



Municipality of Anchorage

**2022 Revised
Municipal
Utilities/Enterprise
Budgets**

**Dave Bronson, Mayor
Anchorage, Alaska**

MUNICIPALITY OF ANCHORAGE

DAVE BRONSON, MAYOR

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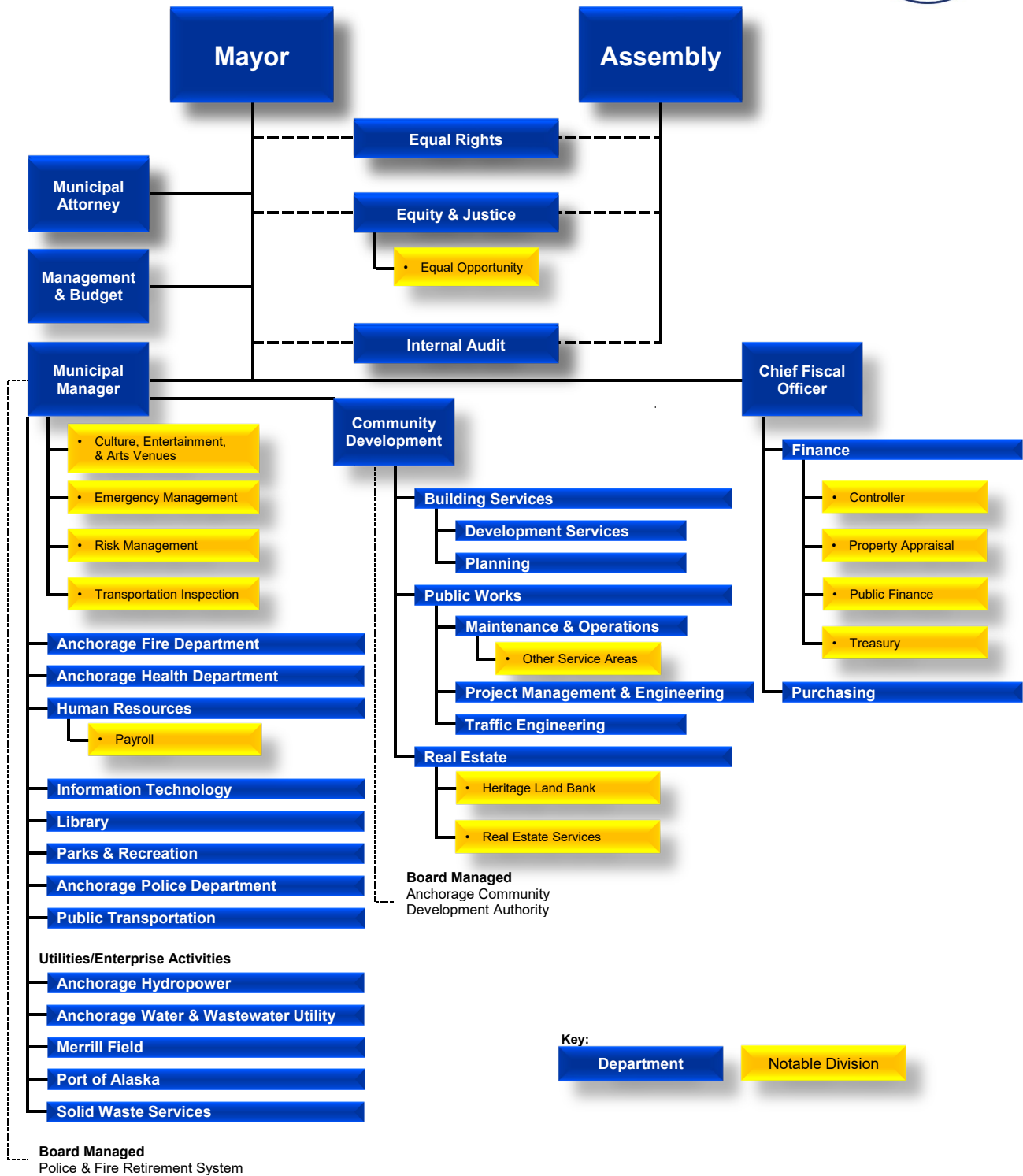
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Municipality of Anchorage



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Municipal Clerk's Office

Approved

Date: **April 26, 2022**

Immediate

Reconsideration Failed

Date: **April 26, 2022**

Submitted By: Chairman of the Assembly at the Request of the Mayor

Prepared By: Office of Management & Budget

For Reading: April 12, 2022

**ANCHORAGE, ALASKA
AR 2022 - 99**

1 **A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE REVISING AND APPROPRIATING**
2 **FUNDS FOR THE 2022 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES OPERATING AND**
3 **CAPITAL IMPROVEMENT BUDGETS FOR THE MUNICIPALITY OF ANCHORAGE.**

4
5 WHEREAS, the 2022 operating and capital improvement budgets/programs for the Municipal
6 Utilities/Enterprises were approved per AO 2020-98 As Amended and effective on January 1,
7 2022; and

8
9 WHEREAS, the Mayor has recommended revisions to the municipal utility/enterprise activity
10 departments and fund appropriations for 2022; now, therefore,

11
12 **THE ANCHORAGE ASSEMBLY RESOLVES:**

13
14
15 **Section 1.** The amounts set forth for the 2022 fiscal year are hereby revised and appropriated:

Fund	Utility/Enterprise	Approved Budget	Revision	Revised Budget
17	531000 Anchorage Hydropower Utility	\$ 3,879,582	\$ 126	\$ 3,879,708
18	540000 Anchorage Water Utility (AWU)	49,260,172	45,074	49,305,246
19	550000 Anchorage Wastewater Utility (ASU)	50,100,999	(626,819)	49,474,180
20	560000 Solid Waste Refuse Collections	12,073,508	(336,661)	11,736,847
21	562000 Solid Waste Disposal	21,916,461	(896,434)	21,020,027
22	570000 Port of Alaska	15,430,493	151,401	15,581,894
23	580000 Merrill Field Airport	2,153,953	(11,311)	2,142,642
24	Utility/Enterprise Operating Funds Total	\$ 154,815,168	\$ (1,674,624)	\$ 153,140,544

Fund	Utility/Enterprise	Approved Budget	Revision	Revised Budget
26	550200 ASU Capital	\$ 10,695,000	\$ 3,000,000	\$ 13,695,000

25
26
27
28
29 **Section 2.** This resolution shall take effect immediately upon passage and approval by the
30 Assembly.

31
32 PASSED AND APPROVED by the Anchorage Assembly this 26th day of April, 2022.

33
34
35 

36
37 Chair

38 ATTEST:

39
40
41 

42
43 Municipal Clerk



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 188-2022

Meeting Date: April 12, 2022

1 **FROM: MAYOR**

2
3 **SUBJECT: A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE**
4 **REVISING AND APPROPRIATING FUNDS FOR THE 2022**
5 **MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES OPERATING**
6 **AND CAPITAL IMPROVEMENT BUDGETS FOR THE**
7 **MUNICIPALITY OF ANCHORAGE.**
8

9 The accompanying Assembly Resolution revises and appropriates the Municipal
10 Utilities/Enterprises Activities 2022 Operating Budgets for the following reasons:
11

- 12 • Adjusts the Municipal Utility/Enterprise Service Assessments (MUSA/MESA);
- 13 • Adjusts IGCs (charges to/from others); and
- 14 • Adjusts personnel and benefit costs in line with collective bargaining agreements (CBA).

15
16 The following operating program changes included are:

17 Anchorage Wastewater Utility (ASU)

- 18 • \$341,000 for increased costs of chemicals

19
20 Solid Waste Services Utility Disposal

- 21 • \$256,000 for fuel increases:
- 22 • \$200,000 associated with a process that the Municipality is entering into regarding a
- 23 negotiated Compliance Order by Consent (COBC) with ADEC to resolve several
- 24 Notices of Violations related to alleged violations of Alaska Statute and operating
- 25 permits at the SWS Landfill during 2018 and 2019. As part of the COBC, the Municipality
- 26 has agreed to pay \$200,000 in fines; and
- 27 • (\$1,424,454) interest expense reduction to align with the expected debt payments.

28
29 Solid Waste Services Utility Refuse Collections –

- 30 • \$44,000 for fuel increases.
- 31 • (\$553,996) interest expense reduction to align with the expected debt payments.

