

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The 2021 CAPER provides an overview of major initiatives that were executed in program year 2021 (calendar year 2021) by the Municipality of Anchorage (Municipality), Anchorage Health Department, Human Services Division, Community Safety and Development. The Municipality experienced delays in implementing goals and outcomes identified in past annual Action Plans (AP) due to delays in receiving U.S. Department of Housing and Urban Development (HUD) grant agreements for the last several years.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Affordable Homeownership	Affordable Housing	CDBG: \$ / HOME: \$112296	Homeowner Housing Added	Household Housing Unit	7	0	0.00%			
Community Housing Development Organization Operati	Affordable Housing	HOME: \$	Other	Other	4	0	0.00%	1	0	0.00%

Economic Development	Non-Housing Community Development	CDBG: \$	Jobs created/retained	Jobs	20	0	0.00%			
Homeless Prevention and Rapid Re-housing	Homeless	ESG: \$	Homelessness Prevention	Persons Assisted	375	0	0.00%			
Homeowner Rehabilitation	Affordable Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	16	0	0.00%			
Mobile Home Rehabilitation	Affordable Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	100	17	17.00%	20	20	100.00%
Public Facilities	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		300000	0	0.00%
Public Facilities	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		16	0	0.00%
Public Facilities	Non-Housing Community Development	CDBG: \$	Other	Other	5	0	0.00%			

Public Services	Homeless	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		450	408	90.67%
Public Services	Homeless	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2750	0	0.00%			
Public Services	Homeless	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		225	0	0.00%
Rental Housing Development	Affordable Housing	HOME: \$ / HTF: \$	Rental units constructed	Household Housing Unit	50	0	0.00%			
Rental Housing Development	Affordable Housing	HOME: \$ / HTF: \$	Rental units rehabilitated	Household Housing Unit	50	0	0.00%			
Tenant-Based Rental Assistance	Homeless	HOME: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	100	0	0.00%	36	17	47.22%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan,

giving special attention to the highest priority activities identified.

The source amounts and expenditures are provided in each project description in CR-05.

The distribution of CDBG funds met activities identified in the 2021 Action Plan and corresponds to the following three objectives:

- Suitable Living Environment
- Decent Affordable Housing
- Creating Economic Opportunities

In addition, each activity reflects what the Municipality achieved with one of the three following outcome categories:

- Availability/Accessibility
- Affordability
- Sustainability: Promoting Livable or Viable Communities

In the 2018-2022 Consolidated Plan all the projects funded in the 2021 Action Plans are rated a high priority.

In 2021 the Municipality provided decent affordable housing and sustainability by administering the Mobile Home Repair Program. The Mobile Home Repair Program rehabilitated mobile homes owned by low-income families for health and safety. Twenty units were completed in 2021.

The Municipality provided decent affordable housing and availability/accessibility through the Tenant-Based Rental Assistance program. The program (with prior year funds) assisted 20 low-income households with rental assistance. These households are experiencing homelessness and a physical or mental disability, substance abuse, or chronic health condition.

There were five on-going Public Service programs that created suitable living environments and availability/accessibility. In 2021, these Public

Services programs included:

- Case Management and Transitional Housing Operations – Choosing Our Roots
- Case Management Sitka Place - RurAL CAP
- Education and Job Training Opportunities – Nine Star
- Homeless Prevention - Alaska Legal Services Corporation
- Homeless Outreach - RurAL CAP

These programs assist homeless or near homeless individuals or families with shelter or support in maintaining their housing.

ESG programs met the objective of creating a suitable living environment and an outcome of availability/accessibility. The Municipality's ESG programs are designated to prevent homelessness or the risk of homelessness to individuals and families. ESG provided (with prior year funds) essential supportive services to homeless individuals and families through rental and utility assistance.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG	HTF
White	158	11	295	0
Black or African American	43	1	130	0
Asian	36	0	25	0
American Indian or American Native	97	3	603	0
Native Hawaiian or Other Pacific Islander	31	2	167	0
Total	365	17	1,220	0
Hispanic	4	4	47	0
Not Hispanic	0	13	252	0

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Table 2 above was completed with numbers from the HUD PR-23 reports. CDBG numbers indicate individuals assisted with Legal Services funded by CDBG – Public Services. The category Native Hawaiian or Other Pacific Islander also includes Other Multi-Racial. CDBG had 0 Native Hawaiian and 31 Other. HOME had 0 Native Hawaiian and 2 Other. The HOME program racial and ethnic populations are households assisted by the Tenant-Based Rental Assistance program. TBRA (with prior year funds) assisted 17 households. The ESG programs racial and ethnic populations are individuals and families assisted by the Homeless Prevention and Rapid Re-housing programs. ESG helps individuals and families to quickly regain housing stability.

Additionally, CDBG funded the Mobile Home Repair Program through Rural Alaska Community Action Program – 20 units were completed in 2020. Household demographics: White 11, Black 0, Asian 5, American Indian or Alaskan Native 4, Native Hawaiian or Pacific Islander 0, Other Multi-Racial 0. Two were Hispanic.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	1,948,478	1,610,689
HOME	public - federal	1,036,644	441,497
ESG	public - federal	155,133	49,262
Other	public - federal	0	

Table 3 - Resources Made Available

Narrative

In 2021 the CDBG grant funds increased by \$129,708, and there was no CDBG Program Income generated during 2020 or 2021. There was no PI available for CDBG.

HOME 2021 Allocated Grant funds were increased by \$178,683. HOME 2021 Program Income is shown in Table 7.

