

Safe System Approach

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**PROJECT MANAGEMENT
& ENGINEERING**

Safe System Approach

- Safe System Approach
 - Principals of the Safe System Approach
 - Objectives of the Safe System Approach
 - Crash Reduction (Traditional Approach)
 - Safer Speeds
 - Safer Roads
 - Anticipate Human Error
 - Accommodate Human Injury Tolerances
 - Post-Crash Care
- Vision Zero Lesson from Finland



Principals of the Safe System Approach



Objectives of a Safe System Approach

Safer People

- Encourage safe, responsible driving and behavior by people who use our roads and create conditions that prioritize their ability to reach their destination unharmed.

Safer Vehicles

- Expand the availability of vehicle systems and features that help to prevent crashes and minimize the impact of crashes on both occupants and non-occupants.

Safer Speeds

- Promote safer speeds in all roadway environments through a combination of thoughtful, equitable, context-appropriate roadway design, appropriate speed-limit setting, targeted education, outreach campaigns, and enforcement.

Safer Roads

- Design roadway environments to mitigate human mistakes and account for injury tolerances, to encourage safer behaviors, and to facilitate safe travel by the most vulnerable users.

Post-Crash Care

- Enhance the survivability of crashes through expedient access to emergency medical care, while creating a safe working environment for vital first responders and preventing secondary crashes through robust traffic incident management practices.

Safe System Approach vs Traditional Approach

Traditional Approach

Prevent Crashes

Design for Perfect Behavior

Accommodate High Speeds

Individual Responsibility

Reactive to Crash History

Safe System Approach

- Prevent Death and Serious Injury

- Design for Human Mistakes/Limitations

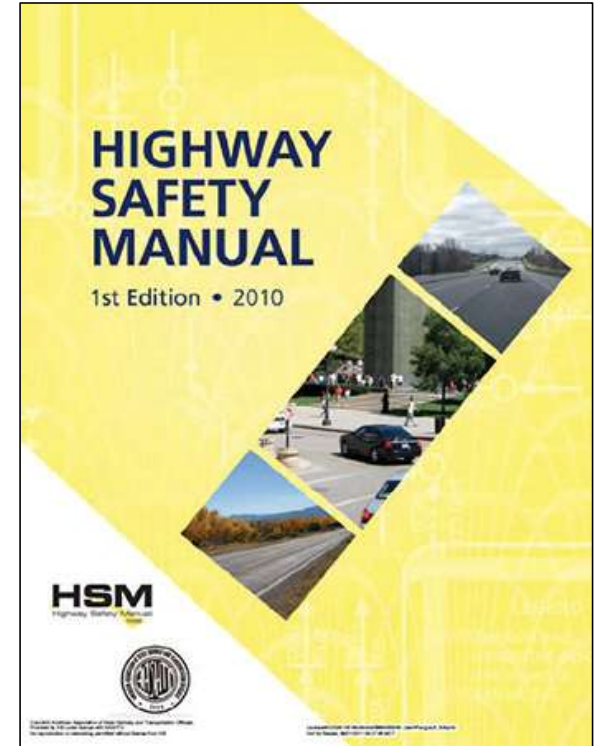
- Reduce System Kinetic Energy

- Shared Responsibility

- Proactively Identify and Address Risks

Traditional Road Safety Approach -Crash Reduction

- Crash Modification Factor
 - A multiplicative factor that indicates the proportion of crashes that would be expected after implementing a countermeasure.
 - $CMF < 1$ = reduction
 - $CMF = 1$ = no change
 - $CMF > 1$ = increase
- Crash Reduction Factor
 - Another way of representing the expected effect of a countermeasure in terms of the percentage decrease in crashes
 - $CRF > 0\%$ = reduction
 - $CRF = 0\%$ = no change
 - $CRF < 0\%$ = increase



Traditional Road Safety Approach -Spenard Project Example

Traditional Approach

Spenard Rd 2011



Spenard Rd 2025



Traditional Road Safety Approach - Spenard Project Example

Road Diet
19-47% Reduction in Total Crashes

US Department of Transportation
Federal Highway Administration

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Proven Safety Countermeasures

Road Diets (Roadway Reconfiguration)

A Road Diet, or roadway reconfiguration, can improve safety, calm traffic, provide better mobility and access for all road users, and enhance overall quality of life. A Road Diet typically involves converting an existing four-lane undivided roadway to a three-lane roadway consisting of two through lanes and a center two-way left-turn lane (TWLTL).

Safety Benefits:
4 Lane to 3 Lane Road Diet Conversions
19-47% reduction in total crashes.¹

BEFORE AFTER

Pedestrian Refuge Island
46% Reduction in Pedestrian Crashes

US Department of Transportation
Federal Highway Administration

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Medians and Pedestrian Refuge Islands in Urban and Suburban Areas

A **median** is the area between opposing lanes of traffic, excluding turn lanes. Medians in urban and suburban areas can be defined by pavement markings, raised medians, or islands to separate motorized and non-motorized road users.

