

Girdwood Valley Service Area (Tax Dist #4) Mill Levy Historical

Year	Area Wide Mill	GVSA mill	Anchorage School Dist Mill	Anchorage School Dist Bond Debt mill	Total Levy	Tax Dist 1 City/ Downtown
Estimated 2027	0.42	5.34	6.32	0	12.08	
2026	0.42	5.34	6.32	0	12.08	15.57
2025	0.22	5.61	6.32	0	12.15	15.79
2024	0.3	5.36	6.67	0	12.33	16.145
2023	0.04	5.35	7.17	0	12.56	17.03
2022	-0.14	4.92	7.63	0	12.41	16.84
2021	0.05	5.07	7.38	1.09	13.59	17.91
2020	-0.12	5.3	7.75	0	12.93	17.1
2019	0.18	5.33	7.16	0	12.67	16.39
2018	0.1	5.4	7.23	0	12.73	16.4
2017	0.4	5	6.92	0	12.32	15.66
2016	0.15	4.7	6.73	0	11.58	14.89
2015	-0.14	4.08	6.84	0	10.78	14.7
2014	-0.48	3.97	7.06	0	10.55	14.98
2013	-0.43	4.29	7.35	0	11.21	15.56
2012	-0.29	4.14	7.57	0	11.42	15.57
2011	0.09	3.68	7.52	0	11.29	15.48
2010	0.45	3.87	7.44	0	11.76	15.18
Averages 2026 -2010	0.02	4.75	7.17	0.07	12.02	15.98
1 mill = \$100.00 per \$100k property of value						
<u>Taxes to be Collected in GVSA</u> x 1,000 = Mill Rate Service Area Assessed Value .						

**2026 Girdwood Property Tax Structure for all Municipal Services
(Tax District 4)**

Based on an example house with an Assessed Value of \$1,229,500 and
Taxable value of \$1,154,500 from the owner-occupant exemption/credit

2026 Tax Due		\$14,852.36
Residential Exemption		\$906.00
Total Due		\$13,946.36

Tax Type	Percentage of property tax	Mill Rate	Distribution
Area Wide	3.50%	0.42	484.89
Anchorage School District	52.30%	6.32	7296.44
Girdwood Service Area Services	44.20%	5.34	6165.03
Total Girdwood Property Tax	100.00%	12.08	13946.36

**2026 Girdwood Valley Service Area Department Cost Breakdown
(example per \$1,154,500 home assessed value)**

Girdwood Service Area Tax Breakdown	Percentage of property tax	2026 Budget Totals	Mill Rate	2026 GVSA Distribution
Street Maintenance	33.8%	\$1,913,148.00	1.820	\$4,713.96
Fire	35.1%	\$1,985,067.00	1.889	\$4,895.17
Police	16.2%	\$913,625.00	0.869	\$2,259.23
Housing and Economic Development	1.8%	\$100,000.00	0.095	\$251.03
Parks and Recreations	15.4%	\$869,560.00	0.827	\$2,147.74
Program generated revenues	-2.3%	-\$128,333.00	-0.122	-\$320.77
Total	100.00%	\$5,653,067.00	5.379	\$13,946.36

2027 Estimated GVSA Mill Rate

2027 Mill rates estimate based on 2026 assessments
(example per \$1,154,500 home assessed value)

Girdwood Service Area Tax Breakdown	Percentage of property tax	Proposed Budget Totals	Mill Rate	2027GVSA Distribution
Street Maintenance	33.8%	\$1,984,544.00	1.888	\$4,713.96
Fire	36.4%	\$2,137,344.00	2.034	\$4,895.17
Police	15.5%	\$913,625.00	0.869	\$2,259.23
Housing and Economic Development	1.7%	\$100,000.00	0.095	\$251.03
Parks and Recreations	14.8%	\$872,631.00	0.830	\$2,147.74
Program generated revenues	-2.2%	-\$128,333.00	-0.122	-\$320.77
Total	100.00%	\$5,879,811.00	5.594	\$13,946.36

* 1 mill = \$100.00 per \$100k property of value
* Taxes to be Collected in SA x 1,000 = Mill Rate
Service Area Assessed Value

* Program-generated revenues (gained interest) and Final 2027 property valuations can lower the Mill rate

What do Property Taxes Pay for?

Area Wide Services	* Emergency Medical Services (EMS), Libraries, Animal Control, Street Signage & Striping, Treasury, Legal, Administration, Seward Highway Policing, Land Use & Right of Way enforcement, Cemetery Operations, Public Bus system (including grant to GVT) * These services are paid by all property taxpayers equally & provided throughout the entire Municipality *In certain years, non-property tax strong revenues (i.e., fuel tax, tobacco tax, bed tax) produce enough funds that it can give a rebate back to property taxpayers
Anchorage School District Services:	*K-12 Primary and Secondary Education and associated services *ASD services are paid by all property tax payers equally and provided throughout the entire Municipality
Girdwood Valley Service Area (GVSA):	*Police, Fire, Parks & Rec and Street Maintenance *Girdwood Services are paid only by Girdwood Property tax payers and these funds collected are only used for Girdwood Services listed above

How do we compare?

Girdwood's Tax District 4 as compared to other Muni Tax Districts	*In 2026, Girdwood has the 6th lowest Mill Levy overall compared to all tax districts. *Girdwood has the lowest Mill levy compared to other tax districts with similar government services. (Fire, police, parks, & road maintenance) * Reference the 2026 approved Mill Levy Chart attached
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Girdwood pays the lowest rate in Anchorage and the highest bills.

Tax District 4 is taxed at 12.30 mills — roughly 22% below the 15.72 that most of the Municipality pays. The median Girdwood parcel still owes about \$1,700 more per year, because the property under it is worth far more.

GIRDWOOD MEDIAN BILL	REST OF MUNI MEDIAN BILL	GAP, SINGLE-FAMILY HOMES	VALUE OF THE LOWER RATE
\$6,680 1,724 taxable parcels at 12.30 mills	\$5,018 89,659 taxable parcels, 15.72 mills typical	+41% \$7,564 in Girdwood vs \$5,368 elsewhere	\$3.6M Annual discount vs. taxing Dist. 4 at 15.72

01 The same house, two tax districts

Set an appraised value and see what that property owes in Girdwood versus a standard Anchorage bowl district. **The rate favors Girdwood at every value** — the bills only diverge because Girdwood's value distribution sits so much higher. Both bars assume the 40% residential exemption, capped at \$75,000.

APPRAISED VALUE

\$680,000

Muni median parcel · \$402k

Muni median single-family · \$433k

Girdwood median parcel · \$568k

Girdwood median single-family · \$680k

Girdwood

Dist. 4 · 12.30 mills

\$7,442

Rest of Muni

Dist. 1/3 · 15.72 mills

\$9,511

At \$680,000 appraised, the taxable base after the residential exemption is \$605,000. The Girdwood owner saves \$2,069 a year — about 22% — purely from the rate.

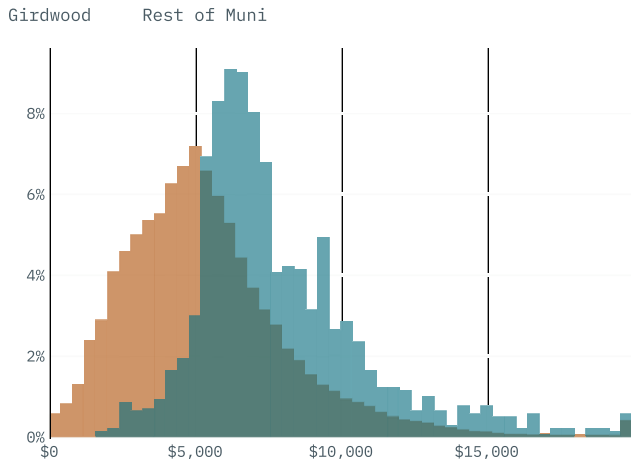
02 Two distributions, pulled apart

Residential parcels only. The value and bill curves sit far apart; the effective-rate curves have the same shape but Girdwood's is shifted left by the mill difference.

Girdwood's tax burden is an assessment story, not a rate story.