32
33 The following Municipal Utilities/Enterprises Activities 2022 Capital Improvement
34 Budgets/Programs are changed to reflect the following:
35

36 ASU Capital Projects Fund (550200) – Project: Asplund Wastewater Treatment Facility
37 National Pollution Discharge Elimination System (NPDES) Permit Renewal total approved
38 budget of \$10,695,000; requesting increase of \$3,000,000 of equity funding for a total of
39 \$13,695,000.
40

41 **THE ADMINISTRATION RECOMMENDS APPROVAL.**
42

1	Prepared by:	Office of Management & Budget (OMB)
2	Recommended by:	Cheryl Frasca, Director, OMB
3	Concur:	Travis C. Frisk, CFO
4	Concur:	Amy Demboski, Municipal Manager
5	Respectfully Submitted:	Dave Bronson, Mayor



MUNICIPALITY OF ANCHORAGE

ASSEMBLY INFORMATION MEMORANDUM

AIM No. 51 - 2022

Meeting Date: April 12, 2022

1 **From: MAYOR**

2
3 **Subject: Report Recommending Utility Revenue Distribution to the General**
4 **Government – Anchorage Water and Wastewater Utility, Port of**
5 **Alaska, and Solid Waste Services**
6

7 Anchorage Municipal Code (AMC) 26.10.065 provides that if a municipal utility has net
8 income accrue in any year, a portion may be pledged by inclusion in the utility and
9 general government budgets. It also requires those municipal utilities that pledge a
10 portion of their net income submit a signed report to the Assembly by not later than the
11 first quarter budget process. This report is required to provide a best estimate of
12 achieved return on equity and any shortfalls of returns; effect of the proposed
13 distribution on the utility's current and future capital structure; and how the proposed
14 distribution is consistent with prudent business-like operations.
15

16 In compliance, this memorandum submits to the Assembly the proposed utility revenue
17 distribution calculations from Anchorage Water and Wastewater Utility, Port of Alaska,
18 and Solid Waste Services for its approval. These calculations are reflected in the
19 2022 1st Quarter budget revisions for General Government and the Utility/Enterprise
20 Activities (AR 2022-98 and AR 2022-99).
21

22 The administration and the utility and enterprise departments recommend the
23 Assembly's approval.
24

25 Prepared by: Office of Management and Budget (OMB)

26 Concur: Cheryl Frasca, Director, OMB

27 Concur: Amy Demboski, Municipal Manager

28 Respectfully submitted: Dave Bronson, Mayor

MEMORANDUM

DATE: March 31, 2022
TO: Anchorage Assembly
THRU: Amy Demboski, Municipal Manager, Municipality of Anchorage (MOA)
THRU: Mark A. Corsentino, P.E., General Manager, Anchorage Water & Wastewater Utility (AWWU) *MAC*
FROM: Grant Yutzenka, CFO, Director, Finance Division, AWWU *GBX*
SUBJECT: Report of Utility Revenue Distribution from AWWU

This memorandum has been prepared to present the results of the utility revenue distribution determination for AWWU to the MOA in compliance with Assembly Ordinance (AO) 2017-97. AWWU consists of two utilities: Anchorage Water Utility (AWU) and Anchorage Wastewater Utility (ASU).

The 2019 Approved Enterprise and Utility Budget for the MOA, adopted on November 19, 2019 on AO 2019-119, did not include distributions from ASU to general government because at that time the Sewer utilities were restricted from the payment of dividends by the Regulatory Commission of Alaska (RCA).

On December 20, 2018, the RCA granted AWWU's petition to remove the dividend restriction imposed on AWU since 1980. AWWU proposed a revenue distribution of \$0 from AWU to general government in 2021. AWU is proposing a \$300,000 revenue distribution from AWU to general government in 2022.

In accordance with AMC 26.10.065.A.3.d, ASU shall not pay a dividend because ASU remains under a dividend restriction proscribed by the RCA under AS 42.05.521.

Legal Background

In 2017 the Administration recommended, and the Assembly approved, AO 2017-97, amending the Anchorage Municipal Code Sections 26.10.025 and 26.10.065 to update the method with which municipal utilities calculate revenue distribution (dividend transfers) to the MOA. This ordinance was established to ensure that such distributions do not cause the capital of the MOA Utility to become impaired, and to revise the calculation of Municipal Utility Service Assessments (MUSA).

AO 2017-97 also established a formal process a utility must take in order to propose a revenue distribution to the MOA.

The ordinance requires the utility to provide a signed report to the Assembly that documents:

- (a) the utility's achieved return on equity, and any shortfalls of achieved returns, as compared with approved or target returns;



- (b) the effect of the proposed distribution on the utility's current and future capital structure, in light of planned expenditures; and,
- (c) a description of how the proposed distribution is consistent with prudent, business-like operations.

The ordinance further provides:

- (a) that a utility may not pay a distribution if
 1. the utility's change in net position for the prior year is negative;
 2. the utility's equity-capitalization percentage is less than 30 percent; or
 3. the utility's bond rating is below investment grade, or
 4. the utility is subject to an order of the Regulatory Commission of Alaska to cease the payment of dividends;

and

- (b) that a utility may not pay a distribution in excess of 75% of its change in net position, unless, among other things, a distribution is necessary to prevent the utility from increasing its equity capitalization percentage, defined in terms of the ratio of the utility's equity to its total book value, above 65%.

AWWU's Financial Background

Anchorage Municipal Code 4.80.020 calls for the AWWU Utility Board of Directors to exercise its power to:

- A. Plan the utility's capital improvement program and maintenance strategy and operations and make recommendations to the Mayor, and
- B. Plan the utility's operating budget and make recommendations to the Mayor, and
- C. Oversee creation of the utility's long term fiscal plan, and make recommendations to the Mayor.

AWWU's long range financial plan for AWU and ASU balances operational needs against the utilities abilities to fund needed capital projects and maintain reasonable rates to customers. Financial metrics are derived from the long range financial plan to identify trends in financial stability over time.



In 2018, AWWU’s Board of Directors recommended the following policies to support the long term financial sustainability of AWU and ASU:

- Maintain bond ratings of at least “AA” from Fitch Ratings and/or S&P Global.
- Review rates on an annual basis and adjust as necessary to ensure that revenue levels adequately fund AWU’s and ASU’s financial, capital and operational goals, objectives, and requirements.
- Manage the Anchorage Water Utility to achieve a target capital structure of 67% debt and 33% equity over the planning horizon,
- Manage the Anchorage Wastewater Utility to achieve a target capital structure of 67% debt and 33% equity over the planning horizon,
- Maintain a minimum of 180 days of operating cash,
- Target a total debt service coverage of 1.3x or greater per utility over the planning horizon. Maintain a minimum total debt service coverage of 1.15x, or as necessary to satisfy bond and loan covenants.
- Target a level at or above 30% for equity funding for the capital programs of AWU and ASU to mitigate AWWU’s reliance on debt.
- Maintain debt service as a percentage of revenue at or below 35% of gross operating revenues to ensure sufficiency of revenues above debt requirements.
- Strengthen the debt profile of both AWU and ASU by gradually reducing debt per customer account over the planning horizon.

The utility dividends proposed in the long range financial plan for 2022 are as follows:

2022 Target-Level Utility Distributions

AWU	\$300,000
ASU	\$0

AWWU Recommendation

In accordance with AO 2017-97, AWWU reports that with all information known to date AWU meets required metrics in the long range financial plan and recommends paying a \$300,000 dividend in 2022. ASU is prohibited from paying a dividend at this time and is not addressed in AWWU’s recommendation.



Memorandum

Date: April 1, 2022

To: Anchorage Assembly

Thru: Amy Demboski, Municipal Manager, Municipality of Anchorage (MOA)

From: Steve Ribuffo, Director, Port of Alaska ^{SR 4/5}

Re: Utility Revenue Distribution from the Port of Alaska (POA)

The Port of Alaska proposes a dividend distribution in 2022 to general government in the amount of \$736,369.

The amount to be transferred to the general government is consistent with business like operations of the utility. Upon finalization of the annual audit, public hearings and the approval of the Administration and Assembly, Port of Alaska will transfer the dividends to general government.

In 2021, the utility achieved return on equity consistent with its targeted return as shown on Exhibit EE-36. The return is based on Assembly approved operating budget for the Port of Alaska.

The proposed utility revenue distribution effect on the current and future capital structure shows a manageable debt to equity percentage relative to the total capitalization of the utility as reflected in the attached EE-35-EE37 Draft financial statements.

Preliminary projections of the 2021 financial statements show the Port of Alaska fund will have sufficient operating reserves to meet or exceed 90 days of operating cash.

