY FOR THE 2005 COC COMPETITION

The Municipality of Anchorage, Community Development Division, and the Homeless Services Forum CoC Subcommittee will coordinate efforts to conduct a one-day update during the last week of January 2005. Plans at this time are to: 1) conduct the update via telephone survey with each private and public agency that provides emergency shelter, transitional housing, and permanent supported housing for homeless persons in Anchorage, and 2) use the 2004 HUD Housing Activity Chart format.

In Anchorage, housing inventory numbers often change between a mid-winter count (January) and spring/summer (CoC Homeless Assistance application period.) One of the most common reasons for these changes is the reactivation/completion of housing construction once temperatures warm and the ground

thaws (mid- to late April.) To ensure that Anchorage's annual update for the preceding 12-month period is accurate and complete, housing providers will be re-contacted in June. This will also ensure that we can accurately and fully respond to any housing inventory data changes that are made by HUD when the 2005 SuperNOFA is published.

## 2. HOUSING GAPS ANALYSIS CHART

Anchorage's "unsheltered counts" of homeless individuals and persons in families (based on results of the 2004 AHFC Winter Homeless Survey) were reviewed in July 2004 by the Homeless Services Forum. Consistent with discussions in 2003, the consensus was that *transitional housing* is the most prevalent need for both homeless individuals and homeless families. For both populations, this is due to endemic or longer-term issues and/or conditions that cannot be immediately and effectively resolved. Without increased access to transitional housing and services, homeless recidivism is expected to be a continuing challenge for families and individuals. Based on HSF deliberations and decisions, "unmet need" has been allocated as follows:

	Individuals	Families with Children
Emergency Shelter	5%	30%
Transitional Housing	50%	60%
Permanent supported Housing	45%	10%

## 3. HOMELESS POPULATION AND SUBPOPULATIONS CHART

### a. METHODS, POINT-IN-TIME DATE, DETERMINATION OF NUMBER OF CHRONICALLY HOMELESS

**Method used to collect the data.** The data used to compile the Homeless Population and Subpopulation Charts were collected through the 2004 Alaska Housing Finance Corporation (AHFC) Winter Homeless Survey (Anchorage results only). The survey was mailed by AHFC to 33 agencies providing homeless services in Anchorage. Returns were received by mail or Internet from 26 agencies in Anchorage (79%).

**Point-in-time date for data collection:** January 28, 2004.

**Determination of number of chronically homeless persons.** A specific question was added to the 2004 AHFC Winter Homeless Survey for the purpose of identifying individuals who meet the HUD definition of "chronically homeless". The data reported for Anchorage was cross-checked to ensure that each individual who was reported as "chronically homeless" was also reported to be a person with a qualifying disability. Results are shown on the Homeless Subpopulations chart.

### b. DATA COLLECTION FOR COMPLETING "SHELTERED" PORTION OF CHART

A specific question was added to the 2004 AHFC Winter Homeless Survey for the purpose of identifying each person's shelter/housing status on the date of the count. As a result, Anchorage is now able to report "sheltered" numbers by subpopulation group based on the survey results. The same data collection source and methodology will be used in 2005. Anchorage's point-in-time "sheltered" data will be collected during the last week of January as part of the annual AHFC Winter Homeless Survey.

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**c. DATA COLLECTION FOR COMPLETING "UNSHELTERED" PORTION OF CHART**

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As noted above, a specific question was added to the 2004 AHFC Winter Homeless Survey for the purpose of identifying each person's shelter/housing status on the date of the count. As a result, Anchorage is now able to report "unsheltered" numbers by subpopulation group based on the survey results. The same data collection source and methodology will be used in 2005. Anchorage's point-in-time "unsheltered" data will be collected during the last week of January as part of the annual AHFC Winter Homeless Survey.

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**d. CHANGES IN NUMBER OF "CHRONIC HOMELESS," "SHELTERED" AND "UNSHELTERED"**

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	Sheltered	Unsheltered	Total	Data Source
2003 Chronically Homeless	43	127	170	AHFC Winter 2003 Homeless Survey
2004 Chronically Homeless	183	59	242	AHFC Winter 2004 Homeless Survey

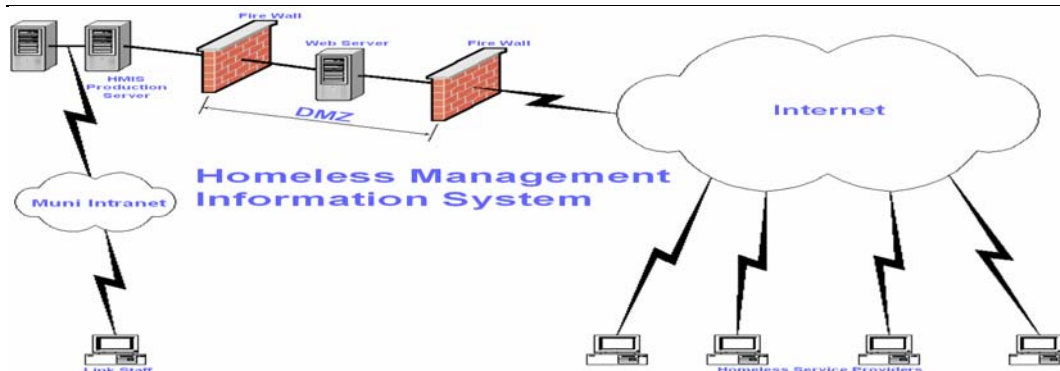
The 2004 data is believed to represent a more accurate estimate of the number of "chronically homeless" persons in Anchorage. It is based on the addition of specific questions in the 2004 AHFC Winter Homeless Survey that were designed to: 1) collect more reliable data on the number of persons at a single point-in-time who meet the HUD definition of "chronically homeless", and 2) identify each person's shelter/housing status on the date of the count.

There continues to be concern, however, that annual survey results may under-represent the number of chronically homeless persons living in Anchorage—specifically, those who are unsheltered and who have no contact with a service provider agency on the given date of the Alaska Housing Finance Corporation (AHFC) homeless survey. During 2004, the Anchorage CoC Subcommittee concluded that direct outreach is needed to improve our understanding of the *number and demographic characteristics* of unsheltered homeless persons in Anchorage, and improve strategies to help address their needs.

For 2005, RurAL CAP is sponsoring and the CoC Subcommittee is supporting two outreach initiatives that are targeted to unsheltered persons living at transient campsites and other locales in Anchorage. These initiatives will be conducted in conjunction with the AHFC-sponsored homeless surveys scheduled for July 2004 (summer count) and January 2005 (winter count). Persons now living in emergency, transitional or permanent supported housing for the homeless will be engaged to provide the outreach and will be trained to serve as the survey enumerators. The outreach and survey counts of unsheltered homeless will be conducted on the dates and using the homeless survey forms established by AHFC. The surveys will be returned to AHFC and will be tabulated as part of Anchorage's citywide homeless population count.

## J. HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS)

### a. STRATEGY TO IMPLEMENT AN HMIS



The Anchorage CoC HMIS is in a critical stage of formation through the LINK Project. The *first strategy* was developed in 1994 and 1995 during a series of meetings with **emergency shelter and housing providers**. This strategy focused on “electronically linking” Anchorage’s emergency shelter with case management services and public housing authority. This first strategy resulted in a successful “innovative” application in the 1995 SuperNOFA by the Municipal Department of Health and Human Services, SAFE City Program. Currently in its ninth year, only the *first strategy* is fully implemented, but progress in strategy two is well underway.

The LINK Project was designed to assist families and individuals to move from homelessness to permanent housing and independent living through extended computerized case management services. During LINK’s over eight years of service, many successful steps have been taken to lay the foundation for Anchorage’s Homeless Management Information System.

The steps achieve the following:

- 1) Speed the delivery of services to clients through:
  - Enhanced communications between partners via electronic mail that allows clients to be placed in permanent housing as quickly as possible.
  - Rapid exchange of client screening and application to services electronically to reduce redundancy in paperwork and reduce client stress in travel from shelter to shelter or agency to agency.
  - Rapid retrieval of community resources and information regarding housing availability, job placement or skill building, medical services, and referral to mainstream services such as Medicaid, Food Stamps and Alaska’s Temporary Assistance for Needy Families, Alaska Public Housing (Section 8), Day Care Assistance, Social Security Supplemental Security Income, Veteran’s Administration Services, substance abuse and mental health services.
- 2) Ensure understanding of homelessness and identify gaps in service in the Anchorage area through data collection, client tracking and analysis.
- 3) Through data collection and analysis, use our understanding of homelessness in the Anchorage area to guide future community planning.

The SAFE City Program sponsors and facilitates the Homeless Services Forum (HSF) meetings and consequently encourages continual dialogue and discussion on the development of an HMIS. Community homeless emergency shelters that have participated as LINK partners for over eight years include:

Emergency Shelter	Abused Women's Aid in Crisis: Moving Forward Program	Alaska's oldest and largest provider for victims of domestic violence.
Day Shelter	Bean's Café	Alaska's largest and oldest soup kitchen, which opened in 1979.
Housing and Case Management	Catholic Social Services(CSS): Beyond Shelter Program	Designed to provide long-term case management for successful transition from homelessness to permanent independent living.
Emergency Shelter	CSS: Brother Francis Shelter	Operating since 1983 is Alaska's largest emergency night shelter for individuals.
Emergency Shelter	CSS: Clare House	Since 1983, shelters single women and women with children
Emergency Shelter	Salvation Army McKinnell Shelter	In operation since 1941, provides shelter for families that include couples, and/or men with children.
Housing and Case Management	Municipality of Anchorage SAFE City Program	LINK Project provides direct client assistance combined with six month case management services for homeless families and individuals

A *second strategy* began in 2001 during a series of HSF meetings and focuses on establishing "electronic linkages" with **transitional and permanent supportive housing**. The following community transitional and permanent supportive housing projects have provided written acknowledgement of intent to become part of the LINK Project HMIS during the current year:

Transitional and Permanent Supportive Housing	Alaskan AIDS Assistance Association (4 A's)	Provides affordable housing options for individuals and/or families living with HIV/AIDS along with support services
Transitional and Permanent Supportive Housing	Anchorage Community Mental Health Services, Southcentral Counseling Center	Provides transitional and permanent housing for adults with severe and persistent mental illness
Transitional Living	Covenant House Alaska, Rights of Passage Passage House	Provides transitional housing for homeless youth lacking supportive life skills, high school completion, job skills training, and case management.
Transitional Housing	Rural Alaska Community Action Program (RurAL CAP), Homeward Bound	Provides transitional housing for homeless chronic public inebriates
Transitional Housing	RuAL CAP, Community Bound	Provides employment training and housing placement for chronic public inebriates
Permanent Supportive Housing	Anchorage Housing Initiatives, Coming Home	Provides permanent housing and case management to multi-diagnosed chronic homeless in scattered site apartments
Transitional Living	Abused Women's Aid In Crisis, Harmony House	Provides transitional housing for single women who are victims of domestic violence

A *third strategy* began in October of 2001 to collect data from *unsheltered persons* living in the streets or camping out in Anchorage's vast wilderness areas. Data collected by Continuum of Care partners from unsheltered persons will be entered into the HMIS system starting in 2004. This third strategy will offer service providers and policy makers a broad picture of persons who are unaccounted for in shelters or transitional housing complexes.