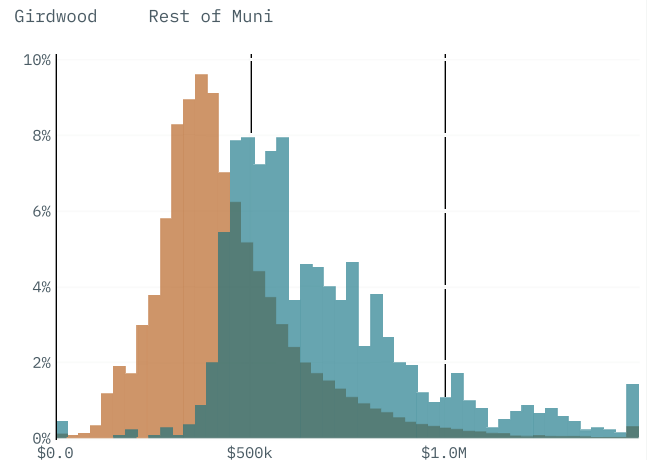
Tax owed per residential parcel

Girdwood's whole curve sits to the right, and its tail runs much further.



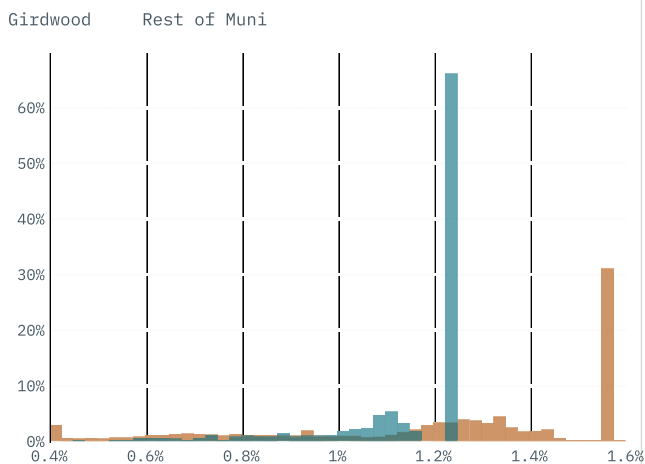
Appraised value per residential parcel

The source of the gap: a median of \$568k against \$402k.



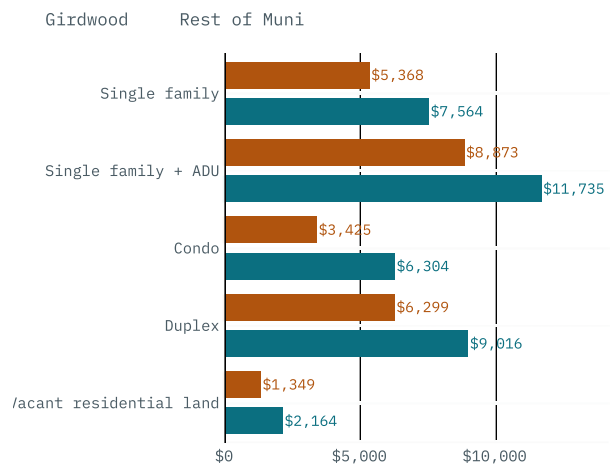
Effective rate — tax ÷ appraised value

Here the advantage shows up plainly: about 1.11% in Girdwood vs 1.24% muni-wide. Spread within each area comes from exemptions.



Median bill by property type

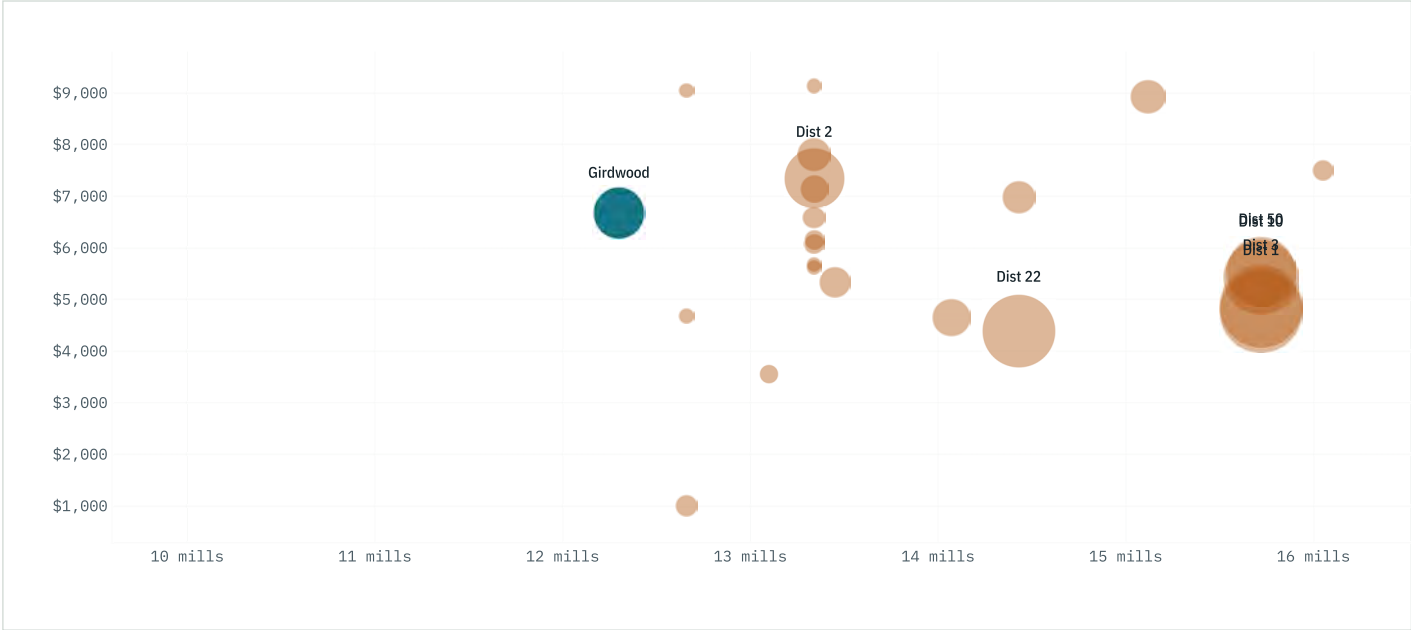
The gap holds across every residential class. Girdwood condos owe nearly twice what condos elsewhere owe.



03 Every district, rate against bill

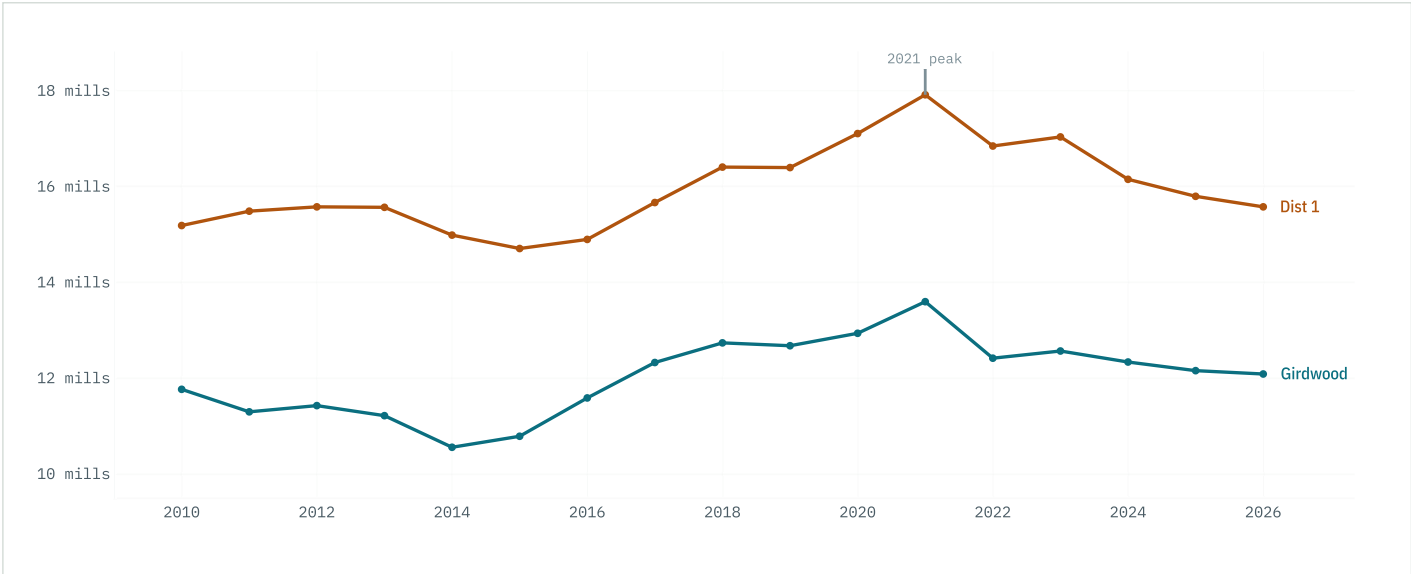
Each bubble is a tax district with 100 or more taxable parcels, sized by parcel count. If rate drove the bill, the cloud would slope up to the right. **It doesn't** —

Girdwood sits at the far left on rate and well above the middle on what it actually pays.



