

Mill Levy by Tax District - 2026 based on AO 2026-43 as Amended for GG and AO 2026-44 for ASD

	101 103 107	131 104	151 152	161 162	163	110	141 105	106	118, 119, 121, 122, 149	Levy w/o ERSL, & LRSAs	129 Eagle River Street Lights Service Areas	Various Limited Road Service Areas	Levy w/o ASD	School District (ASD)	Total Levy	Tax District
	Area wide	Fire	Police	Parks & Rec	Anch Bld Safety	CASA	Roads & Drainage	Girdwood Valley Levy Service Areas	Various Rural Road Service Areas							
City/Anchorage	1	0.42	2.27	3.64	0.67	0.01	2.24	-	-	9.25	-	-	9.25	6.32	15.57	1
Hillside	2	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	-	7.01	6.32	13.33	2
Spennard	3	0.42	2.27	3.64	0.67	0.01	2.24	-	-	9.25	-	-	9.25	6.32	15.57	3
Girdwood Valley	4	0.42	-	-	-	-	-	5.34	-	5.76	-	-	5.76	6.32	12.08	4
Glen Alps SA w/o Fire	5	0.42	-	3.64	-	0.01	2.75	-	-	6.82	-	-	6.82	6.32	13.14	5
Spennard w/o Building Safety	8	0.42	2.27	3.64	0.67	0.01	2.24	-	-	9.25	-	-	9.25	6.32	15.57	8
Stuckagain Heights w/o Parks & Rec	9	0.42	2.27	3.64	-	0.01	-	-	-	6.34	-	1.25	7.59	6.32	13.91	9
Eagle River	10	0.42	2.27	3.64	1.01	-	-	-	2.10	9.44	-	-	9.44	6.32	15.76	10
Municipal Landfill w/o ERPRSA	11	0.42	2.27	3.64	-	-	-	-	-	6.33	-	-	6.33	6.32	12.65	11
Canyon Road (Glen Alps SA)	12	0.42	2.27	3.64	0.67	0.01	2.75	-	-	9.76	-	-	9.76	6.32	16.08	12
Muni/Outside Bowl w/o APD (w Turnagain Arm Police)	15	0.42	-	0.16	-	-	-	-	-	0.58	-	-	0.58	6.32	6.90	15
Muni/Outside Bowl with Police	16	0.42	-	3.64	-	-	-	-	-	4.06	-	-	4.06	6.32	10.38	16
Upper O'Malley LRSAs	19	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	2.00	9.01	6.32	15.33	19
Talus West LRSAs	20	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	0.34	7.35	6.32	13.67	20
Rabbit Ck View/Rabbit Ck Hts LRSAs w/ APRSA	21	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	2.50	9.51	6.32	15.83	21
Chugiak Fire Service Area	22	0.42	1.00	3.64	1.01	-	-	-	2.10	8.17	-	-	8.17	6.32	14.49	22
Rabbit Ck View/Rabbit Ck Hts LRSAs w/o APRSA	23	0.42	2.27	3.64	-	0.01	-	-	-	6.34	-	2.50	8.84	6.32	15.16	23
Birch Tree/Elmore LRSAs	28	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.50	8.51	6.32	14.83	28
Eagle River Valley RRSAs w/o Fire	30	0.42	-	3.64	1.01	-	-	-	2.10	7.17	-	-	7.17	6.32	13.49	30
South Goldenview Area RRSAs	31	0.42	2.27	3.64	0.67	0.01	-	-	1.80	8.81	-	-	8.81	6.32	15.13	31
Section 6/Campbell Airstrip LRSAs	32	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.25	8.26	6.32	14.58	32
Skyranch Estates LRSAs	33	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.30	8.31	6.32	14.63	33
Vault-Vue Estates LRSAs	34	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.40	8.41	6.32	14.73	34
Mountain Park Estates LRSAs	35	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.00	8.01	6.32	14.33	35
SRW Homeowners LRSAs	36	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.50	8.51	6.32	14.83	36
Mountain Park/Robin Hill RRSAs	37	0.42	2.27	3.64	0.67	0.01	-	-	1.30	8.31	-	-	8.31	6.32	14.63	37
Raven Woods/Bubbling Brook LRSAs	40	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.50	8.51	6.32	14.83	40
Upper Grover LRSAs	41	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.00	8.01	6.32	14.33	41
View Point	42	0.42	-	3.64	-	0.01	2.24	-	-	6.31	-	-	6.31	6.32	12.63	42
Bear Valley LRSAs	43	0.42	2.27	3.64	-	0.01	-	-	-	6.34	-	1.50	7.84	6.32	14.16	43
Villages Scenic Parkway LRSAs	44	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.00	8.01	6.32	14.33	44
Sequoia Estates LRSAs	45	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.50	8.51	6.32	14.83	45
Eaglewood Contributing RSA	46	0.42	2.27	3.64	1.01	-	-	0.42	0.42	7.76	-	-	7.76	6.32	14.08	46
Gateway Contributing RSA	47	0.42	-	3.64	1.01	-	-	-	0.32	5.39	-	-	5.39	6.32	11.71	47
Paradise Valley South LRSAs	48	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.00	8.01	6.32	14.33	48
ER Street Lights SA w/ Anchorage Fire	50	0.42	2.27	3.64	1.01	-	-	-	2.10	9.44	0.20	-	9.64	6.32	15.96	50
ER Street Lights SA w/ Chugiak Fire	51	0.42	1.00	3.64	1.01	-	-	-	2.10	8.17	0.20	-	8.37	6.32	14.69	51
Rockhill LRSAs	52	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.50	8.51	6.32	14.83	52
Totem LRSAs	53	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.00	8.01	6.32	14.33	53
Lakehill LRSAs	54	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.50	8.51	6.32	14.83	54
South Goldenview RRSAs w/o Fire	55	0.42	-	3.64	-	0.01	-	-	1.80	5.87	-	-	5.87	6.32	12.19	55
Bear Valley LRSAs w/o Fire	56	0.42	-	3.64	-	0.01	-	-	-	4.07	-	-	4.07	6.32	11.89	56
Homestead LRSAs	57	0.42	2.27	3.64	0.67	0.01	-	-	-	7.01	-	1.30	8.31	6.32	14.63	57
Eagle River Valley RRSAs w/ ERSL w/o Fire	58	0.42	-	3.64	1.01	-	-	-	2.10	7.17	0.20	-	7.37	6.32	13.69	58
Rabbit Ck View/Rabbit Ck Hts LRSAs w/o APRSA w/o Fire	59	0.42	-	3.64	-	0.01	-	-	-	4.07	-	-	4.07	6.32	12.89	59
Muni/Outside Bowl with Police and CASA	60	0.42	-	3.64	-	0.01	-	-	-	4.07	-	-	4.07	6.32	10.39	60

