Assembly Documents

This section includes the final legislative documents that show the Assembly’s approval of the 2023 budgets.

The legislative documents are presented according to format and timing defined in the Anchorage Municipal Charter and Anchorage Municipal Code. These final legislative documents show the recommendations and changes made to the budgets as the documents progressed through the legislative process.

Documents

Assembly Information Memorandums (AIM) – informational documents, including:
- Municipal Budget Advisory Commission recommendations for all budgets

Assembly Ordinances (AO) for Operating and Capital Improvement Budgets
- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- At least two public hearings must be held, including:
  - one hearing at least 21 days after the budgets are submitted to the Assembly
  - one hearing at least seven but not more than 14 days prior to the adoption of the budgets
- The Assembly may increase or decrease any item, and may add or delete items, in the proposed operating or capital budgets by amending the documents
- The Assembly must approve the budgets at least 21 days prior to the end of the fiscal year
- Each document (original and S version) is accompanied by an Assembly Memorandum (AM) that summarizes the ordinance, typically in narrative form
- The Assembly ordinances for the operating budget are accompanied by an “AM Support” document that shows a summary of the balanced budget in a table format and the dollar impact of the funding uses and funding sources starting from the prior year Revised Budget and ending with the budget year Approved Budget on the final legislative document.

Assembly Resolution (AR) for Capital Improvement Program
- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- Accompanied by an AM

Assembly Resolution (AR) for Six-Year Fiscal Program
- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- Accompanied by an AM

Document Changes

The following indicate that the original documents that were submitted by the Administration were changed:
- “(S)” after the document number indicates that the document is a “Substitution” and includes changes by the Administration
- “as Amended” after the document number indicates that the document includes amendments by the Assembly

If the documents that were submitted by the Administration were changed, the new documents will show strikethroughs on the items that were changed, and, depending on the iteration, the changes will be shown with bolding or italicized bolding.
From: MAYOR

Subject: Municipal Budget Advisory Commission 2023 Proposed Budget Resolution, November 2022

Attached is a resolution from the Municipal Budget Advisory Commission recommending the Assembly:

1) Approve the Proposed 2023 General Government Operating Budget, with any necessary amendments to ensure the Mobile Crisis Team continues to operate consistent with the intended program model, and with 24/7 service.

2) Approve the Proposed 2023 Capital Improvement Budget and 2023-2028 Capital Improvement Program, with consideration of additional capital improvement projects as appropriate to address the Municipality’s aging infrastructure and maintenance needs.

3) Approve the Proposed 2023 Utility & Enterprise Operating and Capital Budgets.

The resolution was discussed and approved at the special meeting of the commission on November 22, 2022.

Prepared by: Office of Management & Budget (OMB)
Concur: Courtney Petersen, OMB Director
Concur: Amy Demboski, Municipal Manager
Respectfully submitted: Dave Bronson, Mayor
Municipal Budget Advisory Commission 2023 Proposed Budget Resolution,
November 2022

Whereas; The Municipal Budget Advisory Commission (BAC) is an independent, volunteer-led
citizen advisory board responsible to provide the assembly, the mayor, the school board, and
the superintendent of schools well-informed advice as to budgets and budgeting process, as
outlined in AMC 4.50.030; and

Whereas; Under AMC 4.50.030 The municipality and the school district shall provide sufficient
staff assistance as needed by the commission in its review of the municipal and school budgets,
respectively; and

Whereas; Under AMC 4.50.030 The purpose of the commission is to provide the assembly, the
mayor, the school board and the superintendent of schools well-informed advice as to the
budgets and budgeting process from citizen commission members who provide a broad, rather
than a specific issue, interest in the budgets; and

Whereas; The BAC has reviewed the proposed 2023 budgets (General Government, Capital,
and Utility & Enterprises) and heard a presentation of the proposed budget by the Office of
Management and Budget at its special meeting on November 3, 2022, and

Whereas; The BAC endorses the Administration’s stated objectives to invest in public safety,
maintain strong core services, and regain the Municipality’s AAA bond rating, and

Whereas; The BAC recognizes the Tax Cap as an instrument to limit the growth of government
spending and supports its full application in the budget process by adjusting as required to
account for losses in non-property taxes, adjusted for new construction, population, and
consumer price index that maintains investment in public safety and basic government service
as proposed in the 2023 budget; and

Whereas; The BAC supports the Administration’s stated commitment to ensuring health and
safety in Anchorage, including a focus on people in Anchorage facing homelessness and
providing the necessary resources to provide a compassionate solution; and

Whereas; The BAC recognizes the proposed 2023 General Government operating budget of
$583.6 million represents a reduction of more than 4% from the 2022 revised budget when
adjusted for inflation; and

