

2026 Girdwood Fire Department Budget - Draft

GBOS Final Budget meeting

	FIRE 2024	2025	2026		EMS
LABOR STAFF	\$ 829,567	\$ 899,245	\$ 970,033		\$ 651,716
LABOR PAID ON CALL			\$ 41,000		\$ 41,000
Retirement Contribution	\$ 36,000	\$ 36,000	\$ 45,000		\$ 3,000
Health Insurance	\$ 92,440	\$ 137,600	\$ 164,000		\$ 10,000
Labor Total	\$ 958,007	\$ 1,072,845	\$ 1,222,059	\$ 149,214	\$ 705,716
NON-LABOR					
Office Supplies	\$ 2,500	\$ 2,000	\$ 1,800		\$ 1,000
Operating Expenses	\$ 43,075	\$ 47,000	\$ 50,000		\$ 24,000
Fuel	\$ 18,000	\$ 12,000	\$ 12,000		\$ 9,000
Uniforms	\$ 8,000	\$ 5,000	\$ 6,974		\$ 5,000
Repair and Maint	\$ 9,500	\$ 5,000	\$ 7,000		\$ 2,000
Professional Services	\$ 50,500	\$ 54,000	\$ 50,000		\$ 34,000
Communications	\$ 10,000	\$ 10,000	\$ 15,000		\$ 6,500
Travel Expenditures	\$ 5,000	\$ 5,000	\$ 5,000		\$ -
Insurance	\$ 46,000	\$ 46,000	\$ 56,000		\$ 56,000
Training	\$ 28,000	\$ 28,000	\$ 50,000		\$ 36,000
Non-Labor Total	\$ 220,575	\$ 214,000	\$ 253,774	\$ 39,774	\$ 173,500
Total	\$ 1,178,582	\$ 1,286,845	\$ 1,475,833	\$ 188,988	\$ 879,216
Vehicle maintenance	\$ 30,000	\$ 35,000	\$ 20,000		
Capital Contributions	\$ 74,000	\$ 74,000	\$ 74,000		
Engine 41 Capital Loan Payment	\$ 104,540	\$ 104,540	\$ 104,540		
Direct Cost Total	\$ 1,387,122	\$ 1,500,385	\$ 1,674,373		
IGC AFD Operations management	\$ 93,522	\$ 99,499	\$ 99,499		
IGC Office of Fire Chief	\$ 20,731	\$ 21,549	\$ 21,549		
IGC AFD Finance	\$ 11,905	\$ 12,084	\$ 12,084		
IGC AFD Data Systems	\$ 25,851	\$ 25,864	\$ 25,864		
IGC AFD Shop	\$ 218,807	\$ 220,080	\$ 220,080		
IGC Facilities -Girdwood	\$ 47,560	\$ 67,607	\$ 67,607		
IGC PW Communications	\$ 14,761	\$ 16,652	\$ 16,652		
IGC Fire Comm Non-911	\$ 12,012	\$ 12,197	\$ 12,197		
Total for IGC's	\$ 445,149	\$ 475,532	\$ 475,532		
Fire Service Fees	-\$21,000.00	-\$21,000.00	-\$21,000.00		
Overall Total	\$ 1,811,271.00	\$ 1,954,917.00	\$ 2,128,905.00		