Note: District 6 was subsumed to District 18; Districts 14 & 18 were subsumed to District 3. District 7 was subsumed to District 2.
 District 11 is the Anchorage Landfill. District 36 is new from 2005. April 6, 2010. Mt. Park/Robin Hill LRSAs voted to become a RRSAs (District 37).
 District 57 was created in 2014 for new Homestead LRSAs.
 District 58 was created in 2016 for Eagle River Valley with Eagle River Street Light Service but without Fire Service.
 District 59 was created in 2023 for Rabbit Ck View/Rabbit Ck Hts LRSAs without Anchorage Parks and without Anchorage Fire
 District 60 was created in 2024 for Chugach State Park Access Service Area (CASA)

**2026 Girdwood Property Tax Structure for all Municipal Services
(Tax District 4)**

Based on an example house with an Assessed Value of \$1,229,500 and
Taxable value of \$1,154,500 from the owner-occupant exemption/credit

2026 Tax Due		\$14,852.36	
Residential Exemption		\$906.00	
Total Due		\$13,946.36	
Tax Type	Percentage of property tax	Mill Rate	Distribution
Area Wide	3.50%	0.42	484.89
Anchorage School District	52.30%	6.32	7296.44
Girdwood Service Area Services	44.20%	5.34	6165.03
Total Girdwood Property Tax	100.00%	12.08	13946.36

**2026 Girdwood Valley Service Area Department Cost Breakdown
(example per \$1,154,500 home assessed value)**

Girdwood Service Area Tax Breakdown	Percentage of property tax	2026 Budget Totals	Mill Rate	2026 GVSA Distribution
Street Maintenance	33.8%	\$1,913,148.00	1.820	\$4,713.96
Fire	35.1%	\$1,985,067.00	1.889	\$4,895.17
Police	16.2%	\$913,625.00	0.869	\$2,259.23
Housing and Economic Development	1.8%	\$100,000.00	0.095	\$251.03
Parks and Recreations	15.4%	\$869,560.00	0.827	\$2,147.74
Program generated revenues	-2.3%	-\$128,333.00	-0.122	-\$320.77
Total	100.00%	\$5,653,067.00	5.379	\$13,946.36

2027 Estimated GVSA Mill Rate

2027 Mill rates estimate based on 2026 assessments
(example per \$1,154,500 home assessed value)

Girdwood Service Area Tax Breakdown	Percentage of property tax	Proposed Budget Totals	Mill Rate	2027GVSA Distribution
Street Maintenance	33.8%	\$1,913,148.00	1.820	\$4,713.96
Fire	35.1%	\$1,985,067.00	1.889	\$4,895.17
Police	16.2%	\$913,625.00	0.869	\$2,259.23
Housing and Economic Development	1.8%	\$100,000.00	0.095	\$251.03
Parks and Recreations	15.4%	\$869,560.00	0.827	\$2,147.74
Program generated revenues	-2.3%	-\$128,333.00	-0.122	-\$320.77
Total	100.00%	\$5,653,067.00	5.379	\$13,946.36

* 1 mill = \$100.00 per \$100k property of value
*Taxes to be Collected in SA _____ x 1,000 = Mill Rate
Service Area Assessed Value

*Program Generated revenues (gained interest) and Final 2025 property valuations can lower the Mill rate

What do Property Taxes Pay for?

