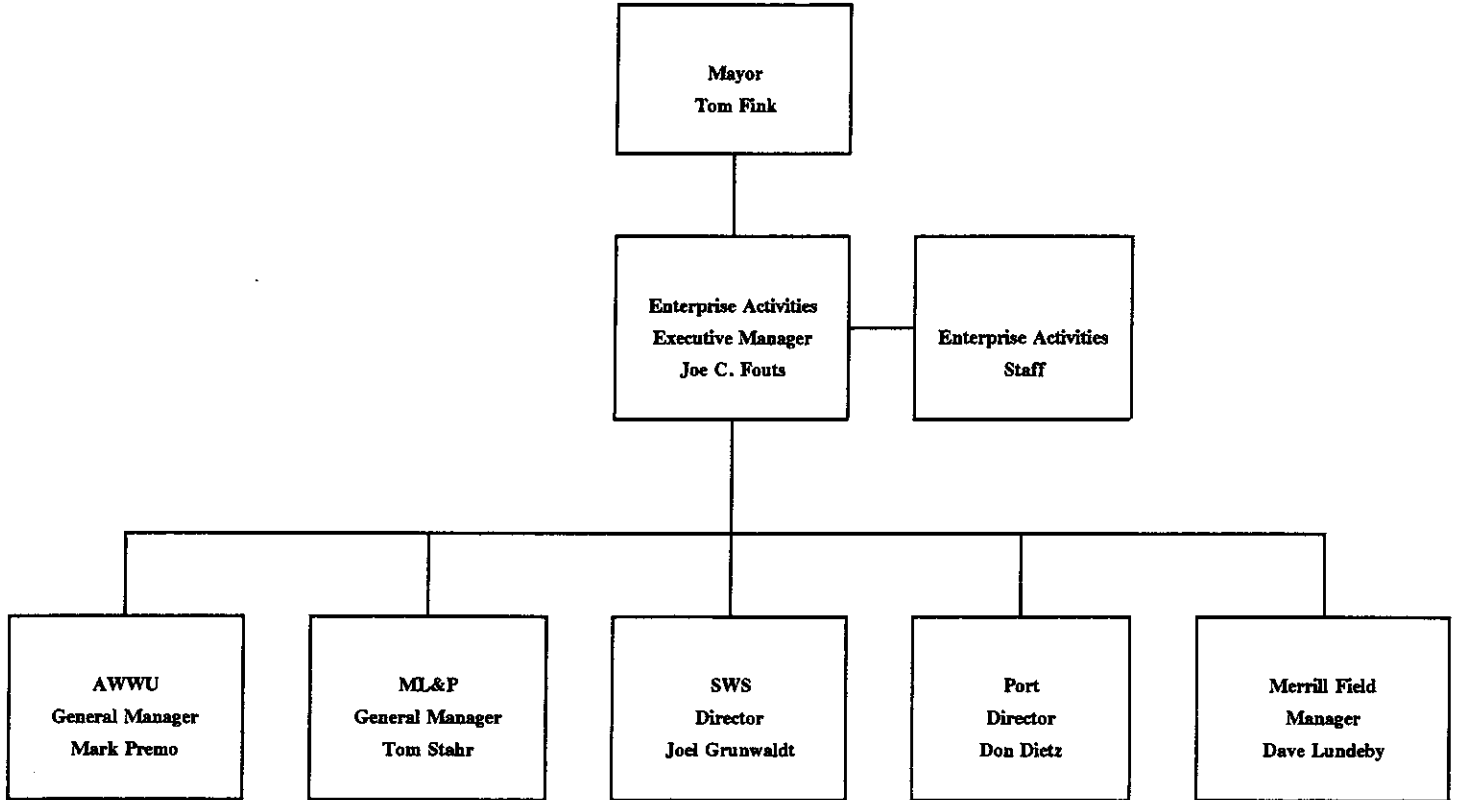


# **ENTERPRISE ACTIVITIES**

**ENTERPRISE ACTIVITIES  
ORGANIZATION CHART**



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**ENTERPRISE ACTIVITIES**  
**1994 OPERATING BUDGET DETAIL**

<u>LINE ITEM DESCRIPTION</u>	<u>1992 ACTUAL</u>	<u>1993 PRO-FORMA</u>	<u>1994 BUDGET</u>
8100 <b>LABOR</b>			
Wages	178,901	182,857	180,211
Benefits	<u>64,669</u>	<u>66,358</u>	<u>63,984</u>
Subtotal	243,570	249,215	244,195
8200 <b>SUPPLIES</b>	3,000	2,800	2,750
8300 <b>OTHER SERVICES/CHARGES</b>			
Professional Services	2,500	3,500	3,500
Travel	3,800	2,800	3,600
Other	<u>3,850</u>	<u>2,850</u>	<u>1,750</u>
Subtotal	10,150	9,150	8,850
8700 <b>INTRAGOVERNMENTAL CHARGES</b>			
Finance	6,370	6,310	4,350
Employee Relations	4,110	3,970	3,810
Facility Maintenance	31,740	26,030	24,520
Other	<u>12,900</u>	<u>17,590</u>	<u>13,180</u>
Subtotal	55,120	53,900	45,860
TOTAL	311,840	315,065	301,655
8800 <b>Intragovernmental Revenue</b>	311,840	315,065	301,655

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## ENTERPRISE ACTIVITIES

### 1994 DEPARTMENT GOALS AND OBJECTIVES

#### MISSION

To supervise Enterprise Activities and coordinate their efforts with general government so that Enterprise management can concentrate efforts on managing day to day operations. To provide guidance and supervision of strategic planning efforts in all Enterprise Activities. To coordinate and facilitate the flow of information from the Administration to the Assembly.

#### GOALS

- Assure that Enterprise Activities operations and planning efforts, including the preparation and execution of budgets, are consistent with goals and objectives of the Administration.
- Assure that all Enterprise Activities are using consistent operation and planning assumptions.
- Assure that all Enterprise Activities operations and planning efforts include the preparation and execution of a strategic on-going business plan.

#### EXTERNAL FACTORS/PLANNING ASSUMPTIONS

- Changing regulatory environment requires constant monitoring of assumptions used by Enterprise Activities in the preparation of rate cases and other issues before the Alaska Public Utilities Commission (APUC), the Assembly, and other regulatory entities.
- Budgets should provide as much information as possible while remaining summary-level tools to aid in management decision-making.
- General Government and Enterprise Activities will continue to operate in an environment where responsibility for various staff functions, including finance, procurement, employee relations, and data processing, is shared by both units of municipal government.
- Privatization of Utilities should continue to be considered and evaluated.
- The growth and operation of our utilities depends on successful relationships with external organizations, including private developers, the military community, federal regulators, the state administration, the Alaska Legislature and the APUC.

## OBJECTIVES/PROGRAMS

- Supervise and provide liaison functions between General Government and Enterprise Activities in administrative areas where functions overlap such as intragovernmental charges, labor relations, Municipal Utility Service Assessment (MUSA) issues, Utility Revenue Distribution issues, personnel management and budget coordination.
- Provide timely information to the Assembly so that they can make informed decisions.
- Develop assumptions to be used by Utilities in strategic planning efforts.
- Review and approve all Enterprise Activities operating and capital budgets. Assure that budgets are consistent with the Administration's goals and objectives.
- Establish and monitor administrative policies for all Enterprise Activities.
- Establish and maintain relationships with sectors of the community and outside organizations which have impact on successful operations of the enterprise activities, such as the military and other large employers.
- Continue to solicit support of the Alaska Legislature for capital improvements which require intense investment and provide areawide benefit.