2026 Girdwood Fire Department Budget - Draft

GBOS WS #1

	FIRE 2024	2025	2026	2026 Comments	EMS
LABOR STAFF	\$ 829,567	\$ 899,245	\$ 919,945		\$ 551,540
LABOR PAID ON CALL			\$ 41,000		\$ 41,000
Retirement Contribution	\$ 36,000	\$ 36,000	\$ 42,000		\$ -
Health Insurance	\$ 92,440	\$ 137,600	\$ 154,000		\$ 60,000
Labor Total	\$ 958,007	\$ 1,072,845	\$ 1,158,971	\$ 86,126	\$ 652,540
NON-LABOR					
Office Supplies	\$ 2,500	\$ 2,000	\$ 1,800		\$ 1,000
Operating Expenses	\$ 43,075	\$ 47,000	\$ 63,500		\$ 24,000
Fuel	\$ 18,000	\$ 12,000	\$ 12,000		\$ 9,000
Uniforms	\$ 8,000	\$ 5,000	\$ 6,974		\$ 5,000
Repair and Maint	\$ 9,500	\$ 5,000	\$ 7,000		\$ 2,000
Professional Services	\$ 50,500	\$ 54,000	\$ 54,000		\$ 34,000
Communications	\$ 10,000	\$ 10,000	\$ 20,000		\$ 6,500
Travel Expenditures	\$ 5,000	\$ 5,000	\$ 5,000		\$ -
Insurance	\$ 46,000	\$ 46,000	\$ 56,000		\$ 56,000
Training	\$ 28,000	\$ 28,000	\$ 50,000		\$ 36,000
Non-Labor Total	\$ 220,575	\$ 214,000	\$ 276,274	\$ 62,274	\$ 173,500
Total	\$ 1,178,582	\$ 1,286,845	\$ 1,435,245	\$ 148,400	\$ 826,040
Vehicle maintenance	\$ 30,000	\$ 35,000	\$ 20,000		
Capital Contributions	\$ 74,000	\$ 74,000	\$ 74,000		
Engine 41 Capital Loan Payment	\$ 104,540	\$ 104,540	\$ 104,540		
Direct Cost Total	\$ 1,387,122	\$ 1,500,385	\$ 1,633,785		
IGC AFD Operations management	\$ 93,522	\$ 99,499	\$ 99,499		
IGC Office of Fire Chief	\$ 20,731	\$ 21,549	\$ 21,549		
IGC AFD Finance	\$ 11,905	\$ 12,084	\$ 12,084		
IGC AFD Data Systems	\$ 25,851	\$ 25,864	\$ 25,864		
IGC AFD Shop	\$ 218,807	\$ 220,080	\$ 220,080		
IGC Facilities -Girdwood	\$ 47,560	\$ 67,607	\$ 67,607		
IGC PW Communications	\$ 14,761	\$ 16,652	\$ 16,652		
IGC Fire Comm Non-911	\$ 12,012	\$ 12,197	\$ 12,197		
Total for IGC's	\$ 445,149	\$ 475,532	\$ 475,532		
Fire Service Fees	-\$21,000.00	-\$21,000.00	-\$21,000.00		
Overall Total	\$ 1,811,271.00	\$ 1,954,917.00	\$ 2,088,317.00		

Increased Staffing 2026 Proposal

Current Condition

Currently we have 18 weeks covered for 4th staffed shift (May 15, June, July, August, September 15, December 15-31).

Have submitted federal grants to get staffing for 4th position

September roster 20 paid on call firefighters: 12 interior firefighters, 6 in FF1 class 2026

Proposal to cover remaining 34 weeks

2025 Staff 48hour shift			
\$21.22	24.00	\$15.92	\$382.08
	24.00	\$23.88	\$573.12
			\$955.20

2025 Staff 24 hour shift			
\$21.22	16.00	\$15.92	\$254.72
	8.00	\$23.88	\$191.04
			\$445.76

Benefits 13.02%

Expand additional 32 weeks	\$ 30,560
Liabilities 32 weeks	13.02% \$ 3,979
Benefits (FT year)	\$ 16,360
	\$ 50,899

Expand additional 32 weeks	\$ 30,560
Liabilities 32 weeks	13.02% \$ 3,979
no benefits	
	\$ 34,539

Cost to cover 7 days: 3 FTE plus 1 PT

\$ 187,235.65

All week

5,376 Hours

14

Cost to cover 4 days: 2 FTE plus 3 paid on call

\$ 101,797.82

Monday to Thursday

3,072 Hours

8

Weekend paid on call

2304

paid on call

6

NFPA: Initial response 6 firefighters, run a cardiac arrest 6 firefighters with ALS providers

Staffing Model A: January to May 15, September 16 to December 15

32 Weeks

Station Officer	
ALS Provider	
Engineer	
Paid on Call	14
Paid on Call	14
Paid on Call	14
	42

Staffing Model B: May 16 -September 15 to December 15

18 Weeks

Station Officer	
ALS Provider	
Engineer	
FF1/EMT1 or 2	
Paid on Call	14
Paid on Call	14
	24

Staffing Model C: May 16 -September 15 to December 15

32 Weeks

Station Officer	
ALS Provider	
Engineer	
FF1/EMT1: 4 days	
Paid on call: 3 days	6
Paid on Call	14
Paid on Call	14
	34