<p>Area Wide Services</p>	<p align="center">* Emergency Medical Services (EMS), Libraries, Animal Control, Street Signage & Striping, Treasury, Legal, Administration, Seward Highway Policing, Land Use & Right of Way enforcement, Cemetery Operations, Public Bus system (including grant to GVT)</p> <p>* These services are paid by all property taxpayers equally & provided throughout the entire Municipality</p> <p>*In certain years, non-property tax strong revenues (i.e., fuel tax, tobacco tax, bed tax) produce enough funds that it can give a rebate back to property taxpayers</p>
<p>Anchorage School District Services:</p>	<p align="center">*K-12 Primary and Secondary Education and associated services</p> <p>*ASD services are paid by all property tax payers equally and provided throughout the entire Municipality</p>
<p>Girdwood Valley Service Area (GVSA):</p>	<p align="center">*Police, Fire, Parks & Rec and Street Maintenance</p> <p>*Girdwood Services are paid only by Girdwood Property tax payers and these funds collected are only used for Girdwood Services listed above</p>

How do we compare?

<p>Girdwood's Tax District 4 as compared to other Muni Tax Districts</p>	<p>*In 2026, Girdwood has the 6th lowest Mill Levy overall compared to all tax districts.</p> <p>*Girdwood has the lowest Mill levy compared to other tax districts with similar government services. (Fire, police, parks, & road maintenance)</p> <p>* Reference the 2026 approved Mill Levy Chart attached</p>
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		2025	2026 GBOS approved 1st Qtr. Rev	2026 Assembly Approved	2027 WS #1	Comments		
	LABOR STAFF	\$ 899,245	\$ 941,059			forecast total 2026 labor \$1,872,757: YTD \$851,253	\$ 1,872,757	Forecasted labor
	LABOR PAID ON CALL		\$ 41,000	\$ 982,059	\$ 1,076,573	2027 with 3% \$1,928,940	\$ 982,059	Fire budget labor
	Retirement Contribution	\$ 36,000	\$ 42,000		\$ 42,000		\$ 583,788	Ems budget labor
	Health Insurance and Benefits	\$ 137,600	\$ 154,000		\$ 154,000	2027 forecast \$225,264 (split with ems)	\$ 306,910	forecasted shortfall
	Contractual Labor Cost			\$ 1,412,833				
	Labor Total	\$ 1,072,845	\$ 1,178,059	\$ 1,412,833	\$ 1,272,573			
	NON-LABOR							
	Office Supplies	\$ 2,000	\$ 1,800		\$ 1,800	no change		
	Operating Expenses	\$ 47,000	\$ 50,000		\$ 52,000	add \$2,000		
	Fuel	\$ 12,000	\$ 10,000		\$ 10,000	no change		
	Uniforms	\$ 5,000	\$ 6,974		\$ 9,000	add \$3000		
	Repair and Maint	\$ 5,000	\$ 5,000		\$ 9,000	add \$4,000		
	Professional Services	\$ 54,000	\$ 50,000		\$ 50,000	no change		
	Communications	\$ 10,000	\$ 20,000		\$ 20,000	no change		
	Travel Expenditures	\$ 5,000	\$ 5,000		\$ 7,000	add \$2000		
	Insurance	\$ 46,000	\$ 56,000		\$ 56,000	no change		
	Training	\$ 28,000	\$ 30,000		\$ 30,000	no change		
	Non-Labor Total	\$ 214,000	\$ 234,774	\$ -	\$ 244,800			
540640	Total	\$ 1,286,845	\$ 1,412,833	\$ 1,412,833	\$ 1,517,373			

\$852,367

511380	Vehicle maintenance	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
580640	Capital Contributions	\$ 74,000	\$ 154,540	\$ 178,540	\$ 74,000
	Engine 41 Capital Loan Payment	\$ 104,540			\$ -
Direct Cost Total		\$ 1,500,385	\$ 1,602,373	\$ 1,626,373	\$ 1,626,373
600050	IGC Ombudsman			\$ 284	\$ 284
600740	IGC AFD Operations management	\$ 99,499	\$ 100,758	\$ 92,265	\$ 92,265
600750	IGC Office of Fire Chief	\$ 21,549	\$ 23,328	\$ 23,654	\$ 23,654
600770	IGC AFD Finance	\$ 12,084	\$ 14,810	\$ 15,077	\$ 15,077
600780	IGC AFD Data Systems	\$ 25,864	\$ 25,549	\$ 26,011	\$ 26,011
600790	IGC AFD Shop	\$ 220,080	\$ 227,904	\$ 152,338	\$ 152,338
601010	IGC Facilites - Girdwood	\$ 67,607	\$ 70,096	\$ 65,058	\$ 65,058
601470	IGC PW Communications	\$ 16,652	\$ 16,283	\$ 16,102	\$ 16,102
601650	IGC Fire Comm Non-911	\$ 12,197	\$ 13,160	\$ 12,150	\$ 12,150
601900	IGC-OECD GIS Licensing			\$ 755	\$ 755
	Total for IGC's	\$ 475,532	\$ 491,888	\$ 403,694	\$ 403,694
406370	Fire Service Fees	-\$21,000.00	-\$21,000.00	-\$21,000.00	-\$21,000.00
	Overall Total	\$ 1,954,917.00	\$ 2,073,261.00	\$ 2,009,067.00	\$ 2,009,067.00

Difference from the 2026 current budget to Proposed 2027 budget
Estimated Mill Rate