In 2020 ESG grant funds increased by \$3,987. ESG match is shown in Table 30.

In addition to the regular formula amounts, COVID-related CDBG and ESG funding allocated in previous years was expended in 2021.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Anchorage	100		

Table 4 – Identify the geographic distribution and location of investments

Narrative

The 2021 Action Plan, like previous Action Plans, identified all of the geographical area of the Municipality for services.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The Municipality must match 25 cents for each dollar of HOME funds spent on affordable housing. The HOME match is tracked by federal fiscal year. The following table provides information regarding compliance with the match requirement. Excess match carried over to next federal fiscal year is \$9,810,208. No match was recognized during FY 2020. Also, no match obligations were incurred.

There were no active projects during 2021 that included public land or property.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	10,017,645
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	10,017,645
4. Match liability for current Federal fiscal year	207,437
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	9,810,208

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
1264	02/11/2019	90,003	0	0	0	0	0	0
1265	10/19/2017	71,697	0	0	0	0	0	0
1266	10/28/2019	45,737	0	0	0	0	0	0

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
240,981	611,114	301,305	204,062	346,728

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	3	1	0	1	0	1
Dollar Amount	46,982	5,775	0	32,700	0	8,507
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	3	2	1			
Dollar Amount	46,982	14,282	32,700			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	36	17
Number of Non-Homeless households to be provided affordable housing units	21	20
Number of Special-Needs households to be provided affordable housing units	0	0
Total	57	37

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	36	17
Number of households supported through The Production of New Units	1	0
Number of households supported through Rehab of Existing Units	20	20
Number of households supported through Acquisition of Existing Units	0	0
Total	57	37

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The one-year goal numbers listed in the above tables are for the 2021 Action Plan.

In 2021, using prior year funds, the Mobile Home Repair Program had a goal of completing 20 units. The program met the goal and completed 20 units. No households assisted in 2021 were disabled. Thirteen units were made lead safe. Twelve household were <30% AMI, 5 were 30% - 50% AMI, and 3 were 50%

- 80% AMI. The Mobile Home Repair Program only assists households that are owner occupied. There were no problems in 2021.

The Tenant-Based Rental Assistance had a goal with prior HOME funds to provide affordable housing through rental assistance to 36 households in 2021. The program assisted 17 households in Anchorage in 2021. There were no problems in 2021.

The ESG program did not set specific numeric goals in the 2021 Action Plan. Goals and outcomes for this program are therefore not included in Tables 11 and 12. However, programs funded through prior ESG funds contributed significantly to assisting homeless households in obtaining housing. The numbers of people assisted are given in CR-60.

Discuss how these outcomes will impact future annual action plans.

All the programs/projects are still open and active. The Municipality will continue to fund housing programs/projects that provide affordable housing for extremely low-income, low-income, moderate-income and middle-income households and those at risk of homelessness.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual	HTF Actual
Extremely Low-income	12	17	0
Low-income	5	0	
Moderate-income	3	0	
Total	20	17	

Table 13 – Number of Households Served

Narrative Information

The Tenant Based Rental Assistance Program provided rental assistance to 17 extremely low-income households.

The Mobile Home Repair Program assisted: 12 extremely low-income households, 5 low-income households, and 3 Moderate-income households.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In 2021, the Municipality funded and managed the following projects that reached out to homeless persons and assessed their individual needs.

- Anchorage Coalition to End Homelessness, the COC for Anchorage, coordinated three organizations that conduct street outreach. These organizations were RuralCap Alaska, Covenant House, and Choices, LLC. Choices served approximately 295 individuals of which 288 were without children and 110 were chronically homeless. 192 individuals were living in a place not meant for habitation. Outcomes include 11 individuals who left for positive housing destinations. 165 Coordinate Entry Assessments were completed.
- Anchorage Safety Patrol (ASP) and Anchorage Safety Center (ASC) --The Anchorage Health Department, Housing and Community Services Division, manages the contract for the ASP and ASC. ASP van staff takes persons incapacitated by alcohol in public places into protective custody and transports them to the ASC located adjacent to the Anchorage Jail Complex. Clients are assessed by ASP Emergency Medical Training and those with health care issues are taken to hospitals for medical clearance or further assistance. The ASC is open and staffed year-round 24 hours per day/7 days per week. ASC staffing is maintained at 1 staff to-10 client ratio and includes a State-Certified Emergency Medical Technician. In 2021 ASC received an average of 1452 phone calls a month, transported an average of 690 individuals per month, and conducted approximately 792 intakes per month. This is a trending reduction from 2018 which showed 2033 average calls per month, 1081 average transports per month, and 1290 average intakes per month.
- Anchorage Emergency Cold Weather Plan -- The Anchorage Emergency Cold Weather Plan comes into effect when outside temperatures reach 45 degrees or below. The objective of the plan is to safeguard the lives of vulnerable homeless families by providing overnight shelter during inclement weather conditions that pose a threat to those living without adequate shelter. The plan is triggered when the temperature outside is 45 degrees or lower. This plan has not been activated since the opening of the Temporary Mass Care Shelter which is scheduled to close June 30, 2022. All applicable Municipal and State health and safety codes remain in effect and will be adhered to when the plan is activated.

Addressing the emergency shelter and transitional housing needs of homeless persons

In 2021, the Municipality funded and managed the following projects that assisted emergency shelter and transitional housing needs of homeless persons.