		2024	2025	2026	% of the Budget	2026 comments	
1000	Personnel Services						
501010	Straight Time Labor	183,534.00	184,831.00	185,831.00		3% Cost of living increase	
501040	Annual Leave	2,894.00	2,910.00	2,930.00			
501080	Retirement	39,544.00	39,631.00	39,831.00			
501090	Life Insurance	82.00	82.00	82.00			
501100	Medical/Dental	53,304.00	55,332.00	57,332.00			
501105	FICA/Medicare Taxes	13,750.00	13,781.00	13,800.00			
501115	Employee Assistance	48.00	48.00	48.00			
501130	Unemployment Insurance	359.00	360.00	370.00			
501140	Long Term Disability	413.00	414.00	440.00			
	Labor Total	\$293,928.00	\$297,389.00	\$300,664.00	18.41%		
2000	Non-Labor						
511010	Operating		1000.00	1000.00		Resupply General Office Supplies	
	Office Supplies	2,000.00	2,000.00	2,000.00			
511170	Fuel	2,800.00	3,000.00	3,000.00		MOA Work truck	
511380	Repair and Maintenance Supplies	66,000.00	80,000.00	80,000.00		Road Maintenance Supplies (i.e. Salt, Sand, culverts, RAP)	
530360	Repair and Maintenance Contracted	12,000.00	32,000.00	32,000.00		Street light maintenance and Catchbasin cleaning	
540150	Advertising						
540170	Communication	800.00	0.00	0.00		Phones	
540260	Computer SW License	0.00					
540300	Fleet Rental	21,847.00	12,503.00	12,503.00		MOA Work Trucks	
540640	Contractual Svcs	700,000.00	700,000.00	800,000.00		Rebid the contract in 2025 and expect a price increase on all equipment	
550010	Public Utility Services	40,000.00	40,000.00	40,000.00		CEA - Street lights, electric at Maintenance Yard	
	Non-Labor Total	\$ 845,447	\$ 870,503	\$ 970,503	53.88%		
580530	Contribution to Capital	\$ 300,000	\$ 350,000	\$ 400,000	21.66%	\$400k match for the EPA \$1.6m grant for the Ruane Culvert	
	Total Direct Costs	\$ 1,439,375	\$ 1,517,892	\$ 1,671,167			
	Inter Government Charges (IGC)					Department of Management and Budget sets the IGC's	
600050	IGC Ombudsmen	\$1,141.00					
601420	IGC Resource Management Admin	\$55,000.00	\$55,000.00	\$55,000.00			
601880	IGC SAP Capital Recovery	\$2,379.00	\$2,379.00	\$2,379.00			
601890	IGC SAP Support Center	\$4,353.00	\$4,324.00	\$4,324.00			

2026 Girdwood Street Maintenance Budget - GBOS Final

601900	IGC-OECD GIS Licensing	\$212.00	\$208.00	\$208.00			
605530	General Liability	\$2,476.00	\$26,968.00	\$26,968.00			
605540	Workers Compensation	\$7,456.00	\$8,961.00	\$8,961.00			
6000	IGC Total	\$73,017.00	\$97,840.00	\$97,840.00	6.07%		
	Subtotals	\$ 1,512,392	\$ 1,615,732	\$ 1,769,007	100.01%		
9000	Revenues	\$ 3,000	\$ 3,000	\$ 3,000			
	Total Cost	\$ 1,509,392	\$ 1,612,732	\$ 1,766,007			
	Difference from 2024 to 2025 Budget	\$ 153,275					
	Mill Rate Estimate	1.97					

<https://darksky.org/resources/what-is-light-pollution/effects/safety/>

Municipality of Anchorage

P.O Box 390
Girdwood, Alaska 99587
<http://www.muni.org/gbos>

Suzanne LaFrance Mayor



GIRDWOOD VALLEY SERVICE AREA BOARD OF SUPERVISORS
Mike Edgington & Jennifer Wingard, Co-Chairs
Briana Sullivan, Brian Burnett, Kellie Okonek

Resolution 2025-20

Of the Girdwood Board of Supervisors

RESOLUTION OF SUPPORT FOR HOLTAN HILLS DARK SKY FRIENDLY STRATEGY

WHEREAS the Girdwood community is generally supportive of reducing the negative effects of light pollution on wildlife, the environment, and night sky viewing; and