04 Sixteen years of mill levies

Girdwood's total levy has trailed Tax District 1 by roughly 3 to 4 mills for the entire period, and the two move together — both peaked in 2021 and have drifted down since. **The 2026 spread, 3.49 mills, is close to the long-run average of 3.96.**



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District detail

Sorted by parcel count. "Rest of Muni" is not one thing: Districts 1 and 3 cover about three quarters of all parcels at 15.72 mills, while the Eagle River and Chugiak districts run several mills lower.

Tax District	Parcels	Total Mills	Median Appraised	Median Bill	Bill vs. Muni Median
District 3	52,237	15.72	\$385,800	\$4,875	-143
District 1	16,187	15.72	\$383,300	\$4,777	-241
District 10	4,050	15.72	\$435,800	\$5,429	+411
District 22	3,853	14.43	\$417,700	\$4,382	-636
District 50	3,489	15.72	\$415,000	\$5,537	+519
District 2	2,569	13.34	\$667,400	\$7,345	+2,327
District 4 GIRDWOOD	1,724	12.30	\$567,650	\$6,680	+1,662
District 46	931	14.07	\$411,800	\$4,649	-369
District 31	805	15.12	\$731,000	\$8,928	+3,910
District 19	726	13.34	\$714,650	\$7,804	+2,786
District 51	676	14.43	\$591,350	\$6,985	+1,967
District 30	626	13.45	\$518,300	\$5,338	+320
District 28	502	13.34	\$637,400	\$7,144	+2,126
District 37	306	13.34	\$613,150	\$6,586	+1,568
District 23	282	12.66	\$84,450	\$1,010	-4,008
District 12	244	16.05	\$589,800	\$7,509	+2,491
District 15	243	6.93	\$361,900	\$2,371	-2,647
District 20	243	13.34	\$535,900	\$6,082	+1,064
District 34	229	13.34	\$564,200	\$6,162	+1,144
District 5	187	13.10	\$377,900	\$3,554	-1,464
District 36	123	13.34	\$515,500	\$5,624	+606
District 32	119	13.34	\$847,800	\$9,142	+4,124
District 43	109	12.66	\$500,100	\$4,687	-331
District 9	106	12.66	\$820,400	\$9,051	+4,033

TAX DISTRICT	PARCELS	TOTAL MILLS	MEDIAN APPRAISED	MEDIAN BILL	BILL VS. MUNI MEDIAN
District 35	105	13.34	\$510,500	\$5,680	+662

06 How these numbers were built

METHOD AND CAVEATS

- **Formula.** $\text{tax} = \text{net_taxable_value} \times \text{total_mill} \div 1,000$. Net taxable value is appraised value less exemptions, as carried in the assessor's file — it already reflects the 40% residential exemption, senior and disabled-veteran exemptions, and institutional exemptions. Parcels with zero taxable value are excluded.
- **Mill rates.** The historical table supplied covers only Districts 1 and 4. Rates for all 45 districts come from the *MOA 2026 Approved General Government Operating Budget, Appendix G*, plus 6.32 mills for the Anchorage School District. That reconstruction reproduces the supplied table exactly for 2022–2025.
- **The 2026 rates are preliminary.** Appendix G runs about 0.2 mills above the supplied 2026 row — 12.30 vs 12.08 for Girdwood, 15.72 vs 15.57 for District 1. Actual rates were set by the Assembly in April. Every ratio here is unaffected; absolute bills would fall roughly 1.5%.
- **Coverage.** 98,139 of 98,519 parcels matched a district rate. Unmatched: District 60 (274 parcels) and 106 parcels with no district code. Old City Road Service, Limited Road Service and Street Lighting service area levies are not included in Appendix G rates.
- **Comparability.** Girdwood's mix skews toward condos and vacant land, so the by-property-type panel is the fairest read. Single-family is the cleanest single comparison.

Parcel data: [NickCrews/anchorage-property](#) DuckLake mirror of the MOA PropertyInformation feature service · 2026 appraisal year
 Mill rates: Municipality of Anchorage, 2026 Approved GG0B Appendix G, and the GVSA historical mill levy table
 Prepared for Ship Creek Group · Not the system of record; for authoritative figures see [property.muni.org](#)

Mill Levy by Tax District - 2026 based on AO 2026-43 as Amended for GG and AO 2026-44 for ASD

		101 103 107	131 104	151 152	161 162	163	110	141 105	106	118, 119, 121, 122, 149	Levy w/o ERSL, & LRSA	129 Eagle River Street Lights Service Areas	Various Limited Road Service Areas	Levy w/o ASD	School District (ASD)	Total Levy	Tax District
City/Anchorage		1	0.42	2.27	3.64	0.67	-	0.01	2.24	-	9.25	-	-	9.25	6.32	15.57	1
Hillside		2	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	-	7.01	6.32	13.33	2
Spennard		3	0.42	2.27	3.64	0.67	-	0.01	2.24	-	9.25	-	-	9.25	6.32	15.57	3
Girdwood Valley		4	0.42	-	-	-	-	-	5.34	-	5.76	-	-	5.76	6.32	12.08	4
Glen Alps SA w/o Fire		5	0.42	-	3.64	-	-	0.01	2.75	-	6.82	-	-	6.82	6.32	13.14	5
Spennard w/o Building Safety		8	0.42	2.27	3.64	0.67	-	0.01	2.24	-	9.25	-	-	9.25	6.32	15.57	8
Stuckagain Heights w/o Parks & Rec		9	0.42	2.27	3.64	-	-	0.01	-	-	6.34	-	1.25	7.59	6.32	13.91	9
Eagle River		10	0.42	2.27	3.64	1.01	-	-	-	2.10	9.44	-	-	9.44	6.32	15.76	10
Municipal Landfill w/o ERPRSA		11	0.42	2.27	3.64	-	-	-	-	-	6.33	-	-	6.33	6.32	12.65	11
Canyon Road (Glen Alps SA)		12	0.42	2.27	3.64	0.67	-	0.01	2.75	-	9.76	-	-	9.76	6.32	16.08	12
Muni/Outside Bowl w/o APD (w Turnagain Arm Police)		15	0.42	-	0.16	-	-	-	-	-	0.58	-	-	0.58	6.32	6.90	15
Muni/Outside Bowl with Police		16	0.42	-	3.64	-	-	-	-	-	4.06	-	-	4.06	6.32	10.38	16
Upper O'Malley LRSA		19	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	2.00	9.01	6.32	15.33	19
Talus West LRSA		20	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	0.34	7.35	6.32	13.67	20
Rabbit Ck View/Rabbit Ck Hts LRSA w/ APRSA		21	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	2.50	9.51	6.32	15.83	21
Chugiak Fire Service Area		22	0.42	1.00	3.64	1.01	-	-	-	2.10	8.17	-	-	8.17	6.32	14.49	22
Rabbit Ck View/Rabbit Ck Hts LRSA w/o APRSA		23	0.42	2.27	3.64	-	-	0.01	-	-	6.34	-	2.50	8.84	6.32	15.16	23
Birch Tree/Elmore LRSA		28	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.50	8.51	6.32	14.83	28
Eagle River Valley RRSA w/o Fire		30	0.42	-	3.64	1.01	-	-	-	2.10	7.17	-	-	7.17	6.32	13.49	30
South Goldenview Area RRSA		31	0.42	2.27	3.64	0.67	-	0.01	-	1.80	8.81	-	-	8.81	6.32	15.13	31
Section 6/Campbell Airstrip LRSA		32	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.25	8.26	6.32	14.58	32
Skyranch Estates LRSA		33	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.30	8.31	6.32	14.63	33
Valli-Vue Estates LRSA		34	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.40	8.41	6.32	14.73	34
Mountain Park Estates LRSA		35	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.00	8.01	6.32	14.33	35
SRW Homeowners LRSA		36	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.50	8.51	6.32	14.83	36
Mountain Park/Robin Hill RRSA		37	0.42	2.27	3.64	0.67	-	0.01	-	1.30	8.31	-	-	8.31	6.32	14.63	37
Raven Woods/Bubbling Brook LRSA		40	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.50	8.51	6.32	14.83	40
Upper Grover LRSA		41	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.00	8.01	6.32	14.33	41
View Point		42	0.42	-	3.64	-	-	0.01	2.24	-	6.31	-	-	6.31	6.32	12.63	42
Bear Valley LRSA		43	0.42	2.27	3.64	-	-	0.01	-	-	6.34	-	1.50	7.84	6.32	14.16	43
Villages Scenic Parkway LRSA		44	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.00	8.01	6.32	14.33	44
Sequoia Estates LRSA		45	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.50	8.51	6.32	14.83	45
Eaglewood Contributing RSA		46	0.42	2.27	3.64	1.01	-	-	-	0.42	7.76	-	-	7.76	6.32	14.08	46
Gateway Contributing RSA		47	0.42	-	3.64	1.01	-	-	-	0.32	5.39	-	-	5.39	6.32	11.71	47
Paradise Valley South LRSA		48	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.00	8.01	6.32	14.33	48
ER Street Lights SA w/ Anchorage Fire		50	0.42	2.27	3.64	1.01	-	-	-	2.10	9.44	0.20	-	9.64	6.32	15.96	50
ER Street Lights SA w/ Chugiak Fire		51	0.42	1.00	3.64	1.01	-	-	-	2.10	8.17	0.20	-	8.37	6.32	14.69	51
Rockhill LRSA		52	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.50	8.51	6.32	14.83	52
Totem LRSA		53	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.00	8.01	6.32	14.33	53
Lakehill LRSA		54	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.50	8.51	6.32	14.83	54
South Goldenview RRSA w/o Fire		55	0.42	-	3.64	-	-	0.01	-	1.80	5.87	-	-	5.87	6.32	12.19	55
Bear Valley LRSA w/o Fire		56	0.42	-	3.64	-	-	0.01	-	-	4.07	-	1.50	5.57	6.32	11.89	56
Homestead LRSA		57	0.42	2.27	3.64	0.67	-	0.01	-	-	7.01	-	1.30	8.31	6.32	14.63	57
Eagle River Valley RRSA w/ ERSL w/o Fire		58	0.42	-	3.64	1.01	-	-	-	2.10	7.17	0.20	-	7.37	6.32	13.69	58
Rabbit Ck View/Rabbit Ck Hts LRSA w/o APRSA w/o Fire		59	0.42	-	3.64	-	-	0.01	-	-	4.07	-	2.50	6.57	6.32	12.89	59
Muni/Outside Bowl with Police and CASA		60	0.42	-	3.64	-	-	0.01	-	-	4.07	-	-	4.07	6.32	10.39	60