\$ -
1.91

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Subject: Copy of 2027 Fire budget GBOS WS #1 mw.xlsx
Date: Monday, June 22, 2026 10:23:45 PM
Attachments: [Copy of 2027 Fire budget GBOS WS #1 mw.xlsx](#)

First Draft Fire Budget 2027 Comments

- I am projecting a shortfall in labor at the end of the year but we always are at this time of year and then it course corrects.
- After July, we should have a slight decrease in payroll costs for 2026
- Our 2026 payroll is now compliant with Department of Labor standards
- We are paying holiday pay as the holidays occur so there is not a large increase in the month of December like in past years
- We have switched to 26 pay periods for staff positions and are still monthly for paid on call
- We were able to rebid our health insurance to get a lower rate with a younger employee census
- We need more ems funding.
- I have not included the additional staffing we need to meet NFPA standards or a needed increase to paid on call wages yet.
- We are current on posting expenses to our 2026 budget.
- This is only the fire budget, although the comment column reflects total department cost forecasting

Girdwood Fire Rescue Replacement Schedule

Mileage as of 6/15/26

Fire Service Area	Miles	Year	Replacement Schedule	Replacement	
				Cost 2026	Comment
Engine 41	49969	1999	20 year	\$1,250,000	Arriving Summer 2026
Rescue 42	14223	2017	20 year	\$150,000	
Brush 41	48525	2006	20 year	\$150,000	MOA grant funding needed
Tender 41	21157	2004	20-25 year	\$750,000	
Tender 42	12905	2009	20-25 year	\$750,000	
Tender 43	51090	1993	20-25 year	\$750,000	not recommended for replacement
Utility 41	13971	2023	135,000 miles/10 years	\$100,000	SEMT Funded
Chief 41	103,360	2009	135,000 miles/10 years	\$100,000	engine replaced
Chief 42/EMS Supply	18,000	2023	135,000 miles/10 years	\$100,000	SEMT Funded
Areawide Apparatus					
Rescue 41 with Girdwood extrication equipment	4785	2024	20 year	\$1,250,000	Areawide Bond
Medic 41 with refurb box	15715	2023	130,000 miles	\$260,000	Areawide Bond
Medic 42 with refurb box	14893	2023	130,000 miles	\$260,000	Areawide Bond

AFD light vehicles fleet replaced in 2024

AC Mendive,

Per our last conversation, here is a tentative replacement schedule for Girdwood. I appreciate your review with Chief Scott.

A few key points:

- We do not need 3 water tenders as we do not have the staffing to support 3 rolling water tenders. My understanding is that the 3 water tenders is for ISO rating. I do not think they roll enough to have 3.
- The community would be better served by a small European sized apparatus with a ladder to support the current and planned development. This would also reduce the need for Truck 12 to travel on the Seward Hwy south of Girdwood.
- Community wide sprinkler ordinance adoption or extension of water to the other half of the community would reduce the need for a tender to 1.

Girdwood Housing and Economic Fund
GBOS Final

	Non-Labor	2025	2026	Proposed 2027	2027Comments
510900	Housing & Economic Contractual Other		100000	100000	
	STR regulation support				
	Overhead / IGC	3000			
	3rd party contract	39600			
	Planning	0			
	Pre-development work	75000			
Revenue	STR permit fees (370 @ \$100)				
	Direct Cost Total	117,600.00	100,000.00	100,000.00	
	Mill rate estimate	0.102			
	Difference from Current 2026 to Proposed 2027	0.00			

2026 Girdwood Street Maintenance Budget - GBOS WS #1

		2025	2026	2027	% of the Budget	2027 comments
1000	Personnel Services					
501010	Straight Time Labor	184,831.00	202,378.00	202,378.00		3% Cost of living increase
501040	Annual Leave	2,910.00	3,147.00	3,147.00		
501080	Retirement	39,631.00	43,492.00	43,492.00		
501090	Life Insurance	82.00	82.00	82.00		
501100	Medical/Dental	55,332.00	60,816.00	60,816.00		
501105	FICA/Medicare Taxes	13,781.00	15,124.00	15,124.00		
501115	Employee Assistance	48.00	48.00	48.00		
501130	Unemployment Insurance	360.00	395.00	395.00		
501140	Long Term Disability	414.00	455.00	455.00		
	Labor Total	\$297,389.00	\$325,937.00	\$325,937.00	18.41%	
2000	Non-Labor					
511010	Operating	1000.00	1000.00	1000.00		Resupply General Office Supplies
	Office Supplies	2,000.00	2,000.00	2,000.00		
511170	Fuel	3,000.00	3,000.00	3,000.00		MOA Work truck
511380	Repair and Maintenance Supples	80,000.00	100,000.00	100,000.00		Road Maintenance Supplies (i.e. Salt, Sand, culverts, RAP)
530360	Repair and Maintenance Contracted	32,000.00	132,000.00	132,000.00		Street light maintenance and Catchbasin cleaning, additional thaw services
540150	Advertising					
540170	Communication	0.00	0.00	0.00		Phones
540260	Computer SW License					
540300	Fleet Rental	12,503.00	21,318.00	21,318.00		MOA Work Trucks
540640	Contractual Svcs	700,000.00	795,858.00	795,858.00		Rebid the contract in 2026 and expect a price increase on hourly use of equipment
550010	Public Utility Services	40,000.00	40,000.00	40,000.00		CEA - Street lights, electric at Maintenance Yard
	Non-Labor Total	\$ 870,503	\$ 1,095,176	\$ 1,095,176	53.88%	
580530	Contribution to Captial	\$ 350,000	\$ 400,000	\$ 400,000	21.66%	
	Total Direct Costs	\$ 1,517,892	\$ 1,821,113	\$ 1,821,113		
	Inter Government Charges (IGC)					Department of Management and Budget sets the IGC's