A **pedestrian refuge island** (or crossing area) is a median with a refuge area that is intended to help protect pedestrians who are crossing a road.

Safety Benefits:
Median with Marked Crosswalk
46% reduction in pedestrian crashes.²

Pedestrian crashes account for approximately 17 percent of all traffic fatalities annually, and 74 percent of these occur at non-intersection locations.¹ For pedestrians to safely cross a roadway, they must estimate vehicle speeds, determine acceptable gaps in traffic based on their walking speed, and predict vehicle paths. Installing a median or pedestrian refuge island can

roadways, particularly in areas with a significant mix of pedestrian and vehicle traffic, traffic volumes over 9,000 vehicles per day, and travel speeds 35 mph or greater. Medians/refuge islands should be at least 4-ft wide, but preferably 8 ft for pedestrian comfort. Some example locations that may benefit from medians or pedestrian refuge islands include:

Crosswalk Visibility Enhancement
40% Reduction in Pedestrian Crashes

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Crosswalk Visibility Enhancements

Poor lighting conditions, obstructions such as parked cars, and horizontal or vertical roadway curvature can reduce visibility at crosswalks, contributing to safety issues. For multilane roadway crossings where vehicle volumes are in excess of 10,000 Average Annual Daily Traffic (AADT), a marked crosswalk alone is typically not sufficient. Under such conditions, more substantial crossing improvements could prevent an increase in pedestrian crash potential.

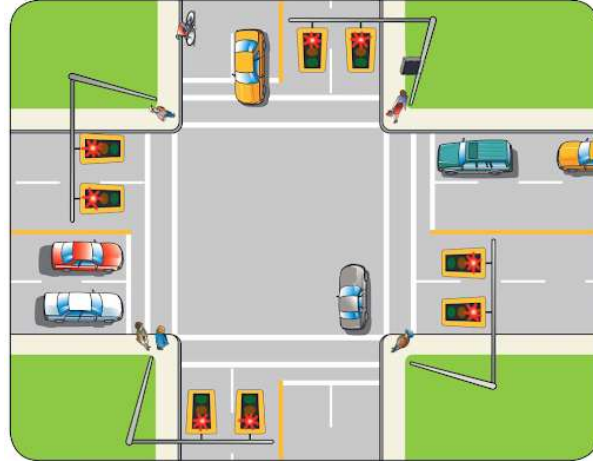
These main crosswalk visibility enhancements help make crosswalks and the pedestrians, bicyclists, wheelchair and other mobility device users, and transit users using them more visible to drivers. These include high-visibility crosswalks, lighting, and signing and pavement markings. These enhancements can also assist users in deciding where to cross. Agencies can implement these features as standalone or combination enhancements to indicate the preferred location for users to cross.

Safety Benefits:
High-visibility crosswalks can reduce pedestrian injury crashes up to:
40%¹

High-visibility crosswalks include high-visibility crosswalk use patterns, a marked crosswalk to indicate where a driver should stop or yield to

Traditional Road Safety Approach -Crash Reduction vs Crash Severity

Conversion of Intersection to Roundabout
CMF = 1.58 CRF = -58%



Traditional Road Safety Approach - Crash Reduction vs Crash Severity

Table 23 Crash Severity Distribution Before and After Roundabout Construction

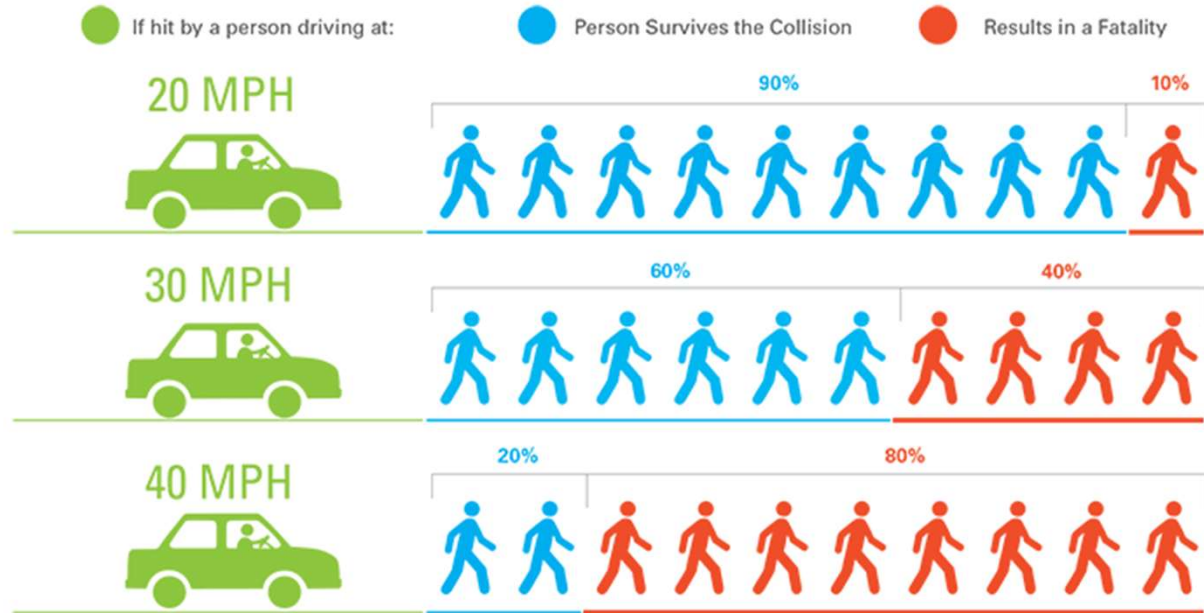
Severity Type	Before Period		After Period	
	Frequency	Percentage of Total	Frequency	Percentage of Total
Single and Double Lane Roundabouts				
Fatal	21	0.26%	5	0.06%
A-Level	129	1.62%	58	0.65%
B-Level	374	4.71%	192	2.14%
C-Level	1154	14.53%	577	6.42%
PDO	6265	78.87%	8160	90.75%
Total	7943	100.00%	8992	100.00%