HMIS will not only meet HUD's mandate for data collection, but also greatly enhance the ability of agency database users to have up-to-date and accurate unduplicated information regarding homeless population needs and availability of services.

## **Project Summary / Milestones**

### **1994 – 2002:**

- ◆ Anchorage's Municipal SAFE City Program develops the strategy for a computer system that will link local shelters to case management and public housing services.
- ◆ HUD awards the LINK Project, an "innovative" supportive housing grant that provides computerized case management services.
- ◆ The LINK Project installs the Automated National Client Homeless Recording System (ANCHoR) software program to provide case management services and to track and identify clients.
- ◆ Electronic mail is established to facilitate communication for the LINK Project Partners.
- ◆ The State of Alaska's Information and Referral Directory, which categorizes services by zip code, is linked to the system
- ◆ The Alaska Public Housing Authority, *public housing application*, is set up on the wide area network system for shelter providers.
- ◆ The LINK website is established for quick and speedy access to housing, food, rental assistance, employment opportunities, and job training. [www.muni.org/health2/link.cfm](http://www.muni.org/health2/link.cfm)
- ◆ Municipality contracts with developer to *modify an existing software program to retrieve and collect seven years of data* currently housed in the ANCHoR program. Early in year seven of the LINK Project a shift was made from having a home-based data system developed locally to selecting Bowman Internet Services' ServicePoint as the preferred system.

### **2003 -2005:**

- ◆ ServicePoint provides a demo version for SAFE City's LINK staff. ServicePoint is identified as the logical replacement for ANCHoR. LINK Program staff provide a demonstration of ServicePoint to project partners.
- ◆ ServicePoint representatives come on site and meet with Municipality of Anchorage IT staff, LINK Partners, and other local and state agencies, to demonstrate the system and share the newest version of the software. ServicePoint is received enthusiastically.
- ◆ ServicePoint is purchased through Bowman Internet Systems in March 2003.
- ◆ ServicePoint Web application and database installed on a single Municipal server for testing on Intranet. Database configured and tested; still working out some problems with the configuration.
- ◆ Administrator training held in December of 2003. In addition to two LINK staff members, two representatives from the State of Alaska's Council on Domestic Violence and Sexual Assault, and one representative from United Way participated in the training.
- ◆ The new Web server ordered, received and installed in April 2004.
- ◆ LINK Case Manager and AWAIC's Moving Forward Program staff trained to use ServicePoint in March of 2004 and entered 100% of the client records/data (130) from Year 8 of the Project (04/01/03 to 03/31/04).

- ◆ Drafts of policies and procedures, memorandums of understanding, user agreements, and client agreements are being developed and reviewed at LINK monthly Partner meetings.
- ◆ ServicePoint and Municipal IT departments connect and work through firewall issues. Systems can now talk to each other.
- ◆ Secure Socket Layer (SSL) Certificates purchased, installed and tested.
- ◆ In June of 2004, a preliminary HMIS Interest Survey is sent to all programs listed in the Housing Activity Chart who are not already partners in the LINK Project.
- ◆ Remaining original LINK partners will be trained and come online between 9/04 and 2/05.
- ◆ By October 2004, ServicePoint will be available on the Internet for new HMIS partners as soon as they are trained and ready to go! Training for new HMIS partners will begin in November 2004.

The speed of implementation of LINK's HMIS and the prioritization of additional agency users will be impacted by several yet unknown factors including, but not limited to:

- ◆ HUD's finalized data standards and priority list of agencies required to participate in the local HMIS.
- ◆ Other federal, state and local funders grant award conditions requiring agencies to participate in local HMIS.
- ◆ Input from the Mayor's Task Force on Homelessness as will be described in the "Ten-Year Plan to End Homelessness" (Task Force meeting monthly, plan to be developed by end of year 2004).
- ◆ Availability of additional HMIS implementation financial resources and technical assistance.
- ◆ Smooth transition from cable linked LINK partners to web-based partners – ServicePoint software has been loaded on LINK server, but has not gone "live" web-based to date.
- ◆ Ease of use of ServicePoint by partner agencies after training.
- ◆ Extent to which interfaces and data conversion from legacy systems can be minimized.

Since LINK is implementing HMIS with the web-based ServicePoint, new partners will not be brought on until the current fourteen partners, including all CoC grantees, are up and running and can help highlight the benefits of HMIS to other providers Please see next page for Preliminary Anchorage HMIS Provider Organization Chart.

For the CoC to complete the new HMIS column in the 2004 Housing Activity Chart, a preliminary survey of HMIS interest was conducted in late June. All agencies on the Housing Activity Chart that are not yet partners in LINK were surveyed. Many agencies said 'thanks, but no thanks' already having a data system that works for them and not yet understanding the value of HMIS to the community as a whole, as well as to their agency. Others expressed interest, but stated that they would need more information and approval from governing bodies prior to officially coming on board. As implementation continues and as funders begin to require local participation in our HMIS, we are confident that the number of new HMIS users will grow.

By year ten, the implementation of this web-based HMIS will greatly enhance the ability of users to have up-to-date and accurate unduplicated information regarding homeless population needs and availability of service. Since ServicePoint is a web-based system, LINK will phase out the use of Internet lease lines with current partners. LINK staff will actively work with other service providers expressing an interest in utilizing the database. LINK will serve as the data host and will provide technical assistance and training on ServicePoint. Technical Assistance does not include providing computer equipment to the agencies. **The LINK Project will build upon its nine year experience, strong infrastructure and in-house alliance with the Homeless Services Forum to**



**work with Anchorage's Continuum of Care service providers to establish a vital HMIS for Anchorage in 2004 and expand those efforts in 2005.**

# Preliminary Anchorage HMIS Provider Organization Chart

Provider Levels

Level 1

Level 2

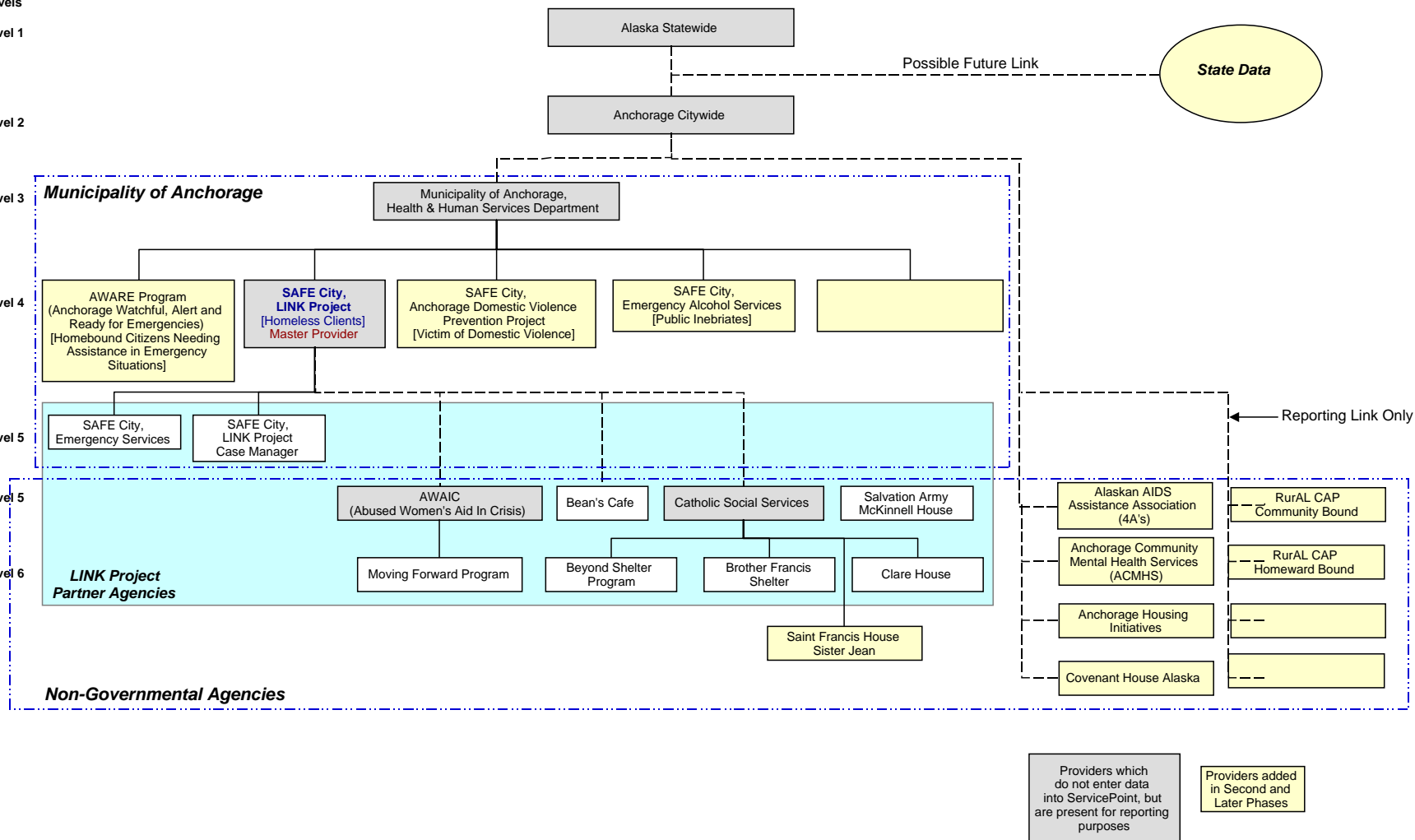
Level 3

Level 4

Level 5

Level 5

Level 6



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**b. Status of HMIS**

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Please check one of the following which best reflects the status of your CoC in having a Continuum-wide HMIS (see Section O of the "Questions and Answers" supplement to the application before completing):

- ☐ The CoC has not yet considered implementing an HMIS.
- ☐ The CoC has been meeting and is considering implementing an HMIS.
- ☐ The CoC has decided to implement an HMIS and is selecting needed software and hardware.
- ☐ The CoC has implemented a Continuum-wide HMIS.
- ☐ The CoC has implemented, but is seeking to update or change its current HMIS.
- ☒ The CoC has implemented, but is seeking to expand the coverage of its current HMIS system.