WHEREAS Girdwood has used alternative street lighting successfully and effectively, still meeting public safety standards, on Verbier way and other locations; and

WHEREAS the developer for Holtan Hills has indicated an interest in alternative lighting options and working with the Girdwood community on lighting choices; and

WHEREAS, GBOS will provide additional requests relative to the Conditional Use Permit for the Planned Use Development for Holtan Hills,

THEREFORE the Girdwood Board of Supervisors supports the reduction of light pollution within Holtan Hills through the use of dark sky friendly street lights, similar to the lighting on Verbier Way in Girdwood, along with an overall dark sky friendly policy for private residences within the development.

Passed and approved by a vote of 5 in favor, 0 opposed on this 17th day of November 2025.

Jennifer Wingard

Margaret Tyler

Jennifer Wingard
GBOS Co-Chair, Land Use Committee Supervisor

Attest

Municipality of Anchorage

P.O Box 390
Girdwood, Alaska 99587
<http://www.muni.org/gbos>

Suzanne LaFrance Mayor



GIRDWOOD VALLEY SERVICE AREA BOARD OF SUPERVISORS
Mike Edgington & Jennifer Wingard, Co-Chairs
Briana Sullivan, Brian Burnett, Kellie Okonek

Resolution 2025-21

Of the Girdwood Board of Supervisors

RESOLUTION REGARDING THE 50th ANNIVERSARY OF UNIFICATION AND LOOKING AHEAD TO THE FUTURE STATUS OF GIRDWOOD WITHIN THE UNIFIED BOROUGH

WHEREAS, the cities of Anchorage, Glen Alps and Girdwood were incorporated respectively in 1920, June 1961, and September 1961, and the Greater Anchorage Area Borough (GAAB) was established in 1964 to oversee regional-level services such as planning; and

WHEREAS, the City of Anchorage formed a commission, 1969-1971, to draft the proposal for unification and the ballot measure to be put in front of the voters, and the original proposal was rejected by the electorate; and

WHEREAS, a new charter commission was formed and returned with a streamlined, inclusive version that went to the voters in 1975; and

WHEREAS, after a vote across the Greater Anchorage Area Borough on September 9th, 1975, the charter was approved, with the cities of Anchorage, Girdwood, Glen Alps and the Borough dissolved, replaced by the Unified Municipality of Anchorage; and

WHEREAS, Girdwood voters rejected city dissolution and borough unification, by a vote of 82% against and 18% in favor; and

WHEREAS, the push for unification was primarily motivated by duplication of services within the growing urban core of Anchorage and jurisdictional challenges at the boundary of the City of Anchorage and the Greater Anchorage Area Borough; and

WHEREAS, the Preamble to the Charter of the Municipality of Anchorage states:

“We, the people of Anchorage, in order to eliminate waste and duplication in government, to achieve common goals, to support individual rights, to form a more responsive government, and to secure maximum local control of local affairs, hereby establish this Charter.”; and

WHEREAS, the charter contains a 10 point Bill of Rights, and with number 8 stating:

“The right to a locally directed, ongoing planning process that is based on the community’s goals, objectives, and policies for the future”; and

WHEREAS, notwithstanding the preamble's promise of "maximum local control of local affairs", a Unified Municipality is identical in every way to a Home Rule Borough except it removes the right for a community to organize a local city government; and

WHEREAS, in the decades since 1975, the community of Girdwood has seen a substantial improvement in infrastructure, including developed roads, a wastewater system, city water service to the eastern part of the valley and natural gas service; and

WHEREAS, the improvements to Girdwood's infrastructure and a stable local government have provided a fertile environment for economic investment and development, including a world-class recreation destination; and

WHEREAS, the Municipality of Anchorage Charter provides for Service Areas which can establish local services paid by local tax levies; and

WHEREAS, Girdwood Valley Service Area was established shortly after the 1975 Unification to provide local services similar to those of the dissolved City of Girdwood, and

WHEREAS, Girdwood Valley Service Area now provides additional services including Roads & Drainage, Parks & Recreation, Fire, Police, and Economic Development and Housing Support services, all right sized to the needs of the Girdwood community; and

WHEREAS, the Girdwood Valley Service Area is overseen by a five-member elected Board of Supervisors; and

WHEREAS, through the Girdwood Board of Supervisors, the community of Girdwood has developed its own unique solutions to numerous problems faced by the community, such as the 2015 unilateral withdrawal of Alaska State Troopers, who were replaced by a Girdwood voter-supported partnership with the City of Whittier to provide police services; and

WHEREAS, Girdwood has recently completed the Girdwood Comprehensive Plan through an extensive, multi year, community effort. And, the community has put forward locally based solutions to our housing needs in spite of pushback from the previous and current Assembly.