Note: District 6 was subsumed to District 18; Districts 14 & 18 were subsumed to District 3. District 7 was subsumed to District 2.
District 11 is the Anchorage Landfill. District 36 is new from 2005. April 6, 2010. Mt. Park/Robin Hill LRSA voted to become a RRSA (District 37).
District 57 was created in 2014 for new Homestead LRSA.
District 58 was created in 2016 for Eagle River Valley with Eagle River Street Light Service but without Fire Service.
District 59 was created in 2023 for Rabbit Ck View/Rabbit Ck Hts LRSA without Anchorage Parks and without Anchorage Fire
District 60 was created in 2024 for Chugach State Park Access Service Area (CASA)

Girdwood Fire Budget 2027
Budget WS 2

		2025	2026 GBOS approved 1st Qtr. Rev	2026 Assembly Approved	2027 WS #2
	LABOR STAFF	\$ 899,245	\$ 941,059		\$ 1,003,000
	LABOR PAID ON CALL		\$ 41,000		\$ 55,000
	Retirement Contribution	\$ 36,000	\$ 42,000		\$ 42,000
	Health Insurance	\$ 137,600	\$ 154,000		\$ 154,000
	Contractual Labor Cost			\$ 1,388,833	
	Labor Total	\$ 1,072,845	\$ 1,178,059	\$ 1,388,833	\$ 1,254,000
	NON-LABOR				
	Office Supplies	\$ 2,000	\$ 1,800		\$ 1,800
	Operating Expenses	\$ 47,000	\$ 50,000		\$ 65,000
	Fuel	\$ 12,000	\$ 10,000		\$ 10,000
	Uniforms	\$ 5,000	\$ 6,974		\$ 12,000
	Repair and Maint	\$ 5,000	\$ 5,000		\$ 10,000
	Professional Services	\$ 54,000	\$ 50,000		\$ 52,000
	Communications	\$ 10,000	\$ 20,000		\$ 20,000
	Travel Expenditures	\$ 5,000	\$ 5,000		\$ 6,000
	Insurance	\$ 46,000	\$ 56,000		\$ 80,310
	Training	\$ 28,000	\$ 30,000		\$ 30,000
	Non-Labor Total	\$ 214,000	\$ 234,774	\$ -	\$ 287,110
540640	Total	\$ 1,286,845	\$ 1,412,833	\$ 1,388,833	\$ 1,541,110
511380	Vehicle maintenance	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
580640	Capital Contributions	\$ 74,000	\$ 154,540	\$ 178,540	\$ 178,540
	Engine 41 Capital Loan Payment	\$ 104,540			\$ -
	Direct Cost Total	\$ 1,500,385	\$ 1,602,373	\$ 1,602,373	\$ 1,754,650
600050	IGC Ombudsman			\$ 284	\$ 284
600740	IGC AFD Operations management	\$ 99,499	\$ 100,758	\$ 92,265	\$ 92,265
600750	IGC Office of Fire Chief	\$ 21,549	\$ 23,328	\$ 23,654	\$ 23,654
600770	IGC AFD Finance	\$ 12,084	\$ 14,810	\$ 15,077	\$ 15,077
600780	IGC AFD Data Systems	\$ 25,864	\$ 25,549	\$ 26,011	\$ 26,011

Girdwood Fire Budget 2027
Budget WS 2

600790	IGC AFD Shop	\$ 220,080	\$ 227,904	\$ 152,338	\$ 152,338
601010	IGC Facilites -Girdwood	\$ 67,607	\$ 70,096	\$ 65,058	\$ 65,058
601470	IGC PW Communications	\$ 16,652	\$ 16,283	\$ 16,102	\$ 16,102
601650	IGC Fire Comm Non-911	\$ 12,197	\$ 13,160	\$ 12,150	\$ 12,150
601900	IGC-OECD GIS Licensing			\$ 755	\$ 755
	Total for IGC's	\$ 475,532	\$ 491,888	\$ 403,694	\$ 403,694
406370	Fire Service Fees	-\$21,000.00	-\$21,000.00	-\$21,000.00	-\$21,000.00
	Overall Total	\$ 1,954,917.00	\$ 2,073,261.00	\$ 1,985,067.00	\$ 2,137,344.00

Difference from the 2026 current budget
to Proposed 2027 budget

\$ 152,277

Estimated Mill Rate

2.03

Girdwood Housing and Economic Fund
GBOS Budget Work Session #2

	Non-Labor	2025	2026	Proposed 2027	2027Comments
510900	Housing & Economic Contractual Other		100000	100000	
	STR regulation support				
	Overhead / IGC	3000			
	3rd party contract	39600			
	Planning	0			
	Pre-development work	75000			
Revenue	STR permit fees (370 @ \$100)				
	Direct Cost Total	117,600.00	100,000.00	100,000.00	
	Mill rate estimate	0.102			
	Difference from Current 2026 to Proposed 2027	0.00			