A – Serious Injury **B** – Minor Injury **C** – Possible Injury **PDO** – Property Damage Only



Objectives of a Safe System Approach, Safer Speeds

- Why focus on Lower Speeds?
 - Safe System Approach focuses on the forces involved in a crash, reducing those forces to improve survivability.





Objectives of a Safe System Approach, Safer Speeds

- Kinetic energy reduction through reduced speed (v) is not linear.

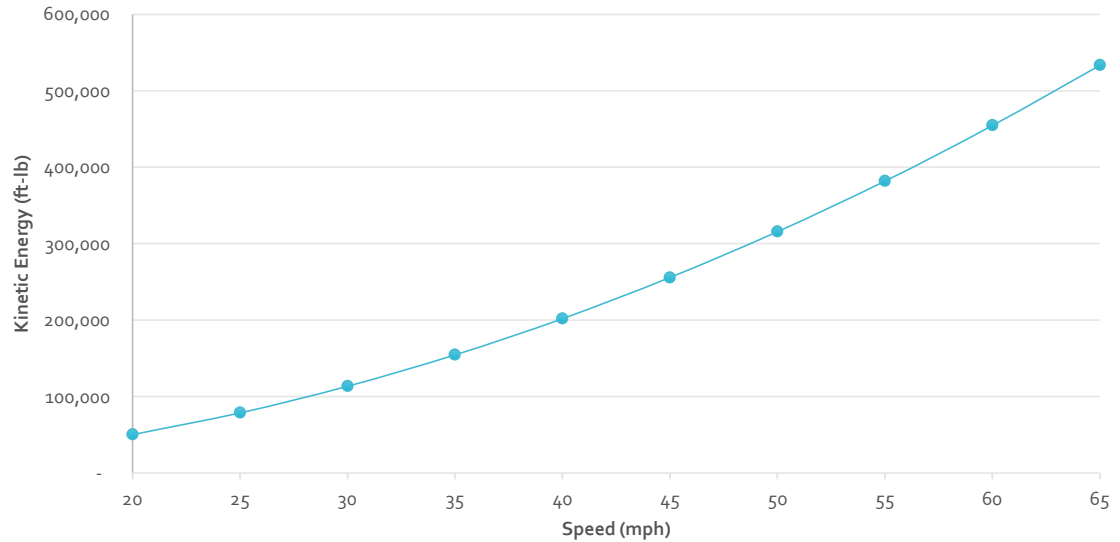
$$KE = \frac{1}{2}mv^2$$

m=mass (slugs)

v=velocity (ft/s)

KE=Kinetic energy (lb-ft)