- Emergency Shelter, low mobility – Catholic Social Services provided space for individuals who had mobility issues in the temporary Mass Congregate shelter. They shelter approximate 61 clients at any time with an additional 10 beds for medical respite. This clinic has a small medical facility inside the shelter and has reduced capacity from 240 to 71 to better serve their clientel and comply with COVID 19 spacing needs. They are soon to have the ability to bill Medicaid for services provided to their clients.
- Emergency Shelter, Families – Catholic Social Services operates the Clare House which is a shelter for families. Average stay in this facility is less than 11 days for families. Of the 88 families served, 2 were chronically homeless. At least 63 of these families continued to participate in the program for 31 or greater days. Of the 58 people who exited the program, 27 had positive housing destinations.
- Emergency Shelter, Families – Salvation Army McKinnel House – The Salvation Army provides 16 family rooms with private bathrooms for families for up to 30 days. In 2021 this program served 392 clients which encompasses 108 families. The average length of stay was generally less than 60 days. 131 clients had positive exit destinations to housing.
- Emergency Shelter, low barrier – The Municipality of Anchorage has run a temporary emergency shelter with Disaster Relief funding which has housed up to 515 individuals on a daily basis. These numbers are not included as the shelter was not funded by HUD.

The Municipality recently engaged in a facilitated process to exit Municipality/Disaster relief funded congregate and non-congregate shelter. The current plan will provide for temporary emergency housing with surge capacity and a navigation center. Additionally funded is housing for medically fragile and some medical respite.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

- Homeless Prevention – The Municipality provided households with utility assistance and or rental assistance. 86 individuals or 56 households were provided with rental assistance. Average length of time for payments to be received by landlords after the client has submitted all necessary paperwork is less than 7 days. This year with the increased income eligibility more clients were able to be assisted expending the grant money in a much shorter period of time than expected. 85 of the individuals exited the program with no ongoing housing subsidy.
- Alaska Legal Services received funding for the first time with ESG – CV funds. This caused their project to be delayed due to needing to onboard an HMIS system. They use an alternate database Apricot which is different from our standard provider who is Service Point. Their

project serves Homeless Prevention by representing those that are potentially about to lose their house due to the “Eviction Lift Tsunami”. They were able to assist 4 individuals in 2021. Another issue is the shortage of available lawyers to hire for these projects. This caused delays in installing the software and assisting clients.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

- Case Management – Rural Alaska Community Action Program provided case management at Safe Harbor Sitka Place permanent supportive housing for individuals and Muldoon temporary supportive housing for families. During 2021, RuralCap assisted the most vulnerable by coordinating more than 22 Life Skills groups, 35 community activities, 6 tenant meetings, and 12 individuals who took on jobs to live more independently.
- Case Management – Abused Women’s Aid in Crisis (AWAIC) – AWAIC was funded for a case manager and served 290 total clients over a 4 month period of performance which encompassed 126 households. 33 of those families exited with a positive housing destination.
- Landlord Liaison program – United Way of Anchorage – United Way took advantage of the additional incentives of ESG-CV dollars and stood up a landlord liaison. The program is slow to start due to lack of available housing, but is intended to serve all providers of homeless or at-risk of homeless services.
- Rapid Re-housing - Catholic Social Services, Covenant House Alaska, and Choices all operated Rapid Rehousing programs under ESG-CV. 117 clients were served between the three organizations which encompasses 82 families. The average length of time to housing was 16 days with 49 individuals housed of which 6 would be considered chronically homeless.
- Rapid Rehousing – Home For Good Program United Way of Anchorage – the municipality funding United Way for a program which targeted high users of social services to include the Anchorage Safety Center (inebriated individuals who are incapacitated), Anchorage Fire Department, Anchorage Police Department, and hospital services. These individuals are considered extremely hard to house. These individuals are constantly contacted and managed to ensure their success. The municipality paid for bridge housing for 19 individuals. Almost 80% of these individuals have a reported mental health disorder. An issue with moving many of the individuals from Bridge Housing to Permanent Housing is the extreme shortage of housing in Anchorage which has been at less than 3% availability.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The following information was provided by Alaska Housing Finance Corporation, Public Housing Division.

Alaska Housing Finance Corporation is the State of Alaska's only Public Housing Authority. In Anchorage, Alaska Housing Finance Corporation owns/manages 674 rental units and administers over 2,400 vouchers. In addition to these programs, Alaska Housing Finance Corporation also offers the following specialty programs that serve very low-income families:

1. Emergency Housing Vouchers – a partnership with the Anchorage Coalition to End Homelessness. This direct referral program offers 97 vouchers to persons that are homeless, at risk of homelessness, fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking in Anchorage's jurisdiction.
2. Empowering Choice Housing Program – a partnership with the State of Alaska Council on Domestic Violence and Sexual Assault and the Alaska Network on Domestic Violence and Sexual Assault. This direct referral program offers 115 vouchers to families displaced by domestic violence in Anchorage's jurisdiction.
3. Foster Youth to Independence Initiative (FYI) – this is a partnership with the State of Alaska Office of Children's Services. This direct referral program offers 25 vouchers to homeless youth or youth aging out of foster care in the State of Alaska. Vouchers available for Anchorage are determined by need.
4. Moving Home Program – a partnership with the State of Alaska Department of Health and Social Services. This direct referral program offers 70 vouchers to persons with a disability in the Anchorage jurisdiction;
5. Returning Home Program – a partnership with the State of Alaska Department of Corrections (DOC). This direct referral program offers 35 vouchers to persons under a DOC supervision requirement in the Anchorage jurisdiction.
6. Making A Home Program – a partnership with the State of Alaska Office of Children's Services. This direct referral program offers 30 vouchers to youth aging out of foster care in the Anchorage jurisdiction. These individuals are provided services under the Office of Children's Services' Independent Living Program.
7. Veterans Affairs Supportive Housing – a partnership with the Alaska VA Healthcare System. This direct referral program offers 187 vouchers to homeless veterans in the Anchorage jurisdiction.
8. Mainstream and Mainstream 811 Voucher Programs – a partnership with the State of Alaska Department of Health and Social Services. This direct referral program offers 10 vouchers to nonelderly persons with a disability who are at serious risk of institutionalization, transitioning from an institutional setting, at risk of homelessness, or homeless.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Alaska Housing Finance Corporation promotes resident involvement in Public Housing activities through both a Resident Advisory Board (RAB) and Resident Councils. The purpose of Alaska Housing Finance Corporation's RAB is to provide advice and comment to Alaska Housing Finance Corporation on proposed operations, the annual Moving to Work Plan, proposed construction activities, and other items of interest to Alaska Housing Finance Corporation's public housing and housing choice voucher clients. The RAB is composed of eleven members and Alaska Housing Finance Corporation conducted four quarterly meetings with RAB members in 2021. Minutes and comments received during meetings are reported to Alaska Housing Finance Corporation's Board of Directors.

Alaska Housing Finance Corporation also encourages the formation of Resident Councils at its Public Housing sites. The purpose of a Council is to encourage resident participation in the quality of life at their complex. All residents that elect to have a Council have opportunities to improve and/or maintain a suitable, safe, and positive living environment through participation in the Council.

Alaska Housing Finance Corporation maintains a staff person designated to assist in the formation, development, and educational needs of a Council and offer technical assistance to volunteers. Members are encouraged to conduct regular meetings, discuss resident concerns, and provide feedback to Alaska Housing Finance Corporation management on any issues affecting residents in the apartment communities.

Homeownership:

Alaska Housing Finance Corporation currently has 22 homeowners receiving assistance for homeownership under a monthly assistance plan. Alaska Housing Finance Corporation suspended applications for this program in 2008, when administrative costs exceeded budget authority. The Board of Directors approved the permanent closure on March 9, 2011. AHFC does not currently plan to re-visit this program in its current form. Staff are investigating alternate methods of encouraging this activity.

Actions taken to provide assistance to troubled PHAs

Alaska Housing Finance Corporation is a statewide Public Housing Authority and is designated a High Performing Agency by HUD.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The *Anchorage 2040 Land Use Plan* (2040 Plan) was adopted by the Municipality in September 2017 and is a supplement to the *Anchorage 2020 Comprehensive Plan* for the Anchorage Bowl. The 2040 Plan addresses housing and economic growth over the next 20 plus years and identifies key growth strategies to provide a diverse supply of affordable, quality housing that meets the needs and preferences of the city's residents, at all income levels, in safe and livable neighborhoods. The strategies are:

1. Plan for Growth and Livability
2. Infill and Redevelopment
3. Centers and Corridors
4. Neighborhood Housing
5. Infrastructure-Land Use
6. Accessible Land Use
7. Compatible Land Use
8. Open Space and Greenways
9. Industrial Land
10. Anchor Institutions

The *Anchorage 2040 Land Use Plan* identified that housing of all types and sizes are needed in order to provide a range of housing opportunities for all residents. The 2012 Anchorage Housing Market Analysis found that the remaining supply of vacant buildable lands in Anchorage must be more efficiently developed. Housing will need to be more "compact" in form if there is to be enough housing to meet future need. This compact form includes small-lot "cottage" homes, accessory dwellings where appropriate, attached dwellings (duplex and triplex), townhouses, multifamily, and residential units built as part of commercial developments (mixed-use).

The largest barrier to housing is the lack of affordable and accessible housing stock in Anchorage. With the continued reductions in CDBG and HOME funds, the Municipality has limited ability to make a

significant impact on funding and the development of subsidized affordable and accessible housing.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

As with many urban areas, Anchorage has more demand for affordable housing, permanent supportive housing, homeless prevention, and homeless shelter services than the Municipality and local social service providers can currently satisfy. The Municipality uses HUD funds to address this demand by funding projects to increase the stock of affordable housing through land acquisition and new housing development projects, improve the quality of low income housing through the mobile home repair program and through rehabilitation projects, support low income renters with tenant-based rental assistance.

The Municipality of Anchorage has prioritized housing and homelessness as issues that are important to the entire community. The Municipality is one of the lead agencies in the development and implementation of the Anchored Home Strategic Action Plan to Solve Homelessness in Anchorage: 2018-2021. The other lead agencies are the Anchorage Coalition to End Homelessness, the United Way, the Alaska Mental Health Trust Authority, and the Rasmuson Foundation. Chronically homeless individuals and families represent one of the most underserved populations there is. The Municipality uses HUD funds to support this population through funding for case managers to help provide support to chronically homeless individuals with complex mental health and substance use needs who have transitioned into Permanent Supportive Housing.

The best way to avoid homelessness is to not lose housing. The Municipality is using ESG funds to support the Homelessness Prevention program administered by the Aging and Disability Resource Center housed in the Anchorage Health Department and Rapid Rehousing program administered by Catholic Social Services.