2027 Girdwood Street Maintenance Budget - GBOS WS #2

		2025	2026	2027	% of the Budget	2027 comments
1000	Personnel Services					
501010	Straight Time Labor	184,831.00	202,378.00	208,449.00		3% Cost of living increase
501040	Annual Leave	2,910.00	3,147.00	3,384.00		
501080	Retirement	39,631.00	43,492.00	47,353.00		
501090	Life Insurance	82.00	82.00	82.00		
501100	Medical/Dental	55,332.00	60,816.00	65,000.00		
501105	FICA/Medicare Taxes	13,781.00	15,124.00	18,000.00		
501115	Employee Assistance	48.00	48.00	48.00		
501130	Unemployment Insurance	360.00	395.00	400.00		
501140	Long Term Disability	414.00	455.00	475.00		
	Labor Total	\$297,389.00	\$325,937.00	\$343,191.00	18.41%	
2000	Non-Labor					
511010	Operating	1000.00	1000.00	1000.00		Resupply General Office Supplies
	Office Supplies	2,000.00	2,000.00	2,000.00		
511170	Fuel	3,000.00	3,000.00	3,000.00		MOA Work truck
511380	Repair and Maintenance Supples	80,000.00	100,000.00	100,000.00		Road Maintenance Supplies (i.e. Salt, Sand, culverts, RAP)
530360	Repair and Maintenance Contracted	32,000.00	132,000.00	132,000.00		Street light maintenance and Catchbasin cleaning, additional thaw services
540150	Advertising					
540170	Communication	0.00	0.00	0.00		Phones
540260	Computer SW License					
540300	Fleet Rental	12,503.00	21,318.00	21,318.00		MOA Work Trucks
540640	Contractual Svcs	700,000.00	795,858.00	850,000.00		Rebid the contract in 2026 and expect a price increase on hourly use of equipment
550010	Public Utility Services	40,000.00	40,000.00	40,000.00		CEA - Street lights, electric at Maintenance Yard
	Non-Labor Total	\$ 870,503	\$ 1,095,176	\$ 1,149,318	53.88%	
580530	Contribution to Captial	\$ 350,000	\$ 400,000	\$ 400,000	21.66%	
Total Direct Costs		\$ 1,517,892	\$ 1,821,113	\$ 1,892,509		
	Inter Government Charges (IGC)					Department of Management and Budget sets the IGC's

2027 Girdwood Street Maintenance Budget - GBOS WS #2

600050	IGC Ombudsmen					
601420	IGC Resource Management Admin	\$55,000.00	\$55,000.00	\$55,000.00		
601880	IGC SAP Captial Recovery	\$2,379.00	\$2,379.00	\$2,379.00		
601890	IGC SAP Support Center	\$4,324.00	\$4,286.00	\$4,286.00		
601900	IGC-OECD GIS Licensing	\$208.00	\$184.00	\$184.00		
605530	General Liability	\$26,968.00	\$26,355.00	\$26,355.00		
605540	Workers Compensation	\$8,961.00	\$9,631.00	\$9,631.00		
6000	IGC Total	\$97,840.00	\$97,835.00	\$97,835.00	6.07%	
	Subtotals	\$ 1,615,732	\$ 1,918,948	\$ 1,990,344	100.01%	
9000	Revenues	\$ 3,000	\$ 5,800	\$ 5,800		
Total Cost		\$ 1,612,732	\$ 1,913,148	\$ 1,984,544		
	Difference from 2026 to 2027 Budget	\$ 71,396				
	Mill Rate Estimate	1.89				

Girdwood Parks and Recreation

2027 Draft Budget

WS #2

		2026 Line Item Totals		2026 Detail		2027 Line Item Totals		2027 Detail	2027 comments
	Labor	\$57,954.00	29.07%			\$61,025.00	30.61%		
501010	Seasonal Park Caretaker			\$52,290.00				\$55,000.00	2 Parks Caretake II seasonal positions
501040	Annual Leave			\$1,566.00				\$1,700.00	
501105	FICA/Medicare Taxes			\$3,994.00				\$4,200.00	
501130	Unemployment Insurance			\$104.00				\$125.00	
	Labor Total			\$57,954.00				\$61,025.00	
511000	Operating Supplies	\$33,843.00	16.98%			\$33,843.00	16.98%		
	Campground			\$500.00				\$500.00	Campsite Maintenance
	Maintenance Supplies			\$2,000.00				\$2,000.00	Trash bags, mutt mitts
	Park Improvements			\$5,000.00				\$5,000.00	Gravel, Paint, Hardware, Power washer
	Skate Park			\$4,000.00				\$4,000.00	rebuild ramps.
	Hand Tram			\$0.00				\$0.00	General maintenance to keep terminals safe
	Tennis Courts			\$2,000.00				\$2,000.00	Surface repair & maintenance
	Ball Field			\$4,165.00				\$4,165.00	Infield dirt, Aerate and reseed field, general repairs
	Tree Removal			\$2,000.00				\$2,000.00	Mitigate hazardous trees
	Disc Golf			\$1,000.00				\$1,000.00	Weed wacking, general maintenance
	Trails- Materials			\$3,000.00				\$3,000.00	Improved signage and materials to build new bridges/drainages/trend
	Trails- Winter grooming equipment			\$4,000.00				\$4,000.00	Grooming Maintenance (parts, tools)
	Maintenance Tools			\$1,178.00				\$1,178.00	Screws, drill set, hand saws, misc. tools and parts
	Soccer Field Reseed			\$5,000.00				\$5,000.00	Aerate and reseed 50,750 square feet
511170	Fuel	\$3,000.00	1.50%	\$3,000.00		\$3,000.00	1.50%	\$3,000.00	trails grooming and power maintenance equipment
511380	Repair & Maint Supplies	\$4,500.00	2.26%			\$4,500.00	2.26%		
	Playground improvements			\$4,000.00				\$4,000.00	Estimated repairs following assessment of the playground
	Beautification			\$500.00				\$500.00	Soil, fertilizer, stakes, gloves
530360	Repair & Maint Contracted	\$34,100.00	17.11%			\$34,100.00	17.11%		
	Window cleaning Contract			\$600.00				\$600.00	facility windows
	Turf & Trash Contract, Contractor support			\$33,500.00				\$33,500.00	Lawn maintenance, seeding and fertilizer
540060	Participant Support	\$500.00	0.25%	\$500.00		\$500.00	0.25%	\$500.00	Supplies for volunteer efforts
540100	Donation to Non-profit Org	\$65,000.00	32.61%			\$65,000.00	32.61%		

Girdwood Parks and Recreation

2027 Draft Budget

WS #2

		2026 Line Item Totals		2026 Detail		2027 Line Item Totals		2027 Detail	2027 comments
	FVCS Funding			\$25,000.00				\$25,000.00	Partnership Funding to FVCS to assist in providing recreation programs for the Girdwood service area
	GVT Funding			\$7,500.00				\$7,500.00	per Supervisors Edgington admendment
	Little Bears Funding			\$10,000.00				\$10,000.00	per Supervisors Edgington admendment
	Grants			\$22,500.00				\$22,500.00	per Supervisors Edgington admendment
	GBOS Grant: KEUL								
	GBOS Grant: Girdwood Art Institute								
	GBOS Grant: Little Bears								
	GBOS Grant: Challenge AK								
	GBOS Grant: Glacier Valley Transit								
540150	Advertising	\$1,000.00	0.50%	\$1,000.00		\$1,000.00	0.50%	\$1,000.00	maps, signs, grant ads, Milepost ad etc
540640	Contractual Service to Others	\$33,000.00	16.55%			\$33,000.00	16.55%		
	Invasive Weeds Work			\$5,000.00				\$5,000.00	may be used to leverage RAC grant funding
	Porta Potties			\$18,000.00				\$18,000.00	
	2-Week Trail Work with Alaska Trails			\$10,000.00				\$10,000.00	SCA or Alaska Trails trail crew for 10 days
550080	Public Utility Services	\$24,000.00	12.04%	\$24,000.00		\$24,000.00	12.04%	\$24,000.00	Enstar, dumpsters, Chugach
560010	Insurance	\$400.00	0.20%	\$400.00		\$400.00	0.20%	\$400.00	Volunteer coverage
	Non-Labor Total	\$199,343.00	22.92%	\$199,343.00		\$199,343.00	22.84%	\$199,343.00	
580530	Contributions to Others								
	Girdwood Parks Capital Improvement fund	\$500,000.00	57.50%	\$500,000.00		\$500,000.00	57.30%	\$500,000.00	Add to Parks captial improvement fund
	Total Non-labor Cost	\$757,297.00	87.09%	\$757,297.00		\$760,368.00	87.14%	\$760,368.00	
	Inter-Government Charges (IGC)								
600320	IGC Purchasing services			\$7,557.00				\$7,557.00	
600360	IGC Payroll			\$587.00				\$587.00	
600370	IGC Accounts Payable			\$1,548.00				\$1,548.00	
600460	IGC Rev Mgmt-Cash Receipts								
601010	IGC Facilities - Girdwood			\$10,962.00				\$10,962.00	
601040	IGC Facilities - Libraries			\$81,379.00				\$81,379.00	
601880	SAP Captial recovery			\$3,289.00				\$3,289.00	
601890	SAP Support Center IGC			\$5,926.00				\$5,926.00	
605023	IGC Horticulture			\$3,998.00				\$3,998.00	

