



Municipality of Anchorage

**2026 Approved
Municipal Utilities / Enterprise
and
Anchorage Community Development
Authority
Operating and Capital Budgets**

**Suzanne LaFrance, Mayor
Anchorage, Alaska**

Cover Photo Credits:

Northern Lights by Devon Briggs
Flying Geese Books Anchorage Public Library- Mountain View branch
Northern Lights by Anchorage Police Department
Performing Arts Center Town Square by Wayde Carroll
Fountain Anchorage Public Library Z. J. Loussac Library
Sunrise from City Hall
Smiling Moose by Marilyn Banzhaf



**Mayor Suzanne LaFrance
Municipality of Anchorage**

October 2, 2025

Dear Community Members:

Enclosed are the 2026 Municipal Utilities and Enterprise Departments' operating and capital budgets and their 2026-2031 Programs. The Municipality's Utilities and Enterprise Departments deliver core services our residents rely on, from clean drinking water and waste disposal to the food and cargo that arrives through the Don Young Port of Alaska. Our utilities and enterprises are key to the function of our community and often to our state.

The Anchorage Water and Wastewater Utility (AWWU) is the largest water and wastewater utility in Alaska, providing high-quality water and wastewater services to more than 200,000 residents of the Municipality. AWWU is also a critical part of Municipal efforts to spur economic development and construction of new housing across the Municipality.

Solid Waste Services (SWS) has opened several key facilities in recent years, including the Central Transfer Station, the Anchorage Regional Landfill Administration building, a new Materials Recovery Facility, and, most recently, the Central Wood Lot. These facilities are improving safety and service delivery for residents. In addition, SWS is continuing to focus on innovative work around alternative energy and infrastructure improvements.

The Don Young Port of Alaska is the largest and most versatile port in Alaska. Three-quarters of all non-petroleum marine cargo shipped to Alaska arrives through the port, and the goods it handles serve 90% of the state's population. Progress on the Port of Alaska Modernization Project has continued through 2025 and in 2026 will focus on construction of the new Cargo Terminal 1.

Merrill Field Airport is the second busiest in the state and is a critical connection between Anchorage and communities across the state. The airport celebrated 95 years of operation in 2025, and it remains focused on safety, community partnership and economic development. The Anchorage Hydropower Utility provides low-cost renewable energy through the Municipality's majority ownership in the Eklutna Hydroelectric Project.

The enclosed budgets reflect the critical work ahead to keep our community moving forward. I am committed to working alongside our Utilities and Enterprise Departments to ensure quality, efficient core service delivery to our community.

It is an honor to serve as your mayor.

A handwritten signature in black ink, appearing to read "Suzanne LaFrance".

