



Municipality of Anchorage

**Proposed 2011
Municipal Utility
Enterprise Activity
Operating and Capital
Budgets**

**Dan Sullivan, Mayor
October 1, 2010**

MUNICIPALITY OF ANCHORAGE



Office of the Mayor

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Mayor Dan Sullivan

October 1, 2010

Dear Residents of Anchorage:

I am pleased to submit to the Assembly the Proposed 2011 Municipal Utilities' Operating Budget and 2010-2015 Utility Capital Budget/Program for the municipal utilities and enterprise activities.

Many of the basic services Anchorage residents rely on daily—safe water, reliable electricity, safe and efficient delivery of goods—come from municipal-owned utilities and enterprise activities.

My primary goal for the utilities continues to be providing quality service at reasonable rates. Our utilities will continue to meet debt service requirements, prudently increase equity, adequately maintain cash reserves, and generate sufficient revenue to maintain their plants in good working condition.

I am proud of the management and performance of our utilities and enterprises and will continue to encourage each utility and their respective board to achieve greater efficiencies while maintaining quality service.

Sincerely,

A handwritten signature in black ink that reads "Dan Sullivan". The signature is written in a cursive, flowing style.

Dan Sullivan
Mayor

**MUNICIPAL UTILITIES
PROPOSED
2011 OPERATING and
2011-2016 CAPITAL BUDGETS**

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