Toyota RAV 4 Speed vs Kinetic Energy



- New Zealand Road Safety: Mistakes



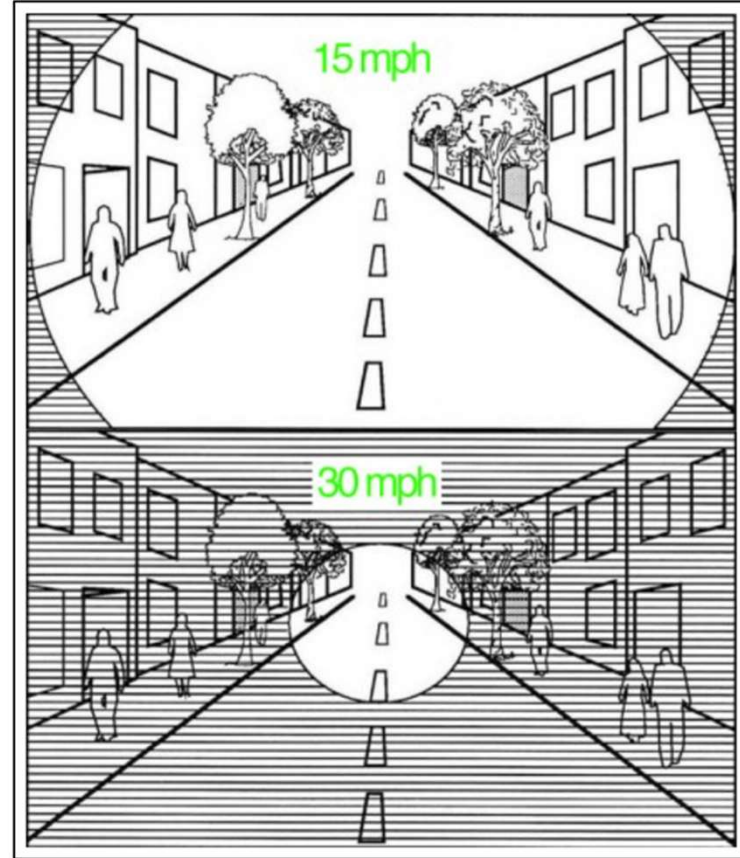
Trigger
Warning



<https://www.youtube.com/watch?v=B2rFTbvwtco>



Objectives of a Safe System Approach, Safer Speeds



Visual perception at different speeds, streets.mn



Objectives of a Safe System Approach, Safer Roads



Source: Toole Design Group

THE SAFE SYSTEM APPROACH

ANTICIPATE
HUMAN ERROR

ACCOMMODATE
HUMAN INJURY
TOLERANCES

SEPARATE
USERS
IN SPACE

SEPARATE
USERS
BY TIME

INCREASE
ATTENTIVENESS
AND
AWARENESS

REDUCE
SPEEDS

REDUCE
IMPACT
FORCES

Objectives of a Safe System Approach, Safer Roads

Anticipate Human Error

Separate Users in Space



THE SAFE SYSTEM APPROACH



Objectives of a Safe System Approach, Safer Roads

Anticipate Human Error

Separate Users in Time

Proven Safety Countermeasures

Proven Safety Countermeasures

Safety Benefits:

- 55%** reduction in pedestrian crashes.¹
- 29%** reduction in total crashes.⁴
- 15%** reduction in fatal and serious injury crashes.⁴

Sequence for a PHB. Source: MUTCD 2023 Edition, Chapter 4J, FHWA

Nearly 74 percent of pedestrian fatalities occur at non-intersection locations, and vehicle speeds are often a major contributing factor.¹ As a safety strategy to address this pedestrian crash risk, the PHB is an intermediate option between a flashing beacon and a full pedestrian signal because it assigns right of way and provides positive stop control. It also allows motorists to proceed once the pedestrian has cleared their side of the travel lane(s), reducing vehicle delay.

Transportation agencies should refer to the *Manual on Uniform Traffic Control Devices (MUTCD)* for information on the application of PHBs.² Transportation agencies should locate pedestrian signals to be accessible for all users.

Example of PHB installed on a mast arm. Source: FHWA

For more information on this and other FHWA Proven Safety Countermeasures, please visit <https://highways.dot.gov/safety/proven-safety-countermeasures> and <https://highways.dot.gov/sites/fhwa.dot.gov/files/2022-06/fhwasa18064.pdf>.

¹National Center for Statistics and Analysis. (2020, March). Pedestrians 2018 State Traffic Safety Facts Report No. DOT HS 812 803. National Highway Traffic Safety Administration.

²Manual on Uniform Traffic Control Devices, Chapter 4J, FHWA, (2020).

³ICMIP ID: 2022-0628 Report #14. ICMIP Report #40. Development of Crash Modification Factors for Uncontrolled Pedestrian Crossing Treatments. TRB, (2017).

⁴ICMIP ID: 2011-2012. Highway 40 and Park 1.5. Safety Effectiveness of the FHWA Pedestrian Crossing Treatment. FHWA-HIS-10-052. (2010).

Proven Safety Countermeasures

Proven Safety Countermeasures

Safety Benefits:

- 13%** reduction in pedestrian-vehicle crashes at intersections.²

Leading Pedestrian Interval

A leading pedestrian interval (LPI) gives pedestrians the opportunity to enter the crosswalk at an intersection 3-7 seconds before vehicles are given a green indication. Pedestrians can better establish their presence in the crosswalk before vehicles have priority to turn right or left.

LPIs provide the following benefits:

- Increased visibility of crossing pedestrians.
- Reduced conflicts between pedestrians and vehicles.
- Increased likelihood of motorists yielding to pedestrians.
- Enhanced safety for pedestrians who may be slower to start into the intersection.

FHWA's Handbook for Designing Roadways for the Aging Population recommends the use of the LPI at intersections with high turning vehicle volumes. Transportation agencies should refer to the *Manual on Uniform Traffic Control Devices* for guidance on LPI timing and ensure that pedestrian signals are accessible for all users.¹ Costs for implementing LPIs are very low when only signal timing alteration is required.