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**c. Current Inventory**

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Current Inventory in 2004		
Beds/Percentage Providing Client Data into HMIS		
	Individuals	Families
Emergency Shelter	<u>252 / 55%</u>	<u>132 / 100%</u>
Transitional Housing	<u>0 / 0%</u>	<u>0 / 0%</u>
Permanent Supportive Housing	<u>0 / 0%</u>	<u>0 / 0%</u>

\*ServicePoint, the HMIS software program has been installed to collect the current inventory of services, but it still being tested by two sites prior to training and bringing on the other partners. It will be implemented in the fall and winter of 2004/2005. Data is being collected and stored by the emergency shelters for future migration into the ServicePoint data base. Underway during the current year, all of the transitional and permanent supportive housing programs that are 2004 CoC applicants will be added to the LINK Project HMIS.

## **K. CONTINUUM OF CARE PRIORITIES**

### **a. METHODS TO DETERMINE PROJECT RENEWAL PERFORMANCE**

#### **(1) Satisfactory Performance**

To determine the satisfactory performance of 2004 renewal projects, all applicants provided information from their most recent HUD Annual Progress Report to the Homeless Services Forum CoC Subcommittee. This information was used to demonstrate: 1) the extent to which each project is effectively meeting the HUD threshold for individual performance, 2) how clients are accessing mainstream resources for which they are eligible, 3) how clients are being placed into permanent housing, and 4) whether program goals are being met. Each project also presented performance information to the Homeless Services Forum and to the 2004 Project Prioritization Panel, including the rate of occupancy for housing projects and number of clients served for housing projects and HMIS. These presentations highlighted particular successes in each project.

#### **(2) Effectively Addressing Need**

*Anchorage's gaps analysis shows there is a point-in-time unmet need for 130 beds of transitional housing for individuals and 619 beds of transitional housing for families.* Continued funding of the 11 renewal projects addresses the Continuum's goal that there be no net loss of housing and services by retaining 198 beds serving individuals and 10 beds serving families. In light of funding reductions at the State level and the impending loss of some local programs, the need to retain these renewal projects becomes even more urgent.

Anchorage's 11 renewal projects for 2004 address six different homeless subpopulations (SMI, SA, VET, HIV/AIDS, and DV). Ensuring no net loss of services to these subpopulations is a high priority for Anchorage's CoC. Together the 11 renewal projects provide over 200 transitional and supportive housing beds to homeless individuals and families and the HMIS project serves 30 families with children and 12 single persons annually. To determine whether renewal projects are effectively addressing the housing and supportive service needs for which they were designed, applicants were required to develop a Project Abstract that discussed project type, homeless population being served, number of beds provided, number of families with children to be served, number of individuals to be served, and budget, as well as a narrative description of the project. Presentations of this information were made to the Homeless Services Forum (HSF) and the 2004 Project Prioritization Panel, which was comprised of a subset of the Mayor's Task Force on Homelessness. Each project was judged on its continuing effectiveness in addressing the needs of its particular clientele and as an integral component of Anchorage's CoC. There was unanimous agreement by both the HSF and the Panel that the services provided by the 11 renewal projects are critical in addressing the needs of homeless individuals and families in Anchorage.

### **b. HOW EACH NEW PROJECT FILLS A GAP IN ANCHORAGE'S COC SYSTEM**

Anchorage's 2004 CoC Consolidated Application includes one new permanent housing project that will provide 21 beds of supported housing to individuals (4 efficiencies and 6 1-bedroom apartments) and families with children (2 2-bedroom, 1 3-bedroom and 1 4-bedroom apartment). *Anchorage's gaps analysis shows there is an unmet need for 116 new beds of permanent supportive housing for individuals and 103 beds of permanent supportive housing for families.* Funding of this project brings needed additional permanent supportive housing resources to an underserved segment of Anchorage's homeless population.

**Anchorage Housing Initiatives, *Coming Home II* (Shelter Plus Care Project).** This new project will provide housing and supportive services to homeless individuals who experience a disability and to

families where one of the adults experiences a disability. The program goal is to provide participants with the necessary treatment, resources, support and rehabilitation services to help them increase their functioning and maintain residential stability. Housing will be provided in efficiency, 1-, 2-, 3-, and 4-bedroom apartments in scattered site locations throughout Anchorage. The program will provide rental assistance for at least 14 apartments at any one time.

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### **c. FAIR AND IMPARTIAL PROJECT SELECTION AND PRIORITY PLACEMENT PROCESSES**

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#### **(1) Solicitation Efforts**

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Public notice was published in the Anchorage Daily News on June 2 and June 3, 2004 announcing the publication of the NOFA for the 2004 Continuum of Care Homeless Assistance program. This notice strongly encouraged all private and public agencies and organizations planning to submit new or renewal projects under the NOFA for homeless housing or support services within the Municipality of Anchorage to join the Homeless Services Forum (HSF) Continuum of Care Subcommittee, which is tasked to coordinate Anchorage's consolidated application. Meeting dates, time, and location were included in the notice. The public was invited to attend all HSF CoC Subcommittee meetings.

Through its contractor, the Municipality's Community Development Division (CDD) also announced information on the HUD Continuum of Care NOFA at regularly scheduled meetings of the HSF on May 27, 2004 and June 24, 2004. All known or potential applicants were invited to join the 2004 Anchorage CoC Consolidated Application. CoC Subcommittee meetings to discuss the Consolidated Application were scheduled in accordance with the Municipality's open meeting policy. In addition to publication in the Anchorage Daily News and announcement at two HSF meetings, written notice of CoC Subcommittee meeting dates and times were distributed by e-mail prior to each meeting. To the best of our knowledge, no nonprofit, faith-based, or government agency desiring to participate in the 2004 Anchorage CoC Consolidated Application has been excluded from participating.

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#### **(2) Objective Rating Measures and Unbiased Review Panel**

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The following objective rating measures were taken into consideration by the CoC Subcommittee, Homeless Services Forum, and Project Prioritization Panel in assessing the 12 projects included in Anchorage's 2004 CoC Consolidated Application.

- |                     |  |
|---------------------|--|
| <b>Strategic</b>    | <ul style="list-style-type: none"><li>• Meets an identified need or gap</li><li>• Congressional &amp; HUD priorities</li><li>• Organization or system readiness to serve</li><li>• Ensures no net loss of existing CoC resources</li></ul> |
| <b>Quantitative</b> | <ul style="list-style-type: none"><li>• Numerical need/gap</li></ul>   |
| <b>Qualitative</b>  | <ul style="list-style-type: none"><li>• Overall vulnerability of population served</li><li>• High-end users of other system services</li><li>• Unserved or substantially underserved need</li></ul>  |

In addition, all project applicants/sponsors developed a Project Abstract summarizing comparable and objective baseline information: project type, homeless population being served, number of beds, number of individuals or families with children to be served, total budget and HUD requested funding, as well as a narrative description of the project. This information was made available to all participants at each step in the project prioritization process.

<b>2004 Project Prioritization Panel</b>	
M. Brown	United Way (funder and nonprofit sector representative)
L. Bassett	Homeless youth
C. Jones	Interfaith Council (faith-based representative)
B. Jones	Anchorage Equal Rights Commission (Municipal government representative)
F. Peratrovich	State of Alaska, Dept of Health and Social Services, Division of Behavioral Health (State government and publicly-funded housing representative)
C. Sinnett	Smith Barney (formerly homeless and business representative)

In Anchorage, the determination of final, binding project priority rankings was made by a Project Prioritization Panel. The Municipality's Community Development Division solicited participation from members of the Mayor's Task Force on Homelessness to serve as members of the Panel. The Task Force is comprised of government agency, law enforcement, business, homeless/formerly homeless, healthcare, faith-based, funder, community, and nonprofit representatives. The Panel was comprised of six members representing a broad spectrum of important and impartial community-wide interests.

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### **(3) Voting System Used**

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Anchorage used a three-step process to determine project priority rankings for the Consolidated Application.

**Step 1:** The CoC Subcommittee unanimously agreed on a non-binding project priority ranking recommendation that was presented to the Homeless Services Forum. The CoC Subcommittee members were unanimously agreed on a recommended project priority ranking, which was arrived at through discussion of the community's priorities, existing gaps in services, need for the housing and services provided by the 11 renewal projects and their effectiveness in providing same, and discussion of two new projects. The potential new projects were a new permanent housing project serving homeless persons with disabilities (S+C) and acquisition of a 3-bedroom facility to serve homeless individuals (SHP). After discussion of the readiness of both projects, a decision was made by the sponsor/applicant for the potential SHP project to pull it from consideration and seek alternative funding at a later date.