Other activities that MOA has been involved with in 2021 to work towards the goal to reduce the number of homeless individuals and families included:

- Continuum of Care (CoC) implements Coordinated Entry. Coordinated Entry is designed to coordinate and prioritize access to housing and homeless programs.
- Anchorage's Emergency Cold Weather Plan coordinates with churches to shelter homeless families.
- AHD staff as (CoC) Anchorage Coalition to End Homelessness board member.
- Creation of a Housing and Homelessness section in AHD.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

On September 15, 2000, 24 CFR Part 35 – Lead Based Paint Poisoning Prevention in Certain Residential Structures became effective. During 2021, the Municipality continued to fully implement lead-based paint policies and procedures as part of CDBG and HOME housing rehabilitation projects.

Lead-based paint in Anchorage's housing continues to be a rare occurrence, primarily due to Anchorage's relatively new housing stock. All CDBG and HOME funded programs dealing with rehabilitation of older homes include funds to address lead-based paint according to Part 35 regulations.

Contractors that perform renovation, repair, and paint projects in homes, childcare facilities, and schools built before 1978 that disturb lead-based paint acquire certification and follow specific work practices to prevent lead contamination. The Municipality, its contractors and subrecipients are lead-based paint certified.

Thirteen units were made lead safe with the Mobile Home Repair Program in 2021.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

In 2021, MOA funded the following programs that helped poverty-level individuals and families find or stay in housing.

- At Risk of Homelessness Individuals and Families Program – Alaska Legal Services Corporation provided direct legal assistance to 365 households at risk of becoming homeless. This legal assistance is aimed at immediately increasing an at-risk individual's or family's safety and stability by keeping or securing housing, obtaining orders of protection and assisting with income maintenance issues such as securing child support and public benefits.
- Tenant Based Rental Assistance – Through this program, NeighborWorks Alaska administered rental assistance to very low-income households who experience homelessness with a physical or mental disability, substance abuse or chronic health conditions. The families assisted by this program are living in scattered sites located throughout Anchorage.
- Permanent Supportive Housing Case Management – Rural Alaska Community Action Program (RurAL CAP) provides 55 units of single-occupancy affordable Permanent Supportive Housing at Safe Harbor Sitka Place. Sitka Place tenants are chronically homeless individuals, and many have co-occurring disorders (mental health and substance use disorder, as diagnosed in the Diagnostic and Statistical Manual of Mental Disorders (DSM-V). MOA funds case management services for this project in order to increase the ability of these extremely low income, hard to serve individuals to remain housed.
- Homelessness Prevention - The Aging and Disability Resource Center, housed in the Anchorage Health Department, provides housing relocation and stabilization services through the Homeless Prevention Program funded by the Emergency Solutions Grant (ESG). To be eligible for this program, individuals or families must be at risk of homelessness with income at or below 30% of the area median income (AMI) and be lacking sufficient immediately available resources or support networks to prevent them from moving into an emergency shelter or primary nighttime residence not designed for regular sleeping accommodations. MOA provided 56 households with utility assistance, and/or rental assistance through the ESG grant. Match derived for the ESG HP grant provided utility assistance to 455 households.
- Rapid Rehousing – Catholic Social Services administers the ESG Rapid Rehousing Program for the

Municipality. Rapid Rehousing is designed to move homeless people quickly to permanent housing through housing relocation and stabilization services and short and/or medium-term rental assistance. CSS uses the Coordinated Entry System to identify families who match the program criteria.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The Anchorage Health Department administers the CDBG, ESG, and HTF funds for the Municipality of Anchorage. The Community Safety and Development (CSD) Program within the Human Services Division directly administers these grants. The Program has experienced a leadership transition during 2021. A new Program Manager was hired in August 2021.

The Municipality coordinates monthly with the Housing Homeless and Neighborhood Development (HHAND) Commission, Anchorage Women’s Commission, Anchorage Senior Citizens Advisory Commission and the Anchorage American’s With Disabilities Act Advisory Commission. The Division Manager sits on the Board of Directors for the Anchorage Coalition to End Homelessness (Continuum of Care).

The Division and Program coordinate with other Municipal departments including Project Management and Engineering (PME), Real Estate (RE), and Planning in planning for future housing and public service projects. CSD also works with Purchasing and Risk Management to establish subrecipient agreements as needed.

A new Housing and Homelessness section in AHD was developed in 2020, with a staff of five.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The Anchorage Health Department works in coordination with local housing agencies, social service agencies, and the local Continuum of Care to increase affordable housing options, meet the needs of homeless persons, and help low-income individuals and families avoid becoming homeless.

In order to achieve our goal of increased affordable housing within the Municipality, the CSD staff maintains bi-directional communication with local housing agencies including current subrecipients – Cook Inlet Housing Authority, Habitat for Humanity, NeighborWorks of Alaska – as well as other agencies that may be interested in pursuing HUD funding in the future. The Division and Program also coordinate with other Municipal departments including Planning, Real Estate, and Project Management and Engineering in order to ensure that our funding efforts help move forward the Municipality’s vision to increase the affordable housing stock in areas that also have transportation and other services available.

Homelessness is a high priority issue for the Anchorage Mayor, Assembly, and Health Department. The

Health Department collaborates with multiple social services agencies – including Rural CAP, Catholic Social Services, and Alaska Legal Services – to support homeless individuals and families as well as those at risk of homelessness. The Health Department also houses the Aging and Disability Resource Center (ADRC) which operates an ESG funded homeless prevention program.

