

## Assembly Documents

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This section includes the final legislative documents that show the Assembly's approval of the 2023 budgets.

The legislative documents are presented according to format and timing defined in the Anchorage Municipal Charter and Anchorage Municipal Code. These final legislative documents show the recommendations and changes made to the budgets as the documents progressed through the legislative process.

### Documents

Assembly Information Memorandums (AIM) – informational documents, including:

- Municipal Budget Advisory Commission recommendations for all budgets

Assembly Ordinances (AO) for Operating and Capital Improvement Budgets

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- At least two public hearings must be held, including:
  - one hearing at least 21 days after the budgets are submitted to the Assembly
  - one hearing at least seven but not more than 14 days prior to the adoption of the budgets
- The Assembly may increase or decrease any item, and may add or delete items, in the proposed operating or capital budgets by amending the documents
- The Assembly must approve the budgets at least 21 days prior to the end of the fiscal year
- Each document (original and S version) is accompanied by an Assembly Memorandum (AM) that summarizes the ordinance, typically in narrative form
- The Assembly ordinances for the operating budget are accompanied by an “AM Support” document that shows a summary of the balanced budget in a table format and the dollar impact of the funding uses and funding sources starting from the prior year Revised Budget and ending with the budget year Approved Budget on the final legislative document.

Assembly Resolution (AR) for Capital Improvement Program

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- Accompanied by an AM

Assembly Resolution (AR) for Six-Year Fiscal Program

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- Accompanied by an AM

### Document Changes

The following indicate that the original documents that were submitted by the Administration were changed:

- “(S)” after the document number indicates that the document is a “Substitution” and includes changes by the Administration
- “as Amended” after the document number indicates that the document includes amendments by the Assembly

If the documents that were submitted by the Administration were changed, the new documents will show strikethroughs on the items that were changed, and, depending on the iteration, the changes will be shown with bolding or italicized bolding.



# MUNICIPALITY OF ANCHORAGE

## ASSEMBLY INFORMATION MEMORANDUM

AIM No. 236-2022

Meeting Date: December 6, 2022

Municipal Clerk's Office

**Accepted**

Date: **December 6, 2022**

1 **From: MAYOR**

2  
3 **Subject: Municipal Budget Advisory Commission 2023 Proposed Budget**  
4 **Resolution, November 2022**

5  
6 Attached is a resolution from the Municipal Budget Advisory Commission recommending the  
7 Assembly:

- 8 1) Approve the Proposed 2023 General Government Operating Budget, with any  
9 necessary amendments to ensure the Mobile Crisis Team continues to operate  
10 consistent with the intended program model, and with 24/7 service.
- 11 2) Approve the Proposed 2023 Capital Improvement Budget and 2023-2028 Capital  
12 Improvement Program, with consideration of additional capital improvement projects  
13 as appropriate to address the Municipality's aging infrastructure and maintenance  
14 needs.
- 15 3) Approve the Proposed 2023 Utility & Enterprise Operating and Capital Budgets.

16  
17 The resolution was discussed and approved at the special meeting of the commission on  
18 November 22, 2022.

19  
20 Prepared by: Office of Management & Budget (OMB)  
21 Concur: Courtney Petersen, OMB Director  
22 Concur: Amy Demboski, Municipal Manager  
23 Respectfully submitted: Dave Bronson, Mayor

**Municipal Budget Advisory Commission 2023 Proposed Budget Resolution,  
November 2022**

**Whereas;** The Municipal Budget Advisory Commission (BAC) is an independent, volunteer-led citizen advisory board responsible to provide the assembly, the mayor, the school board, and the superintendent of schools well-informed advice as to budgets and budgeting process, as outlined in AMC 4.50.030; and

**Whereas;** Under AMC 4.50.030 The municipality and the school district shall provide sufficient staff assistance as needed by the commission in its review of the municipal and school budgets, respectively; and

**Whereas;** Under AMC 4.50.030 The purpose of the commission is to provide the assembly, the mayor, the school board and the superintendent of schools well-informed advice as to the budgets and budgeting process from citizen commission members who provide a broad, rather than a specific issue, interest in the budgets; and

**Whereas;** The BAC has reviewed the proposed 2023 budgets (General Government, Capital, and Utility & Enterprises) and heard a presentation of the proposed budget by the Office of Management and Budget at its special meeting on November 3, 2022, and