The CoC Subcommittee vote was held on June 17, 2004. All participants on the CoC Subcommittee are eligible to vote, subject only to a one agency-one vote rule. Ten individuals attended the meeting and nine votes were cast (two individuals represented the same nonprofit agency and under the one agency-one vote rule, only one vote was cast by that agency). In total, three faith-based organizations, five nonprofit agencies, and one government agency voted. The final vote was tallied by the meeting facilitator. The CoC Subcommittee developed a prioritization strategy that maximized the potential for all applications to be funded so there would be no net loss of services or housing and to give priority to permanent housing projects and projects that solely or primarily serve chronically homeless. The cooperative nature of the deliberations between the applicant agencies resulted in agreement that each agency would request a one-year renewal, thereby reducing the potential of losing any one project.

**Step 2:** The Homeless Services Forum (HSF) voted on a non-binding project priority ranking recommendation that was presented to the Project Prioritization Panel. At its regularly scheduled monthly meeting on June 24, 2004, the Homeless Services Forum (HSF) voted on an advisory, non-binding project priority ranking recommendation to be presented to the Project Prioritization Panel. Advance notice of the advisory vote was faxed to all agencies and individuals on the HSF fax list. Prior to the vote, the CoC facilitator provided an overview of the CoC Homeless Assistance Program process and Anchorage CoC background information. The Chair of the 2004 CoC Subcommittee then presented an overview of each new and renewal CoC project, together with the Subcommittee's recommended project priority rankings. The

overview presentation was followed by questions and answers. Emphasis was placed on the strategic and collaborative nature of the CoC Subcommittee's ranking recommendation. The HSF then voted by written ballot. All participants at the HSF meeting were eligible to vote, subject only to a one agency-one vote rule. Eleven votes were cast. Ballots were tallied by the CoC facilitator and Community Development Division staff. Results of the HSF advisory vote were made available for distribution to all agencies and individuals on the HSF fax list.

**Step 3:** The Project Prioritization Panel determined the **final, binding ranking** of projects submitted in the 2004 Anchorage CoC Consolidated Application. The Project Prioritization Panel met on June 30, 2004 at City Hall. Public Notice of the meeting was published for two days in the *Anchorage Daily News*, including notification that opportunity for public comment would be provided at the meeting prior to the Panel's vote on project priorities. Hard copies of Project Abstracts for each project included in the 2004 Consolidated Application were available to the Panel members and the public at the meeting. An educational presentation was given by the CoC contractor to acquaint all Panel members with Anchorage's CoC process, HUD's CoC application process, and with HUD's project prioritization guidelines. Questions posed by the Panel members were entertained and answered. The 2004 CoC applicants then gave a joint presentation on their projects, entertaining questions during and after the presentation, followed by a public comment period. The Panel then voted by written ballot. The Panel's votes were tallied by the CoC facilitators. Results were announced at the meeting and also e-mailed on June 30, 2004 to all Anchorage CoC applicants, the Community Development Division, and other interested parties.

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**(4) Written Complaints**

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Neither the Community Development Division nor any other party has received any written complaints about the project priority placement process during the last 12 months, inclusive of the 2004 CoC application period.

**d. PROJECT PRIORITIES CHART**

**Exhibit 1: Continuum of Care: Project Priorities Chart**

(1) Applicant	(2) Project Sponsor and Project Name	(3) Numeric Priority	(4) **Requested Project Amount	(5) Term of Project	(6) Program and Component/Type*				
					SHP new	SHP renew	S+C new	S+C renew	SRO new
Alaska Housing Finance Corporation	Anchorage Housing Initiatives <i>Coming Home II</i>	1	\$653,160	5 yrs			SRA		
Anchorage Community Mental Health Services (ACMHS)	ACMHS <i>Permanent Housing II</i>	2	\$390,474	1 yr		PH			
Anchorage Housing Initiatives	Anchorage Housing Initiatives <i>Coming Home</i>	3	\$81,886	1 yr		PH			
Anchorage Community Mental Health Services (ACMHS)	ACMHS <i>Permanent Housing I</i>	4	\$256,087	1 yr		PH			
Rural Community Action Program (RurAL CAP)	RurAL CAP <i>Homeward Bound</i>	5	\$357,474	1 yr		TH			
Rural Community Action Program (RurAL CAP)	RurAL CAP <i>Community Bound</i>	6	\$141,168	1 yr		TH			
Alaskan AIDS Assistance Association	Alaskan AIDS Assistance Association <i>6 Plex Permanent Housing</i>	7	\$103,425	1 y		PH			
Anchorage Community Mental Health Services (ACMHS)	ACMHS <i>Transitional Housing SRO</i>	8	\$203,465	1 yr		TH			
Covenant House Alaska	Covenant House Alaska <i>Rights of Passage</i>	9	\$245,629	1 yr		TH			
Municipality of Anchorage (MOA)/ Safe City	MOA/SAFE City <i>LINK/Supportive Services</i>	10	\$296,714	1 yr		HMIS			
Alaska Housing Finance Corporation	Anchorage Community Mental Health Services <i>Shelter + Care</i>	11	\$125,448	1 yr				SRA	
Alaska Housing Finance Corporation	Alaskan AIDS Assistance Association <i>Shelter + Care</i>	12	\$23,724	1 yr				SRA	
			<b>**Total Requested</b>						
<b>Amount:</b>			\$2,878,654						

Form HUD 40076 CoC-K



## **L. Continuum of Care SUPPLEMENTAL RESOURCES**

### **Enrollment and Participation in Mainstream Programs**

(1) Check those mainstream programs for which your COC systematically helps homeless persons identify, apply for and follow-up to receive benefit under:

- |   |  |  |  |   |
|---|--|--|--|---|
| <input checked="" type="checkbox"/> SSI   | <input checked="" type="checkbox"/> SSDI | <input checked="" type="checkbox"/> TANF                 | <input checked="" type="checkbox"/> Medicaid | <input checked="" type="checkbox"/> Food Stamps |
| <input checked="" type="checkbox"/> SCHIP | <input checked="" type="checkbox"/> WIA  | <input checked="" type="checkbox"/> Veterans Health Care |  |   |

(2) Which policies are currently in place in your CoC to help clients secure these mainstream benefits for which they are eligible? Check those policies implemented by a majority of your CoC's homeless assistance providers:

- ☒ A majority of homeless assistance providers have case managers systematically assist clients in completing applications for mainstream benefit programs.
- ☐ The CoC systematically analyzes its projects' APRs to assess and improve access to mainstream programs.
- ☐ CoC contains a specific planning committee to improve CoC-wide participation in mainstream programs.
- ☐ A majority of homeless assistance providers use a single application form for four or more of the above mainstream programs.
- ☐ The COC systematically provides outreach and intake staff specific, ongoing training on how to identify eligibility and program changes for mainstream programs.
- ☐ CoC has specialized staff whose only responsibility is to identify, enroll, and follow-up with homeless persons on participation in mainstream programs.
- ☒ A majority of homeless assistance providers supply transportation assistance to clients to attend mainstream benefit appointments.
- ☒ A majority of homeless assistance providers have staff systematically follow-up to ensure that mainstream benefits are received.
- ☒ Other (Please describe in 1-2 sentences.)

A majority of homeless assistance providers provide outreach and intake staff specific training on how to identify eligibility and program changes for mainstream programs. A majority of homeless assistance providers have staff whose responsibility is to identify, enroll, and follow-up with homeless persons on participation in mainstream programs, however, this is not their *only* responsibility.

## M. CoC Project Performance – Housing and Supportive Services

### 1. Permanent Housing.

- What is the number of participants who **exited** the permanent housing project(s) during the operating year (from APR Question 12(a))? 61.
- What is the number of participants who did **not leave** the project(s) during the operating year? 152.
- Of those who **exited**, how many stayed longer than **6 months** in the permanent housing (from APR Question 12(a))? 42.
- Of those who did **not leave**, how many stayed longer than **6 months** in the permanent housing? 130.
- Of the total number of participants in the permanent housing project(s) (both those who left and those who stayed), what percentage stayed longer than 6 months (both those who left and those who stayed)? 80.8%.

**2. Transitional Housing.** HUD will be assessing the percentage of all TH clients who move to a permanent housing situation. (SHP-TH, SHP-Safe Haven that is *not* identified as permanent housing, and SHP-Innovative renewal projects should all be included as transitional housing.) Based on responses to APR Question 14 from each of the above projects included on your Priority Chart complete the following:

- What is the total number of participants who left transitional housing project(s) during the operating year? (Include all persons who left, including those who left to an unknown destination.) 190.
- What is the number of participants who left transitional housing project(s) and **moved to permanent housing**? - 120.
- Of the number of participants who left transitional housing, what percentage moved to permanent housing? 63.2%

Form HUD 40076 CoC-M page 1

### Continuum of Care Participation in Mainstream Programs and Employment Chart.

1 Number of Adults Who Left (Use the same number in each cell)	2 Income Source	3 Number of Exiting Adults with Each Source of Income	4 % with Income at Exit (Col 3 ÷ Col 1 x 100)
251	a. SSI	47	18.7%
251	b. SSDI	32	12.7%
251	c. Social Security	7	2.8%
251	d. General Public Assistance	67	26.7%
251	e. TANF	33	13.1%
251	f. SCHIP	14	5.6%
251	g. Veterans Benefits	5	2.0%
251	h. Employment Income	73	29.1%
251	i. Unemployment Benefits	6	2.4%
251	j. Veterans Health Care	2	0.8%
251	k. Medicaid	89	35.5%
251	l. Food Stamps	105	41.8%
251	m. Other (please specify)	105	41.8%
	AK Permanent Fund Dividend	71	28.3%
	Daycare Assistance	5	2.0%
	Native Corporation Dividend	11	4.4%
	WIC	7	2.8%
	Worker's Compensation	3	1.2%
	Medicare	2	0.8%
	Guardianship Subsidy	2	0.8%
	Interim Assistance	4	1.6%
251	n. No Financial Resources	28	11.2%