Please note: Attachments used for this memo are considered **"DRAFT"**

2022 Revised Municipal Utilities/Enterprise Budgets

EXHIBIT EE-35

MUNICIPALITY OF ANCHORAGE, ALASKA
 Port Fund
 Comparative Statements of Net Position
 December 31, 2021 and 2020

	2021	2020
CURRENT ASSETS		
Cash	650	650
Equity in General Cash Pool	12,066,199	11,695,973
Capital Acquisition and Construction Accounts	3,323,241	-
Accrued Interest on Investments	55,196	57,237
Accounts Receivable, Net	923,910	1,096,459
Prepaid Items and Deposits	139,973	181,238
Parts Inventory	329,025	329,025
Total Current Assets	16,838,194	13,360,582
NON-CURRENT ASSETS		
Assets Held for Resale	242,093	242,093
Net OPEB Asset	169,934	169,934
Capital Assets:		
Capital Assets, at Cost	327,443,928	325,879,588
Less: Accumulated Depreciation	(152,917,587)	(145,686,194)
Net Capital Assets	174,526,341	180,193,394
Construction Work in Progress	172,710,183	101,668,454
Total Capital Assets	347,236,524	281,861,848
Total Unrestricted Non-Current Assets	347,648,551	282,273,875
Restricted Assets:		
Restricted Cash- Settlement Set Aside	1,950,000	1,950,000
Investments Held for Debt Service	5,693,135	7,967,418
Investments Held for Capital Project	-	19,993,096
Intergovernmental Receivables	22,544,779	15,734,197
Total Restricted Non-Current Assets	30,187,914	45,644,711
Total Non-Current Assets	377,836,465	327,918,586
Total Assets	394,674,659	341,279,168
DEFERRED OUTFLOWS OF RESOURCES		
Deferred Outflows Related to Net Pension Liability	200,034	200,034
Deferred Outflows Related to Net OPEB Asset and Liability	100,458	100,458
Total Deferred Outflows of Resources	300,492	300,492
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	394,975,151	341,579,660
CURRENT LIABILITIES		
Accounts Payable	390,204	843,844
Capital Acquisition and Construction Accounts and Retainages Payable	1,789,674	5,936,045
Compensated Absences Payable	167,472	160,155
Accrued Payroll Liabilities	122,914	122,197
Accrued Interest Payable	190,051	187,939
Unearned Revenue	37,500	-
Total Current Liabilities	2,697,815	7,250,180
NON-CURRENT LIABILITIES		
Other Non-Current Liabilities	1,747,630	1,761,154
Compensated Absences Payable	122,294	145,855
Bonds Payable	65,095,000	65,095,000
Bonds Premium	3,950,251	4,096,345
Net Pension Liability	2,019,032	2,019,032
Net OPEB Liability	2,948	2,948
Notes Payable	40,000,000	-
Total Non-Current Liabilities	112,937,155	73,120,334
Total Liabilities	115,634,970	80,370,514
DEFERRED INFLOWS OF RESOURCES		
Deferred Inflows Related to Net Pension Liability	-	-
Deferred Inflows Related to Net OPEB Asset and Liability	135,468	135,468
Total Deferred Inflows of Resources	135,468	135,468
NET POSITION		
Net Investment in Capital Assets	238,191,273	232,663,599
Restricted for Capital Construction	22,705,105	11,748,152
Restricted for Debt Service	5,693,135	7,967,418
Unrestricted	12,615,200	8,694,509
Total Net Position	279,204,713	261,073,678
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION	394,975,151	341,579,660

MUNICIPALITY OF ANCHORAGE, ALASKA

Port Fund

Comparative Statements of Revenues, Expenses and Changes in Net Position
For The Years Ended December 31, 2021 and 2020

	2021	2020
OPERATING REVENUES		
Charges for Sales and Services:		
Dockage	1,273,490	1,270,139
Wharfage, Dry Bulk	225,369	210,837
Wharfage, Liquid Bulk	3,956,808	2,961,881
Wharfage, General Cargo	3,703,672	3,932,954
Storage Revenue	259,675	272,130
Office Rental	51,307	104,886
Utilities	21,247	27,705
Miscellaneous	181,295	118,894
Total Charges for Sales and Services	<u>9,672,863</u>	<u>8,899,426</u>
Other:		
Crane Rentals	141,913	124,502
Industrial Park Lease Rentals	4,509,536	4,442,927
POL Value Yard Fees	403,063	328,210
Total Other	<u>5,054,512</u>	<u>4,895,639</u>
Total Operating Revenues	<u>14,727,375</u>	<u>13,795,065</u>
OPERATING EXPENSES		
Operations:		
Personnel Services	2,774,789	2,673,287
Pension and OPEB On-behalf and Pension and OPEB Expenses	84,344	(241,788)
Supplies	152,501	133,150
Other Services and Charges	6,507,748	5,098,797
Charges from Other Departments	1,198,882	1,113,852
Total Operations	<u>10,718,264</u>	<u>8,777,298</u>
Depreciation	7,231,393	7,445,147
Total Operating Expenses	<u>17,949,657</u>	<u>16,222,445</u>
Operating Loss	(3,222,282)	(2,427,380)
NON-OPERATING REVENUES (EXPENSES)		
Intergovernmental Revenue- Pension and OPEB On-behalf	84,344	66,618
Investment Income-Short Term Investments	7,652	458,510
Security Fees	1,502,004	1,494,782
Right-of-Way Fees	208,749	186,668
Interest on Long-Term Obligations	(2,123,958)	(791,410)
Long-Term Debt Issuance Expense	(209,333)	(1,248,466)
Security Contract	(1,686,747)	(1,773,674)
Gain on Sale of Assets	-	5,775
Gain on Sale of Assets Held for Resale	-	-
Total Non-Operating Revenues (Expenses)	<u>(2,217,289)</u>	<u>(1,601,197)</u>
Loss before Contributions and Transfers	(5,439,571)	(4,028,577)
CONTRIBUTIONS AND TRANSFERS		
Capital Contributions	25,616,270	48,889,068
Transfers to Other Funds:		
Municipal Service Assessment	(1,355,911)	(1,281,973)
Dividend	(689,753)	(635,799)
Contributions to Other Funds	-	-
Transfers from Other funds	-	-
Total Contributions and Transfers	<u>23,570,606</u>	<u>46,971,296</u>
Change in Net Position	18,131,035	42,942,719
Net Position, January 1	261,073,678	218,130,959
Net Position, December 31	<u>279,204,713</u>	<u>261,073,678</u>

2022 Revised Municipal Utilities/Enterprise Budgets

EXHIBIT EE-37

MUNICIPALITY OF ANCHORAGE, ALASKA
Port Fund
Comparative Statements of Cash Flows
For the Years Ended December 31, 2021 and 2020

	2021	2020
CASH FLOWS FROM (FOR) OPERATING ACTIVITIES		
Receipts from Customers	\$ 14,937,424	\$ 13,883,300
Payments to Employees	(2,790,316)	(2,626,948)
Payments to Vendors	(7,086,148)	(5,189,579)
Internal Activity - Payments Made to Other Funds	(1,198,882)	(1,113,852)
Net Cash from Operating Activities	<u>3,862,078</u>	<u>4,952,921</u>
CASH FLOWS FROM (FOR) NON-CAPITAL FINANCING ACTIVITIES		
Transfer to Other Funds	(2,045,664)	(1,917,772)
Security Contract	(1,686,747)	(1,773,674)
Right of Way & Security Fees	1,710,753	1,681,450
Net Cash for Non-Capital Financing Activities	<u>(2,021,658)</u>	<u>(2,009,996)</u>
CASH FLOWS FROM (FOR) CAPITAL AND RELATED FINANCING ACTIVITIES		
Interest Payments on Long-Term Obligations	(2,121,846)	(689,134)
Acquisition and Construction of Capital Assets	(76,752,439)	(54,514,575)
Proceeds from Sale of Capital Assets	-	5,775
Proceeds from Sale of Assets Held for Resale	-	-
Proceeds from Sale of Bonds for Capital Projects	39,853,905	69,191,344
Principal Payments on Long-term Obligations	-	(40,000,000)
Financing Costs on Long-Term Obligations	(209,333)	(1,248,466)
Capital Contributions	18,805,688	57,983,601
Net Cash from (for) Capital and Related Financing Activities	<u>(20,424,025)</u>	<u>30,728,545</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Investment Income	9,693	428,249
Net Cash from Investing Activities	<u>9,693</u>	<u>428,249</u>
Net Increase (Decrease) in Cash	(18,573,912)	34,099,719
Cash, January 1	41,607,137	7,507,418
Cash, December 31	<u>\$ 23,033,225</u>	<u>\$ 41,607,137</u>
COMPONENTS OF CASH		
Cash	\$ 650	\$ 650
Cash in General Cash Pool	12,066,199	11,695,973
Cash legal settlement set aside	1,950,000	1,950,000
Cash for Debt Service	5,693,135	7,967,418
Cash for Capital Construction	3,323,241	19,993,096
Cash, December 31	<u>\$ 23,033,225</u>	<u>\$ 41,607,137</u>
RECONCILIATION OF OPERATING LOSS TO NET CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Loss	\$ (3,222,282)	\$ (2,427,380)
Adjustments to Reconcile Operating Loss to Net Cash Flows from Operating Activities:		
Depreciation	7,231,393	7,445,147
Pension and OPEB Relief- Noncash Expenses	84,344	66,618
Changes in Assets, Deferred Outflows of Resources, Deferred Inflows of Resources and Liabilities Which Increase (Decrease) Cash:		
Accounts Receivable	172,549	88,235
Prepaid Items and Deposits	41,265	(126,121)
Net OPEB Asset	-	(153,773)
Deferred Outflows of Resources Related to Pensions	-	(19,654)
Deferred Outflows of Resources Related to Net OPEB Assets and Liabilities	-	31,370
Accounts Payable	(453,640)	182,013
Compensated Absences Payable	(16,244)	8,336
Net Pension Liability	-	(46,182)
Net OPEB Liability	-	(64,907)
Other Non-Current Liabilities	23,976	(13,524)
Accrued Payroll Liability	717	38,003
Deferred Inflows of Resources Related to Pensions	-	(105,916)
Deferred Inflows of Resources Related to Net OPEB Assets and Liabilities	-	50,656
Net Cash Flows From Operating Activities	<u>\$ 3,862,078</u>	<u>\$ 4,952,921</u>
NON-CASH INVESTING, CAPITAL AND FINANCING ACTIVITIES		
Capital Purchases on Account	\$ 1,789,674	\$ 5,936,045
Conveyed Assets Held for Resale	242,093	242,093
Capital Contributions	22,544,779	15,734,197
Total Noncash Investing, Capital, and Financing Activities	<u>\$ 24,576,546</u>	<u>\$ 21,912,335</u>