**Whereas;** The BAC endorses the Administration's stated objectives to invest in public safety, maintain strong core services, and regain the Municipality's AAA bond rating, and

**Whereas;** The BAC recognizes the Tax Cap as an instrument to limit the growth of government spending and supports its full application in the budget process by adjusting as required to account for losses in non-property taxes, adjusted for new construction, population, and consumer price index that maintains investment in public safety and basic government service as proposed in the 2023 budget; and

**Whereas;** The BAC supports the Administration's stated commitment to ensuring health and safety in Anchorage, including a focus on people in Anchorage facing homelessness and providing the necessary resources to provide a compassionate solution; and

**Whereas;** The BAC recognizes the proposed 2023 General Government operating budget of \$583.6 million represents a reduction of more than 4% from the 2022 revised budget when adjusted for inflation; and

**Whereas;** Beginning in 2021 the Municipality dedicated alcohol tax revenue toward a new mental health first responders model, the Mobile Crisis Team, as a new program within Anchorage Fire Department; and

**Whereas;** The Anchorage Assembly increased funding to the Mobile Crisis Team in the Revised 2022 budget, with the intention of increasing its level of service to provide 24/7 coverage; and

**Whereas;** In its first period of operation through July 2022, the Mobile Crisis Team responded to over 1,000 people experiencing a crisis and of those, over 80% were resolved without requiring

a transport to a hospital emergency department or corrections facility<sup>1</sup>; the Mobile Crisis Team has received positive feedback from clients served by the program; and that generally, mental health first responder programs are effective at keeping people from police involvement and incarceration, which is not only an effective way to respond to a mental health crisis, but also saves money; and

**Whereas;** The Municipality's capital improvement program and capital budget, including projects approved by voters as capital bonds, is an important investment in our city's infrastructure and amenities, creating jobs, economic activity and long-lasting assets for our community; and

**Whereas;** The proposed bond amount in the 2023 Capital Improvement Budget of \$41.6 million represents an inflation-adjusted reduction of over 10% from the amount approved by voters in 2022;

**Now Therefore Be It Resolved:**

- 1) That the BAC recommends the Assembly approve the Proposed 2023 General Government Operating Budget, with any necessary amendments to ensure the Mobile Crisis Team continues to operate consistent with the intended program model, and with 24/7 service.
- 2) That the BAC recommends the Assembly approve the Proposed 2023 Capital Improvement Budget and 2023-2028 Capital Improvement Program, with consideration of additional capital improvement projects as appropriate to address the Municipality's aging infrastructure and maintenance needs.
- 3) That the BAC recommends the Assembly approve the Proposed 2023 Utility & Enterprise Operating and Capital Budgets.

Passed and approved by the Budget Advisory Commission on this date: November 22, 2022

Anna Brawley

Anna Brawley

Budget Advisory Commission, Chair

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<sup>1</sup> Program statistics cited in Alaska Public Media, "Anchorage's Mobile Crisis Team hopes funding to operate 24/7 will expand ability to address mental health crises," [August 15, 2022](#).

Municipal Clerk's Office  
**Approved**  
Date: **November 22, 2022**

2023 Approved Utility/Enterprise Budgets  
Submitted By: Chair of the Assembly at  
the Request of the Mayor  
Prepared By: Office of Management &  
Budget  
For Reading: October 11, 2022

**ANCHORAGE, ALASKA**  
**AO No. 2022 - 89**

1 **AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2023 MUNICIPAL**  
2 **UTILITIES/ENTERPRISE ACTIVITIES OPERATING BUDGETS AND THE 2023 MUNICIPAL**  
3 **UTILITIES/ENTERPRISE ACTIVITIES CAPITAL IMPROVEMENT BUDGETS.**

4  
5  
6 **WHEREAS**, the Mayor has presented recommended 2023 Municipal Utilities/Enterprise Activities  
7 Operating Budgets and Capital Improvement Budgets (CIB) for the Municipality of Anchorage to  
8 the Assembly in accordance with Article XIII, Section 13.03 of the Municipal Charter; and

9  
10 **WHEREAS**, the Assembly reviewed the budgets as presented; and

11  
12 **WHEREAS**, duly advertised public hearings were held in accordance with Article XIII, Section  
13 13.04 of the Municipal Charter; and