Form HUD 40076 CoC-M page 2

## N. USE OF OTHER RESOURCES CHART

Other Resources	Use of Resource in CoC System for <u>Homeless</u> Persons (e.g. rehab of rental units, job training, etc.)	Specific Project Name	\$ Amount or number of units/beds provided within last 2 years specifically for the <u>homeless</u>
<b>CDBG</b>	Construction-transitional housing	Abused Women's Aid in Crisis (AWAIC) – Harmony House	\$ 37,600 (PY03)
	Bus passes, tokens	Anchorage School District – Children in Transition/Homeless	\$20,690 (PY03)
	Building renovations	Covenant House Alaska-Crisis Center	\$376,708 (PY04)
	Building renovations	Catholic Social Services-Clare House	\$252,878 (PY04)
	GED/education, driver training and work skills	Covenant House Alaska-Job Development Program	\$44,945 (PY04)
<b>HOME</b>	Allocations of Municipality of Anchorage PY03 and PY04 HOME funds did not include any projects with set-aside or policy preference for homeless persons.		
	Cook Inlet Housing Authority–HOME loans closed to persons homeless at time of move-in	CIHA–HOME Program	8 units (FY03) 3 units (1Q/04)
<b>Housing Choice Vouchers</b> (only if “priority” is given to homeless)	Rental assistance administered through Alaska Housing Finance Corporation (AHFC). Preference policies give priority to homeless persons.	HCV Homeless Preference	440 vouchers issued in FY03 to homeless in Anchorage. 974 vouchers issued in FY04 to homeless in Anchorage.
	Rental assistance administered through Cook Inlet Housing Authority (CIHA):		
	• Rental assistance	CIHA–TBRA	40 vouchers (FY03) 20 vouchers (1Q/04)
	• Rental assistance subrecipient	Catholic Social Services–Brother Francis Shelter	1,137 vouchers (FY03) 576 vouchers (1Q/04)
	• Rental assistance subrecipient	Salvation Army–McKinnell	112 vouchers (FY03) 6 vouchers (1Q/04)
	• Rental assistance subrecipient	Cook Inlet Tribal Council–ETC	32 vouchers (FY03) 7 vouchers (1Q/04)
<b>Public Housing</b> (only if units are dedicated to homeless)	Rental Assistance administered through Alaska Housing Finance Corporation (AHFC). Preference policies give priority to homeless persons.	AHFC–PH Homeless Preference	38 units assigned in FY03 to homeless in Anchorage.  41 units assigned in FY04 to homeless in Anchorage.
	Rental Assistance administered through Cook Inlet Housing Authority (CIHA)	CIHA–Low Rent Pgm Homeless at move-in	29 units (FY03) 25 units (1Q/04)
<b>Mental Health Block Grant</b>	SOA/DHSS allocated \$400,000 in FY03 to ACMHS. Of these funds, ACMHS allocated \$200,000 to the Crisis Treatment Center, which supports both homeless and non-homeless clients.	ACMHS/Crisis Treatment Center (21% of those receiving services were homeless)	\$42,000 (FY03 expenditures in support of homeless persons)
<b>Substance Abuse Block Grant</b>	Alaska/DHSS/Division of Behavioral Health allocates funding to subrecipient agencies in Anchorage for the purpose of residential and outpatient alcohol and other drug abuse treatment. However, there is no set-aside or policy preference for homeless.		
<b>Social Services Block Grant</b>	All SSBG funds in Alaska are currently directed to child protection services.		

Other Resources	Use of Resource in CoC System for <u>Homeless</u> Persons (e.g., rehab of rental units, job training, etc.)	Specific Project Name	\$ Amount or number of units/beds provided within last <u>2 years</u> specifically for the <u>homeless</u>
<b>Welfare-to-Work</b>	In FY04 AHFC discontinued set-aside of housing choice vouchers for the WIN program. These vouchers are now merged with the regular Housing Choice Voucher program (shown in a preceding section.)	Homeless Preference W-W Housing Choice Vouchers	25 issued (FY03)
<b>State-Funded Programs</b>	<i>Homeless Assistance Program (HAP) grants</i> awarded through AHFC/Alaska Mental Health Trust Authority for FY03 and FY04:		
	• shelter operations and housing placement services	Catholic Social Services–Brother Francis Shelter	\$33,070 (FY03) \$54,170 (FY04)
	• housing placement and case management services	CSS– Beyond Shelter Program	\$71,450 (FY03) \$142,060 (FY04)
	• shelter operations and case management services	Salvation Army–McKinnell	\$153,740 (FY03) \$182,305 (FY04)
	• operating support of transitional housing	Anchor Arms–Safe Harbor Inn	\$99,750 (FY04)
	• operations and services	ARC of Anchorage: Bryn Mawr	\$203,197 (FY03)
	• shelter operations and housing placement	CSS–Clare House	\$40,885 (FY03)
	• supportive services	MOA/SAFE City	\$62,450 (FY03)
	<i>State of Alaska/DHSS operating grants</i> awarded in FY03 (data for FY04 not available):		
	• psychiatric emergency services for homeless	Abused Women's Aid in Crisis–AWAIC	\$200 (FY03)
	• transitional housing for homeless mentally ill	Anchor Arms–Safe Harbor Inn	\$150,000 (FY03)
	• emergency services for homeless chronic mentally ill	MOA/SAFE City	\$37,500 (FY03)
	<i>Council on Domestic Violence and Sexual Assault (CDVSA) FY04 awards:</i>		
	• emergency shelter and related services	AWAIC	\$805,816 (FY04)
	• counseling and substance abuse services	AWRC	\$197,836 (FY04)
<b>City/County Funded Programs</b>	<i>Human Services Community Matching Grants</i> in 2003 and 2004 through the Municipality of Anchorage (includes State of Alaska HSMG funding and Municipal operating funds as part of required match):		
	• case management, shelter services	Catholic Social Services–Beyond Shelter	\$83,822 (03)
	• case management, shelter services	Catholic Social Services–Clare House	\$150,615 (03) \$97,089 (04)
	• emergency shelter	CSS–Brother Francis Shelter	\$92,776 (04)
	• resource coordinator and move-in boxes for homeless families re-establishing a residence	CSS–St. Francis House	\$46,592 (04)
	• skills for life training	Alaska Youth & Parent Foundation	\$18,844 (03)
	• emergency shelter and associated services	Salvation Army–McKinnell	\$98,266 (03) \$101,792 (04)
	• emergency shelter and related services	Abused Women's Aid in Crisis–AWAIC	\$82,748 (03) \$123,718 (04)
	• meals, social services referrals	Beans Café	\$94,500 (03) \$134,745 (04)

Other Resources	Use of Resource in CoC System for <u>Homeless</u> Persons (e.g., rehab of rental units, job training, etc.)	Specific Project Name	\$ Amount or number of units/beds provided within last <u>2 years</u> specifically for the <u>homeless</u>
	• domestic violence/family safety legal services	Alaska Legal Services	\$69,819 (03) \$112,088 (04)
	• emergency shelter, transitional housing, food, necessary medications	American Red Cross	\$12,992 (03) \$31,791 (04)
	<i>Emergency Shelter Grants (ESG)</i> awarded through the Municipality of Anchorage for 2004:		
	• essential services for homeless individuals and help to secure permanent housing for families	MOA/DHHS-SAFE City Program	\$25,569 (ESG 04)
	• purchase of security surveillance system and other equipment	Municipal Public Inebriate Transfer Station	\$29,831 (ESG 04)
<b>Private</b>	<i>United Way of Anchorage</i> (donor designations & United Way Fund) FY 03-04 Agency Funding from contributions received from the 2002 community investment campaign:		
	• domestic violence shelter, advocacy and education	AWAIC	\$172,151
	• counseling services for domestic violence, employment, prematernal health, substance abuse program, information and referral services	Alaska Women's Resource Center	\$85,227
	• residential care, life skills counseling, peer street outreach, juvenile offender diversion	Alaska Youth & Parent Foundation	\$65,215
	• HIV/AIDS direct services	Four A's	\$89,175
	• medical and dental services	Anchorage Neighborhood Health Center	\$109,829
	• meals, day shelter, referrals, health and social services outreach	Beans Café	\$170,883
	• emergency food, clothing, shelter, case management for homeless families	Catholic Social Services	\$293,322
	• food, shelter, health care, mediation services	Covenant House Alaska	\$133,800
	• housing services	Lutheran Social Services of Alaska	\$89,249
	• shelter for homeless families and single parenting fathers	Salvation Army – McKinnell	\$634,856
<b>Foundations</b> (Identify by name)			
<b>Rasmuson Foundation</b>	Rasmuson Foundation 2003 Tier 1/Tier 2 awards:		
	• Construction of transitional housing and a teen activity room	Abused Women's Aid in Crisis – AWAIC	\$244,000
	• Technology upgrades	Alaska Women's Resource Center	\$24,847
	• Flooring and Appliances	Catholic Social Services – Clare House	\$8,841
	• Facility repairs and renovation	– McAuley Manor	\$14,016
	• Construction to add transitional housing units and a common area	Safe Harbor Inn	\$500,000
	• Software to manage clients' medical and dental accounts	Anchorage Neighborhood Health Center	\$300,000
	• Vehicle to support transportation needs	Volunteers of America– ARCH	\$25,000

Other Resources	Use of Resource in CoC System for <u>Homeless</u> Persons (e.g., rehab of rental units, job training, etc.)	Specific Project Name	\$ Amount or number of units/beds provided within last <u>2 years</u> specifically for the <u>homeless</u>
<b>Foundations</b> (Identify by name)			
	Rasmuson Foundation 2004Tier 1/Tier 2 awards:		
	• Facility Renovations	Four A's	\$25,000
	• Van acquisition	Beans Café	\$18,000
	• Sleeping mats and raised sleeping platforms	Catholic Social Services – Brother Francis Shelter	\$19,351
	• Interior renovations	Covenant House Alaska–Passage House	\$23,509
<i>Paul G. Allen Charitable Foundation</i>	Youth advocacy and enrichment services	Covenant House Alaska–all programs	\$50,000 (FY04)
<i>M.J. Murdoch Charitable Trust</i>	Employment services	Covenant House Alaska–Job Development Program	\$100,000 (FY04)

## O. Continuum of Care - RESPONSE TO HUD POLICY PRIORITY FOR REMOVAL OF REGULATORY BARRIERS TO AFFORDABLE HOUSING

HUD's form HUD-27300, "Questionnaire for HUD's Initiative on Removal of Regulatory Barriers" follows. The questionnaire was completed by the Municipality of Anchorage, Office of Economic and Community Development, Planning Department.