MUNICIPALITY OF ANCHORAGE

Department of Solid Waste Services

MEMORANDUM

DATE: April 1, 2022

TO: Anchorage Assembly

THRU: Amy Dembowski, Municipal Manager, Municipality of Anchorage (MOA)

THRU: Dan Zipay, Director, Department of Solid Waste Services (SWS)

FROM: Susan Kent-Crafts, Chief Financial Officer, SWS

SUBJECT: Report of Utility Revenue Distribution from SWS

This memorandum has been prepared to present the results of the utility revenue distribution determination for SWS to the Municipality of Anchorage (MOA) in compliance with Municipal Code Section 26.10.065.

Formally, SWS consists of two utilities: SWS-Collection (which provides curbside pickup) and SWS-Disposal (which includes the Anchorage Regional Landfill, Central Transfer Station, and Girdwood Transfer station).

The 2022 Approved Enterprise and Utility Budget for the Municipality of Anchorage, adopted on November 23, 2021 on AO 2021-98, as amended, included distributions from the SWS utilities to general government in the following amounts:

SWS-Disposal	\$750,000
SWS-Collections	\$300,000

SWS proposes dividend distributions in 2022 to general government consistent with the approved 2022 budget amounts.

We believe the amounts calculated and to be transferred to general government are consistent with business like operations of the utility. Upon finalization of the annual audit, public hearings and the approval of the Administration and Assembly, SWS will transfer the dividends to general government.

- A) In 2021 The Utility achieved return on equity more than its targeted return as shown on Exhibit EE-22 and Exhibit EE-29. The targeted return was based on Assembly approved operating budget for the Disposal Utility.
- B) The proposed revenue distribution effect on the current and future capital structure shows a reasonable debt to equity fraction relative to the total capitalization of the Utility based upon the debt to equity and equity to total capitalization (see Exhibit EE-22 and Exhibit EE-29).
- C) We anticipate assuming additional debt in 2022 within the Utility as part of the continuation of construction of a new Central Transfer Station.

D) We anticipate ending fiscal year 2021 the Disposal Utility will have sufficient cash operating reserves to meet less than 60 days of cash operating expenses and to meet its cash working capital requirements, below best practices. The limited dividend allows the Utility to work towards increasing cash reserves in effort to attain best practices.

Exhibit EE-22

Exhibit EE-29

2022 Revised Municipal Utilities/Enterprise Budgets
EXHIBIT EE-29

MUNICIPALITY OF ANCHORAGE, ALASKA
Solid Waste Fund
Comparative Statements of Net Position
December 31, 2021 and 2020

	2021	2020
CURRENT ASSETS		
Cash	2,424	2,475
Equity in General Cash Pool	31,133,451	266,901
Equity in Bond and Grant Capital Acquisition and Construction Pool	6,934,021	10,968,042
Accounts Receivable, Net	1,820,479	2,238,785
Prepaid Items and Deposits	5,934	8,670
Total Unrestricted Current Assets	<u>39,896,309</u>	<u>13,484,873</u>
Restricted Assets:		
Intergovernmental Receivable	38,110	-
Total Restricted Assets	<u>38,110</u>	<u>-</u>
Total Current Assets	<u>39,934,419</u>	<u>13,484,873</u>
NON-CURRENT ASSETS		
Restricted Assets:		
Landfill Post Closure Cash Reserve	19,351,367	41,475,788
Total Restricted Non-Current Assets		
Capital Assets:		
Capital Assets, at Cost	142,325,800	142,882,216
Less: Accumulated Depreciation	(66,748,549)	(63,933,869)
Net Capital Assets	<u>75,577,251</u>	<u>78,948,347</u>
Construction Work in Progress	42,709,695	12,913,671
Total Capital Assets	<u>118,286,946</u>	<u>91,862,018</u>
Net OPEB Asset	<u>103,592</u>	<u>103,592</u>
Total Non-Current Assets	<u>137,741,905</u>	<u>133,441,398</u>
Total Assets	<u>177,676,324</u>	<u>146,926,271</u>
DEFERRED OUTFLOWS OF RESOURCES		
Deferred Outflow Related to Net Pension Liability	121,940	121,940
Deferred Outflows Related to Net OPEB Asset and Liability	61,239	61,239
Total Deferred Outflows of Resources	<u>183,179</u>	<u>183,179</u>
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	<u>177,859,503</u>	<u>147,109,450</u>
CURRENT LIABILITIES		
Accounts Payable	2,592,190	775,915
Compensated Absences Payable	530,148	518,250
Accrued Payroll Liabilities	435,036	456,671
Accrued Interest Payable	107,145	93,723
Long-Term Obligations Maturing Within One Year	1,038,590	1,038,590
Unearned Revenue and Deposits	-	7,765
Capital Acquisition and Construction Accounts and Retainages Payable	2,606,848	2,418,146
Total Current Liabilities	<u>7,309,957</u>	<u>5,309,060</u>
NON-CURRENT LIABILITIES		
Compensated Absences Payable	56,893	139,896
Net Pension Liability	1,230,801	1,230,801
Net OPEB Liability	1,798	1,798
Alaska Clean Water Loan Payable	7,718,863	8,757,452
Notes Payable	44,080,968	22,324,891
Future Landfill Closure Costs	39,265,492	37,733,227
Total Non-Current Liabilities	<u>92,354,815</u>	<u>70,188,065</u>
Total Liabilities	<u>99,664,772</u>	<u>75,497,125</u>
DEFERRED INFLOWS OF RESOURCES		
Deferred Inflows Related to Net Pension Liability	-	-
Deferred Inflows Related to Net OPEB Asset and Liability	82,581	82,581
Total Deferred Inflows of Resources	<u>82,581</u>	<u>82,581</u>
NET POSITION		
Net Investment in Capital Assets	62,841,677	59,741,085
Restricted for Post Closure Care	0	3,742,561
Unrestricted	15,270,473	8,046,098
Total Net Position	<u>78,112,150</u>	<u>71,529,744</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION	<u>177,859,503</u>	<u>147,109,450</u>

MUNICIPALITY OF ANCHORAGE, ALASKA
Refuse Utility Fund
Comparative Statements of Net Position
December 31, 2021 and 2020