14  
15 **WHEREAS**, the 2023 Utilities/Enterprise Activities Operating Budgets and the 2023  
16 Utilities/Enterprise Activities CIB are now ready for adoption and appropriation of funds in  
17 accordance with Article XIII, Section 13.05 of the Municipal Charter; now therefore,

18  
19 **THE ANCHORAGE ASSEMBLY ORDAINS:**

20  
21 **Section 1.** The 2023 Municipal Utilities/Enterprise Activities Operating Budgets and the 2023  
22 Municipal Utilities/Enterprise Activities Capital Improvement Budgets are hereby adopted.

23  
24 **Section 2.** The amounts set forth for the 2023 Municipal Utilities/Enterprise Activities Operating  
25 Budgets for the following Municipal Utilities/Enterprise Activities are hereby appropriated for the  
26 2023 fiscal year:

<b>Fund</b>	<b>Utility/Enterprise</b>	<b>Appropriated Budget</b>
531000	Anchorage Hydropower Utility	\$ 3,318,306
540000	Anchorage Water Utility (AWU)	49,436,666
540300	AWU - Reimbursable	1,000,000
550000	Anchorage Wastewater Utility (ASU)	49,668,382
550300	ASU - Reimbursable	1,000,000
560000	Solid Waste Refuse Collections	12,147,326
562000	Solid Waste Disposal	22,315,338
570000	Port of Alaska	16,518,843
580000	Merrill Field Airport	2,172,323
<b>Utility/Enterprise Operating Appropriated Budgets</b>		<b>\$ 157,577,184</b>

1  
 2 **Section 3.** The amounts set forth for the 2023 Municipal Utilities/Enterprise Activities Capital  
 3 Improvement Budgets for the municipal utilities/enterprise activities are hereby approved. AWU &  
 4 ASU sections intend to complete the projects listed by category, but may complete related capital  
 5 improvements as may be required for safety purposes or to maintain service to customers.

6  
 7 **Section 4.** The following capital activities' funding sources are available and are hereby  
 8 appropriated for the 2023 Municipal Utilities/Enterprise Activities in amounts not to exceed, as  
 9 follows:

10	Fund Utility/Enterprise	Appropriated Budget
11	531200 Anchorage Hydropower Capital	387,000
12	540200 AWU Capital	15,762,000
13	550200 ASU Capital	16,943,000
14	560200 SWS Refuse Capital	125,000
15	562200 SWS Disposal Capital	3,770,000
16	570200 Port of Alaska Capital	5,575,000
17	580200 Merrill Field Airport Capital	-
18	<b>Utility/Enterprise Capital Appropriated Budgets</b>	<b>\$ 42,562,000</b>

19  
 20 **Section 5.** This ordinance shall take effect immediately upon passage and approval by  
 21 the Assembly.

22  
 23 PASSED AND APPROVED by the Anchorage Assembly this 22nd day of November,  
 24 2022.

25  
 26 *Christopher Constant*

27  
 28 Chair

29 ATTEST:

30 *Barbara A. Jones*

31  
 32 Municipal Clerk



**MUNICIPALITY OF ANCHORAGE**

**ASSEMBLY MEMORANDUM**

No. AM 539-2022

Meeting Date: October 11, 2022

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**From: MAYOR**

**Subject: AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2023 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES OPERATING BUDGETS AND THE 2023 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES CAPITAL IMPROVEMENT BUDGETS.**

The accompanying Assembly Ordinance:

- appropriates the Municipal Utilities/Enterprise Activities 2023 Operating Budgets
- approves the 2023 Municipal Utilities/Enterprise Activities Capital Improvement Budgets
- appropriates the 2023 Municipal Utilities/Enterprise Activities Capital Improvement Budgets that have available funding sources.