Girdwood Parks and Recreation

2027 Draft Budget

WS #2

		2026 Line Item Totals		2026 Detail		2027 Line Item Totals		2027 Detail	2027 comments
605023	IGC General Liability			\$1,186.00				\$1,186.00	
605540	IGC Workers Compensation			\$2,831.00				\$2,831.00	
6000	IGC Total	\$119,263.00		\$119,263.00		\$119,263.00		\$119,263.00	
	Subtotal	\$876,560.00		\$876,560.00		\$879,631.00		\$879,631.00	
	Revenues accounts	\$7,000.00		\$7,000.00		\$7,000.00		\$7,000.00	
	Balance	\$869,560.00		\$869,560.00		\$872,631.00		\$872,631.00	
	Difference from 2026 to 2027 Budget	\$ 3,071							
	Mill Rate estimate (Based on 2026 Assessments)	0.83							

Girdwood Police Budget
2027 - Draft
WS#2 Budget Meeting

		2024	2025	2026	2027	2027 Comments
	Non-Labor					
530380	Whittier Police contract	793,044.00	793,044.00	883,238.00	883,238.00	Year 2 of 2 for police contract extension increase
	Overtime for special events					
530380	CPI increase					Under new contract no CPI increase
540280	Rental of ACS building	6,000.00	12,000.00	18,000.00	18,000.00	Substation rental increase for tenant improvements payback
540640	Car Towing and misc police items	12,000.00	12,000.00	12,000.00	12,000.00	Towing cars, Wildlife disposal, signs, PSA's
	Inter Government Charges (IGC)					
	600320					
	600370 IGC Accounts Payable	367.00	374.00	387.00	387.00	
	Direct Cost Grand Total	\$ 811,411	\$ 817,418	\$ 913,625	\$ 913,625	
	Mill Rate Estimate	0.93				
	2026 to 2027 Difference	\$ -				



WIND RIVER BEAR INSTITUTE

501c3 nonprofit

NILS J. PEDERSEN – Director

Phone: 907-347-7485

Email: nils@beardogs.org

Website: www.BearDogs.org

Date: June 23, 2026

To: Girdwood Bear Aware (GBA)

From: Wind River Bear Institute (WRBI)

Proposal Summary: Bear Safety Education Programming for Girdwood in 2027

Wind River Bear Institute proposes two educational programs in partnership with GBA to strengthen community understanding of bear behavior, improve public safety, and reduce human-bear conflict in Girdwood for the summer of 2027. These programs were designed to provide practical skills and memorable educational experiences for both children and adults living and recreating in bear country, and to build on the work that WRBI, GBA, and Alaska Department of Fish & Game have collaborated on over the past 6 years.

Program 1: Inert Bear Spray Training with Robotic Bear Platform

Hands-on inert bear spray training using our remote-controlled, bear-on-wheels training platform, designed to simulate approaching bear encounters in a safe and controlled setting.

Participants practice:

- Proper storage, carry, and deployment of bear spray
- Drawing and aiming under realistic conditions
- Understanding optimal uses of bear spray and limitations
- Interpreting common bear behaviors and correct human response

Many people carry bear spray but have never practiced using it. This program converts equipment into practiced skill and increases participant confidence and preparedness in bear country.

Audience: Adults, recreationists, hunters, and youth

Session Length: 90 minutes

Participants: 30+ participants

Market Value: \$2,000.00

Program 2: “Think Like a Bear!” – Interactive Bear Safety Demonstration for Kids & Adults

WRBI performs our interactive “Think Like a Bear!” skit for children and adults. The skit uses a costumed “bear” character together with two of our friendly & engaging Wildlife K-9 teaching assistants to demonstrate:

- How bears learn behaviors through food rewards
- How people unintentionally teach bears conflict behaviors
- Practical ways to secure attractants around homes and camps
- Common bear behaviors and what to do during encounters
- Respectful coexistence with wildlife

The skit uses familiar concepts like dog training and food rewards to help kids and adults understand how human actions influence bear behavior in fun, entertaining, and memorable ways.

Audience: school and preschool aged children & adults

Session Length: 45 minutes

Participants: 50+ participants

Market Value: \$1,000.00

Anticipated Outcomes

These programs are intended to:

- Increase community confidence and preparedness in bear country
- Improve understanding of bear behavior
- Reduce human behaviors that lead to conflict with bears
- Encourage stewardship and coexistence practices
- Support GBA efforts to reduce human-bear conflicts within the community

WRBI appreciates the opportunity and looks forward to continuing its collaborative work with GBA to help build a safer and more bear-aware community.

Bear Safety Education Programming Budget 2027

<u>Program Activity</u>	<u>Description</u>	<u>Amount</u>
Inert Bear Spray Training	Instructor time, robo-bear platform use, travel & supplies	\$2,000.00
“Think Like a Bear!” Skit	Instructor time, Wildlife K-9s, travel & supplies	\$1,000.00
WRBI	Cash Match	\$-500.00
Total Amount Requested:		\$ 2,500.00

Wind River Bear Institute Overview and Background

The Wind River Bear Institute (WRBI) was founded in 1996 by bear biologist, Carrie L. Hunt, to provide innovative, non-lethal solutions to human-wildlife conflict problems. After testing and developing the product now known as “bear spray” (perhaps the greatest contribution to the world of non-lethal bear deterrence of our time), Hunt began experimenting with other aversive conditioning tools, including the first use of rubber bullets on grizzly bears and on-site “hard” release technique to teach wild bears to avoid human-occupied space; allowing these animals to remain on the landscape without having to be relocated or destroyed. This pursuit also led her to the Karelian Bear Dog (KBD) for preventing and responding to human-wildlife conflicts with a focus on grizzly bears.

The KBD is a hardy hunting dog from Finland that is renowned for their ability to pursue and bay large game safely and effectively. Traditional knowledge of the breed indicates that select KBDs from good hunting lines are fearless even in the pursuit of grizzly bear. Hunt recognized the utility of KBD for wildlife management and began breeding, testing, selecting, placing, and handling KBDs under the working title “Wildlife K-9” (WK9).

Taking on the role of conservationist, the highly adaptable WK9 has proven to be a perfect partner for wildlife managers and as “Wildlife Ambassadors” – bridging the gap between people and wildlife during education & outreach events. Hunt developed the concept of Bear Shepherding©: teaching people how to prevent negative encounters with bears while simultaneously using principles of operant conditioning to teach wild bears behaviorally based life lessons that create boundary awareness and avoidance of human-occupied space.

Over the past 30+ years of working with Federal, State, and Provincial agencies, as well as private landowners and industry throughout western North America and Japan, WRBI’s Bear Shepherding methods and protocols have resulted in hundreds of actions on bears annually by WRBI and our WK9 Handlers with no resulting injuries to bears, WK9s, or humans.

Our Mission: Advance the use of wildlife K-9 dogs to reduce human-wildlife conflict, improve public safety, promote wildlife conservation, conduct research, and provide bear safety training and education to make the world safer for wildlife and people.

Who We Are: Wildlife Biologist, Human-Bear Conflict Specialist – Wildlife K-9 Trainers & Handlers providing innovative solutions to human-wildlife conflict problems.

Wildlife K-9s: Karelian Bear Dogs (or similar dog) bred, evaluated, selected, trained & handled by Wildlife Professionals for human-wildlife conflict management and public education.

Our Services:

- Bear Protection Service:
Biologist/WK9 Teams patrolling for bears and pushing them away from human-use areas, tracking bear activity, managing attractants, providing bear safety education, consulting, personnel training, on-site assistance & response.
- Bear Management Consulting:
Bear Hazard Assessments, Human-Bear Conflict Reduction Programs, Bear Management Plans.
- Personnel Training:
Bear safety training, safe & effective use of bear deterrents, hazing & aversive conditioning techniques, WK9 Training & Handling, Bear Spray Training.
- Bear Den Detection:
Biologist/WK9 Teams paired with FLIR-equipped unmanned aircraft systems to find bear dens for research & avoidance (Pedersen et al. 2019).
- Dog Training:
Evaluations, basic to advanced Partnership Training, WK9 Training & Handler Certification.
- KBD Puppies:
#1 source of bear working KBDs in North America & Japan! All our puppies are tested, evaluated & placed for working aptitude & personality match with owners.
- Bear Safety Education & Outreach:
Friendly & engaging WK9 “Wildlife Ambassadors” bridge the gap between people and wildlife, teaching people how to make the world safer for bears & humans!