	2021	2020
CURRENT ASSETS		
Cash	\$ 1,051	\$ 1,000
Equity in General Cash Pool	4,839,522	5,842,459
Capital Acquisition and Construction Accounts	2,876,384	4,400,610
Accounts Receivable, Net	1,529,522	1,068,676
Accrued Interest Receivable	155,361	93,496
Prepaid Items and Deposits	3,155	4,179
Total Current Assets	9,404,995	11,410,420
Restricted Assets:		
Intergovernmental Receivable	24,309	-
Total Restricted Assets	24,309	-
Total Current Assets	9,429,304	11,938,219
NON-CURRENT ASSETS		
Capital Assets:		
Capital Assets, at Cost	24,681,182	22,813,557
Less: Accumulated Depreciation	(12,861,878)	(11,703,251)
Net Capital Assets	11,819,304	11,110,306
Construction Work in Progress	23,851,163	6,721,284
Net OPEB Asset	249,006	249,006
Total Non-Current Assets	35,919,473	18,080,596
Total Assets	45,348,777	29,491,016
DEFERRED OUTFLOWS OF RESOURCES		
Deferred Outflow Related to Net Pension Liability	293,110	293,110
Deferred Outflows Related to Net OPEB Asset and Liability	147,202	147,202
Total Deferred Outflows of Resources	440,312	440,312
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	45,789,089	29,931,328
CURRENT LIABILITIES		
Accounts Payable	91,709	103,229
Accrued Payroll Liabilities	154,713	105,350
Accrued Interest Payable	41,587	17,322
Compensated Absences Payable	195,666	188,339
Capital Acquisition and Construction Accounts and Retainages Payable	2,821,576	1,384,756
Unearned Revenue	141,381	129,016
Total Current Liabilities	3,446,632	1,928,012
NON-CURRENT LIABILITIES		
Compensated Absences Payable	-	22,317
Notes Payable	24,368,154	10,821,283
Net Pension Liability	2,958,496	2,958,496
Net OPEB Liability	4,321	4,321
Total Non-Current Liabilities	27,330,971	13,806,417
Total Liabilities	30,777,603	15,734,429
DEFERRED INFLOWS OF RESOURCES		
Deferred Inflows Related to Net Pension Liability	-	-
Deferred Inflows Related to Net OPEB Asset and Liability	198,502	198,502
Total Deferred Inflows of Resources	198,502	198,502
NET POSITION		
Net Investment in Capital Assets	8,480,737	7,010,307
Restricted for Debt Service	-	-
Restricted for Capital Construction	24,309	-
Unrestricted	6,307,938	6,988,090
Total Net Position	14,812,984	13,998,397
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION	\$ 45,789,089	\$ 29,931,328

**Anchorage Hydropower Utility
Statement of Revenues and Expenses**

	2021 Actuals	2021 Revised	\$ Change	2022 Approved	\$ Change	2022 Revised	2022 v 2022 Revised % Change
Operating Revenue							
Wholesale Power Sales	1,764,371	1,833,402	248,687	2,082,089	-	2,082,089	0.00%
Installment Sale of Assets for CEA Revenue	2,514,561	2,514,561	25,145	2,539,706	-	2,539,706	0.00%
Water Diversion Income	322,118	398,687	(98,687)	300,000	-	300,000	0.00%
Total Operating Revenue	4,601,049	4,746,650	175,145	4,921,795	-	4,921,795	0.00%
Non Operating Revenue							
Investment Income	24,828	98,000	-	98,000	(12,000)	86,000	-12.24%
Total Non Operating Revenue	24,828	98,000	-	98,000	(12,000)	86,000	-12.24%
Total Revenue	4,625,877	4,844,650	175,145	5,019,795	(12,000)	5,007,795	-0.24%
Operating Expense							
Salaries and Benefits	-	118,222	58,532	176,754	756	177,510	0.43%
Overtime	-	-	-	-	-	-	0.00%
Total Labor	-	118,222	58,532	176,754	756	177,510	0.43%
Supplies	-	170,760	(170,760)	-	-	-	0.00%
Travel	-	-	-	-	-	-	0.00%
Contractual/Other Services	174,474	56,778	170,760	227,538	-	227,538	0.00%
Contributions to Other Funds	2,805,180	2,514,561	625,145	3,139,706	-	3,139,706	0.00%
Dividend to General Government	300,000	300,000	-	300,000	-	300,000	0.00%
Manageable Direct Cost Total	3,279,655	3,042,099	625,145	3,667,244	-	3,667,244	0.00%
Municipal Enterprise/Utility Service Assessment	-	-	-	-	-	-	0.00%
Depreciation/Amortization	231,933	232,612	-	232,612	68,750	301,362	29.56%
Non-Manageable Direct Cost Total	231,933	232,612	-	232,612	68,750	301,362	29.56%
Charges by/to Other Departments	34,954	34,954	630	35,584	(630)	34,954	-1.77%
Total Operating Expense	3,546,542	3,427,887	684,307	4,112,194	68,876	4,181,070	1.67%
Total Expense	3,546,542	3,427,887	684,307	4,112,194	68,876	4,181,070	1.67%
Net Income (Loss)	1,079,336	1,416,763	(509,162)	907,601	(80,876)	826,725	-8.91%
Appropriation:							
Total Expense		3,427,887	684,307	4,112,194	68,876	4,181,070	1.67%
Less: Non Cash Items							
Depreciation/Amortization		232,612	-	232,612	68,750	301,362	29.56%
Total Non-Cash		232,612	-	232,612	68,750	301,362	29.56%
Amount to be Appropriated (Function Cost/Cash Expense)		3,195,275	684,307	3,879,582	126	3,879,708	0.00%

**Anchorage Water Utility
Statement of Revenues and Expenses**

	2021 Actuals	2021 Revised	\$ Change	2022 Approved	\$ Change	2022 Revised	2022 v 2022 Revised % Change
Operating Revenue							
Residential Sales	46,301,249	46,300,000	900,000	47,200,000	(579,000)	46,621,000	-1.23%
Commercial Sales	13,041,294	12,600,000	200,000	12,800,000	1,607,000	14,407,000	12.55%
Public Authority Sales	5,305,044	5,300,000	100,000	5,400,000	(570,000)	4,830,000	-10.56%
Miscellaneous	1,298,313	1,293,550	-	1,293,550	(7,550)	1,286,000	-0.58%
Total Operating Revenue	65,945,899	65,493,550	1,200,000	66,693,550	450,450	67,144,000	0.68%
Non Operating Revenue							
Investment Income	371,509	500,078	(159,028)	341,050	(29,000)	312,050	-8.50%
Other Income	24,141	5,000	-	5,000	-	5,000	0.00%
Total Non Operating Revenue	395,650	505,078	(159,028)	346,050	(29,000)	317,050	-8.38%
Total Revenue	66,341,549	65,998,628	1,040,972	67,039,600	421,450	67,461,050	0.63%
Operating Expense							
Salaries and Benefits	17,289,394	18,892,181	(28,315)	18,863,866	-	18,863,866	0.00%
Overtime	814,145	453,000	-	453,000	-	453,000	0.00%
Total Labor	18,103,539	19,345,181	(28,315)	19,316,866	-	19,316,866	0.00%
Supplies	1,718,674	2,077,911	169,995	2,247,906	(2,389)	2,245,517	-0.11%
Travel	1,193	28,900	67,800	96,700	-	96,700	0.00%
Contractual/Other Services	6,022,641	7,764,248	(132,828)	7,631,420	(5,654)	7,625,766	-0.07%
Equipment/Furnishings	-	-	-	-	-	-	0.00%
Contributions to Other Funds	-	-	-	-	-	-	0.00%
Dividend to General Government	-	-	300,000	300,000	-	300,000	0.00%
Manageable Direct Cost Total	7,742,507	9,871,059	404,967	10,276,026	(8,043)	10,267,983	-0.08%
Municipal Enterprise/Utility Service Assessment	9,703,792	9,703,792	419,208	10,123,000	123,098	10,246,098	1.22%
Depreciation/Amortization	12,497,695	12,852,367	167,633	13,020,000	86,740	13,106,740	0.67%
Non-Manageable Direct Cost Total	22,201,487	22,556,159	586,841	23,143,000	209,838	23,352,838	0.91%
Charges by/to Other Departments	2,394,915	2,650,159	(9,569)	2,640,590	(151,134)	2,489,456	-5.72%
Intradepartmental Overheads	(840,740)	(613,123)	16,813	(596,310)	181,153	(415,157)	-30.38%
Total Operating Expense	49,601,708	53,809,435	970,737	54,780,172	231,814	55,011,986	0.42%
Non Operating Expense							
Amortization of Debt Expense	(929,443)	(864,000)	-	(864,000)	-	(864,000)	0.00%
Debt Issuance Costs	64,000	300,000	-	300,000	150,000	450,000	50.00%
Interest on Bonded Debt	4,539,087	4,652,000	548,000	5,200,000	(200,000)	5,000,000	-3.85%
Interest on Loans	1,622,438	2,351,000	(351,000)	2,000,000	(50,000)	1,950,000	-2.50%
Interest During Construction (AFUDC)	(884,719)	(580,000)	(120,000)	(700,000)	-	(700,000)	0.00%
Total Non Operating Expense	4,411,363	5,859,000	77,000	5,936,000	(100,000)	5,836,000	-1.68%
Total Expense	54,013,071	59,668,435	1,047,737	60,716,172	131,814	60,847,986	0.22%
Net Income (Loss)	12,328,478	6,330,193	(6,765)	6,323,428	289,636	6,613,064	4.58%
Appropriation:							
Total Expense		59,668,435	1,047,737	60,716,172	131,814	60,847,986	0.22%
Less: Non Cash Items							
Depreciation/Amortization		12,852,367	167,633	13,020,000	86,740	13,106,740	0.67%
Amortization of Debt Expense		(864,000)	-	(864,000)	-	(864,000)	0.00%
Interest During Construction (AFUDC)		(580,000)	(120,000)	(700,000)	-	(700,000)	0.00%
Total Non-Cash		11,408,367	47,633	11,456,000	86,740	11,542,740	0.76%
Amount to be Appropriated (Function Cost/Cash Expense)		48,260,068	1,000,104	49,260,172	45,074	49,305,246	0.09%

