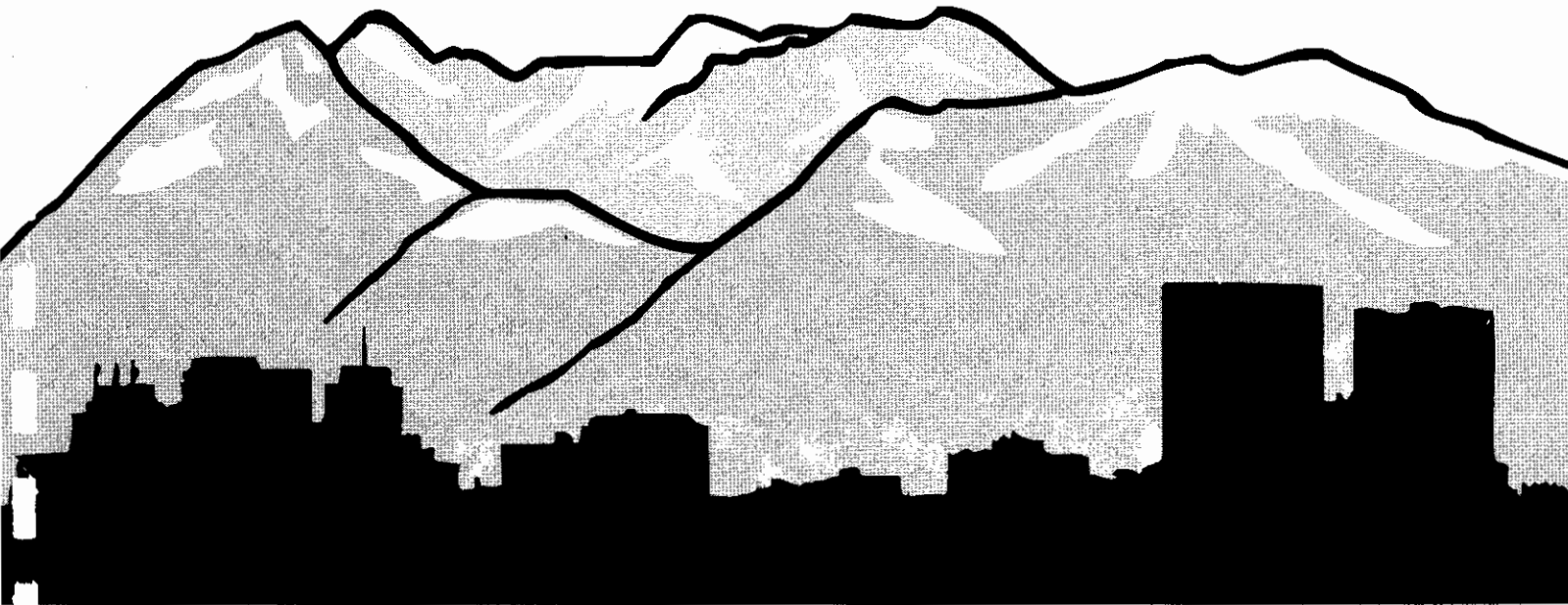


*Don's
copy*

Municipality of Anchorage



Rick Mystrom
Mayor



1996 Proposed Public Utilities Operating and Capital Budgets

Municipality of Anchorage



P.O. Box 196650
Anchorage, Alaska 99519-6650
Telephone: (907) 343-4431
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Rick Mystrom, Mayor

OFFICE OF THE MAYOR

September 29, 1995

Dear Residents of Anchorage:

I am pleased to provide the Proposed 1996 Utilities' Operating Budget and 1996-2001 Capital Improvement Budget/Program (CIB/CIP), which includes all municipally-owned utilities except for the Anchorage Telephone Utility (ATU).

Our utilities have exhibited solid financial performance over the past year and the proposed 1996 budget document reflects a continued positive direction. The Utilities' owners (local residents) can expect to receive appropriate rates of return (i.e., dividends), based on industry standards and each utility's ability to pay.

No rate increases are anticipated in 1996 except for Municipal Light & Power (ML&P). The 2.57% rate increase proposed by ML&P is not expected to increase the average customers' bills due to an offsetting decrease in fuel costs; ML&P customers may possibly experience a slight net decrease in their utility bills.

Each utility's budget was prepared following consistent planning assumptions and guidelines. The administration reviewed each of the Utilities Operating and Capital budgets concentrating on key areas such as revenues, expenses, net income, workforce projections, and rate increases.

Our utilities will continue to meet debt service requirements, to prudently increase equity, to adequately maintain cash reserves and to generate sufficient revenues to maintain their plant in good working condition. The primary goal of our utilities is to provide quality service at reasonable rates.

Sincerely,

Rick Mystrom

PUBLIC UTILITIES

1996 PROPOSED OPERATING AND CAPITAL IMPROVEMENT BUDGETS

1996-2001 PROPOSED CAPITAL IMPROVEMENT PROGRAM



**Municipality of Anchorage
Rick Mystrom, Mayor**

PUBLIC UTILITIES

**PROPOSED
1996
OPERATING AND
CAPITAL IMPROVEMENT BUDGET**

**1996 - 2001
PROPOSED
CAPITAL IMPROVEMENT PROGRAM**

Rick Mystrom, Mayor

ASSEMBLY

Craig Campbell, Chair

Pat Abney
Mark Begich
Bob Bell

Cheryl Clementson
Dan Kendall
Kevin Meyer
Joe Murdy

Fay Von Gemmingen
Charles Wohlforth
George Wuerch

ADMINISTRATION

Larry D. Crawford.....Municipal Manager
Mary K. Hughes Municipal Attorney
Thomas C. Tierney.....Employee Relations Director
George J. Vakalis..... Operations Manager

**PUBLIC UTILITIES
PROPOSED
1996 OPERATING AND CAPITAL BUDGETS**

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