An LPI allows a pedestrian to establish a presence in the crosswalk before vehicles are given a green indication. Source: FHWA

LPIs reduce potential conflicts between pedestrians and turning vehicles. Source: FHWA

For more information on this and other FHWA Proven Safety Countermeasures, please visit <https://highways.dot.gov/safety/proven-safety-countermeasures> and <https://highways.dot.gov/sites/fhwa.dot.gov/files/2022-06/fhwasa19040.pdf>.

¹Manual on Uniform Traffic Control Devices (MUTCD), Section 4.05, FHWA, (2023).

²ICMIP ID: 0118. Goughouse, E., D. Corlier, C. Lyon, B. Pavaozzi, & Lon, P. Chun, L. Hightower, and K. Sigler. Safety Evaluation of Pedestrian Left-Turn Priority and Leading Pedestrian Intervals on Pedestrian Safety. Report No. FHWA-HIS-18-044. Federal Highway Administration, (October 2018).

THE SAFE SYSTEM APPROACH

ANTICIPATE
HUMAN ERROR

ACCOMMODATE
HUMAN INJURY
TOLERANCES

SEPARATE
USERS
IN SPACE

SEPARATE
USERS
IN TIME


INCREASE
ATTENTIVENESS
AND
AWARENESS

REDUCE
SPEEDS

REDUCE
IMPACT
FORCES


Objectives of a Safe System Approach, Safer Roads

Anticipate Human Error
Increase Attentiveness and Awareness



Safety Benefits:
RRFBs can reduce crashes up to: **47%** for pedestrian crashes.⁴

RRFBs can increase motorist yielding rates up to: 98% (varies by speed limit, number of lanes, crossing distance, and time of day).¹



RRFBs used at a trail crossing. Source: LR

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Rectangular Rapid Flashing Beacons (RRFB)

A marked crosswalk or pedestrian warning sign can improve safety for pedestrians crossing the road, but at times may not be sufficient for drivers to visibly locate crossing locations and yield to pedestrians. To enhance pedestrian conspicuity and increase driver awareness of uncontrolled, marked crosswalks, transportation agencies can install a pedestrian-activated Rectangular Rapid Flashing Beacon (RRFB) to accompany a pedestrian warning sign. RRFBs consist of two, rectangular-shaped yellow indications, each with a light-emitting diode (LED)-array-based light source.¹ RRFBs flash with an alternating high frequency when activated to enhance conspicuity of pedestrians of the crossing to drivers.

Transportation agencies should refer to the *Manual on Uniform Traffic Control Devices (MUTCD)* for information on the application of RRFBs.¹

Applications

The RRFB is applicable to many types of pedestrian crossings but is particularly effective at multilane crossings with speed limits less than 40 miles per hour.² Research suggests RRFBs can result in motorist yielding rates as high as 98 percent at marked crosswalks, but varies depending on the location, posted speed limit, pedestrian crossing distance, on- vs. versus two-way road, and the number of travel lanes.¹ RRFBs can also accompany school or trail crossing warning signs.

RRFBs are placed on both sides of a crosswalk below the pedestrian crossing sign and above the diagonal downward arrow plaque pointing at the crossing.¹ The flashing pattern can be activated with pushbuttons or passive (e.g., video or infrared) pedestrian detection, and should be unlit when not activated.

Considerations


Agencies should:²

- Install RRFBs in the median rather than the far-side of the roadway if there is a pedestrian refuge or other type of median.
- Use solar-power panels to eliminate the need for a power source.
- Reserve the use of RRFBs for locations with significant pedestrian safety issues, as over-use of RRFB treatments may diminish their effectiveness.

Agencies shall not:²

- Use RRFBs without the presence of a pedestrian, school or trail crossing warning sign.
- Use RRFBs for crosswalks across approaches controlled by YIELD signs, STOP signs, traffic control signals, or pedestrian hybrid beacons, except for the approach or egress from a roundabout.

For more information on this and other FHWA Proven Safety Countermeasures, please visit <https://highways.dot.gov/safety/proven-safety-countermeasures> and https://highways.dot.gov/sites/fhwa.dot.gov/files/2022-06/techSheet_RRFB_2018.pdf.



FHWA-SA-21-053



Safety Benefits:
High-visibility crosswalks can reduce pedestrian injury crashes up to: **40%**¹

Intersection lighting can reduce pedestrian crashes up to: 42%²

Advance yield or stop markings and signs can reduce pedestrian crashes up to: 25%³

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Crosswalk Visibility Enhancements

Poor lighting conditions, obstructions such as parked cars, and horizontal or vertical roadway curvature can reduce visibility of crosswalks, contributing to safety issues. For multilane roadway crossings where vehicle volumes are in excess of 10,000 Average Annual Daily Traffic (AADT), a marked crosswalk alone is typically not sufficient. Under such conditions, more substantial crossing improvements could prevent an increase in pedestrian crash potential.