**Anchorage Wastewater Utility
Statement of Revenues and Expenses**

	2021 Actuals	2021 Revised	\$ Change	2022 Approved	\$ Change	2022 Revised	2022 v 2022 Revised % Change
Operating Revenue							
Residential Sales	46,532,460	46,300,000	1,800,000	48,100,000	940,000	49,040,000	1.92%
Commercial Sales	12,783,759	12,200,000	500,000	12,700,000	1,140,000	13,840,000	8.24%
Public Authority Sales	2,685,287	2,600,000	100,000	2,700,000	14,000	2,714,000	0.52%
Reimbursed Costs	-	-	-	-	-	-	0.00%
Miscellaneous	883,178	975,000	-	975,000	-	975,000	0.00%
Total Operating Revenue	62,884,684	62,075,000	2,400,000	64,475,000	2,094,000	66,569,000	3.15%
Non Operating Revenue							
Investment Income	287,085	436,270	(111,220)	325,050	(82,000)	243,050	-33.74%
Other Income	21,679	10,000	-	10,000	-	10,000	0.00%
Total Non Operating Revenue	308,763	446,270	(111,220)	335,050	(82,000)	253,050	-32.40%
Total Revenue	63,193,448	62,521,270	2,288,780	64,810,050	2,012,000	66,822,050	3.01%
Operating Expense							
Salaries and Benefits	16,804,645	18,488,923	(165,204)	18,323,719	-	18,323,719	0.00%
Overtime	442,994	419,500	-	419,500	-	419,500	0.00%
Total Labor	17,247,638	18,908,423	(165,204)	18,743,219	-	18,743,219	0.00%
Supplies	2,448,795	2,615,894	(154,041)	2,461,853	608,589	3,070,442	19.82%
Travel	5,801	28,900	73,200	102,100	-	102,100	0.00%
Contractual/Other Services	9,931,036	11,810,813	336,640	12,147,453	(17,436)	12,130,017	-0.14%
Equipment/Furnishings	-	-	-	-	-	-	0.00%
Contributions to Other Funds	-	-	-	-	-	-	0.00%
Dividend to General Government	-	-	-	-	-	-	0.00%
Manageable Direct Cost Total	12,385,632	14,455,607	255,799	14,711,406	591,153	15,302,559	3.86%
Municipal Enterprise/Utility Service Assessment	7,439,635	7,625,103	175,897	7,801,000	(800,106)	7,000,894	-11.43%
Depreciation/Amortization	12,189,492	12,327,957	1,052,043	13,380,000	(215,718)	13,164,282	-1.64%
Non-Manageable Direct Cost Total	19,629,127	19,953,060	1,227,940	21,181,000	(1,015,824)	20,165,176	-5.04%
Charges by/to Other Departments	2,358,712	2,618,625	(14,737)	2,603,888	(148,715)	2,455,173	-6.06%
Intradepartmental Overheads	(381,722)	(643,269)	(3,245)	(646,514)	268,849	(377,665)	-71.19%
Total Operating Expense	51,239,388	55,292,446	1,300,553	56,592,999	(304,537)	56,288,462	-0.54%
Non Operating Expense							
Amortization of Debt Expense	(720,200)	(720,000)	20,000	(700,000)	-	(700,000)	0.00%
Debt Issuance Costs	64,000	300,000	-	300,000	150,000	450,000	33.33%
Interest on Bonded Debt	3,355,467	3,550,000	950,000	4,500,000	(500,000)	4,000,000	-12.50%
Interest on Loans	1,490,935	2,128,000	(40,000)	2,088,000	(188,000)	1,900,000	-9.89%
Interest During Construction (AFUDC)	(1,062,213)	(840,000)	(60,000)	(900,000)	-	(900,000)	0.00%
Total Non Operating Expense	3,127,989	4,418,000	870,000	5,288,000	(538,000)	4,750,000	-11.33%
Total Expense	54,367,377	59,710,446	2,170,553	61,880,999	(842,537)	61,038,462	-1.38%
Net Income (Loss)	8,826,071	2,810,824	118,227	2,929,051	2,854,537	5,783,588	49.36%
Appropriation:							
Total Expense	54,367,377	59,710,446	2,170,553	61,880,999	(842,537)	61,038,462	-1.38%
Less: Non Cash Items							
Depreciation/Amortization	12,189,492	12,327,957	1,052,043	13,380,000	(215,718)	13,164,282	-1.64%
Amortization of Debt Expense	(720,200)	(720,000)	20,000	(700,000)	-	(700,000)	0.00%
Interest During Construction (AFUDC)	(1,062,213)	(840,000)	(60,000)	(900,000)	-	(900,000)	0.00%
Total Non-Cash	10,407,079	10,767,957	1,012,043	11,780,000	(215,718)	11,564,282	-1.87%
Amount to be Appropriated (Function Cost/Cash Expense)	43,960,298	48,942,489	1,158,510	50,100,999	(626,819)	49,474,180	-1.27%

**Asplund Wastewater Treatment Facility National Pollution Discharge Elimination System Permit
Renewal**

Project ID	ASU2021014	Department	Anchorage Wastewater Utility
Project Type	New	Start Date	January 2022
District		End Date	December 2024
Community Council			

Description

The Municipality of Anchorage, Anchorage Water and Wastewater Utility (AWWU) is working to renew its National Pollutant Discharge Elimination System (NPDES) permit under Section 301(h) of the Clean Water Act for the John M. Asplund Water Pollution Control Facility (AWPCF). In 2005 AWWU applied for renewal of the NPDES permit to the United States Environmental Protection Agency (USEPA). USEPA granted an administrative extension of the previous permit based on that application and has recently indicated renewal of the permit will require AWWU to update and augment the associated data and deliverables submitted in 2005. This effort will be extensive requiring the coordination of municipal staff, legal experts, technical assistance from specialists in chemistry, marine biology, sedimentology, toxicology, estuarine hydrodynamics, and others.

Version 2022 Revised

		2022	2023	2024	2025	2026	2027	Total
Revenue Sources	Fund							
Net Position	550200 - Sewer Utility CIP	3,000	1,400	-	-	-	-	4,400
Total (\$ in thousands)		3,000	1,400	-	-	-	-	4,400

Merrill Field Airport
Statement of Revenues and Expenses

	2021 Actuals	2021 Revised	\$ Change	2022 Approved	\$ Change	2022 Revised	2022 v 2022 Revised % Change
Operating Revenue							
Airport Lease Fees	726,310	664,000	-	664,000	-	664,000	0.00%
Airport Property Rental	356,760	359,000	-	359,000	-	359,000	0.00%
Permanent Parking Fees	349,952	248,000	30,000	278,000	-	278,000	0.00%
Transient Parking Fees	15,732	14,500	-	14,500	(6,000)	8,500	-41.38%
Vehicle Parking	68,597	76,000	-	76,000	-	76,000	0.00%
MOA Aviation Fuel Fees	140,856	101,000	-	101,000	-	101,000	0.00%
SOA Aviation Fuel Fees	27,827	24,000	-	24,000	-	24,000	0.00%
Medevac Taxiway Fees	57,948	58,000	-	58,000	-	58,000	0.00%
Simulator Center Revenue	7,245	-	-	-	50,000	50,000	0.00%
Reimbursed Costs	914	-	-	-	-	-	0.00%
Miscellaneous	45,443	-	-	-	6,000	6,000	0.00%
Total Operating Revenue	1,797,585	1,544,500	30,000	1,574,500	50,000	1,624,500	3.18%
Non Operating Revenue							
Operating Grant Revenue	120,386	548,942	-	548,942	709,004	1,257,946	129.16%
Investment Income	9,966	(2,043)	41,043	39,000	(36,000)	3,000	-92.31%
Other Income	8,437	-	-	-	-	-	0.00%
Total Non Operating Revenue	138,790	546,899	41,043	587,942	673,004	1,260,946	114.47%
Total Revenue	1,936,375	2,091,399	71,043	2,162,442	723,004	2,885,446	33.43%
Operating Expense							
Salaries and Benefits	627,406	1,299,402	19,957	1,319,359	(25,062)	1,294,297	-1.90%
Overtime	13,205	8,442	-	8,442	-	8,442	0.00%
Total Labor	640,611	1,307,844	19,957	1,327,801	(25,062)	1,302,739	-1.89%
Supplies	118,469	116,000	-	116,000	-	116,000	0.00%
Travel	-	-	-	-	-	-	0.00%
Contractual/Other Services	470,232	500,000	-	500,000	-	500,000	0.00%
Equipment/Furnishings	27,970	2,000	-	2,000	-	2,000	0.00%
Manageable Direct Cost Total	616,671	618,000	-	618,000	-	618,000	0.00%
Municipal Enterprise/Utility Service Assessment	71,704	71,704	-	71,704	2,910	74,614	4.06%
Depreciation/Amortization	3,105,959	3,040,323	-	3,040,323	-	3,040,323	0.00%
Non-Manageable Direct Cost Total	3,177,663	3,112,027	-	3,112,027	2,910	3,114,937	0.09%
Charges by/to Other Departments	279,287	151,612	(15,164)	136,448	10,841	147,289	7.95%
Total Operating Expense	4,714,232	5,189,483	4,793	5,194,276	(11,311)	5,182,965	-0.22%
Non Operating Expense							
Total Non Operating Expense	-	-	-	-	-	-	0.00%
Total Expense	4,714,232	5,189,483	4,793	5,194,276	(11,311)	5,182,965	-0.22%
Net Income (Loss)	(2,777,857)	(3,098,084)	66,250	(3,031,834)	734,315	(2,297,519)	-24.22%
Appropriation:							
Total Expense	4,714,232	5,189,483	4,793	5,194,276	(11,311)	5,182,965	-0.22%
Less: Non Cash Items							
Depreciation/Amortization	3,105,959	3,040,323	-	3,040,323	-	3,040,323	0.00%
Total Non-Cash	3,105,959	3,040,323	-	3,040,323	-	3,040,323	0.00%
Amount to be Appropriated (Function Cost/Cash Expense)	1,608,273	2,149,160	4,793	2,153,953	(11,311)	2,142,642	-0.53%