The Anchorage Coalition to End Homelessness implements Coordinated Entry with housing and supportive service providers. Coordinated Entry is designed to coordinate and prioritize access to housing and homeless programs for households experiencing homelessness and ensures clients regardless of race, color, national origin, religion, sex, age, familial status, disability, actual or perceived sexual orientation, gender identity, or marital status have an opportunity to be referred to a housing provider. The Anchorage Coalition to End Homelessness is currently in the process of re-envisioning their Coordinated Entry system to provide enhanced support for homeless prevention and diversion. The Health Department has met with the Anchorage Coalition to End Homelessness to understand their plans and provide input related to program needs.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The Analysis of Impediments (AI) to Fair Housing prepared by Susan Fison & Associates for the Municipality of Anchorage in 2015 identified the following six impediments:

1. Lack of knowledge of the classes of people protected by fair housing laws
2. Low awareness of available fair housing enforcement mechanisms, caused at least in part by the lack of fair housing advocacy organizations
3. Financial barriers and lack of accessible housing stock limit housing opportunities for persons with disabilities
4. Municipal regulations and various administrative policies, procedures and practices
5. Lack of available affordable housing stock designed to meet the needs of people in one or more protected classes
6. Neighborhood opposition to group housing, increased residential density and rental housing

The Fair Housing Project of Alaska Legal Services is a full-service fair housing organization serving the entire state. The project works to eliminate housing discrimination and ensure equal housing opportunity through education, outreach, advocacy, and enforcement. Their website (fairhousingalaska.org), brochures, and education and outreach services address impediments 1 and 2 above. The work of the Alaska Fair Housing Project has been supported in part by a HUD grant.

The Anchorage Equal Rights Commission enforces federal and municipal anti-discrimination laws in an effort to provide equal opportunity to all persons in Anchorage in the areas of employment, housing, public accommodations, educational institutions, financial institutions, and practices within the Municipality. Their web site addresses Impediment #1 by providing information about the categories for which discrimination is unlawful. They also provide information about how to file a complaint by phone, email, or fax, with translators available free of charge.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The Municipality emailed notice that the 2021 draft CAPER was available for review on the Anchorage Health Department website to an extensive email list that included the general public, Municipal departments, non-profit agencies, for profit agencies, community councils, and the news media. A display ad was placed in the Anchorage Daily News newspaper on March 14, 2021 to advertise the availability of the 2021 draft CAPER, dates for the comment period, and notice of a Public Hearing on March 21, 2020. The Municipality gave a presentation on the 2021 draft CAPER at the March 21 Public Hearing. No public comments were received.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The Municipality is currently following the 2018 - 2022 Consolidated Plan. The Municipality does not plan to make any changes to its programs as a result of its experiences.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

NeighborWorks Alaska conducted HQS inspections and lead-based paint inspections for the Tenant-Based Rental Assistance program. These inspections will continue in 2022 as new projects come on and as existing projects come due for their annual HQS inspections.

Monitoring that includes site inspections were postponed for 2021 due to COVID restrictions and Municipal staff shortages. There was one active HOME-construction project during 2021. It is ready to close. Municipal staff will undertake a final inspection prior to making the final payment.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

The Municipality of Anchorage serves one of the most diverse communities in the United States. According to the Anchorage Code of Ordinances, Title 7.50.010 “It is the policy of the municipality to promote equality of opportunity and to prevent discrimination on the basis of race, color, religion, national origin, ancestry, age, sex, sexual orientation, gender identity, marital status, or physical or mental disability in the awarding of municipal contracts, and in the conduct of those awarded municipal contracts.” According to Title 7.50.020, this policy applies “to all contracts and to all proposals or bids for contracts for goods or services, including construction, and to all subcontracts and purchase orders issued thereunder.” As new subrecipient agreements or amendments are approved, the Municipality is reviewing them to ensure that language related to equal opportunity and non-discrimination is included. The Municipal purchasing department has responsibility for enforcing contract compliance with this policy.

The Municipality of Anchorage participates in the Alaska Unified Certification Program (AUCP) for Disadvantaged Business enterprises (DBE). “A disadvantaged owner must be a U.S. citizen (or resident alien) and meet the federal definition of socially and economically disadvantaged as defined in 49 CFR 26.67. Presumptive groups include Black Americans, Hispanic Americans, Native Americans, Asian-Pacific Americans, Subcontinent Asian-Americans, Women, and other minorities designated by the SBA. Individuals who can demonstrate social and economic disadvantage on an individual basis may also qualify.” (<http://dot.alaska.gov/cvlrts/aucp.shtml#eligreq>)

The Municipal Office of Equal Opportunity (OEO) provides links to the DBE Directory and to the DBE

Certification process on their web site. OEO must also review and approve all subrecipient agreements before a purchase order can be established for payment. Going forward, subrecipients will be encouraged to advertise subcontracting opportunities on HOME projects to DBE certified business as well as to minority owned and women owned small business as identified through the Small Business Administration.

The Municipality requires HOME funded subrecipients and Community Housing and Development Organizations to administer their projects in accordance with HUD's Affirmative Marketing requirements and establish an Affirmative Marketing Plan utilizing HUD form-935.2. These requirements are established through subrecipient agreements and through applicable policies and procedures. The Municipality reviews the Affirmative Marketing Plan at project completion when the subrecipient is first marketing the HOME units to potential tenants.