Suzanne LaFrance
Mayor of Anchorage

Municipality of Anchorage

Suzanne LaFrance, Mayor

Assembly

Christopher Constant, Chair
District 1, North Anchorage

Anna Brawley, Vice Chair
District 3, West Anchorage

Yarrow Silvers
District 5, East Anchorage

Zac Johnson
District 6, South Anchorage

Jared Goecker
District 2, Chugiak Eagle River

George Martinez
District 5, East Anchorage

Scott Meyers
District 2, Chugiak Eagle River

Kameron Perez-Verdia
District 3, West Anchorage

Felix Rivera
District 4, Midtown

Keith McCormick
District 6, South Anchorage

Daniel Volland
District 1, North Anchorage

Erin Baldwin Day
District 4, Midtown

Budget Advisory Commission

Ian Mills, Chair

Iuliia Chepurko

Mike Edgington, Vice Chair

Robert Helzer

Carla McConnell

Caroline Storm

Office of Management & Budget

Ona Brause, Director

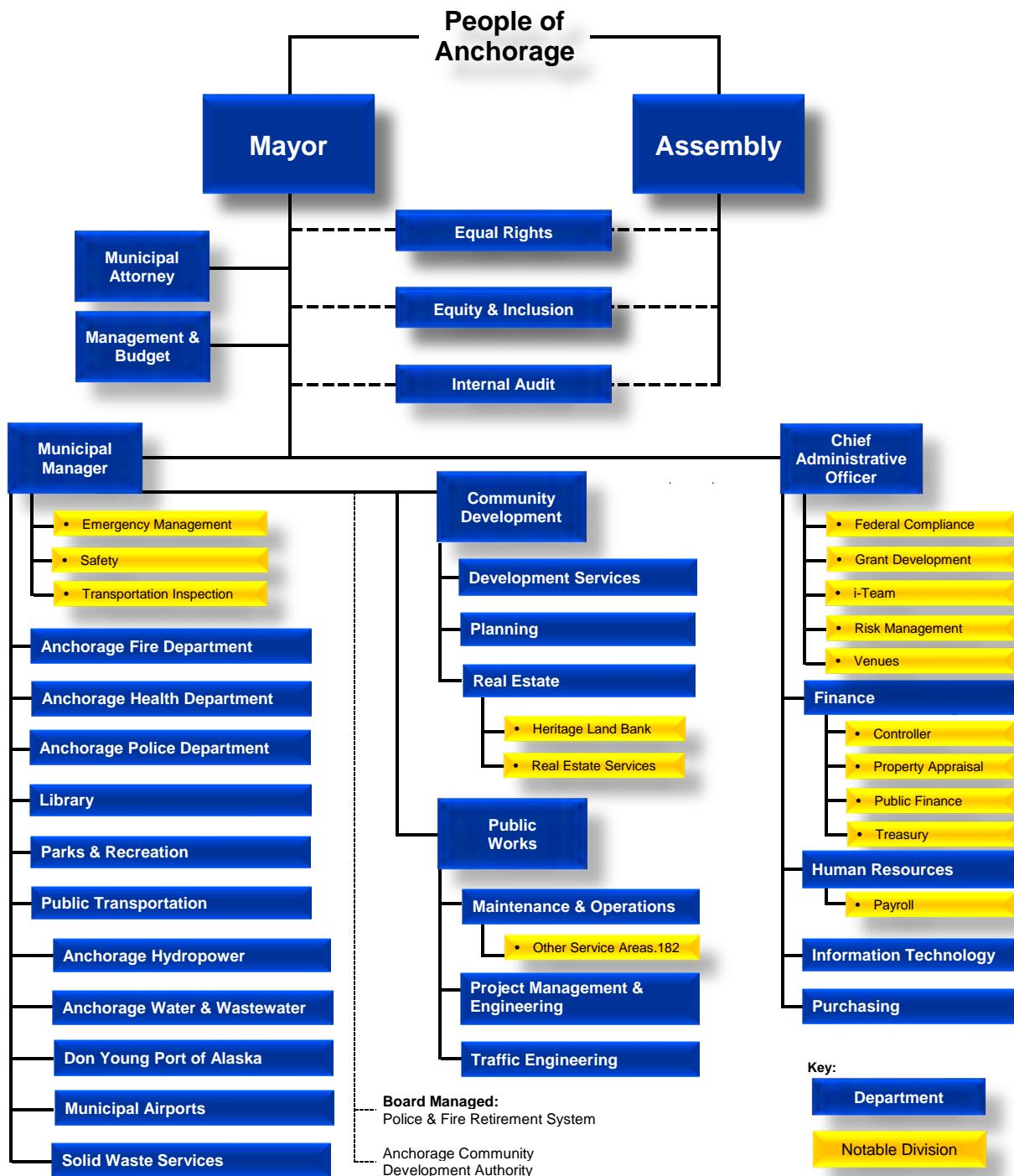
Marilyn Banzhaf, Deputy Director

Amanda Moser

Christine Chesnut



Municipality of Anchorage



AMC 2.20.045 Legislative branch organizational chart

Table of Contents

	<u>Page</u>
ASSEMBLY DOCUMENTS	
Assembly Documents Overview	DOC - 1
Utility/Enterprise Operating Budget (AO 2025-108).....	DOC - 2
Utility/Enterprise Capital Improvement Program (AR 2025-298)	DOC - 5
Anchorage Community Development Authority Operating / Capital (AO 2025-109) DOC - 8	
I. OVERVIEW	
II. ANCHORAGE HYDROPOWER	
Organization Chart	AH - 1
Organizational Overview	AH - 2
Business Plan.....	AH - 4
Profile	AH - 5
Highlights and Future Events	AH - 7
External Impacts.....	AH - 17
Capital Overview	AH - 18
8-Year Summary	AH - 19
Statement of Revenues and Expenses	AH - 20
Reconciliation to Prior Year Budget.....	AH - 21
Capital Improvement Budget.....	AH - 22
Capital Improvement Program	AH - 23
Project Details	AH - 24
III. ANCHORAGE WATER & WASTEWATER UTILITY	
Organization Chart	AWWU - 1
Organizational Overview	AWWU - 2
Business Plan.....	AWWU - 7
Performance.Value.Results.....	AWWU - 8
Profile	AWWU - 16
Highlights and Future Events	AWWU - 19
External Impacts.....	AWWU - 21
Capital Overview	AWWU - 22
Water Utility 8-Year Summary	AWWU - 24
Water Utility Statement of Revenues and Expenses	AWWU - 25
Water Utility Reconciliation to Prior Year Budget	AWWU - 26
Water Utility Capital Improvement Budget.....	AWWU - 27
Water Utility Capital Improvement Program	AWWU - 28
Water Utility Project Details	AWWU - 32
Wastewater Utility 8-Year Summary.....	AWWU - 68
Wastewater Utility Statement of Revenues and Expenses	AWWU - 69