Three main crosswalk visibility enhancements help make crosswalks and the pedestrians, bicyclists, wheelchair and other mobility device users, and transit users using them more visible to drivers. These include high-visibility crosswalks, lighting, and signing and pavement markings. These enhancements can also assist users in deciding where to cross. Agencies can implement these features as standalone or combination enhancements to indicate the preferred location for users to cross.

High-visibility crosswalks

High-visibility crosswalks use patterns (e.g., bar pairs, continental, ladder) that are visible to both the driver and pedestrian from farther away compared to traditional transverse line crosswalks. They should be considered of all midblock pedestrian crossings and uncontrolled intersections. Agencies should use materials such as inlay or thermoplastic tape, instead of paint or brick, for highly reflective crosswalk markings.

In-street signing, such as "STOP Here for Pedestrians" or "YIELD Here to Pedestrians" may be appropriate on roads with two- or three-lane roads where speed limits are 30 miles per hour or less.



Source: FHWA

For more information on this and other FHWA Proven Safety Countermeasures, please visit <https://highways.dot.gov/safety/proven-safety-countermeasures> and https://highways.dot.gov/files/2022-06/techSheet_VizEnhancem2018.pdf.



FHWA-SA-21-049

¹ Manual on Uniform Traffic Control Devices (MUTCD), Chapter 6, R15A, (2015)

² "Rectangular Rapid Flash Beacons" in PEDSAFE, Pedestrian Safety Guide and Countermeasures Selection System, FHWA, (2013)

³ Fitzpatrick et al. "98% You Stop for Me?" Roadside Design and Traffic Control Devices Installation on Driver Yielding to Pedestrians in a Crossing with a Rectangular Rapid Flashing Beacon", Report No. ITS-CIS-02, Texas A&M Transportation Institute, (2016)

⁴ CMF ID: 5226 NCHRP Research Report 841 Development of Crash Modification Factors for Uncontrolled Pedestrian Crossing Treatments, (2017)

¹ CMF ID: 4122 Chen, L. C., Chen, and B. Ewing, The Behavior Effectiveness of Pedestrian Safety Countermeasures on Urban Intersections - Lessons from a New York City Experience (2012)

² CMF ID: 433 Ewa, S. and Vias, T. Handbook of Road Safety Measures, Oxford, United Kingdom, Elsevier, (2006)

³ CMF ID: 5012 Weaver et al. Development of Crash Modification Factors for Uncontrolled Pedestrian Crossing Treatments, FHWA, (2017)

Transportation agencies should refer to the Manual on Uniform Traffic Control Devices (MUTCD) for information on crosswalk markings (Chapter 3C) and in-street signing (Section 2B.19 and 2B.25)

THE SAFE SYSTEM APPROACH

ANTICIPATE
HUMAN ERROR

ACCOMMODATE
HUMAN INJURY
TOLERANCES

SEPARATE
USERS
IN SPACE

SEPARATE
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INCREASE
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AND
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REDUCE
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FORCES

Objectives of a Safe System Approach, Safer Roads

Accommodate Human Injury
Tolerances,
Reduce Speeds



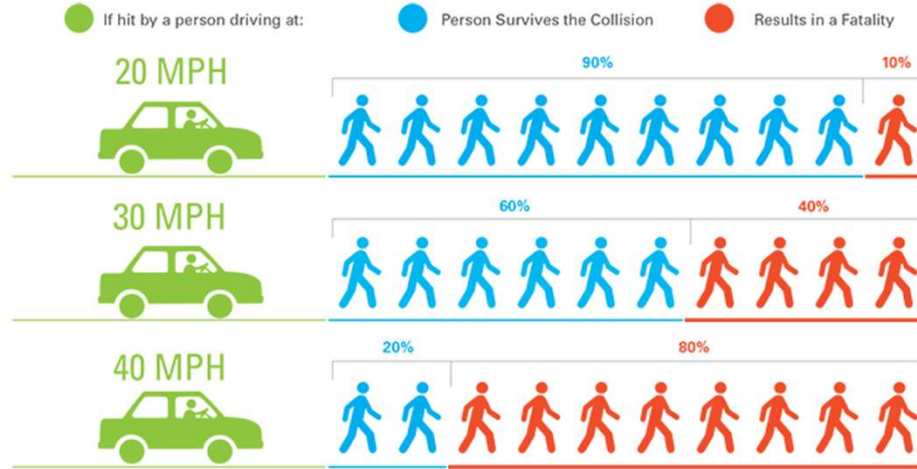
Image Source: ChatGPT

THE SAFE SYSTEM APPROACH



Objectives of a Safe System Approach, Safer Roads

Accommodate Human Injury Tolerances,
Reduce Speeds



- The Challenge
 - Anchorage High Crash Network roads operate at speeds that represent a significant risk to pedestrians
 - Significant speed reductions are required to achieve speeds that accommodate human injury tolerances.