2026 Girdwood Street Maintenance Budget - GBOS WS #1

600050	IGC Ombudsmen				
601420	IGC Resource Management Admin	\$55,000.00	\$55,000.00	\$55,000.00	
601880	IGC SAP Captial Recovery	\$2,379.00	\$2,379.00	\$2,379.00	
601890	IGC SAP Support Center	\$4,324.00	\$4,286.00	\$4,286.00	
601900	IGC-OECD GIS Licensing	\$208.00	\$184.00	\$184.00	
605530	General Liability	\$26,968.00	\$26,355.00	\$26,355.00	
605540	Workers Compensation	\$8,961.00	\$9,631.00	\$9,631.00	
6000	IGC Total	\$97,840.00	\$97,835.00	\$97,835.00	6.07%
	Subtotals	\$ 1,615,732	\$ 1,918,948	\$ 1,918,948	100.01%
9000	Revenues	\$ 3,000	\$ 5,800	\$ 5,800	
	Total Cost	\$ 1,612,732	\$ 1,913,148	\$ 1,913,148	
	Difference from 2026 to 2027 Budget	\$ -			
	Mill Rate Estimate	1.94			

Girdwood Parks and Recreation

2025 Draft Budget

WS #1

		2026 Line Item Totals		2026 Detail	2027 Line Item Totals		2027 Detail	2027 comments
	Labor	\$57,954.00	29.07%		\$57,954.00	29.07%		
501010	Seasonal Park Caretaker			\$52,290.00			\$52,290.00	2 Parks Caretake II seasonal positions
501040	Annual Leave			\$1,566.00			\$1,566.00	
501105	FICA/Medicare Taxes			\$3,994.00			\$3,994.00	
501130	Unemployment Insurance			\$104.00			\$104.00	
	Labor Total			\$57,954.00			\$57,954.00	
511000	Operating Supplies	\$33,843.00	16.98%		\$33,843.00	16.98%		
	Campground			\$500.00			\$500.00	Campsite Maintenance
	Maintenance Supplies			\$2,000.00			\$2,000.00	Trash bags, mutt mitts
	Park Improvements			\$5,000.00			\$5,000.00	Gravel, Paint, Hardware, Power washer
	Skate Park			\$4,000.00			\$4,000.00	rebuild ramps.
	Hand Tram			\$0.00			\$0.00	General maintenance to keep terminals safe
	Tennis Courts			\$2,000.00			\$2,000.00	Surface repair & maintenance
	Ball Field			\$4,165.00			\$4,165.00	Infield dirt, Aerate and reseed field, general repairs
	Tree Removal			\$2,000.00			\$2,000.00	Mitigate hazardous trees
	Disc Golf			\$1,000.00			\$1,000.00	Weed wacking, general maintenance
	Trails- Materials			\$3,000.00			\$3,000.00	Improved signage and materials to build new bridges/drainages/trend
	Trails- Winter grooming equipment			\$4,000.00			\$4,000.00	Grooming Maintenance (parts, tools)
	Maintenance Tools			\$1,178.00			\$1,178.00	Screws, drill set, hand saws, misc. tools and parts
	Soccer Field Reseed			\$5,000.00			\$5,000.00	Aerate and reseed 50,750 square feet
511170	Fuel	\$3,000.00	1.50%	\$3,000.00	\$3,000.00	1.50%	\$3,000.00	trails grooming and power maintenance equipment
511380	Repair & Maint Supplies	\$4,500.00	2.26%		\$4,500.00	2.26%		
	Playground improvements			\$4,000.00			\$4,000.00	Estimated repairs following assessment of the playground
	Beautification			\$500.00			\$500.00	Soil, fertilizer, stakes, gloves
530360	Repair & Maint Contracted	\$34,100.00	17.11%		\$34,100.00	17.11%		
	Window cleaning Contract			\$600.00			\$600.00	facility windows
	Turf & Trash Contract, Contractor support			\$33,500.00			\$33,500.00	Lawn maintenance, seeding and fertilizer
540060	Participant Support	\$500.00	0.25%	\$500.00	\$500.00	0.25%	\$500.00	Supplies for volunteer efforts
540100	Donation to Non-profit Org	\$65,000.00	32.61%		\$65,000.00	32.61%		