Wastewater Utility Reconciliation to Prior Year Budget.....	AWWU - 70
Wastewater Utility Capital Improvement Budget	AWWU - 71
Wastewater Utility Capital Improvement Program.....	AWWU - 72
Wastewater Utility Project Details.....	AWWU - 77
IV. DON YOUNG PORT OF ALASKA	
Organization Chart	PORT - 1
Organizational Overview	PORT - 2

Table of Contents

	<u>Page</u>
Business Plan.....	PORT - 5
Performance.Value.Results.....	PORT - 7
Profile	PORT - 9
Highlights and Future Events	PORT - 12
External Impacts.....	PORT - 16
Capital Overview	PORT - 17
8-Year Summary	PORT - 19
Statement of Revenues and Expenses	PORT - 20
Reconciliation to Prior Year Budget.....	PORT - 21
Capital Improvement Budget.....	PORT - 22
Capital Improvement Program	PORT - 23
Project Details	PORT - 24
 V. MUNICIPAL AIRPORTS	
Organization Chart	MA - 1
Organizational Overview	MA - 2
Business Plan.....	MA - 5
Performance.Value.Results.....	MA - 7
Profile	MA - 10
Highlights and Future Events	MA - 13
External Impacts.....	MA - 15
Capital Overview	MA - 17
8-Year Summary	MA - 18
Statement of Revenues and Expenses	MA - 19
Reconciliation to Prior Year Budget.....	MA - 20
Capital Improvement Budget.....	MA - 21
Capital Improvement Program	MA - 22
Project Details	MA - 23
 VI. SOLID WASTE SERVICES	
Organization Chart	SWS - 1
Organizational Overview	SWS - 2
Business Plan.....	SWS - 7
Performance.Value.Results.....	SWS - 9
Profile	SWS - 12
Highlights and Future Events	SWS - 17
External Impacts.....	SWS - 20
Capital Overview	SWS - 22
Disposal 8-Year Summary	SWS - 23
Disposal Statement of Revenues and Expenses	SWS - 24
Disposal Reconciliation to Prior Year Budget.....	SWS - 25
Disposal Capital Improvement Budget	SWS - 26
Disposal Capital Improvement Program.....	SWS - 27
Disposal Project Details.....	SWS - 28
Refuse Collections 8-Year Summary	SWS - 41
Refuse Collections Statement of Revenues and Expenses	SWS - 42
Refuse Collections Reconciliation to Prior Year Budget.....	SWS - 43
Refuse Collections Capital Improvement Budget	SWS - 44
Refuse Collections Capital Improvement Program.....	SWS - 45

Table of Contents

	<u>Page</u>
Refuse Collections Project Details	SWS - 46
Administration Statement of Revenues and Expenses	SWS - 49
Administration Reconciliation to Prior Year Budget.....	SWS - 50
VII. ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY	
Organization Chart	ACDA - 1
Organizational Overview	ACDA - 2
Business Plan.....	ACDA - 3
Statement of Revenues and Expenses	ACDA - 6
Capital Improvement Budget.....	ACDA - 7
VIII. GLOSSARY OF TERMS	