HOME projects are monitored every three years during the affordability period. This monitoring includes a review of the Affirmative Marketing Plan.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

HOME Program Income in the amount of \$ 107,137 from 2017, \$236,911 from 2018, \$119,600 from 2019 and \$75,500 from 2020 of recaptured income and homebuyer program receipts from resale or recaptured provisions, has been committed to the Cook Inlet Housing Authority (CIHA) Project, Habitat for Humanity, the NeighborWorks Alaska Tenant Based Rental Assistance Project, CHDO Operating Assistance Expenses, and HOME Admin and General costs.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

2016-2017 HTF Rental Development – Karluk Manor - RurAL CAP was funded \$980,077.50 HTF funds in 2018 with Substantial Amendments to the 2016 and 2017 Action Plans executed in 2018. The Municipality signed the contract on November 30, 2018. The project is for the rehabilitation of 46 units for extremely low-income and started construction in 2021.

2018 HTF Rental Development - West 32nd Avenue - Cook Inlet Housing Authority –The Municipality signed the contract on December 27, 2019 for \$441,222 in HTF funds. Cook Inlet Housing Authority plans to use the HTF for the new construction of 20 units of rental housing. All units below 60% AMI. Of the 20 units, 8 units will be restricted at 60% AMI, 9 units restricted at 50% AMI and 3 units at 30% AMI. Additionally, 4 units will be set-aside for homeless households. 5 units will be equipped for both sensory (inclusion of sight and sound features) and mobility impairments.

Mobile Home Repair Program - RurAL CAP - The Municipality is continuing the Mobile Home Repair

Program, which maintains and stabilizes a portion of the affordable-housing stock.

Additionally, the Municipality monitors its ongoing rental-development projects to ensure operations continue and that the units are decent, safe, and sanitary.

CR-56 - HTF 91.520(h)

Describe the extent to which the grantee complied with its approved HTF allocation plan and the requirements of 24 CFR part 93.

The Alaska Housing Finance Corporation (AHFC), on behalf of the State of Alaska, administers the HTF. Under HTF regulations, the only jurisdiction, other than the State of Alaska, eligible to receive a sub-grant of HTF is the Municipality of Anchorage (Municipality). The Municipality has requested a sub-grant of HTF to administer directly in Anchorage. The Municipality competitively awards HTF funds for a low-income rental housing development projects that are implemented in accordance with 24 CFR Part 93.350 Through 93.356.

Sub-grants of HTF to Municipality have been made subject to a number of conditions regarding liability for non-compliance and repayment of funds that protects AHFC from damage. Pursuant to 24 CFR 93.404(b), the State must execute a written agreement awarding funds to the MOA for HTF activities. The Municipality HTF allocation plan must address all required elements of the written agreement with the State.

The Municipality included the HTF allocation plans in their Action Plans and received approval from HUD. The HTF allocation plans were followed in preparation of the RFPs and agreements for eligible recipients. The required language was incorporated into the agreements.

For the 2016 & 2017 HTF funds RFP, RurAL CAP was the only applicant and was funded \$980,077.50 HTF funds in 2018 with Substantial Amendments to the 16 and 17 Action Plans. The Karluk Manor renovation project is 46 units for extremely low-income and started construction in early 2021. RurAL CAP hired a Project Manager and General Contractor through a RFP process in early 2021. In the fall, the watermain was replaced.

For the 2018 HTF funds RFP, Cook Inlet Housing Authority was the only applicant funded \$441,222 in HTF funds for construction of a Rental Development project at West 32nd Avenue. The Municipality signed the contract on December 27, 2019. Cook Inlet Housing Authority plans to use the HTF for the new construction of 20 units of rental housing. All units below 60% AMI. Of the 20 units, 8 units will be restricted at 60% AMI, 9 units restricted at 50% AMI and 3 units at 30%. Additionally, 4 units will be set-aside for homeless households. 5 units will be equipped for both sensory (inclusion of sight and sound features) and mobility impairments. Construction started June 15, 2020. The project is in the final stages of completion and will be reported in the 2022 CAPER.

Tenure Type	0 – 30% AMI	0% of 30+ to poverty line (when poverty line is higher than 30% AMI)	% of the higher of 30+ AMI or poverty line to 50% AMI	Total Occupied Units	Units Completed, Not Occupied	Total Completed Units
Rental	0	0	0	0	0	0
Homebuyer	0	0	0	0	0	0

Table 15 - CR-56 HTF Units in HTF activities completed during the period

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours					
Total Section 3 Worker Hours					
Total Targeted Section 3 Worker Hours					

Table 14 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					
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Table 15 – Qualitative Efforts - Number of Activities by Program

Narrative

The Municipality is in the process of developing a plan to meet the newly adopted Section 3 regulations. During 2021 reporting from subrecipients on Section 3 requirements was in accordance with the previous regulations and not in a format that provides the information required by this part of the CAPER.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	ANCHORAGE
Organizational DUNS Number	076667013
UEI	
EIN/TIN Number	920059987
Identify the Field Office	ANCHORAGE
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Anchorage CoC

ESG Contact Name

Prefix	Mr
First Name	Kelly
Middle Name	D
Last Name	Isham
Suffix	
Title	Community Safety and Development Program Manager

ESG Contact Address

Street Address 1	P.O. Box 196650
Street Address 2	
City	Anchorage
State	AK
ZIP Code	-

Phone Number 9073434876
Extension
Fax Number
Email Address kelly.isham@anchorageak.gov

ESG Secondary Contact

Prefix Ms
First Name Andrea
Last Name Nester2
Suffix
Title Housing and Homeless Services Program Manager
Phone Number 9073436719
Extension
Email Address andrea.nester@anchorageak.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date 01/01/2021
Program Year End Date 12/31/2021