### Questionnaire for HUD's Initiative on Removal of Regulatory Barriers Municipality of Anchorage

#### A. Local Jurisdictions and Other Applicants Applying for Projects Located in Incorporated Jurisdictions ("Jurisdiction")

	1	2
<p>1. Does your Jurisdiction's comprehensive plan (or in the case of a tribe or TDHE, a local Indian Housing Plan) include a "housing element? A local comprehensive plan means the adopted official statement of a legislative body of a local government that sets forth (in words, maps, illustrations, and/or tables) goals, policies, and guidelines intended to direct the present and future physical, social, and economic development that occurs within its planning jurisdiction and that includes a unified physical plan for the public development of land and water. If your jurisdiction does not have a local comprehensive plan with a "housing element," please enter no. If no, skip to question # 4.</p> <p>Please see <a href="http://www.muni.org/planning/prj_Anch2020.cfm">www.muni.org/planning/prj_Anch2020.cfm</a> for Anchorage's comprehensive plan.</p>	<input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes
<p>2. If your jurisdiction has a comprehensive plan with a housing element, does the plan provide estimates of current and anticipated housing needs, taking into account the anticipated growth of the region, for existing and future residents, including low, moderate and middle income families, for at least the next five years?</p> <p>Please see <a href="http://www.muni.org/planning/prj_Anch2020.cfm">www.muni.org/planning/prj_Anch2020.cfm</a> for Anchorage's comprehensive plan, chapters 4 &amp; 5.</p>	<input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes
<p>3. Does your zoning ordinance and map, development and subdivision regulations or other land use controls conform to the jurisdiction's comprehensive plan regarding housing needs by providing: a) sufficient land use and density categories (multifamily housing, duplexes, small lot homes and other similar elements); and, b) sufficient land zoned or mapped "as of right" in these categories, that can permit the building of affordable housing addressing the needs identified in the plan? (For purposes of this notice, "as-of-right," as applied to zoning, means uses and development standards that are determined in advance and specifically authorized by the zoning ordinance. The ordinance is largely self-enforcing because little or no discretion occurs in its administration.). If the jurisdiction has chosen not to have either zoning, or other development controls that have varying standards based upon districts or zones, the applicant may also enter yes.</p> <p>Please see <a href="http://www.muni.org/planning/Publications.cfm">www.muni.org/planning/Publications.cfm</a> to access Title 21 Land Use Code.</p>	<input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes
<p>4. Does your Jurisdiction's zoning ordinance set minimum building size requirements that exceed the local housing or health code or is otherwise not based upon explicit health standards?</p>	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Yes
<p>5. If your jurisdiction has development impact fees, are the fees specified and calculated under local or state statutory criteria? If no, skip to question #10.</p>	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Yes
<p>6. If yes, to the above, does the statute provide criteria that sets standards for the allowable type of capital investments that have a direct relationship between the fee and the development (nexus), and a method for fee calculation?</p>	<input type="checkbox"/> No	<input type="checkbox"/> Yes

7. If your jurisdiction has impact or other significant fees, does the jurisdiction provide waivers of these fees for affordable housing?	<input type="checkbox"/> No	<input type="checkbox"/> Yes
8. Has your jurisdiction adopted specific building code language regarding housing rehabilitation that encourages such rehabilitation through gradated regulatory requirements applicable as different levels of work are performed in existing buildings? Such code language increases regulatory requirements in proportion to the extent of rehabilitation that an owner/developer chooses to do on a voluntary basis and the additional improvements required as a matter of regulatory policy. For further information see HUD publication: “ <i>Smart Codes in Your Community: A Guide to Building Rehabilitation Codes</i> ” ( <a href="http://www.huduser.org/publications/destech/smartcodes.html">www.huduser.org/publications/destech/smartcodes.html</a> )	<input type="checkbox"/> No	<input type="checkbox"/> Yes
9. Does your Jurisdiction use a recent version (i.e. published within the last 5 years or, if no recent version has been published, the last version published) of one of the nationally recognized model building codes (i.e. the International Code Council (ICC), the Building Officials and Code Administrators International (BOCA), the Southern Building Code Congress International (SBCI), the International Conference of Building Officials (ICBO), the National Fire Protection Association (NFPA)) without significant technical amendment or modification. In the case of a tribe or TDHE, has a recent version of one of the model building codes as described above been adopted or, alternatively, has the tribe or TDHE adopted a building code that is substantially equivalent to one or more of the recognized model building codes  Alternatively, if a significant technical amendment has been made to the above model codes, can the jurisdiction supply supporting data that the amendments do not negatively impact affordability.	<input type="checkbox"/> No	<input type="checkbox"/> Yes
10. Does your Jurisdiction’s zoning ordinance or land use regulations permit manufactured (HUD-Code) housing “as of right” in all residential districts and zoning classifications in which similar site-built housing is permitted, subject to design, density, building size, foundation requirements, and other similar requirements applicable to other housing that will be deemed realty, irrespective of the method of production?  Please see <a href="http://www.muni.org/planning/Publications.cfm">www.muni.org/planning/Publications.cfm</a> to access Title 21 Land Use Code.	<input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes
11. Within the past five years, has a jurisdiction official (i.e., chief executive, mayor, county chairman, city manager, administrator, or a tribally recognized official, etc.), the local legislative body, or planning commission, directly, or in partnership with major private or public stakeholders, convened or funded comprehensive studies, commissions, or hearings, or has the jurisdiction established a formal ongoing process, to review the rules, regulations, development standards, and processes of the jurisdiction to assess their impact on the supply of affordable housing?  Please see <a href="http://www.muni.org/planning/index.cfm">www.muni.org/planning/index.cfm</a> .	<input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes
12. Within the past five years, has the jurisdiction initiated major regulatory reforms either as a result of the above study or as a result of information identified in the barrier component of the jurisdiction’s “HUD Consolidated Plan?” If yes, attach a brief list of these major regulatory reforms.	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Yes
13. Within the past five years has your jurisdiction modified infrastructure standards and/or authorized the use of new infrastructure technologies (e.g. water, sewer, street width) to significantly reduce the cost of housing?	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Yes
14. Does your jurisdiction give “as-of-right” density bonuses sufficient to offset the cost of building below market units as an incentive for any market rate residential development that includes a portion of affordable housing? (As applied to density bonuses, “as of right” means a density bonus granted for a fixed percentage or number of additional market rate dwelling units in exchange for the provision of a fixed number or percentage of affordable dwelling units and without the use of discretion in determining the number of additional market rate units.)	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Yes
15. Has your jurisdiction established a single, consolidated permit application process for housing development that includes building, zoning, engineering, environmental, and related permits? Alternatively, does your jurisdiction conduct concurrent, not sequential, reviews for all required permits and approvals?  Please see <a href="http://www.muni.org/planning/index.cfm">www.muni.org/planning/index.cfm</a> .	<input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes



16. Does your jurisdiction provide for expedited or for expedited or “fast track” permitting and approvals for all affordable housing projects in your community?	<input checked="" type="checkbox"/> <b>No</b>	<input type="checkbox"/> <b>Yes</b>
17. Has your jurisdiction established time limits for government review and approval or disapproval of development permits in which failure to act, after the application is deemed complete, by the government within the designated time period, results in automatic approval?	<input checked="" type="checkbox"/> <b>No</b>	<input type="checkbox"/> <b>Yes</b>
18. Does your jurisdiction allow “accessory apartments” either as: 1) a special exception or conditional use in all single-family residential zones or, 2) “as of right” in a majority of residential districts otherwise zoned for single-family housing?	<input checked="" type="checkbox"/> <b>No</b>	<input type="checkbox"/> <b>Yes</b>
19. Does your jurisdiction have an explicit policy that adjusts or waives existing parking requirements for all affordable housing developments?	<input checked="" type="checkbox"/> <b>No</b>	<input type="checkbox"/> <b>Yes</b>
20. Does your jurisdiction require affordable housing projects to undergo public review or special hearings when the project is otherwise in full compliance with the zoning ordinance and other development regulations	<input checked="" type="checkbox"/> <b>No</b>	<input type="checkbox"/> <b>Yes</b>
<b>Total Points:</b>	<b>10</b>	<b>12</b>

## P. Continuum of Care Supplemental Resources Project Leveraging Chart

### Continuum of Care: Project Leveraging

Project Priority Number	Name of Project	Type of Contribution	Source or Provider	*Value of Written Commitment
1	Coming Home II <i>Shelter + Care</i>	Cash & in kind match	Anchorage Housing Initiatives	653,160
2	Permanent Housing II	Cash Match	Alaska Housing Finance Corporation (AHFC)	78,245
2	Permanent Housing II	Cash Match	ACMHS	198,813
3	Coming Home	Cash Match	Catholic Social Services	37,587
3	Coming Home	Cash Match	AHFC	63,920
4	Permanent Housing I	Cash Match	AHFC	41,400
4	Permanent Housing I	Cash Match	ACMHS	180,596
5	Homeward Bound	Cash Match	AHFC	150,000
5	Homeward Bound	Cash Match	RurAL CAP	250,412
5	Homeward Bound	In kind match	Municipality of Anchorage	60,000
5	Homeward Bound	Cash match	Cook Inlet Housing Authority	156,000
6	Community Bound	Cash match	AHFC	65,515
7	6-Plex Permanent Housing	Cash	AHFC	37,400
7	6-Plex Permanent Housing	Supportive Services	Ryan White/ADAP	87,100
7	6-Plex Permanent Housing	Supportive Services	HOPWA	29,000
8	Transitional Housing SRO	Cash Match	AHFC	74,700
8	Transitional Housing SRO	Cash Match	ACMHS	56,465
9	Rights of Passage	Cash	AHFC	150,000
10	LINK Project	Cash	AHFC	150,000
10	LINK Project	Fiscal and admin. support, network and technical support, lease space costs, property and facility maintenance	Municipality of Anchorage	151,616
10	LINK Project	Executive and accounting support, facility space, clothing, household furnishings	Abused Women's Aid in Crisis	27,314