Posted Speed	Avg 85% Speed	Avg 50% Speed
30	39	33
35	41	35
40	45	39
45	50	44

Source: *Inrix IQ*

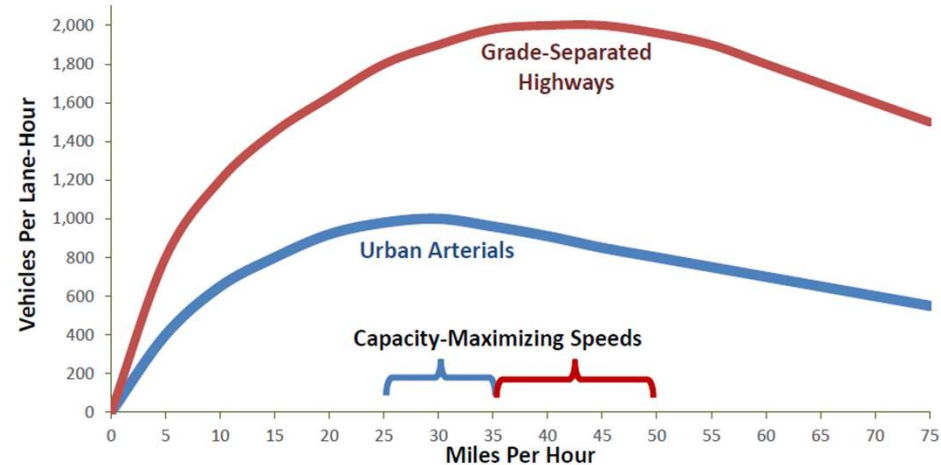


Objectives of a Safe System Approach, Safer Roads

Accommodate Human Injury Tolerances,
Reduce Speeds

- The Good News
 - Reducing speed is possible even on urban arterials.
 - Reducing speed may even benefit traffic capacity on urban arterials.

Figure 14 Traffic Volumes Versus Speed for Urban Arterials and Highways



Since faster traffic requires more shy distance (separation) between vehicles, roadway capacity declines as speeds increase. Under optimal (dry, clear and level) conditions capacity typically peaks at 25-35 mph (40-60 kph) on urban arterials and 35-50 mph (60-80 kph) on grade-separated highways, reflecting LOS C-D. Capacity-optimizing speeds tend to decline with more interchanges and denser traffic.

Source: *Traffic Speed Versus Roadway Capacity; Evaluating how tariff speeds affect vehicle flows and congestion costs*, Victoria Transport Policy Institute, 2025



Objectives of a Safe System Approach, Safer Roads

Accommodate Human Injury Tolerances,
Reduce Speeds

• The Other News

- Research shows that significant speed reductions are not achieved when only one speed management tool is deployed.
- Significant speed reductions require multiple tools deployed together, in a context appropriate way.



THE SAFE SYSTEM APPROACH

ANTICIPATE HUMAN ERROR

ACCOMMODATE HUMAN INJURY TOLERANCES

SEPARATE USERS IN SPACE

SEPARATE USERS IN TIME


INCREASE ATTENTIVENESS AND AWARENESS

REDUCE SPEEDS


REDUCE IMPACT FORCES

Objectives of a Safe System Approach, Safer Roads

Accommodate Human Injury Tolerances, Reduce Impact Forces



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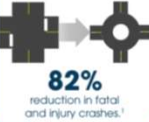


Roundabouts

The modern roundabout is an intersection with a circular configuration that safely and efficiently moves traffic. Roundabouts feature channelized, curved approaches that reduce vehicle speed, entry yield control that gives right-of-way to circulating traffic, and counterclockwise flow around a central island that minimizes conflict points. The net result of lower speeds and reduced conflicts at roundabouts is an environment where crashes that cause injury or fatality are substantially reduced.

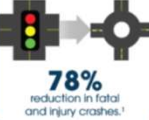
Roundabouts are not only a safer type of intersection; they are also efficient in terms of keeping people moving. Even while coming traffic, they can reduce delay and queuing when compared to other intersection alternatives. Furthermore, the lower vehicular speeds and reduced conflict environment can create a more suitable environment for walking and bicycling.

Roundabouts can be implemented in both urban and rural areas under a wide range of traffic conditions. They can replace signals, two-way stop controls, and all-way stop controls. Roundabouts are an effective option for managing speed and transitioning traffic from high-speed to low-speed environments, such as freeway interchange ramp terminals, and rural intersections along high-speed roads.



Safety Benefits:
Two-Way Stop-Controlled Intersection to a Roundabout

82%
reduction in fatal and injury crashes.¹




Safety Benefits:
Signalized Intersection to a Roundabout


78%
reduction in fatal and injury crashes.¹

For more information on this and other FHWA Proven Safety Countermeasures, please visit <https://highways.dot.gov/safety/proven-safety-countermeasures> and <https://highways.dot.gov/safety/intersection-safety/intersection-types/roundabouts>.