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: ALASKA LEGAL SERVICES
City: ANCHORAGE
State: AK
Zip Code: ,
DUNS Number:
UEI:
Is subrecipient a victim services provider: Y
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 200000

Subrecipient or Contractor Name: Catholic Social Services
City: Anchorage
State: AK
Zip Code: ,
DUNS Number: 147658967
UEI:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Faith-Based Organization
ESG Subgrant or Contract Award Amount: 596000

Subrecipient or Contractor Name: Covenant House - Alaska (CHA)

City: Anchorage

State: AK

Zip Code: ,

DUNS Number: 616926697

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 550000

Subrecipient or Contractor Name: The Salvation Army (TSA)

City: Anchorage

State: AK

Zip Code: ,

DUNS Number: 074629460

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 100000

Subrecipient or Contractor Name: United Way of Anchorage

City: Anchorage

State: AK

Zip Code: ,

DUNS Number: 623590700

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 625000

Subrecipient or Contractor Name: Volunteers of America Alaska

City: Anchorage

State: AK

Zip Code: 99501, 2236

DUNS Number: 147659932

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 650000

Subrecipient or Contractor Name: Abused Women's Aid in Crisis (AWAIC)

City: Anchorage

State: AK

Zip Code: 99501, 4443

DUNS Number:

UEI:

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 100000

Subrecipient or Contractor Name: Municipality of Anchorage

City: Anchorage

State: AK

Zip Code: 99519, 6650

DUNS Number: 076667013

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 337922

Subrecipient or Contractor Name: Anchorage Coalition to End Homelessness

City: Anchorage

State: AK

Zip Code: 99503,

DUNS Number:

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 146400

Subrecipient or Contractor Name: NeighborWorks Alaska

City: Anchorage

State: AK

Zip Code: 99503,

DUNS Number:

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 188296

Subrecipient or Contractor Name: Choice Inc

City: Anchorage

State: AK

Zip Code: 99501, 4664

DUNS Number: 005274023

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 450000

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	57
Children	33
Don't Know/Refused/Other	0
Missing Information	0
Total	90

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	106
Children	30
Don't Know/Refused/Other	0
Missing Information	0
Total	136

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	584
Children	427
Don't Know/Refused/Other	0
Missing Information	0
Total	1,011

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	288
Children	1
Don't Know/Refused/Other	3
Missing Information	0
Total	292

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	1,035
Children	491
Don't Know/Refused/Other	3
Missing Information	0
Total	1,529

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	414
Female	599
Transgender	15
Don't Know/Refused/Other	6
Missing Information	1
Total	1,035

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	491
18-24	300
25 and over	738
Don't Know/Refused/Other	3
Missing Information	0
Total	1,532

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	34	3	1	15
Victims of Domestic Violence	385	1	55	265
Elderly	26	2	2	13
HIV/AIDS	3	0	1	1
Chronically Homeless	219	0	20	89
Persons with Disabilities:				
Severely Mentally Ill	124	0	24	25
Chronic Substance Abuse	70	0	6	9
Other Disability	65	0	23	24
Total (Unduplicated if possible)	926	6	138	441

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	41,952
Total Number of bed-nights provided	28,719
Capacity Utilization	68.46%

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The Continuum of Care programs are designed to assist individuals (including unaccompanied youth) and families experiencing homelessness and provide services needed to help such individuals move into transitional and permanent housing, with the goal of long-term stability.

The Continuum of Care program is designed to promote community-wide planning and strategic use of resources to address homelessness, improve coordination and integration with mainstream resources and other programs targeted to people experiencing homelessness, improve data collection and performance measurement, and allow each community to tailor its program to the particular strengths and challenges in assisting homeless individuals and families within that community.

The Continuum of Care works with the community partners to establish uniformed performance goals, intake assessments and timeliness standards.

The Municipality of Anchorage Health Department has three ESG programs.

- ESG Homeless Prevention Program provides funds to assist individuals and families to quickly regain stability in permanent housing after experiencing a housing crisis or homelessness.
- Rapid Re-housing program is intended to assist individuals who are homeless, transition from the streets or shelter as quickly as possible into permanent housing and achieve housing stability. Eligible individuals and families for either program must lack the resources or support networks to help them retain or obtain other appropriate, stable housing.
- There are two Emergency Shelter programs, the Homeless Outreach Program which provides the necessary essential services to unsheltered individuals and families, connects them with emergency shelter, housing or critical services. Services consist of engagement, case management, emergency

health and mental health services and transportation. Shelter Operations provides maintenance, rent, security, fuel, equipment, insurance, utilities and furnishings.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	88,605	93,452	79,018
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	105,565	554
Subtotal Homelessness Prevention	88,605	199,017	79,572

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	67,513	70,379	90,535
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	604,765
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	225,670
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	67,513	70,379	920,970

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Essential Services	0	0	265,761
Operations	0	0	231,959
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	0	497,720

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Street Outreach	30,444	16,611	112,921
HMIS	0	0	89,545
Administration	8,580	12,221	84,525

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2019	2020	2021
	195,142	298,228	1,785,253

Table 29 - Total ESG Funds Expended

11f. Match Source

	2019	2020	2021
Other Non-ESG HUD Funds	23,564	1,889	0
Other Federal Funds	0	0	0
State Government	109,417	70,379	0
Local Government	58,334	44,868	0

Private Funds	0	105,565	155,271
Other	70,439	78,653	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	261,754	301,354	155,271

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2019	2020	2021
	456,896	599,582	1,940,524

Table 31 - Total Amount of Funds Expended on ESG Activities