Wind River Bear Institute – Wind River Karelian Bear Dog Partners

Nils J. Pedersen



Executive Director of Wind River Bear Institute, 501c3 nonprofit Wildlife Biologist. Based in Fairbanks, Alaska (USA).

Qualifications: M.Sc. Wildlife Biology and Conservation (2019), Wildlife K-9 Training & Handler Certification, Chemical Immobilization of Wildlife, Licensed Operator of Unmanned Aircraft Systems, Firearms.

Specializations: Bear den detection (FLIR & WK9), Bear Shepherding©, Bear Hazard Assessments and Conflict Reduction Plans, Bear Deterrents: Containers, E-fences, Noise Makers & Projectiles, Bear Spray Training.

Carrie L. Hunt



Founder of Wind River Bear Institute, Owner and Director of Wind River Karelian Bear Dog Partners LLC., Wildlife Biologist. Based in Florence, Montana (USA).

Qualifications: M.Sc. Wildlife Biology (1984). Bear Shepherding© and Wildlife K-9 Training and Handler Certification. Recipient of The Wildlife Society: Special Recognition Service Award - 2019.

Specializations: Development of Bear Spray, first testing of rubber bullets on grizzly bears, creator of KBD Wildlife K-9 – Training & Handler Certification, Bear Shepherding©, & Bear Conflict Indexes. Bear Hazard Assessments & Conflict Reduction Plans.



Thank you for your consideration and we look forward to hearing from you

2027 Girdwood Service Area Capital Projects List

Division	Priority	Project	Estimated Cost	Notes	Status
	<u>1</u>	Build Glacier Creek Bridge at Winner Creek Trail	\$2.1 to \$3m	Build new bridge to provide a year round connection for Winner Creek Trail. Partnership with USFS. Still seeking Grant funders, private donation, fundraising, etc.	Funding secured from State of Alaska Capital Grant GVSA Contribution Rasmuson Fund USFS Contribution 2026/27 Build ??
	<u>3</u>	Barren to Alyeska Highway Trail connection	\$500k	As recognized in the Girdwood Trails plan, build out a new trail connection between Alyeska Highway Ped Path and Barren Road to provide a safer route for pedestrians between the Timberline Neighborhood and Alyeska Highway.	2027 Feasibility study/design 2028 to 2023 Build
	<u>2</u>	New Snow Grooming Machine	\$25k	To add to our grooming fleet and eventually replace our aging Arctic Cat machine	2026/27
	<u>4</u>	New Maintenance Garage at Girdwood Park	\$3m	Replace Old City Hall with new maintenance Garage for the Service Area operation. Building could include public restrooms	Lease back Loan to fund
<u>Street Maintenance</u>	<u>1</u>	Fish Passage Culverts on Alyeska Creek and Mt. Hood	\$900k to \$1.5million	This is the last one of three culverts are in need of replacement in this area and if replaced then need to be built to fish passage standards.	2027
	<u>2</u>	Power to Girdwood Service Area Lot in Industrial Park	\$50 to 80K	Once platting is completed and GVSA take full ownership of the lot, then site plan will be created to bring power to the lot to keep equipment warm in the winter and provide lighting for winter operations.	Design completed, awaiting replat and ownership of the lot by GVSA

	<u>3</u>	Pave Timberline past Vail intersection and Vail Hill to Loveland intersection	\$3 to 3.5	This section of Timberline and Vail has constant potholing and dust problems due to the high volume of traffic that collects. Recommend paving, ditching and speed humps if Traffic department allows.	Design report completed. Determine which alternative works best for Timberline Lease back Loan to Fund
	<u>1</u>	California Creek Fish box culvert at Ruane	\$1.6 m EPA Grant \$400k GVSA Fund	An RFP for design and engineering services is about to be released for the project.	Project Funded 2027 Construction
	<u>4</u>	Covered Sand Storage	\$500k	Install a Coverall domed tent over the sand storage area. This will provide better protection of our the winter traction sand from freezing during the winter when needed most.	Project after lot is under GVSA ownership
<u>Fire</u>	<u>1</u>	Fire Training Area	\$200k to \$300k	Create Fire training area with new containment training pad for vehicle extraction training and fire training prop building. Girdwood has submitted 2026 federal grant request for \$138,000 for a fire training prop for this location.	Project after lot is under GVSA ownership
	<u>2</u>	Tender 41	\$900,000.00	Tender 41 reaching National Fire Protection Agency, end of service standard. Tenders needed for fire suppression in the 50% of the community that does not have hydrants	Fund in 2023 Engine arrives in early 2026
	<u>3</u>	Brush 41	\$650,000	Replace Brush 41 with a new pump and roll wildland truck	GBOS and GFR requested assistance from AFD in obtaining this vehicle with federal funding in 2019
	<u>4</u>	Tactical Ladder Truck	\$1,500,000	Ladder truck to support life safety rescue and fire suppression in taller Girdwood multifamily and commercial occupancies. This would be a smaller sized truck than an AFD ladder truck or quint.	

<u>POLICE</u>	-	No Capital purchase at this time		

Municipal Clerk's Office
Amended and Approved
Date: **March 24, 2026**

Submitted by: Chair of the Assembly at the
Request of the Mayor
Prepared by: Office of the Chief Administrative
Officer
For reading: March 3, 2026

ANCHORAGE, ALASKA
AR No. 2026-55, As Amended

1 **A RESOLUTION OF THE ANCHORAGE MUNICIPAL ASSEMBLY APPROVING THE**
2 **2026 TOURISM-IMPROVEMENT PROJECTS (TIPS) AND REAPPROPRIATING AN**
3 **AMOUNT NOT TO EXCEED (NTE) ONE MILLION SIX HUNDRED THOUSAND**
4 **DOLLARS (\$1,600,000) FROM THE CONVENTION CENTER OPERATING**
5 **RESERVES FUND (202020), 2026 TOURISM BUDGET, OFFICE OF THE CHIEF**
6 **ADMINISTRATIVE OFFICER (CAO), AS: SEVEN HUNDRED FIFTY THOUSAND**
7 **DOLLARS (\$750,000) TO THE AREAWIDE GENERAL FUND (101000), OFFICE OF**
8 **THE CAO, FOR ALASKA CENTER FOR THE PERFORMING ARTS (ACPA)**
9 **MANAGEMENT COSTS; SIX HUNDRED FIFTY THOUSAND DOLLARS (\$650,000) TO**
10 **THE ANCHORAGE METROPOLITAN POLICE SERVICE AREA FUND (151000),**
11 **ANCHORAGE POLICE DEPARTMENT, FOR OVERTIME TO FUND FOOT PATROLS**
12 **IN HIGH TOURISM AREAS; ONE HUNDRED THOUSAND DOLLARS (\$100,000)**
13 **WITHIN THE OFFICE OF THE CAO TO SUPPORT FUR RENDEZVOUS AND OTHER**
14 **TOURISM; AND ONE HUNDRED THOUSAND DOLLARS (\$100,000) TO THE**
15 **ANCHORAGE PARKS & RECREATION SERVICE AREA CAPITAL IMPROVEMENT**
16 **PROJECTS FUND (461800) FOR A MOBILE RESTROOM FACILITY.**

17
18 **WHEREAS**, By vote of the people in 1979, revenues raised by a 4% tax on hotel-motel
19 rooms (Room Tax) in the Municipality are dedicated to “promotion of the tourism industry;”
20 and
21

22 **WHEREAS**, with the approval of AM 955-2025, on December 16, 2025, the Municipality
23 entered into a contract with Visit Anchorage for all but a withheld amount of the 4% Room
24 Tax dedicated to the promotion of the tourism industry; and,
25

26 **WHEREAS**, the withheld amount reserves to the Municipality a portion of the bed taxes
27 dedicated to the promotion of tourism for Tourism Improvement Projects that will require
28 Assembly approval and be administered by the MOA or its designee; and,
29

30 **WHEREAS**, the TIPs amount for 2026 is \$1,600,000; now, therefore,
31

32 **THE ANCHORAGE ASSEMBLY RESOLVES:**
33

34 **Section 1.** That the following 2026 TIPs projects are consistent with the Professional
35 Services Contract provisions reserving a portion of Room Tax revenues for tourism-
36 related grants, visitor-facing infrastructure, public safety enhancements, and destination
37 development activities and are hereby approved:

- 1 • \$750,000 to the Alaska Center for the Performing Arts (ACPA) for management
- 2 costs
- 3 • \$650,000 to the Anchorage Police Department for overtime funding to support
- 4 **[downtown] foot patrols in downtown, and patrols as needed to address hot**
- 5 **spots in area-wide parks and pedestrian facilities** to enhance public safety in
- 6 tourism areas
- 7 • \$100,000 to support Fur Rendezvous in replacing critical IT systems and other
- 8 ongoing operations
- 9 • \$100,000 to the Anchorage Parks & Recreation Department for acquisition and
- 10 deployment of a mobile restroom facility to support tourism-facing facilities and
- 11 events.
- 12

13 **Section 2.** That an amount of SEVEN HUNDRED FIFTY THOUSAND DOLLARS
14 (\$750,000) is hereby reappropriated from the Convention Center Operating Reserves
15 Fund (202020), 2026 Tourism Budget, to a transfer and appropriating said transfer to the
16 Areawide General Fund (101000) for ACPA contractual management costs, all within the
17 Office of the Chief Administrative Officer.