WHEREAS, metropolitan areas across the lower 48, such as the Indianapolis region, have solved similar governance problems using municipal structures that combine the county and city government in the urban core to prevent duplication while allowing local city government in smaller surrounding communities, hence moving decision making closer to the citizens impacted.

THEREFORE, the Girdwood Board of Supervisors RESOLVES

1) to celebrate the 50th anniversary of the Municipality of Anchorage by acknowledging the many successes of the unification experiment, while recognizing that the goals of unification were centered on solving problems experienced by the growing urban core rather than the limitations on local self-determination imposed upon more distant, unique communities unwillingly annexed into the Municipality, and

2) to urge the executive and legislative bodies of the Municipality of Anchorage to uphold the Anchorage Municipal Charter Preamble to "secure maximum local control of local affairs" and as promised in the Bill of Rights by devolving maximal powers, up to and including local policy and decision-making powers, to communities such as Girdwood, and

3) to amend Anchorage Municipal Code Title 21 to designate GBOS as a review body allowing it to initiate text amendments to Title 21, and

4) to adjust the municipal administrative organization to allow the Girdwood Valley Service Area land management authority over property owned by the Municipality located within Girdwood Valley, possibly by making the Girdwood Valley Service Area a municipal department

- 5) to work towards treating the community of Girdwood through GBOS, its locally elected governmental body, as a trusted partner in the matters and concerns of Girdwood, not merely as an advisory body, and
- 6) to support a future advisory vote by the community of Girdwood on moving towards greater self-determination within the unified borough or some other local government structure.

PASSED AND APPROVED by a vote of 5 in favor and 0 opposed this 15th day of December 2025.

Mike Edgington

Mike Edgington
GBOS Co-Chair

Jennifer Wingard

Jennifer Wingard
GBOS Co-chair

From: [Windt Pearson, Rebecca A.](#)
To: [Mike Edgington \(GBOS\) <gbos.medgington@gmail.com>](#); [Jennifer Wingard](#); [Mike Edgington](#); [Kelley, Kyle T.](#)
Cc: [Tyler, Margaret S.](#); [Falsey, William D.](#); [Risvold, Ross H.](#)
Subject: GBOS Follow-Up
Date: Tuesday, November 25, 2025 1:45:13 PM
Attachments: [image001.png](#)

Mike, Jennifer, and Kyle,

After our GBOS/MOA meeting on 10/27 I had a few follow-up items; this message is to close the loop on those issues. My items were:

1. You asked: why was the police tech levy imposed on an area-wide basis from the beginning? Answer is (per the drafter, Bill Falsey): **Because it benefited 911 (CAD/RMS), which is areawide, and highway law-enforcement, because that is areawide.**
2. You asked: how much capital investment could the Girdwood Valley Service Area support (via a lease-leaseback transaction) by simply taxing to the cap, rather than passing a special levy?

Answer from Ross and the Public Finance team is:

We ran both a 20-year amortization and a 25-year amortization, issuing as much debt as possible while maintaining annual debt service payments up to \$442,669. Below are the estimated par amounts and the projected proceeds that would be deposited into the project fund.

20-Year Amort

Par: \$5,485,000

Project Fund: \$5,589,386 These are your proceeds.

25-Year Amort

Par: \$6,200,000

Project Fund: \$6,239,564 These are your proceeds.

Please let me know if you need anything additional from me, or if you would like to discuss either item in greater depth.

Becky



Becky Windt Pearson
Municipal Manager
Municipality of Anchorage
632 W. 6th Avenue, Suite 850
Anchorage, Alaska 99501
(907) 343-7110
Rebecca.A.WindtPearson@anchorageak.gov