

2013 Proposed  
Municipal Utilities / Enterprise Activities  
Anchorage Community Development Authority  
Operating and Capital Budgets



Municipality of Anchorage, Alaska

Dan Sullivan, Mayor



# MUNICIPALITY OF ANCHORAGE



Office of the Mayor

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*Mayor Dan Sullivan*

September 30, 2012

Dear Residents of Anchorage:

I am pleased to submit to the Assembly the Proposed 2013 Municipal Utilities Operating Budget and 2013-2018 Utility Capital Budget/Program for the municipal utilities and enterprise activities, as well as for the Anchorage Community Development Authority.

Many of the basic services Anchorage residents rely on daily-safe water, reliable electricity, safe and efficient delivery of goods-come from municipal-owned utilities and enterprise activities.

My primary goal for the utilities is to continue to provide quality service at reasonable rates. Our utilities will continue to meet debt service requirements, prudently increase equity, adequately maintain cash reserves, and generate sufficient revenue to maintain their plants in good working condition.

I am proud of the management and performance of our utilities and enterprises and will continue to encourage each utility and their respective board to achieve greater efficiencies while maintaining quality service.

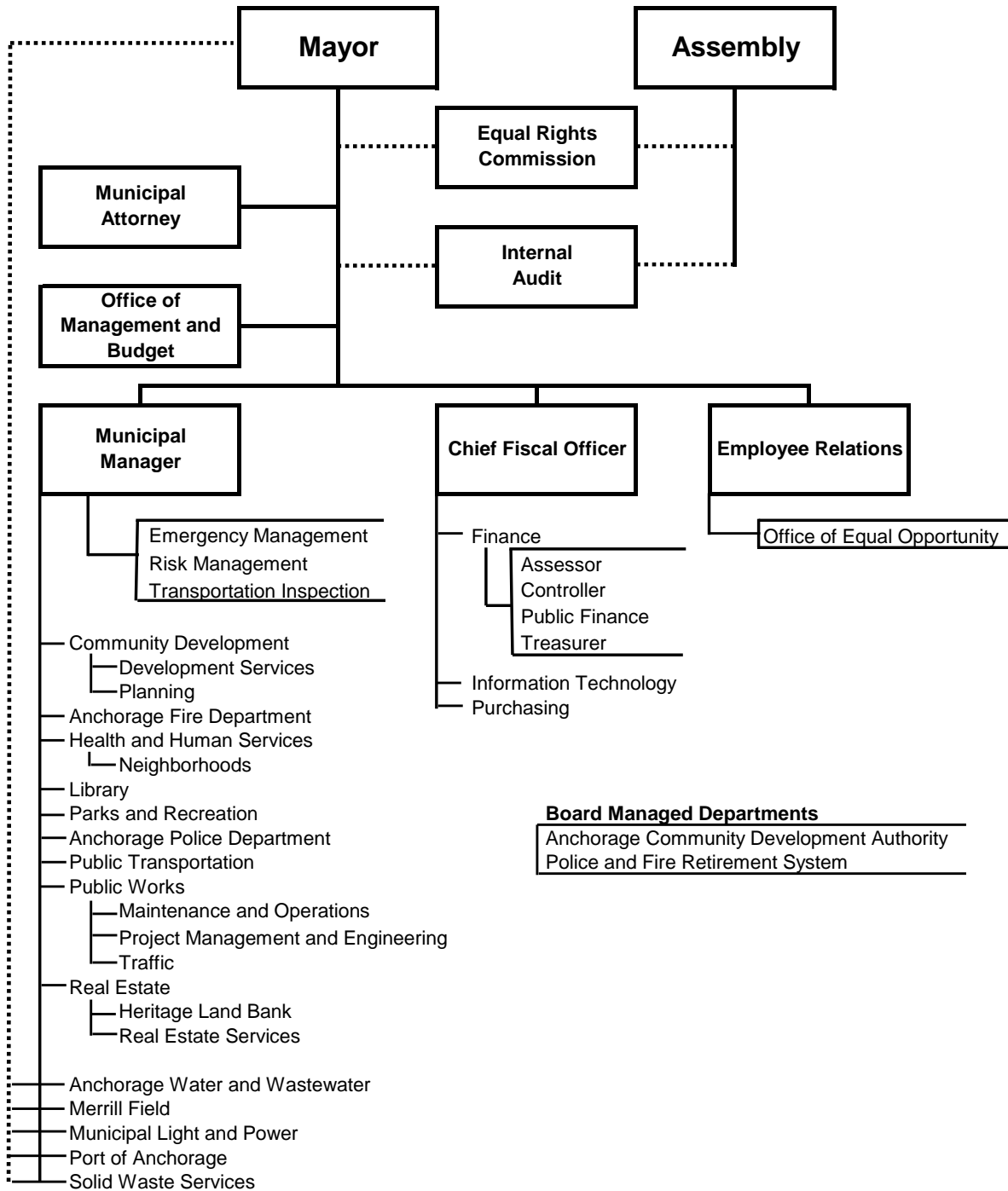
Sincerely,

A handwritten signature in black ink that reads "Dan Sullivan". The signature is written in a cursive, flowing style.

Dan Sullivan  
Mayor



# MUNICIPALITY OF ANCHORAGE



**2013 PROPOSED  
MUNICIPAL UTILITIES / ENTERPRISE ACTIVITIES  
ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY  
OPERATING AND CAPITAL BUDGETS**

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