Whereas; Beginning in 2021 the Municipality dedicated alcohol tax revenue toward a new
mental health first responders model, the Mobile Crisis Team, as a new program within
Anchorage Fire Department; and

Whereas; The Anchorage Assembly increased funding to the Mobile Crisis Team in the
Revised 2022 budget, with the intention of increasing its level of service to provide 24/7
coverage; and

Whereas; In its first period of operation through July 2022, the Mobile Crisis Team responded to
over 1,000 people experiencing a crisis and of those, over 80% were resolved without requiring
a transport to a hospital emergency department or corrections facility; the Mobile Crisis Team has received positive feedback from clients served by the program; and that generally, mental health first responder programs are effective at keeping people from police involvement and incarceration, which is not only an effective way to respond to a mental health crisis, but also saves money; and

Whereas; The Municipality’s capital improvement program and capital budget, including projects approved by voters as capital bonds, is an important investment in our city’s infrastructure and amenities, creating jobs, economic activity and long-lasting assets for our community; and

Whereas; The proposed bond amount in the 2023 Capital Improvement Budget of $41.6 million represents an inflation-adjusted reduction of over 10% from the amount approved by voters in 2022;

Now Therefore Be It Resolved:

1) That the BAC recommends the Assembly approve the Proposed 2023 General Government Operating Budget, with any necessary amendments to ensure the Mobile Crisis Team continues to operate consistent with the intended program model, and with 24/7 service.

2) That the BAC recommends the Assembly approve the Proposed 2023 Capital Improvement Budget and 2023-2028 Capital Improvement Program, with consideration of additional capital improvement projects as appropriate to address the Municipality’s aging infrastructure and maintenance needs.

3) That the BAC recommends the Assembly approve the Proposed 2023 Utility & Enterprise Operating and Capital Budgets.

Passed and approved by the Budget Advisory Commission on this date: November 22, 2022

Anna Brawley

Anna Brawley  
Budget Advisory Commission, Chair

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1 Program statistics cited in Alaska Public Media, “Anchorage’s Mobile Crisis Team hopes funding to operate 24/7 will expand ability to address mental health crises,” August 15, 2022.
AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2023 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES OPERATING BUDGETS AND THE 2023 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES CAPITAL IMPROVEMENT BUDGETS.

WHEREAS, the Mayor has presented recommended 2023 Municipal Utilities/Enterprise Activities Operating Budgets and Capital Improvement Budgets (CIB) for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.03 of the Municipal Charter; and

WHEREAS, the Assembly reviewed the budgets as presented; and

WHEREAS, duly advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal Charter; and

WHEREAS, the 2023 Utilities/Enterprise Activities Operating Budgets and the 2023 Utilities/Enterprise Activities CIB are now ready for adoption and appropriation of funds in accordance with Article XIII, Section 13.05 of the Municipal Charter; now therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. The 2023 Municipal Utilities/Enterprise Activities Operating Budgets and the 2023 Municipal Utilities/Enterprise Activities Capital Improvement Budgets are hereby adopted.

Section 2. The amounts set forth for the 2023 Municipal Utilities/Enterprise Activities Operating Budgets for the following Municipal Utilities/Enterprise Activities are hereby appropriated for the 2023 fiscal year:

<table>
<thead>
<tr>
<th>Fund</th>
<th>Utility/Enterprise</th>
<th>Appropriated Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>531000</td>
<td>Anchorage Hydropower Utility</td>
<td>$3,318,306</td>
</tr>
<tr>
<td>540000</td>
<td>Anchorage Water Utility (AWU)</td>
<td>49,436,666</td>
</tr>
<tr>
<td>540300</td>
<td>AWU - Reimbursable</td>
<td>1,000,000</td>
</tr>
<tr>
<td>550000</td>
<td>Anchorage Wastewater Utility (ASU)</td>
<td>49,668,382</td>
</tr>
<tr>
<td>550300</td>
<td>ASU - Reimbursable</td>
<td>1,000,000</td>
</tr>
<tr>
<td>560000</td>
<td>Solid Waste Refuse Collections</td>
<td>12,147,326</td>
</tr>
<tr>
<td>562000</td>
<td>Solid Waste Disposal</td>
<td>22,315,338</td>
</tr>
<tr>
<td>570000</td>
<td>Port of Alaska</td>
<td>16,518,843</td>
</tr>
<tr>
<td>580000</td>
<td>Merrill Field Airport</td>
<td>2,172,323</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>Utility/Enterprise Operating Appropriated Budgets</strong></td>
<td><strong>$157,577,184</strong></td>
</tr>
</tbody>
</table>
Section 3. The amounts set forth for the 2023 Municipal Utilities/Enterprise Activities Capital Improvement Budgets for the municipal utilities/enterprise activities are hereby approved. AWU & ASU sections intend to complete the projects listed by category, but may complete related capital improvements as may be required for safety purposes or to maintain service to customers.