Port of Alaska
Statement of Revenues and Expenses

	2021 Actuals	2021 Revised	\$ Change	2022 Approved	\$ Change	2022 Revised	2022 v 2022 Revised % Change
Operating Revenue							
Dock Revenue	9,159,447	7,430,490	568,297	7,998,787	-	7,998,787	0.00%
Industrial Park Revenue	4,509,536	4,741,194	-	4,741,194	-	4,741,194	0.00%
Security Fees	1,502,007	1,477,975	-	1,477,975	-	1,477,975	0.00%
Reimbursed Costs	29,832	20,000	-	20,000	-	20,000	0.00%
Miscellaneous	1,027,690	895,647	-	895,647	-	895,647	0.00%
Total Operating Revenue	16,228,512	14,565,306	568,297	15,133,603	-	15,133,603	0.00%
Non Operating Revenue							
Pipeline Right-of-Way Fee	208,749	173,000	-	173,000	-	173,000	0.00%
Investment Income	25,049	203,791	33,209	237,000	(143,000)	94,000	-60.34%
Other Income	1,076	-	-	-	-	-	0.00%
Total Non Operating Revenue	234,873	376,791	33,209	410,000	(143,000)	267,000	-34.88%
Total Revenue	16,463,385	14,942,097	601,506	15,543,603	(143,000)	15,400,603	-0.92%
Operating Expense							
Salaries and Benefits	2,652,753	2,712,149	147,954	2,860,103	15,465	2,875,568	0.54%
Overtime	42,129	73,421	-	73,421	-	73,421	0.00%
Total Labor	2,694,882	2,785,570	147,954	2,933,524	15,465	2,948,989	0.53%
Supplies	148,856	235,300	-	235,300	-	235,300	0.00%
Travel	7,163	40,000	(20,205)	19,795	-	19,795	0.00%
Contractual/Other Services	6,946,488	7,531,555	(1,392,538)	6,139,017	(29,882)	6,109,135	-0.49%
Equipment/Furnishings	30,326	45,500	(23,985)	21,515	18,985	40,500	88.24%
Contributions to Other Funds	-	-	-	-	-	-	0.00%
Dividend to General Government	689,753	688,333	-	688,333	48,036	736,369	6.98%
Manageable Direct Cost Total	7,822,586	8,540,688	(1,436,728)	7,103,960	37,139	7,141,099	0.52%
Municipal Enterprise/Utility Service Assessment	1,355,911	1,355,911	-	1,355,911	34,640	1,390,551	2.55%
Depreciation/Amortization	7,231,394	7,937,791	-	7,937,791	-	7,937,791	0.00%
Non-Manageable Direct Cost Total	8,587,304	9,293,702	-	9,293,702	34,640	9,328,342	0.37%
Charges by/to Other Departments	1,198,668	1,414,288	(52,190)	1,362,098	64,157	1,426,255	4.71%
Total Operating Expense	20,303,440	22,034,248	(1,340,964)	20,693,284	151,401	20,844,685	0.73%
Non Operating Expense							
Debt Issuance Costs	209,333	25,000	-	25,000	-	25,000	0.00%
Interest on Bonded Debt	2,123,958	2,650,000	-	2,650,000	-	2,650,000	0.00%
Total Non Operating Expense	2,333,292	2,675,000	-	2,675,000	-	2,675,000	0.00%
Total Expense	22,636,732	24,709,248	(1,340,964)	23,368,284	151,401	23,519,685	0.65%
Net Income (Loss)	(6,173,346)	(9,767,151)	1,942,470	(7,824,681)	(294,401)	(8,119,082)	3.76%
Appropriation:							
Total Expense		24,709,248	(1,340,964)	23,368,284	151,401	23,519,685	0.65%
Less: Non Cash Items							
Depreciation/Amortization		7,937,791	-	7,937,791	-	7,937,791	0.00%
Amortization of Debt Expense		-	-	-	-	-	0.00%
Interest During Construction (AFUDC)		-	-	-	-	-	0.00%
Total Non-Cash		7,937,791	-	7,937,791	-	7,937,791	0.00%
Amount to be Appropriated (Function Cost/Cash Expense)		16,771,457	(1,340,964)	15,430,493	151,401	15,581,894	0.98%

Solid Waste Services - Disposal
Statement of Revenues and Expenses

	2021 Actuals	2021 Revised	\$ Change	2022 Approved	\$ Change	2022 Revised	2022 v 2022 Revised % Change
Operating Revenue							
Landfill Disposal Fees	21,341,792	23,043,162	(121,589)	22,921,573	-	22,921,573	0.00%
Hazardous Waste Fees	617,825	459,268	34,236	493,504	-	493,504	0.00%
Community Recycling Residential	402,701	197,912	199,201	397,113	-	397,113	0.00%
Community Recycling Commercial	520,078	491,780	22,002	513,782	-	513,782	0.00%
Landfill Methane Gas Sales	2,587,675	2,500,000	-	2,500,000	-	2,500,000	0.00%
Reimbursed Costs	243,186	131,000	112,360	243,360	-	243,360	0.00%
Unsecured Loads	18,955	16,934	4,051	20,985	-	20,985	0.00%
Miscellaneous	94,683	65,800	(45,125)	20,675	45,800	66,475	221.52%
Total Operating Revenue	25,826,894	26,905,856	205,136	27,110,992	45,800	27,156,792	0.17%
Non Operating Revenue							
Unrealized Gain/(Loss) on Investments	467,398	500,000	(500,000)	-	-	-	0.00%
Investment Income	249,035	(455,975)	1,335,175	879,200	(214,200)	665,000	-24.36%
Other Income	364,060	44,000	101,800	145,800	(45,800)	100,000	-31.41%
Total Non Operating Revenue	1,080,492	88,025	936,975	1,025,000	(260,000)	765,000	-25.37%
Total Revenue	26,907,386	26,993,881	1,142,111	28,135,992	(214,200)	27,921,792	-0.76%
Operating Expense							
Salaries and Benefits	6,196,072	6,625,839	64,009	6,689,848	(32,592)	6,657,256	-0.49%
Overtime	636,511	396,280	-	396,280	-	396,280	0.00%
Total Labor	6,832,583	7,022,119	64,009	7,086,128	(32,592)	7,053,536	-0.46%
Supplies	1,296,075	1,364,700	(100)	1,364,600	256,000	1,620,600	18.76%
Travel	4,990	35,000	(21,000)	14,000	-	14,000	0.00%
Contractual/Other Services	5,228,881	5,190,100	180,956	5,371,056	200,000	5,571,056	3.72%
Equipment/Furnishings	1,094	-	-	-	-	-	0.00%
Future Landfill Closure Costs	1,532,265	1,000,000	510,686	1,510,686	-	1,510,686	0.00%
Contributions to Other Funds	(232,800)	-	-	-	-	-	0.00%
Dividend to General Government	982,800	750,000	-	750,000	-	750,000	0.00%
Manageable Direct Cost Total	8,813,304	8,339,800	670,542	9,010,342	456,000	9,466,342	5.06%
Municipal Enterprise/Utility Service Assessment	1,210,529	1,206,653	290	1,206,943	(48,463)	1,158,480	-4.02%
Depreciation/Amortization	4,579,325	5,050,000	500,000	5,550,000	-	5,550,000	0.00%
Non-Manageable Direct Cost Total	5,789,853	6,256,653	500,290	6,756,943	(48,463)	6,708,480	-0.72%
Charges by/to Other Departments	3,408,141	3,808,824	(165,628)	3,643,196	153,075	3,796,271	4.20%
Intradepartmental Overheads	-	-	-	-	-	-	0.00%
Total Operating Expense	24,843,882	25,427,396	1,069,213	26,496,609	528,020	27,024,629	1.99%
Non Operating Expense							
Amortization of Debt Expense	-	-	-	-	-	-	0.00%
Debt Issuance Costs	74,595	30,000	-	30,000	-	30,000	0.00%
Interest on Bonded Debt	-	-	-	-	-	-	0.00%
Interest on Loans	461,545	1,337,801	1,112,737	2,450,538	(1,424,454)	1,026,084	-58.13%
Interest During Construction (AFUDC)	-	-	-	-	-	-	0.00%
Total Non Operating Expense	536,140	1,367,801	1,112,737	2,480,538	(1,424,454)	1,056,084	-57.43%
Total Expense	25,380,022	26,795,197	2,181,950	28,977,147	(896,434)	28,080,713	-3.09%
Net Income (Loss)	1,527,365	198,684	(1,039,839)	(841,155)	682,234	(158,921)	-81.11%
Appropriation:							
Total Expense		26,795,197	2,181,950	28,977,147	(896,434)	28,080,713	-3.09%
Less: Non Cash Items							
Depreciation/Amortization		5,050,000	500,000	5,550,000	-	5,550,000	0.00%
Amortization of Debt Expense		-	-	-	-	-	0.00%
Future Landfill Closure Costs		1,000,000	510,686	1,510,686	-	1,510,686	0.00%
Interest During Construction (AFUDC)		-	-	-	-	-	0.00%
Total Non-Cash		6,050,000	1,010,686	7,060,686	-	7,060,686	0.00%
Amount to be Appropriated (Function Cost/Cash Expense)		20,745,197	1,171,264	21,916,461	(896,434)	21,020,027	-4.09%