10	LINK Project	Staff support of data entry, office space	Beans Café	23,000
10	LINK Project	Data entry, office space, supplies	Catholic Social Services	9,000
10	LINK Project	Data entry, case mgmt support, office space, supplies	Salvation Army McKinnell Family Shelter	15,500
10	LINK Project	Computer set-up and ongoing data input	Anchorage Housing Initiative	544
10	LINK Project	Computer set-up and ongoing data input, technical assistance IT department	Southcentral Counseling Center	7,305
10	LINK Project	Computer set-up and ongoing data input	Alaskan AIDS Assistance Association	15,000
10	LINK Project	Computer set-up and ongoing data input	Covenant House Alaska	15,500
10	LINK Project	Computer set-up and ongoing data input	RurAL CAP	15,500
11	Anchorage Community Mental Health Services <i>Shelter + Care</i>	Supportive services	ACMHS	125,448
12	Alaskan AIDS Assistance Association <i>Shelter + Care</i>	Supportive Services (Case Management, Transportation, Mental Health, etc.)	Alaskan AIDS Assistance Association	23,724
<b>GRAND TOTAL</b>				<b>\$2,949,764</b>



## **Appendix 5.5. Public Notices**

Consistent with federal regulations, availability of the draft *2005 Action Plan* for public comment was noticed through the *Anchorage Daily News*, the *Anchorage Chronicle* and through electronic mailing. The first draft of the *2005 Action Plan* was advertised on August 30, 2004 in the *Anchorage Daily News* and on September 2, 2004 in the *Anchorage Chronicle*. The electronic mailing was distributed on September 3, 2004. A public hearing was held on September 15, 2004, with written comments accepted until October 4, 2004. All comments were considered in the final draft of the plan and in the HAND Commission recommendation. Appendix 5.6 includes summaries of the comments received, together with responses to each comment. This section includes a copy of notices provided as well as the HAND Resolution passed October 13<sup>th</sup> regarding the *2005 Action Plan*.

## **Appendix 5.6. Summary of Public Comments**

Comments on the draft 2005 Action Plan were accepted in writing and in person. A summary of these comments and the Municipality's response is included below.

### **1. WRITTEN COMMENTS**

#### **Municipality of Anchorage, Department of Health and Human Services**

Comment: Include Essential Services and Maintenance and Operations activities under "Addressing the Special Needs of Persons who are Not Homeless"

Response: This was not included because ESG Essential Services and Maintenance and Operations funds are specifically for those who are homeless, not those who are not homeless, so no change was made.

Comment: Anti-Poverty strategy (1.9.4) can include the LINK Program. Homeless Services Forum can be mentioned in 1.6.5(F)

Response: Reference to the electronic interface offered by LINK was added. In addition, reference to the upcoming Mayor's Task Force on Homelessness report was added. Reference to the Homeless Services Forum was added to 1.6.5.

#### **Anchorage School District**

Comment: Notes the *2005 Action Plan* does not include funding for bus passes for homeless students as it has during the past two years. Provides information on past seven years of historical funding for this service. Recommends the Municipality continue to fund bus passes.

Response: The maximum percentage of CDBG funds that may be spent on Public Services (which is what bus passes would need to be considered) has been contractually committed through the Municipality's Public Services grants. This cap may not be exceeded. However, the 2005 Action Plan also acknowledges the need for bus passes for homeless children. Therefore, the Community Development Division will work with the Anchorage School District and other Municipal departments to try to replace this funding source before the new year. No change to the 2005 Action Plan was made.

#### **Habitat for Humanity**

Comment: Supports the concept of encouraging owners to facilitate affordable housing development by partially or wholly forgiving Municipal liens if a property will be used for affordable housing. However, Habitat also notes that a 15 year affordability requirement may mean the program would not work for Habitat.

Response: This is important information that will be considered as the Municipality looks into the possibility of this affordable housing strategy. Mention of this was added to the *2005 Action Plan*.

## 2. COMMENTS FROM SEPTEMBER 15, 2004 PUBLIC HEARING

Comment: Katsumi Kenaston, Anchorage Resident expressed support for the 2005 Action Plan, especially the affordable housing development actions under the HOME program. She also expressed support for affordable housing for people with mental illness.

Response: Ms. Kenaston's comments and participation are appreciated.

Comment: Dan Loring, Resident of the Fairview Neighborhood in Anchorage expressed concern about the safety improvements being considered by the Department of Transportation on 13<sup>th</sup> and Gambell. He requested funds be added to that project in order to enhance that intersection, which is central to Fairview's commercial sector.

Response: Mr. Loring's comments and participation are appreciated. Though the 13<sup>th</sup> and Gambell project is not in the 2005 Action Plan, the Community Development Division will look into this project and see if any enhancements may be included, and report back to Mr. Loring. No changes to the Action Plan were made.

## MUNICIPALITY OF ANCHORAGE

### General Certifications

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the Municipality of Anchorage certifies that:

**Affirmatively Further Fair Housing** -- The Municipality of Anchorage will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

**Anti-displacement and Relocation Plan** -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential anti-displacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

**Drug Free Workplace** -- It will continue to provide a drug-free workplace by:

1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
2. Establishing an ongoing drug-free awareness program to inform employees about -
  - (a) The dangers of drug abuse in the workplace;
  - (b) The grantee's policy of maintaining a drug-free workplace;
  - (c) Any available drug counseling, rehabilitation, and employee assistance programs; and
  - (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will -
  - (a) Abide by the terms of the statement; and
  - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;



6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted.
  - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
  - (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

**Anti-Lobbying --** To the best of the Municipality of Anchorage's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

**Authority of Jurisdiction --** The consolidated plan is authorized under State and local law (as applicable) and the Municipality of Anchorage possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

**Consistency with plan --** The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

**Section 3 --** It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

Signature of Authorized Official

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Denis C. LeBlanc, Municipal Manager

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Date

## Specific CDBG Certifications

The Municipality of Anchorage certifies that:

**Citizen Participation** -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

**Community Development Plan** -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

**Following a Plan** -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

**Use of Funds** -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities that benefit low and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
2. Overall Benefit. The aggregate use of CDBG shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated one year period;
3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The Municipality of Anchorage will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the Municipality of Anchorage certifies that it lacks CDBG funds to cover the assessment.

**Excessive Force** -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State of Alaska and Municipal laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

**Compliance With Anti-discrimination laws** -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

**Lead-Based Paint** -- Its notification, inspection, testing and abatement procedures concerning lead-based paint will comply with the requirements of 24 CFR §570.608;

**Compliance with Laws** -- It will comply with applicable laws.

Signature of Authorized Official

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Denis C. LeBlanc, Municipal Manager

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Date

## Specific HOME Certifications

The Municipality of Anchorage certifies that:

**Tenant Based Rental Assistance** -- The Municipality of Anchorage intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of Municipality of Anchorage 's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

**Eligible Activities and Costs** -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

**Appropriate Financial Assistance** -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Signature of Authorized Official

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Denis C. LeBlanc, Municipal Manager

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Date

## ESG Certifications

The Municipality of Anchorage certifies that:

**Major rehabilitation/conversion** -- It will maintain any building for which assistance is used under the ESG program as a shelter for homeless individuals and families for at least 10 years. If the Municipality of Anchorage plans to use funds for purposes less than tenant-based rental assistance, the applicant will maintain any building for which assistance is used under the ESG program as a shelter for homeless individuals and families for at least 3 years.

**Essential Services** -- It will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure as long as the same general population is served.

**Renovation** -- Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

**Supportive Services** -- It will assist homeless individuals in obtaining appropriate supportive services, including permanent housing, medical and mental health treatment, counseling, supervision, and other services essential for achieving independent living, and other Federal State, local, and private assistance.

**Matching Funds** -- It will obtain matching amounts required under §576.71 of this title.

**Confidentiality** -- It will develop and implement procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project except with the written authorization of the person responsible for the operation of that shelter.

**Homeless Persons Involvement** -- To the maximum extent practicable, it will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, operating facilities, and providing services assisted through this program.

**Consolidated Plan** -- It is following a current HUD-approved Consolidated Plan.

Signature of Authorized Official

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Denis C. LeBlanc, Municipal Manager

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Date

## Appendix to Certifications

### INSTRUCTIONS CONCERNING LOBBYING AND DRUG-FREE WORKPLACE REQUIREMENTS:

#### A. Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

#### B. Drug-Free Workplace Certification

1. By signing and/or submitting this application or grant agreement, the Municipality of Anchorage is providing the certification.
2. The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the Municipality of Anchorage knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.
3. Workplaces under grants, for the Municipality of Anchorage other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.
4. Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).
5. If the workplace identified to the agency changes during the performance of the grant, the Municipality of Anchorage shall inform the agency of the change(s), if it previously identified the workplaces in question (see paragraph three).
6. The Municipality of Anchorage may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of Performance (Street address, city, county, state, zip code)

Municipality of Anchorage  
632 West 6<sup>th</sup> Avenue Suite 220  
Anchorage, Alaska 99501

Check **X** if there are workplaces on file that are not identified here.

The certification with regard to the drug-free workplace is required by 24 CFR part 24, subpart F.