Girdwood Parks and Recreation

2025 Draft Budget

WS #1

		2026 Line Item Totals		2026 Detail	2027 Line Item Totals		2027 Detail	2027 comments
	FVCS Funding			\$25,000.00			\$25,000.00	Partnership Funding to FVCS to assist in providing recreation programs for the Girdwood service area
	GVT Funding			\$7,500.00			\$7,500.00	per Supervisors Edgington admendment
	Little Bears Funding			\$10,000.00			\$10,000.00	per Supervisors Edgington admendment
	Grants			\$22,500.00			\$22,500.00	per Supervisors Edgington admendment
	GBOS Grant: KEUL							
	GBOS Grant: Girdwood Art Institute							
	GBOS Grant: Little Bears							
	GBOS Grant: Challenge AK							
	GBOS Grant: Glacier Valley Transit							
540150	Advertising	\$1,000.00	0.50%	\$1,000.00	\$1,000.00	0.50%	\$1,000.00	maps, signs, grant ads, Milepost ad etc
540640	Contractual Service to Others	\$33,000.00	16.55%		\$33,000.00	16.55%		
	Invasive Weeds Work			\$5,000.00			\$5,000.00	may be used to leverage RAC grant funding
	Porta Potties			\$18,000.00			\$18,000.00	
	2-Week Trail Work with Alaska Trails			\$10,000.00			\$10,000.00	SCA or Alaska Trails trail crew for 10 days
550080	Public Utility Services	\$24,000.00	12.04%	\$24,000.00	\$24,000.00	12.04%	\$24,000.00	Enstar, dumpsters, Chugach
560010	Insurance	\$400.00	0.20%	\$400.00	\$400.00	0.20%	\$400.00	Volunteer coverage
	Non-Labor Total	\$199,343.00	22.92%	\$199,343.00	\$199,343.00	22.92%	\$199,343.00	
580530	Contributions to Others							
	Girdwood Parks Capital Improvement fund	\$500,000.00	57.50%	\$500,000.00	\$500,000.00	57.50%	\$500,000.00	Add to Parks captial improvement fund
	Total Non-labor Cost	\$757,297.00	87.09%	\$757,297.00	\$757,297.00	87.09%	\$757,297.00	
	Inter-Government Charges (IGC)							
600320	IGC Purchasing services			\$7,557.00			\$7,557.00	
600360	IGC Payroll			\$587.00			\$587.00	
600370	IGC Accounts Payable			\$1,548.00			\$1,548.00	
600460	IGC Rev Mgmt-Cash Receipts							
601010	IGC Facilities - Girdwood			\$10,962.00			\$10,962.00	
601040	IGC Facilities - Libraries			\$81,379.00			\$81,379.00	
601880	SAP Captial recovery			\$3,289.00			\$3,289.00	
601890	SAP Support Center IGC			\$5,926.00			\$5,926.00	
605023	IGC Horticulture			\$3,998.00			\$3,998.00	

Girdwood Parks and Recreation

2025 Draft Budget

WS #1

		2026 Line Item Totals	2026 Detail		2027 Line Item Totals	2027 Detail	2027 comments
605023	IGC General Liability		\$1,186.00			\$1,186.00	
605540	IGC Workers Compensation		\$2,831.00			\$2,831.00	
6000	IGC Total	\$119,263.00	\$119,263.00		\$119,263.00	\$119,263.00	
	Subtotal	\$876,560.00	\$876,560.00		\$876,560.00	\$876,560.00	
	Revenues accounts	\$7,000.00	\$7,000.00		\$7,000.00	\$7,000.00	
	Balance	\$869,560.00	\$869,560.00		\$869,560.00	\$869,560.00	
	Difference from 2026 to 2027 Budget	\$ -					
	Mill Rate estimate (Based on 2026 Assessments)						

Girdwood Police Budget
2027 - Draft
WS#1 Budget Meeting

		2024	2025	2026	2027	2027 Comments
	Non-Labor					
530380	Whittier Police contract	793,044.00	793,044.00	883,238.00	883,238.00	Year 2 of 2 for police contract extension increase
	Overtime for special events					
530380	CPI increase					Under new contract no CPI increase
540280	Rental of ACS building	6,000.00	12,000.00	18,000.00	18,000.00	Substation rental increase for tenant improvements payback
540640	Car Towing and misc police items	12,000.00	12,000.00	12,000.00	12,000.00	Towing cars, Wildlife disposal, signs, PSA's
	Inter Government Charges (IGC)					
	600320					
	600370 IGC Accounts Payable	367.00	374.00	387.00	387.00	
	Direct Cost Grand Total	\$ 811,411	\$ 817,418	\$ 913,625	\$ 913,625	
	Mill Rate Estimate		0.93			
	2026 to 2027 Difference	\$	-			



WIND RIVER BEAR INSTITUTE

501c3 nonprofit

NILS J. PEDERSEN – Director

Phone: 907-347-7485

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Website: www.BearDogs.org

Date: June 23, 2026

To: Girdwood Bear Aware (GBA)

From: Wind River Bear Institute (WRBI)

Proposal Summary: Bear Safety Education Programming for Girdwood in 2027

Wind River Bear Institute proposes two educational programs in partnership with GBA to strengthen community understanding of bear behavior, improve public safety, and reduce human-bear conflict in Girdwood for the summer of 2027. These programs were designed to provide practical skills and memorable educational experiences for both children and adults living and recreating in bear country, and to build on the work that WRBI, GBA, and Alaska Department of Fish & Game have collaborated on over the past 6 years.