Section 4. The following capital activities' funding sources are available and are hereby appropriated for the 2023 Municipal Utilities/Enterprise Activities in amounts not to exceed, as follows:

<table>
<thead>
<tr>
<th>Fund</th>
<th>Utility/Enterprise</th>
<th>Appropriated Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>11</td>
<td>531200 Anchorage Hydropower Capital</td>
<td>387,000</td>
</tr>
<tr>
<td>12</td>
<td>540200 AWU Capital</td>
<td>15,762,000</td>
</tr>
<tr>
<td>13</td>
<td>550200 ASU Capital</td>
<td>16,943,000</td>
</tr>
<tr>
<td>14</td>
<td>560200 SWS Refuse Capital</td>
<td>125,000</td>
</tr>
<tr>
<td>15</td>
<td>562200 SWS Disposal Capital</td>
<td>3,770,000</td>
</tr>
<tr>
<td>16</td>
<td>570200 Port of Alaska Capital</td>
<td>5,575,000</td>
</tr>
<tr>
<td>17</td>
<td>580200 Merrill Field Airport Capital</td>
<td>-</td>
</tr>
</tbody>
</table>

Utility/Enterprise Capital Appropriated Budgets $42,562,000

Section 5. This ordinance shall take effect immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 22nd day of November, 2022.

Christoper Constant
Chair

ATTEST:

Municipal Clerk
From: MAYOR

Subject: AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2023 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES OPERATING BUDGETS AND THE 2023 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES CAPITAL IMPROVEMENT BUDGETS.

The accompanying Assembly Ordinance:
- appropriates the Municipal Utilities/Enterprise Activities 2023 Operating Budgets
- approves the 2023 Municipal Utilities/Enterprise Activities Capital Improvement Budgets
- appropriates the 2023 Municipal Utilities/Enterprise Activities Capital Improvement Budgets that have available funding sources.

The complete budget documents, including the public and private sector economic effects, are available as follows (and pursuant to AMC 2.30.053 B.2., a Summary of Economic Effect (SEE) is thus not included):
- http://www.muni.org/Departments/budget/Pages/default.aspx
- Hard copies at each municipal library branch

THE ADMINISTRATION RECOMMENDS APPROVAL.

Prepared by: Courtney Petersen, Director, Office of Management & Budget
Concur: Grant Yutrzenka, Acting Chief Fiscal Officer
Concur: Blair Christensen, Acting Municipal Attorney
Concur: Amy Demboski, Municipal Manager
Respectfully submitted: Dave Bronson, Mayor
ANCHORAGE, ALASKA
AR No. 2022 - 296

A RESOLUTION APPROVING THE 2023-2028 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES CAPITAL IMPROVEMENT PROGRAMS.

WHEREAS, the Mayor has presented a recommended 2023-2028 Municipal Utilities/Enterprise Activities Capital Improvement Programs (CIP) for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

WHEREAS, the Assembly reviewed the 2023-2028 Municipal Utilities/Enterprise Activities CIPs as presented; and

WHEREAS, a duly advertised public hearing was held in accordance with Article XIII, Section 13.02 of the Municipal Charter; now, therefore,

THE ANCHORAGE ASSEMBLY RESOLVES:

Section 1. The 2023-2028 Municipal Utilities/Enterprise Activities CIPs are hereby approved as by AO 2022 - 89.

Section 2. This resolution shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 22nd day of November, 2022.

Christopher Constant
Chair

ATTEST:

Barbara A. Jones
Municipal Clerk
From: MAYOR

Subject: A RESOLUTION APPROVING THE 2023-2028 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES CAPITAL IMPROVEMENT PROGRAMS.

The accompanying Assembly Resolution approves the Municipal Utilities/Enterprise Activities 2023-2028 Capital Improvement Programs.

The complete budget documents are available as follows:

- [http://www.muni.org/Departments/budget/Pages/default.aspx](http://www.muni.org/Departments/budget/Pages/default.aspx)
- Hard copies at each municipal library branch

THE ADMINISTRATION RECOMMENDS APPROVAL.