Solid Waste Services - Disposal Reconciliation from 2022 Approved Budget to 2022 Revised Budget

	Expenses	Positions		
		FT	PT	Temp/ Seas
2022 Approved Budget (Appropriation)	21,916,461	50	6	-
Transfers by/to Other Departments				
- Charges by Other Departments	153,075	-	-	-
- Municipal Utility Service Assessment (MUSA)	(48,463)	-	-	-
Changes in Existing Programs/Funding for 2022				
- Salaries and Benefits Adjustments	(32,592)	-	-	-
- Non-Operating Debt Expense - Interest on Loans	(1,424,454)	-	-	-
- Compliance Order by Consent (COBC) with ADEC	200,000	-	-	-
2022 Non-Manageable Costs	(1,152,434)	-	-	-
2022 Revised Budget Changes				
- Fuel	256,000	-	-	-
2022 Revised Budget	21,020,027	50	6	-
2022 Budget Adjustment for Accounting Transactions (Appropriation)				
- Landfill Closure Accrual	-	-	-	-
- Depreciation	-	-	-	-
2022 Revised Budget (Appropriation)	21,020,027	50	6	-
2022 Revised FTE				
	53.0	50.0	3.0	0.0

**Solid Waste Services - Refuse Collection
Statement of Revenues and Expenses**

	2021 Actuals	2021 Revised	\$ Change	2022 Approved	\$ Change	2022 Revised	2022 v 2022 Revised % Change
Operating Revenue							
Commercial Collections	7,731,236	7,945,127	92,544	8,037,671	-	8,037,671	0.00%
Residential Collections	4,409,742	4,822,151	(344,575)	4,477,576	-	4,477,576	0.00%
Dumpster Container Rental	546,570	548,329	(16,381)	531,948	-	531,948	0.00%
Landfill Methane Gas Sales	-	-	-	-	-	-	0.00%
Reimbursed Costs	87,222	70,000	8,500	78,500	-	78,500	0.00%
Miscellaneous	1,198	59,857	(8,197)	51,660	-	51,660	0.00%
Total Operating Revenue	12,775,969	13,445,464	(268,109)	13,177,355	-	13,177,355	0.00%
Non Operating Revenue							
Operating Grant Revenue	-	-	-	-	-	-	0.00%
Unrealized Gain/(Loss) on Investments	-	-	-	-	-	-	0.00%
Investment Income	69,791	277,956	(191,956)	86,000	(49,000)	37,000	-56.98%
Other Income	25,302	-	-	-	-	-	0.00%
Total Non Operating Revenue	95,094	277,956	(191,956)	86,000	(49,000)	37,000	-56.98%
Total Revenue	12,871,063	13,723,420	(460,065)	13,263,355	(49,000)	13,214,355	-0.37%
Operating Expense							
Salaries and Benefits	3,304,638	3,395,823	47,043	3,442,866	(6,735)	3,436,131	-0.20%
Overtime	99,195	87,937	-	87,937	-	87,937	0.00%
Total Labor	3,403,833	3,483,760	47,043	3,530,803	(6,735)	3,524,068	-0.19%
Supplies	411,850	520,200	(14,750)	505,450	44,000	549,450	8.71%
Travel	250	12,000	(6,000)	6,000	-	6,000	0.00%
Contractual/Other Services	3,475,686	3,733,550	17,641	3,751,191	-	3,751,191	0.00%
Equipment/Furnishings	2,607	2,000	(2,000)	-	-	-	0.00%
Contributions to Other Funds	-	-	-	-	-	-	0.00%
Dividend to General Government	306,000	300,000	-	300,000	-	300,000	0.00%
Manageable Direct Cost Total	4,196,392	4,567,750	(5,109)	4,562,641	44,000	4,606,641	0.96%
Municipal Enterprise/Utility Service Assessment	200,208	199,817	1,812	201,629	11,388	213,017	5.65%
Depreciation/Amortization	1,403,464	1,257,000	-	1,257,000	-	1,257,000	0.00%
Non-Manageable Direct Cost Total	1,603,672	1,456,817	1,812	1,458,629	11,388	1,470,017	0.78%
Charges by/to Other Departments	2,560,981	2,904,559	(150,120)	2,754,439	168,682	2,923,121	6.12%
Intradepartmental Overheads	-	-	-	-	-	-	0.00%
Total Operating Expense	11,764,878	12,412,886	(106,374)	12,306,512	217,335	12,523,847	1.77%
Non Operating Expense							
Amortization of Debt Expense	-	-	-	-	-	-	0.00%
Debt Issuance Costs	37,633	20,000	-	20,000	-	20,000	0.00%
Interest on Bonded Debt	-	-	-	-	-	-	0.00%
Interest on Loans	165,645	798,299	205,697	1,003,996	(553,996)	450,000	-55.18%
Interest During Construction (AFUDC)	-	-	-	-	-	-	0.00%
Total Non Operating Expense	203,278	818,299	205,697	1,023,996	(553,996)	470,000	-54.10%
Total Expense	11,968,155	13,231,185	99,323	13,330,508	(336,661)	12,993,847	-2.53%
Net Income (Loss)	902,908	492,235	(559,388)	(67,153)	287,661	220,508	-428.37%
Appropriation:							
Total Expense		13,231,185	99,323	13,330,508	(336,661)	12,993,847	-2.53%
Less: Non Cash Items							
Depreciation/Amortization		1,257,000	-	1,257,000	-	1,257,000	0.00%
Amortization of Debt Expense		-	-	-	-	-	0.00%
Interest During Construction (AFUDC)		-	-	-	-	-	0.00%
Total Non-Cash		1,257,000	-	1,257,000	-	1,257,000	0.00%
Amount to be Appropriated (Function Cost/Cash Expense)		11,974,185	99,323	12,073,508	(336,661)	11,736,847	-2.79%

Solid Waste Services - Refuse Collections Reconciliation from 2022 Approved Budget to 2022 Revised Budget

	Expenses	Positions		
		FT	PT	Temp/ Seas
2022 Approved Budget (Appropriation)	12,073,508	26	-	1
Transfers by/to Other Departments				
- Charges by Other Departments	168,682	-	-	-
- Municipal Utility Service Assessment (MUSA)	11,388	-	-	-
Changes in Existing Programs/Funding for 2022				
- Salaries and Benefits Adjustments	(6,735)	-	-	-
- Non-Operating Debt Expense - Interest on Loans	(553,996)	-	-	-
2022 Non-Manageable Costs	(380,661)	-	-	-
2022 Revised Budget Changes				
- Fuel	44,000	-	-	-
2022 Revised Budget	11,736,847	26	-	1
2022 Budget Adjustment for Accounting Transactions (Appropriation)				
- None	-	-	-	-
2022 Revised Budget (Appropriation)	11,736,847	26	-	1
2022 Revised FTE				
		26.5	26.0	0.0
		0.5		