The complete budget documents, including the public and private sector economic effects, are available as follows (and pursuant to AMC 2.30.053 B.2., a Summary of Economic Effect (SEE) is thus not included):

- <http://www.muni.org/Departments/budget/Pages/default.aspx>
- Hard copies at each municipal library branch

**THE ADMINISTRATION RECOMMENDS APPROVAL.**

Prepared by: Courtney Petersen, Director, Office of Management & Budget  
Concur: Grant Yutrzenka, Acting Chief Fiscal Officer  
Concur: Blair Christensen, Acting Municipal Attorney  
Concur: Amy Demboski, Municipal Manager  
Respectfully submitted: Dave Bronson, Mayor

Municipal Clerk's Office  
**Approved**  
Date: **November 22, 2022**

2023 Approved Utility/Enterprise Budgets  
Submitted by: Chair of the Assembly at the  
Request of the Mayor  
Prepared by: Office of Management &  
Budget  
For reading: October 11, 2022

**ANCHORAGE, ALASKA  
AR No. 2022 - 296**

1 **A RESOLUTION APPROVING THE 2023-2028 MUNICIPAL UTILITIES/ENTERPRISE**  
2 **ACTIVITIES CAPITAL IMPROVEMENT PROGRAMS.**  
3

4 **WHEREAS**, the Mayor has presented a recommended 2023-2028 Municipal  
5 Utilities/Enterprise Activities Capital Improvement Programs (CIP) for the Municipality of  
6 Anchorage to the Assembly in accordance with Article XIII, Section 13.02 of the Municipal  
7 Charter; and  
8

9 **WHEREAS**, the Assembly reviewed the 2023-2028 Municipal Utilities/Enterprise  
10 Activities CIPs as presented; and  
11

12 **WHEREAS**, a duly advertised public hearing was held in accordance with Article XIII,  
13 Section 13.02 of the Municipal Charter; now, therefore,  
14

15 **THE ANCHORAGE ASSEMBLY RESOLVES:**  
16

17 **Section 1.** The 2023-2028 Municipal Utilities/Enterprise Activities CIPs are hereby  
18 approved as by AO 2022 - 89.  
19

20 **Section 2.** This resolution shall be effective immediately upon passage and approval  
21 by the Assembly.  
22

23 PASSED AND APPROVED by the Anchorage Assembly this 22nd day of November,  
24 2022.  
25  
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27  
28  
29 ATTEST:  
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31

*Christopher Constant*

Chair

32 *Barbara A. Jones*  
33

34 Municipal Clerk





**MUNICIPALITY OF ANCHORAGE**

**ASSEMBLY MEMORANDUM**

No. AM 540-2022

Meeting Date: October 11, 2022

1 **From: MAYOR**

2  
3 **Subject: A RESOLUTION APPROVING THE 2023-2028 MUNICIPAL**  
4 **UTILITIES/ENTERPRISE ACTIVITIES CAPITAL IMPROVEMENT**  
5 **PROGRAMS.**

6  
7 The accompanying Assembly Resolution approves the Municipal  
8 Utilities/Enterprise Activities 2023-2028 Capital Improvement Programs.

9  
10 The complete budget documents are available as follows:

- 11 • <http://www.muni.org/Departments/budget/Pages/default.aspx>
- 12 • Hard copies at each municipal library branch

13  
14 **THE ADMINISTRATION RECOMMENDS APPROVAL.**

15  
16 Prepared by: Courtney Petersen, Director, Office of Management &  
17 Budget

18 Concur: Grant Yutrzenka, Acting Chief Fiscal Officer

19 Concur: Amy Demboski, Municipal Manager

20 Respectfully submitted: Dave Bronson, Mayor

Attachment to Resolution 2022-296 Approving the:

**Municipality of Anchorage**  
**Utilities/Enterprise Activities**  
**2023-2028 Capital Improvement Programs**  
(in thousands)

<b>Department</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Total</b>
Anchorage Hydropower Utility	387	325	325	325	325	325	2,012
AWWU - Water Utility	15,762	18,500	14,650	16,197	16,985	10,085	92,179
AWWU - Wastewater Utility	16,943	8,735	7,480	8,735	6,255	20,165	68,313
Merrill Field	8,237	2,846	12,567	-	-	-	23,650
Port of Alaska	409,400	402,650	402,650	2,650	2,650	2,650	1,222,650
SWS - Disposal Utility	3,770	2,104	5,368	2,070	5,775	20	19,107
SWS - Refuse Collections	125	1,387	605	513	1,360	-	3,990
<b>Total</b>	<b>454,624</b>	<b>436,547</b>	<b>443,645</b>	<b>30,490</b>	<b>33,350</b>	<b>33,245</b>	<b>1,431,901</b>