18
19 **Section 3.** That an amount not-to-exceed of SIX HUNDRED FIFTY THOUSAND
20 DOLLARS (\$650,000) is hereby reappropriated from the Convention Center Operating
21 Reserves Fund (202020), Office of the Chief Administrative Officer, 2026 Tourism
22 Budget, to a transfer and appropriating said transfer to the Anchorage Metropolitan Police
23 Service Area Fund (151000), Anchorage Police Department, for overtime funding to
24 support foot patrols in **downtown, and patrols as needed to address hot spots in area-**
25 **wide parks and pedestrian facilities, and other [high]** tourism areas to enhance public
26 safety.

27
28 **Section 4.** That an amount of ONE HUNDRED THOUSAND DOLLARS (\$100,000) is
29 hereby reappropriated within the Convention Center Operating Reserves Fund (202020),
30 Office of the Chief Administrative Officer, 2026 Tourism Budget, to support Fur
31 Rendezvous in replacing critical IT systems and other ongoing operations.

32
33 **Section 5.** That an amount not-to-exceed of ONE HUNDRED THOUSAND DOLLARS
34 (\$100,000) is hereby reappropriated from the Convention Center Operating Reserves
35 Fund (202020), Office of the Chief Administrative Officer, 2026 Tourism Budget, to a
36 transfer and appropriating said transfer to the Anchorage Parks and Recreation Service
37 Area Capital Improvement Projects Fund (461800), Anchorage Parks and Recreation
38 Department, for acquisition and deployment of a mobile restroom facility to support
39 tourism-facing facilities and events.

40
41 **Section 6.** This resolution shall be effective immediately upon passage and approval
42 by the Assembly.
43
44

PASSED AND APPROVED by the Anchorage Assembly this 24th day of March, 2026.

Christopher Constant

ATTEST:

Chair

Jasmine Acres

Municipal Clerk

Department of Appropriation:

Office of the Chief Administrative Officer (reapprop.)	\$1,600,000
Anchorage Police Department	\$650,000
Anchorage Parks & Recreation	\$100,000

MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 161-2026, As Amended

Meeting Date: March 3, 2026

FROM: MAYOR

SUBJECT: A RESOLUTION OF THE ANCHORAGE MUNICIPAL ASSEMBLY APPROVING THE 2026 TOURISM-IMPROVEMENT PROJECTS (TIPS) AND REAPPROPRIATING AN AMOUNT NOT TO EXCEED (NTE) ONE MILLION SIX HUNDRED THOUSAND DOLLARS (\$1,600,000) FROM THE CONVENTION CENTER OPERATING RESERVES FUND (202020), 2026 TOURISM BUDGET, OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER (CAO), AS: SEVEN HUNDRED FIFTY THOUSAND DOLLARS (\$750,000) TO THE AREAWIDE GENERAL FUND (101000), OFFICE OF THE CAO, FOR ALASKA CENTER FOR THE PERFORMING ARTS (ACPA) MANAGEMENT COSTS; SIX HUNDRED FIFTY THOUSAND DOLLARS (\$650,000) TO THE ANCHORAGE METROPOLITAN POLICE SERVICE AREA FUND (151000), ANCHORAGE POLICE DEPARTMENT, FOR OVERTIME TO FUND FOOT PATROLS IN HIGH TOURISM AREAS; ONE HUNDRED THOUSAND DOLLARS (\$100,000) WITHIN THE OFFICE OF THE CAO TO SUPPORT FUR RENDEZVOUS AND OTHER TOURISM; AND ONE HUNDRED THOUSAND DOLLARS (\$100,000) TO THE ANCHORAGE PARKS & RECREATION SERVICE AREA CAPITAL IMPROVEMENT PROJECTS FUND (461800) FOR A MOBILE RESTROOM FACILITY.

By vote of the people in 1979, revenues raised by a 4% tax on hotel-motel rooms (Room Tax) in the Municipality are dedicated to “promotion of the tourism industry.”

On December 16, 2025, the Anchorage Assembly approved AM 2025-955 authorizing the Municipality to enter into a Professional Services Contract with Visit Anchorage, executed on January 16, 2026 for all but a withheld amount of the 4% Room Tax dedicated to the promotion of the tourism industry.

The withheld amount reserves to the MOA a portion of the Room Tax revenues dedicated to the promotion of tourism for Tourism Improvement Projects (TIPs). TIPs may include tourism-related grants, additional promotional initiatives, visitor-facing infrastructure, and destination development activities such as trails work, wayfinding, support for festivals and events (including sporting events, dog mushing, performing arts and music festivals, concerts), support for attractions such as botanical gardens, wildlife attractions, cultural institutions, sister cities exchanges, and visitor transportation. TIPs are not intended to shift responsibilities historically borne by the Contractor.

The amounts to be withheld for the TIPs are as follows:

- 2026: \$1,600,000
- 2027: \$1,500,000
- 2028: Ten percent (10%) of 2027 Net Tourism Receipts
- 2029 and thereafter: Ten percent (10%) of Net Tourism Receipts paid to Visit Anchorage for the prior year.

For 2026, the Administration requests Assembly approval and appropriation of the following projects for the \$1,600,000 TIPs:

- \$750,000 for Alaska Center for the Performing Arts (ACPA) management costs. Under AM 759-2025, the Anchorage Assembly approved amending the ACPA management agreement contract by an increase of \$1,089,000, from \$1,598,52.74 in 2025 to \$2,687,502.74 for 2026.
- \$650,000 to the Anchorage Police Department to fund overtime for downtown foot patrols to enhance public safety in high-tourism areas.
- \$100,000 to support Fur Rendezvous, Anchorage's premier winter-time festival, in replacing critical IT systems and other ongoing operations.
- \$100,000 to Anchorage Parks & Recreation Department for acquisition and deployment of a mobile restroom facility to support tourism-facing facilities and events. When not deployed for events, the mobile restroom facility is anticipated to serve public areas, such as Town Square Park.

The budget details are recommended as follows:

Revenues:

Account Number	Description	Amount
101000-121030-450010	Transfer from Other Funds	\$750,000
151000-462400-290000XXXX-450010	Transfer from Other Funds	\$650,000
461800- 550200 [560200] -PR260XX-450010	Transfer from Other Funds	\$100,000

Expenditures:

Account Number	Description	Amount
101000-121030-530380	Other Professional Services	\$750,000
151000-462400-290000XXXX-501020	Patrol Staff Overtime	\$650,000
461800- 550200 [560200] -PR260XX-530380	Other Professional Services	\$100,000
202020-123014-530380	Other Professional Services	(\$1,600,000)
202020-123014-290000TIPS-580530	Transfers to Other Funds	\$1,500,000
202020-123014-290000TIPS-530380	Other Professional Services	\$100,000

THE ADMINISTRATION RECOMMENDS APPROVAL.

1	Prepared by:	Taylor S. Tracy, Principal Administrative Officer,
2		Office of the Chief Administrative Officer
3	Submitted by:	William D. Falsey, Chief Administrative Officer
4	Concur:	Ona R. Brause, Director, OMB
5	Fund Certification:	Philippe D. Brice, CFO
6		202020-123014-530380 \$1,600,000
7		(2026 Tourism Budget)
8	Concur:	Rebecca A. Windt Pearson, Municipal Manager
9	Respectfully submitted:	Suzanne LaFrance, Mayor