



Municipality of Anchorage

2014 Proposed Municipal Utilities / Enterprise Activity Anchorage Community Development Authority Operating and Capital Budgets

**Dan Sullivan, Mayor
Anchorage, Alaska**

MUNICIPALITY OF ANCHORAGE



Office of the Mayor

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Mayor Dan Sullivan

September 30, 2013

Dear Residents of Anchorage:

I am pleased to submit to the Assembly the Proposed 2014 Municipal Utilities Operating Budget and 2014-2019 Utility Capital Budget/Program for the municipal utilities and enterprise activities, as well as for the Anchorage Community Development Authority.

Many of the basic services Anchorage residents rely on daily-safe water, reliable electricity, safe and efficient delivery of goods-come from municipal-owned utilities and enterprise activities.

My primary goal for the utilities is to continue to provide quality service at reasonable rates. Our utilities will continue to meet debt service requirements, prudently increase equity, adequately maintain cash reserves, and generate sufficient revenue to maintain their plants in good working condition.

I am proud of the management and performance of our utilities and enterprises and will continue to encourage each utility and their respective board to achieve greater efficiencies while maintaining quality service.

Sincerely,

A handwritten signature in blue ink that reads "Dan Sullivan". The signature is fluid and cursive, with the first name "Dan" and last name "Sullivan" clearly distinguishable.

Dan Sullivan
Mayor

MUNICIPALITY OF ANCHORAGE

DAN SULLIVAN, MAYOR

ASSEMBLY

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CHIEF FISCAL OFFICER

Lucinda Mahoney, Chief Fiscal Officer

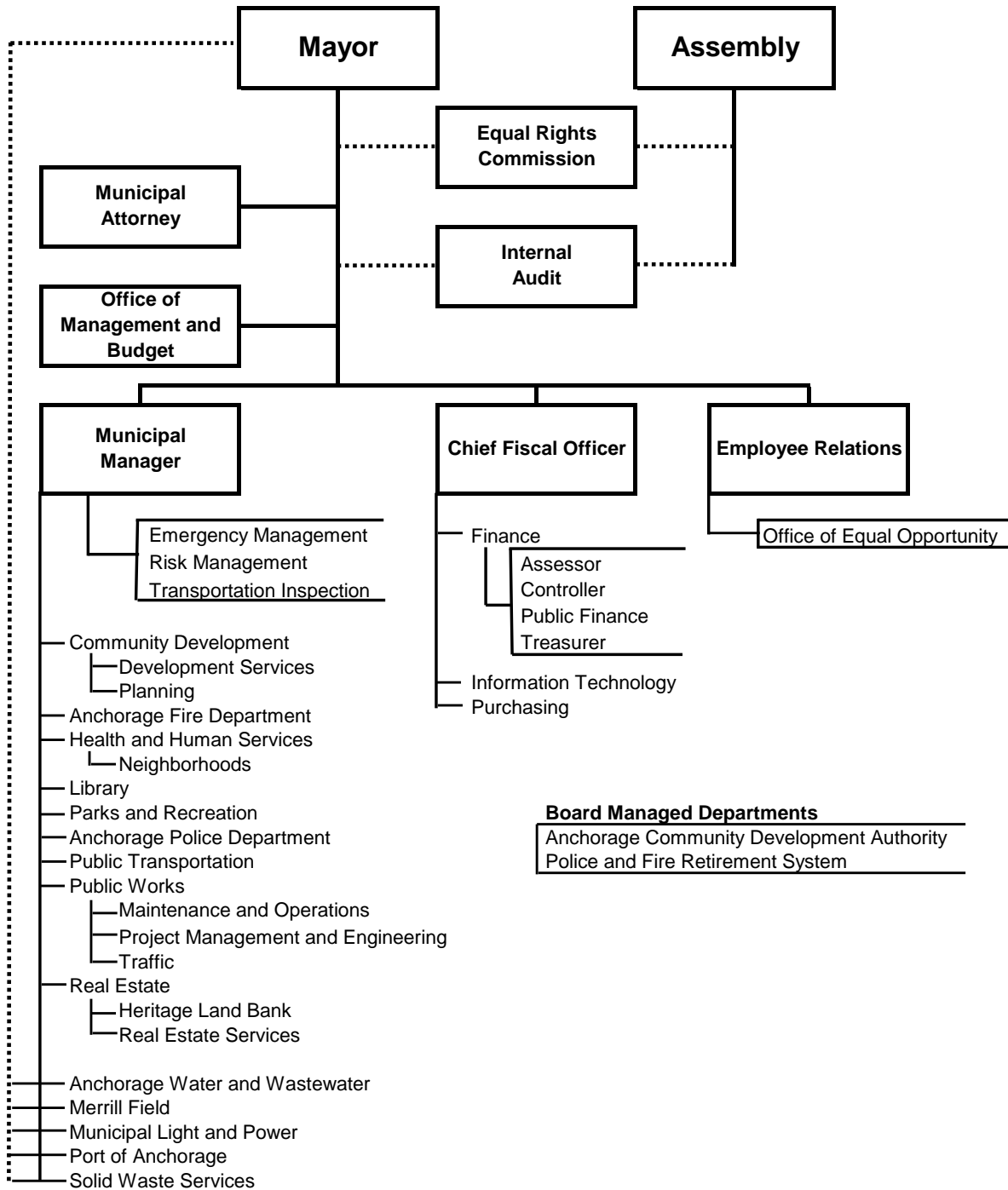
MANAGEMENT AND BUDGET

Marilyn Banzhaf, Acting Director

Christine Chesnut	Molly Eastman	Courtney Petersen
	Darlene Williams	



MUNICIPALITY OF ANCHORAGE



**2014 PROPOSED
MUNICIPAL UTILITIES / ENTERPRISE ACTIVITIES
ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY
OPERATING AND CAPITAL BUDGETS**

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