7. Definitions of terms in the Non-procurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. The Municipality of Anchorage's attention is called, in particular, to the following definitions from these rules:

"Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15);

"Conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes;

"Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance;

"Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including: (i) All "direct charge" employees; (ii) all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and (iii) temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the Municipality of Anchorage 's payroll. This definition does not include workers not on the payroll of the Municipality of Anchorage (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the Municipality of Anchorage 's payroll; or employees of subrecipients or subcontractors in covered workplaces).

Signature of Authorized Official

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Denis C. LeBlanc, Municipal Manager

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Date

# Application for Federal Assistance

## U.S. Department of Housing and Urban Development

OMB Approval No.2501-0017 (exp. 03/31/2005)

1. Type of Submission

☐

Application

☐

Preapplication

2. Date Submitted

4. HUD Application Number

3. Date and Time Received by HUD

5. Existing Grant Number

6. Applicant Identification Number

7. Applicant's Legal Name

8. Organizational Unit

9. Address (give city, county, State, and zip code)

A. Address:

B. City:

C. County:

D. State:

E. Zip Code:

10. Name,title,telephone number,fax number, and e-mail of the person to be contacted on matters involving this application (including area codes)

A. Name:

B. Title:

C. Phone:

D. Fax:

E. E-mail:

11. Employer Identification Number (EIN) or SSN

12. Type of Applicant (enter appropriate letter in box)

13. Type of Application

☐

New

☐

Continuation

☐

Renewal

☐

Revision

If Revision, enter appropriate letters in box(es)

☐
☐

A. Increase Amount B. Decrease Amount C. Increase Duration

D. Decrease Duration E. Other (Specify)

A. State

I. University or College

B. County

J. Indian Tribe

C. Municipal

K. Tribally Designated Housing Entity (TDHE)

D. Township

L. Individual

E. Interstate

M. Profit Organization

F. Intermunicipal

N. Non-profit

G. Special District

O. Public Housing Authority

H. Independent School District

P. Other (Specify)

14. Name of Federal Agency

**U.S. Department of Housing and Urban Development**

15. Catalog of Federal Domestic Assistance (CFDA) Number

**14 ---**

Title:

Component Title:

16. Descriptive Title of Applicant's Program

17. Areas affected by Program (boroughs, cities, counties, States, Indian Reservation, etc.)

18a. Proposed Program start date

18b. Proposed Program end date

19a. Congressional Districts of Applicant

19b. Congressional Districts of Program

20. Estimated Funding: **Applicant must complete the Funding Matrix on Page 2.**

21. Is Application subject to review by State Executive Order 12372 Process?

A. Yes

☐

This preapplication/application was made available to the State Executive Order 12372 Process for review on: Date \_\_\_\_\_

B. No

☐

Program is not covered by E.O. 12372

☐

Program has not been selected by State for review.

22. Is the Applicant delinquent on any Federal debt?

☐

No

☐

Yes If "Yes," explain below or attach an explanation.



## Funding Matrix

The applicant must provide the funding matrix shown below, listing each program for which HUD funding is being requested, and complete the certifications.

Grant Program*	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income	Total
<b>Grand Totals</b>									

\* For FHIPs, show both initiative and component

## Certifications

I certify, to the best of my knowledge and belief, that no Federal appropriated funds have been paid, or will be paid, by or on behalf of the applicant, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress, in connection with the awarding of this Federal grant or its extension, renewal, amendment or modification. If funds other than Federal appropriated funds have or will be paid for influencing or attempting to influence the persons listed above, I shall complete and submit Standard Form-LLL, Disclosure Form to Report Lobbying. I certify that I shall require all sub awards at all tiers (including sub-grants and contracts) to similarly certify and disclose accordingly.

Federally recognized Indian Tribes and tribally designated housing entities (TDHEs) established by Federally-recognized Indian tribes as a result of the exercise of the tribe's sovereign power are excluded from coverage of the Byrd Amendment, but State-recognized Indian tribes and TDHEs established under State law are not excluded from the statute's coverage.

This application incorporates the Assurances and Certifications (HUD-424B) attached to this application or renews and incorporates for the funding you are seeking the Assurances and Certifications currently on file with HUD. To the best of my knowledge and belief, all information in this application is true and correct and constitutes material representation of fact upon which HUD may rely in awarding the agreement.

23. Signature of Authorized Official	Name (printed)
Title	Date (mm/dd/yyyy)

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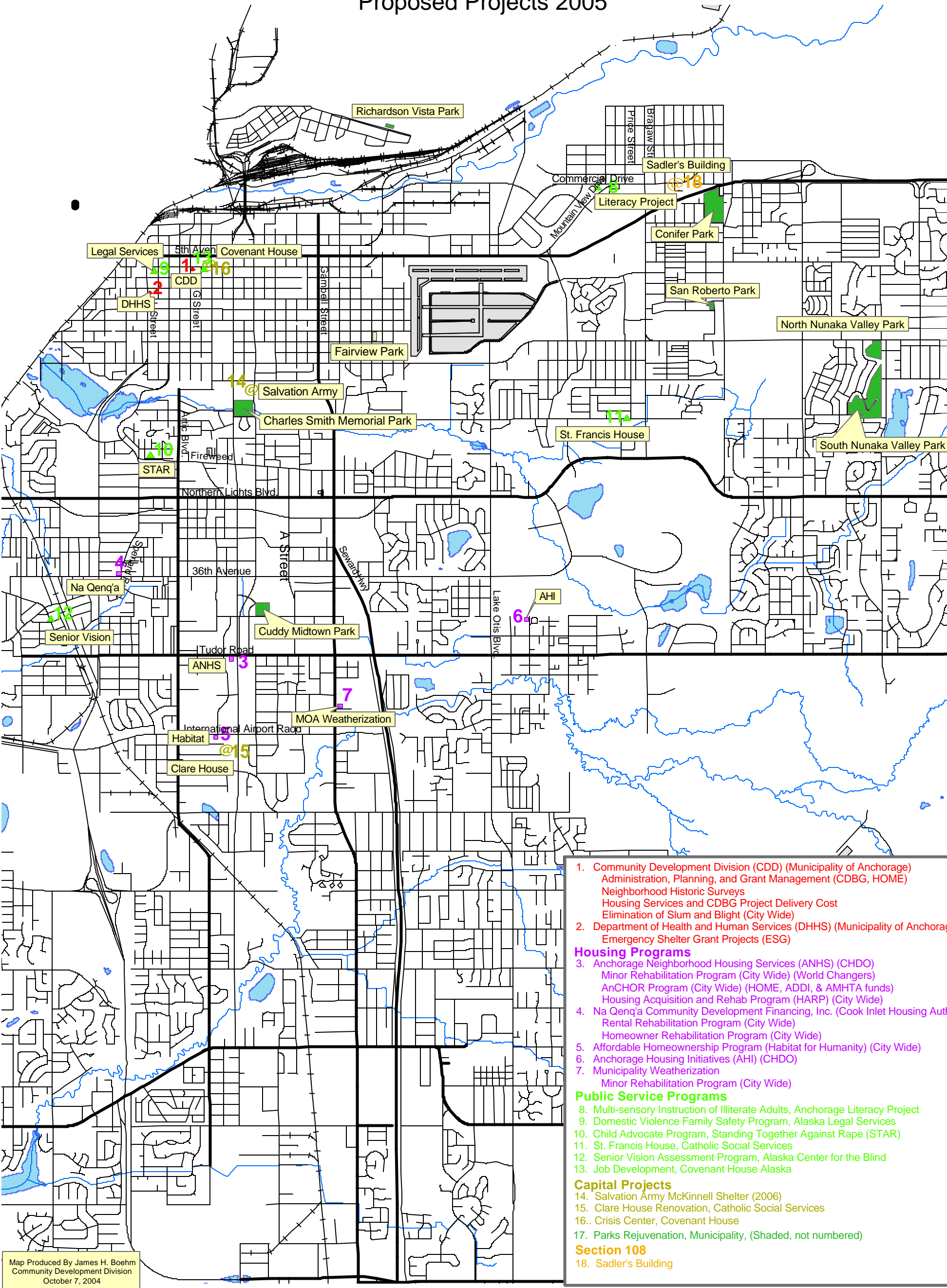
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Title	Date (mm/dd/yyyy)

# Anchorage

## Proposed Projects 2005



- 1. Community Development Division (CDD) (Municipality of Anchorage) Administration, Planning, and Grant Management (CDBG, HOME) Neighborhood Historic Surveys Housing Services and CDBG Project Delivery Cost Elimination of Slum and Blight (City Wide)
- 2. Department of Health and Human Services (DHHS) (Municipality of Anchorage) Emergency Shelter Grant Projects (ESG)
- Housing Programs**
- 3. Anchorage Neighborhood Housing Services (ANHS) (CHDO) Minor Rehabilitation Program (City Wide) (World Changers) AnCHOR Program (City Wide) (HOME, ADDI, & AMHTA funds) Housing Acquisition and Rehab Program (HARP) (City Wide)
- 4. Na Qen'q'a Community Development Financing, Inc. (Cook Inlet Housing Authority) Rental Rehabilitation Program (City Wide) Homeowner Rehabilitation Program (City Wide)
- 5. Affordable Homeownership Program (Habitat for Humanity) (City Wide)
- 6. Anchorage Housing Initiatives (AHI) (CHDO)
- 7. Municipality Weatherization Minor Rehabilitation Program (City Wide)
- Public Service Programs**
- 8. Multi-sensory Instruction of Illiterate Adults, Anchorage Literacy Project
- 9. Domestic Violence Family Safety Program, Alaska Legal Services
- 10. Child Advocate Program, Standing Together Against Rape (STAR)
- 11. St. Francis House, Catholic Social Services
- 12. Senior Vision Assessment Program, Alaska Center for the Blind
- 13. Job Development, Covenant House Alaska
- Capital Projects**
- 14. Salvation Army McKinnell Shelter (2006)
- 15. Clare House Renovation, Catholic Social Services
- 16. Crisis Center, Covenant House
- 17. Parks Rejuvenation, Municipality, (Shaded, not numbered)
- Section 108**
- 18. Sadler's Building

Map Produced By James H. Boehm  
Community Development Division  
October 7, 2004