Prepared by: Courtney Petersen, Director, Office of Management & Budget
Concur: Grant Yutrzenka, Acting Chief Fiscal Officer
Concur: Amy Demboski, Municipal Manager
Respectfully submitted: Dave Bronson, Mayor
## Municipality of Anchorage
### Utilities/Enterprise Activities
#### 2023-2028 Capital Improvement Programs
(in thousands)

<table>
<thead>
<tr>
<th>Department</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2028</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anchorage Hydropower Utility</td>
<td>387</td>
<td>325</td>
<td>325</td>
<td>325</td>
<td>325</td>
<td>325</td>
<td>2,012</td>
</tr>
<tr>
<td>AWWU - Water Utility</td>
<td>15,762</td>
<td>18,500</td>
<td>14,650</td>
<td>16,197</td>
<td>16,985</td>
<td>10,085</td>
<td>92,179</td>
</tr>
<tr>
<td>AWWU - Wastewater Utility</td>
<td>16,943</td>
<td>8,735</td>
<td>7,480</td>
<td>8,735</td>
<td>6,255</td>
<td>20,165</td>
<td>68,313</td>
</tr>
<tr>
<td>Merrill Field</td>
<td>8,237</td>
<td>2,846</td>
<td>12,567</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>23,650</td>
</tr>
<tr>
<td>Port of Alaska</td>
<td>409,400</td>
<td>402,650</td>
<td>402,650</td>
<td>2,650</td>
<td>2,650</td>
<td>2,650</td>
<td>1,222,650</td>
</tr>
<tr>
<td>SWS - Disposal Utility</td>
<td>3,770</td>
<td>2,104</td>
<td>5,368</td>
<td>2,070</td>
<td>5,775</td>
<td>20</td>
<td>19,107</td>
</tr>
<tr>
<td>SWS - Refuse Collections</td>
<td>125</td>
<td>1,387</td>
<td>605</td>
<td>513</td>
<td>1,360</td>
<td>-</td>
<td>3,990</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>454,624</td>
<td>436,547</td>
<td>443,645</td>
<td>30,490</td>
<td>33,350</td>
<td>33,245</td>
<td>1,431,901</td>
</tr>
</tbody>
</table>
AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2023 OPERATING AND CAPITAL BUDGETS OF THE ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY.

WHEREAS, the Anchorage Assembly approved Assembly Ordinance 2004-181(S) as amended on January 18, 2005 establishing the Anchorage Community Development Authority (ACDA); and

WHEREAS, ACDA is an instrument of the Municipality of Anchorage, but exists independently of and separate from the Municipality; and

WHEREAS, the 2023 operating and capital budgets for ACDA have been reviewed and approved by the Anchorage Community Development Authority Board; now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. The fiscal year 2023 Operating and Capital Improvement Budgets of the Anchorage Community Development Authority are hereby adopted.

Section 2. The 2023 Operating Budget appropriation for ACDA is SEVEN MILLION FIVE HUNDRED EIGHTY-EIGHT THOUSAND FIVE DOLLARS ($7,588,005).

Section 3. The 2023 Capital Improvement Budget appropriation for ACDA is ONE MILLION THREE HUNDRED THIRTY THOUSAND DOLLARS ($1,330,000).

Section 4. This ordinance shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 22nd day of November, 2022.

Christopher Constant
Chair

ATTEST:

Municipal Clerk
MUNICIPALITY OF ANCHORAGE
ASSEMBLY MEMORANDUM
No. AM 541-2022

Meeting Date: October 11, 2022

From: MAYOR

Subject: AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2023 OPERATING AND CAPITAL BUDGETS OF THE ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY.

The Anchorage Assembly adopted Anchorage Ordinance 2004-181(S) as amended, on January 18, 2005, establishing the Anchorage Community Development Authority (ACDA). The ACDA expanded the role of the former Anchorage Parking Authority into a development and parking authority, with parking operations now a unit within ACDA.

The 2023 operating and capital budgets for the ACDA were reviewed and approved by the Anchorage Community Development Authority Board.

The complete budget documents, including the public and private sector economic effects, are available as follows (and pursuant to AMC 2.30.053 B.2., a Summary of Economic Effect (SEE) is thus not included):

- [http://www.muni.org/Departments/budget/Pages/default.aspx](http://www.muni.org/Departments/budget/Pages/default.aspx)
- Hard copies at each municipal library branch

THE ADMINISTRATION RECOMMENDS APPROVAL.

Prepared by: Courtney Petersen, Director, Office of Management & Budget
Concur: Grant Yutrzenka, Acting Chief Fiscal Officer
Concur: Blair Christensen, Acting Municipal Attorney
Concur: Amy Demboski, Municipal Manager
Respectfully submitted: Dave Bronson, Mayor
### Attachment to Ordinance 2022-90 Appropriating the:

**ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY**  
**2023 Capital Improvement Budget**

<table>
<thead>
<tr>
<th>Project Title</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exterior Structural Repair &amp; Maintenance</td>
<td>55,000</td>
</tr>
<tr>
<td>Interior Health &amp; Safety Structural Repair</td>
<td>1,200,000</td>
</tr>
<tr>
<td>Software Upgrade</td>
<td>75,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,330,000</strong></td>
</tr>
</tbody>
</table>