Program 1: Inert Bear Spray Training with Robotic Bear Platform

Hands-on inert bear spray training using our remote-controlled, bear-on-wheels training platform, designed to simulate approaching bear encounters in a safe and controlled setting.

Participants practice:

- Proper storage, carry, and deployment of bear spray
- Drawing and aiming under realistic conditions
- Understanding optimal uses of bear spray and limitations
- Interpreting common bear behaviors and correct human response

Many people carry bear spray but have never practiced using it. This program converts equipment into practiced skill and increases participant confidence and preparedness in bear country.

Audience: Adults, recreationists, hunters, and youth

Session Length: 90 minutes

Participants: 30+ participants

Market Value: \$2,000.00

Program 2: “Think Like a Bear!” – Interactive Bear Safety Demonstration for Kids & Adults

WRBI performs our interactive “Think Like a Bear!” skit for children and adults. The skit uses a costumed “bear” character together with two of our friendly & engaging Wildlife K-9 teaching assistants to demonstrate:

- How bears learn behaviors through food rewards
- How people unintentionally teach bears conflict behaviors
- Practical ways to secure attractants around homes and camps
- Common bear behaviors and what to do during encounters
- Respectful coexistence with wildlife

The skit uses familiar concepts like dog training and food rewards to help kids and adults understand how human actions influence bear behavior in fun, entertaining, and memorable ways.

Audience: school and preschool aged children & adults

Session Length: 45 minutes

Participants: 50+ participants

Market Value: \$1,000.00

Anticipated Outcomes

These programs are intended to:

- Increase community confidence and preparedness in bear country
- Improve understanding of bear behavior
- Reduce human behaviors that lead to conflict with bears
- Encourage stewardship and coexistence practices
- Support GBA efforts to reduce human-bear conflicts within the community

WRBI appreciates the opportunity and looks forward to continuing its collaborative work with GBA to help build a safer and more bear-aware community.

Bear Safety Education Programming Budget 2027

<u>Program Activity</u>	<u>Description</u>	<u>Amount</u>
Inert Bear Spray Training	Instructor time, robo-bear platform use, travel & supplies	\$2,000.00
“Think Like a Bear!” Skit	Instructor time, Wildlife K-9s, travel & supplies	\$1,000.00
WRBI	Cash Match	\$-500.00
Total Amount Requested: \$		2,500.00

Wind River Bear Institute Overview and Background

The Wind River Bear Institute (WRBI) was founded in 1996 by bear biologist, Carrie L. Hunt, to provide innovative, non-lethal solutions to human-wildlife conflict problems. After testing and developing the product now known as “bear spray” (perhaps the greatest contribution to the world of non-lethal bear deterrence of our time), Hunt began experimenting with other aversive conditioning tools, including the first use of rubber bullets on grizzly bears and on-site “hard” release technique to teach wild bears to avoid human-occupied space; allowing these animals to remain on the landscape without having to be relocated or destroyed. This pursuit also led her to the Karelian Bear Dog (KBD) for preventing and responding to human-wildlife conflicts with a focus on grizzly bears.

The KBD is a hardy hunting dog from Finland that is renowned for their ability to pursue and bay large game safely and effectively. Traditional knowledge of the breed indicates that select KBDs from good hunting lines are fearless even in the pursuit of grizzly bear. Hunt recognized the utility of KBD for wildlife management and began breeding, testing, selecting, placing, and handling KBDs under the working title “Wildlife K-9” (WK9).

Taking on the role of conservationist, the highly adaptable WK9 has proven to be a perfect partner for wildlife managers and as “Wildlife Ambassadors” – bridging the gap between people and wildlife during education & outreach events. Hunt developed the concept of Bear Shepherding©: teaching people how to prevent negative encounters with bears while simultaneously using principles of operant conditioning to teach wild bears behaviorally based life lessons that create boundary awareness and avoidance of human-occupied space.

Over the past 30+ years of working with Federal, State, and Provincial agencies, as well as private landowners and industry throughout western North America and Japan, WRBI’s Bear Shepherding methods and protocols have resulted in hundreds of actions on bears annually by WRBI and our WK9 Handlers with no resulting injuries to bears, WK9s, or humans.

Our Mission: Advance the use of wildlife K-9 dogs to reduce human-wildlife conflict, improve public safety, promote wildlife conservation, conduct research, and provide bear safety training and education to make the world safer for wildlife and people.

Who We Are: Wildlife Biologist, Human-Bear Conflict Specialist – Wildlife K-9 Trainers & Handlers providing innovative solutions to human-wildlife conflict problems.

Wildlife K-9s: Karelian Bear Dogs (or similar dog) bred, evaluated, selected, trained & handled by Wildlife Professionals for human-wildlife conflict management and public education.

Our Services:

- Bear Protection Service:
Biologist/WK9 Teams patrolling for bears and pushing them away from human-use areas, tracking bear activity, managing attractants, providing bear safety education, consulting, personnel training, on-site assistance & response.

- Bear Management Consulting:
Bear Hazard Assessments, Human-Bear Conflict Reduction Programs, Bear Management Plans.