FHWA-SA-21-002

¹ FHWA ID: 211289 AASHTO, The Highway Safety Manual, American Association of State Highway Transportation Professionals, Washington, D.C., (2016).





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Roadside Design Improvements at Curves

Horizontal curves account for 27 percent of all fatal crashes and 80 percent of all fatal crashes of curves are roadway departure crashes.¹ Roadside design improvements at curves is a strategy encompassing several treatments that target the high-risk roadside environment along the outside of horizontal curves. These treatments can reduce roadway departure fatalities and serious injuries by giving vehicles the opportunity to recover safely and by reducing crash severity.

Roadside design improvements can be implemented alone or in combination, and are particularly recommended of horizontal curves—where data indicates a higher risk for roadway departure fatalities and serious injuries.

Safety Benefits:

Flatten slope from 1V:24H to 1V:41H:

8%
reduction for single-vehicle crashes.²

Flatten slope from 1V:41H to 1V:64H:

12%
reduction for single-vehicle crashes.²

Increase the distance to roadside features from 3.3 ft to 16.7 ft:

22%
reduction for all crashes.³

Increase the distance to roadside features from 16.7 ft to 30 ft:

44%
reduction for all crashes.³

Roadside Design Improvements to Provide for a Safe Recovery

In cases where a vehicle leaves the roadway, having strategic roadside design elements, including an added or widened shoulder, flattened side slopes, or a widened clear zone can provide drivers with an opportunity to regain control and re-enter the roadway in their lane or come to a safe stop before rolling over or encountering a fixed object.

- A **clear zone** is an unobstructed, traversable roadside area that allow a driver to stop safely or regain control of a vehicle that has left the roadway. Agencies should avoid adding new fixed objects such as trees and utility cabinets or poles in the clear zone. AASHTO's Roadside Design Guide details the clear zone width adjustment factors to be applied at horizontal curves.
- **Slope flattening** reduces the steepness of the side slopes to increase drivers' ability to keep the vehicle stable, regain control of the vehicle, and avoid obstacles. Slopes of 1V:41H or flatter are considered recoverable (i.e., drivers can retain control of a vehicle by slowing or stopping). Slopes between 1V:24H and 1V:41H are generally considered traversable, but non-recoverable (i.e., smart vehicle will continue to the bottom of the slope).


For more information on this and other FHWA Proven Safety Countermeasures, please visit <https://highways.dot.gov/safety/proven-safety-countermeasures> and <https://highways.dot.gov/safety/rwd/provide-safe-recovery/clearzones/clearzones>.

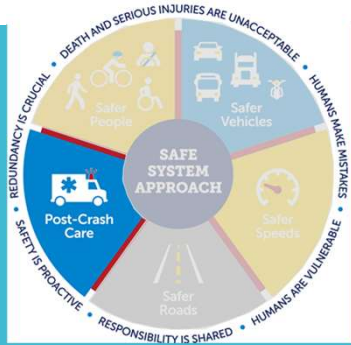
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¹ Fatality Analysis Reporting System.

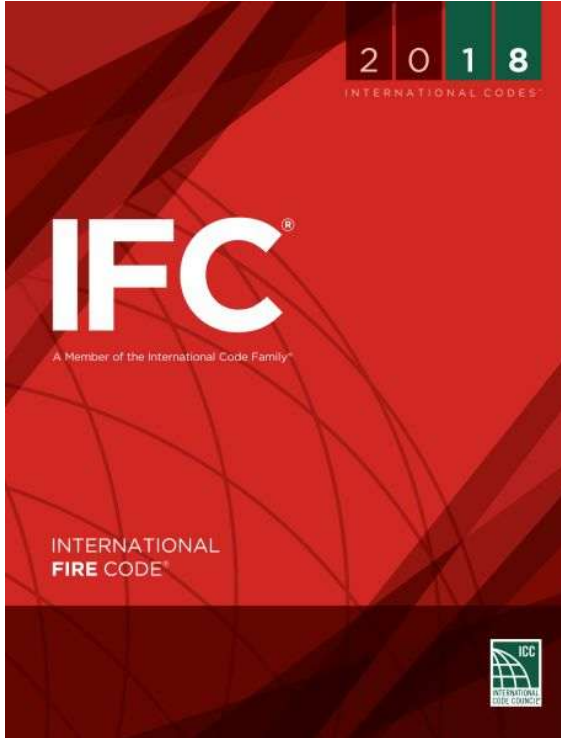
² FHWA ID: 8027-8032 NCHRP Report 817: Accident Modification Factors for Traffic Engineering and Safety Improvements, (2008).

³ FHWA ID: 30,360 Eval. R., and Vol. 1 Handbook of Road Safety Measures, (2006).





Objectives of a Safe System Approach, Post-Crash Care





Picture: Finnish Cycling Embassy

Vision Zero Lesson from Finland