Municipal Clerk's Office  
**Approved**  
Date: **November 22, 2022**

2023 Approved Utility/Enterprise Budgets  
Submitted by: Chair of the Assembly at the  
Request of the Mayor  
Prepared by: Office of Management &  
Budget  
For reading: October 11, 2022

**ANCHORAGE, ALASKA**  
**AO No. 2022 – 90**

1 **AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2023**  
2 **OPERATING AND CAPITAL BUDGETS OF THE ANCHORAGE COMMUNITY**  
3 **DEVELOPMENT AUTHORITY.**

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4  
5 **WHEREAS**, the Anchorage Assembly approved Assembly Ordinance 2004-181(S)  
6 as amended on January 18, 2005 establishing the Anchorage Community  
7 Development Authority (ACDA); and

8  
9 **WHEREAS**, ACDA is an instrument of the Municipality of Anchorage, but exists  
10 independently of and separate from the Municipality; and

11  
12 **WHEREAS**, the 2023 operating and capital budgets for ACDA have been reviewed  
13 and approved by the Anchorage Community Development Authority Board; now,  
14 therefore,

15  
16 **THE ANCHORAGE ASSEMBLY ORDAINS:**

17  
18 **Section 1.** The fiscal year 2023 Operating and Capital Improvement Budgets of  
19 the Anchorage Community Development Authority are hereby adopted.

20  
21 **Section 2.** The 2023 Operating Budget appropriation for ACDA is SEVEN  
22 MILLION FIVE HUNDRED EIGHTY-EIGHT THOUSAND FIVE DOLLARS  
23 (\$7,588,005).

24  
25 **Section 3.** The 2023 Capital Improvement Budget appropriation for ACDA is  
26 ONE MILLION THREE HUNDRED THIRTY THOUSAND DOLLARS (\$1,330,000).

27  
28 **Section 4.** This ordinance shall be effective immediately upon passage and  
29 approval by the Assembly.

30  
31 PASSED AND APPROVED by the Anchorage Assembly this 22nd day of  
32 November, 2022.

33  
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36  
37 ATTEST:

*Christopher Constant*

Chair

38  
39  
40 *Barbara A. Jones*

41  
42 Municipal Clerk



**MUNICIPALITY OF ANCHORAGE**

**ASSEMBLY MEMORANDUM**

No. AM 541-2022

Meeting Date: October 11, 2022

1 **From: MAYOR**

2  
3 **Subject: AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS**  
4 **FOR THE 2023 OPERATING AND CAPITAL BUDGETS OF THE**  
5 **ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY.**  
6

7 The Anchorage Assembly adopted Anchorage Ordinance 2004-181(S) as  
8 amended, on January 18, 2005, establishing the Anchorage Community  
9 Development Authority (ACDA). The ACDA expanded the role of the former  
10 Anchorage Parking Authority into a development and parking authority, with  
11 parking operations now a unit within ACDA.

12  
13 The 2023 operating and capital budgets for the ACDA were reviewed and  
14 approved by the Anchorage Community Development Authority Board.

15  
16 The complete budget documents, including the public and private sector economic  
17 effects, are available as follows (and pursuant to AMC 2.30.053 B.2., a Summary  
18 of Economic Effect (SEE) is thus not included):

- 19 • <http://www.muni.org/Departments/budget/Pages/default.aspx>
- 20 • Hard copies at each municipal library branch

21  
22 **THE ADMINISTRATION RECOMMENDS APPROVAL.**

23  
24 Prepared by: Courtney Petersen, Director, Office of Management &  
25 Budget

26 Concur: Grant Yutrzenka, Acting Chief Fiscal Officer

27 Concur: Blair Christensen, Acting Municipal Attorney

28 Concur: Amy Demboski, Municipal Manager

29 Respectfully submitted: Dave Bronson, Mayor

**Attachment to Ordinance 2022-90 Appropriating the:**  
**ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY**  
**2023 Capital Improvement Budget**

<b>Project Title</b>	<b>Total</b>
Exterior Structural Repair & Maintenance	55,000
Interior Health & Safety Structural Repair	1,200,000
Software Upgrade	75,000
<b>Total</b>	<b>1,330,000</b>