- Personnel Training:
Bear safety training, safe & effective use of bear deterrents, hazing & aversive conditioning techniques, WK9 Training & Handling, Bear Spray Training.

- Bear Den Detection:
Biologist/WK9 Teams paired with FLIR-equipped unmanned aircraft systems to find bear dens for research & avoidance (Pedersen et al. 2019).

- Dog Training:
Evaluations, basic to advanced Partnership Training, WK9 Training & Handler Certification.

- KBD Puppies:
#1 source of bear working KBDs in North America & Japan! All our puppies are tested, evaluated & placed for working aptitude & personality match with owners.

- Bear Safety Education & Outreach:
Friendly & engaging WK9 “Wildlife Ambassadors” bridge the gap between people and wildlife, teaching people how to make the world safer for bears & humans!

Wind River Bear Institute – Wind River Karelian Bear Dog Partners

Nils J. Pedersen



Executive Director of Wind River Bear Institute, 501c3 nonprofit Wildlife Biologist. Based in Fairbanks, Alaska (USA).

Qualifications: M.Sc. Wildlife Biology and Conservation (2019), Wildlife K-9 Training & Handler Certification, Chemical Immobilization of Wildlife, Licensed Operator of Unmanned Aircraft Systems, Firearms.

Specializations: Bear den detection (FLIR & WK9), Bear Shepherding©, Bear Hazard Assessments and Conflict Reduction Plans, Bear Deterrents: Containers, E-fences, Noise Makers & Projectiles, Bear Spray Training.

Carrie L. Hunt



Founder of Wind River Bear Institute, Owner and Director of Wind River Karelian Bear Dog Partners LLC., Wildlife Biologist. Based in Florence, Montana (USA).

Qualifications: M.Sc. Wildlife Biology (1984). Bear Shepherding© and Wildlife K-9 Training and Handler Certification. Recipient of The Wildlife Society: Special Recognition Service Award - 2019.

Specializations: Development of Bear Spray, first testing of rubber bullets on grizzly bears, creator of KBD Wildlife K-9 – Training & Handler Certification, Bear Shepherding©, & Bear Conflict Indexes. Bear Hazard Assessments & Conflict Reduction Plans.



Thank you for your consideration and we look forward to hearing from you

Girdwood Service Area Capital Projects

Division	Project	Estimated Cost	Notes	Status
	Build Glacier Creek Bridge at Winner Creek Trail	\$2.2 to \$2.7m	Build new bridge to provide a year round connection for Winner Creek Trail. Partnership with USFS. Still seeking Grant funders, private donation, fundraising, etc.	Funding secured from State of Alaska Capital Grant GVSA Contribution Rasmuson Fund USFS Contribution 2026 Build
	Lions Club park -New Pavilion	\$100 to 150k	Day use pavilion to hold two ADA picnic tables. Similar in design to the one on the Bird to Gird trail. A Land Water Conservation Grant has been secured for this project. It provides 50% reimbursement.	Design completed. LWCF grant
	New Grooming snowmachine	\$15k	To add to our grooming fleet and eventually replace our aging Arctic Cat machine	Possible 2026/27
	Master Planning for Girdwood Parks	\$134k	A master plan for the future development and management of Girdwood Parks based on community input and priorities	Currently in process
Street Maintenance	Fish Passage Culverts on Alyeska Creek at Davos	\$1.1 m	New fish culvert was built this summer	Almost complete with final punch list to be finished
	Fish Passage Culverts on Alyeska Creek at Mount Hood Drive	\$1.2m	New fish Culvert and bank restoration project	2027-2028
	Power to Girdwood Service Area Lot in Industrial Park	\$30 to 50k	Power is needed at this lot to keep equipment warm in the winter and provide lighting for winter operations. GBOS has approved funding but progress has stalled as the parcel needs to be survey to establish boundary's between lessees.	Design completed, awaiting platting of phase 2 industrial park for GVSA to have a dedicated lot to operate out of
	Pave Timberline past Vail intersection and Vail Hill to Loveland intersection	\$1.1 to \$3m	This section of Timberline and Vail has constant potholing and dust problems due to the high volume of traffic that collects. Recommend paving, ditching and speed humps if Traffic department allows.	Design report completed, Determine which alternative works best for Timberline
	Califorina Creek Fish box culvert at Ruane	\$2.0m	\$1.6 million was approved and given to EPA to administer the grant. GVSA to provide the \$400k match	2026
	Storage Garage @ Road Maintenance Lot	\$1m to 1.5 m	This would necessary building in the future if the current and only storage location is not usable at Glacier city hall (GCH). GCH is aging out and has very limited use.	Future planning

	Covered Sand Storage	\$500k	Install a Coverall domed tent over the sand storage area. This will provide better protection of our the winter traction sand from freezing during the winter when needed most.	Future planning
	Build savings for street & drainage capital needs	\$1m	Girdwood Service area should try to maintain a minimum of \$1m of available funds to keep up with maintaining its infrastructure needs.	Ongoing
<u>Fire</u>	Engine 41	\$800,000.00	Engine 41 is at end of life and needs to be replaced. Engine is being built and should arrive in 1st quarter 2026.	Engine to arrive in 2026
<u>Police</u>	No Capital purchase at this time			