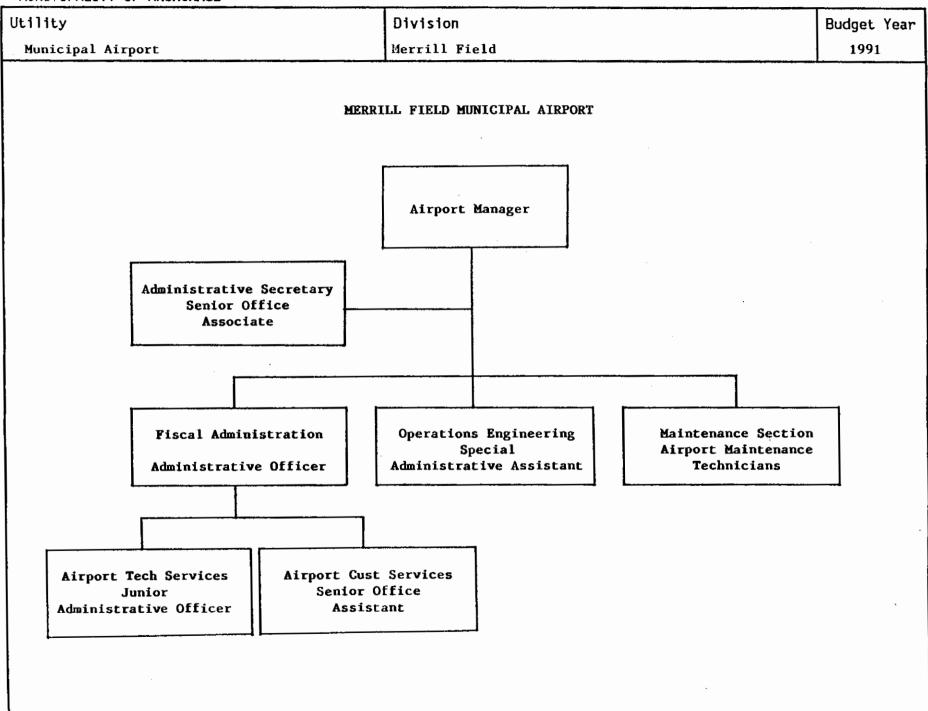
MERRILL FIELD AIRPORT



MERRILL FIELD AIRPORT

Merrill Field has continuously served Anchorage since 1930. Our airport was the 61st busiest controlled airfield in the nation with 233,334 operations recorded in Federal Year 1989. (Anchorage International Airport ranked 80th that year.) Merrill Field is operated as a public service. Approximately 15% of the municipal land is leased, such as the control tower (leased to the Federal government and staffed by the Federal Aviation Administration) and the many commercial air operators. Six staff members manage 40 leases, monitor sub-leases and conduct the financial affairs of Merrill Field.

Three staff members are responsible for all maintenance of the operating surfaces of the airport - runways, taxiways, roads and aircraft tiedowns that are not on leased property. (Of the approximately 1,000 aircraft that are tied down at Merrill Field, half are on leased property.) The staff performs snow removal, sanding, resurfacing, and maintenance of equipment on the field for quick response.

Airport Operating Budget

Revenue continues to increase, in spite of the general economic condition, due primarily to the income we receive from those properties acquired on Orca Street. Expenses have increased due primarily to substantial increases in depreciation expense, public utility costs and maintenance expenses. As a result of these factors, net income regulatory, while substantially lower than previous years, will be sufficient to maintain a viable financial position in 1991.

	1989 <u>Actual</u>	1990 Pro-Forma	1991 Budget
Operating and Non-Operating Revenue	\$1,092,000	\$1,144,000	\$1,181,000
Operating and Non-Operating Expense	913,000	1,092,000	1,130,100
Net Income Regulatory	179,000	52,000	50,900
Less Depreciation Contributed Plant	718,000	727,000	740,000
Net Income (Loss) For Governmental Financial Reporting	\$(539,000)	\$(675,000)	\$(689,100)
	9 F T	9FT	9FT

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Personnel

Utility	Division	Budget Year
Municipal Airport	Merrill Field	1991

MISSION

The mission of Merrill Field Airport is to operate, maintain, and develop new airport facilities to satisfy the community aviation demand, while maintaining a viable financial position and being an attractive, good neighbor in the community.

GOALS

The goals of Merrill Field are to:

- 1. Maintain airfield facilities in a fully functional, efficient and safe condition for passenger, pilot and leaseholder use at all times.
- 2. Maximize the use of Federal Airport Improvement Program (AIP) grants to provide facilities that will safely and adequately meet the needs of general aviation.
- 3. Improve the general operational utility of Merrill Field for passengers, pilots and leaseholders by actively pursuing grant capital funding to develop capital projects in accordance with the Merrill Field Master Plan.
- 4. Enhance the Airport's role as the major general aviation transportation facility serving Anchorage and outlying areas within Alaska by constructing a Public Aviation Terminal Facility.

FACTORS DRIVING THE UTILITY

- 1. Population growth/decline in the Anchorage area.
- 2. Demand for aircraft tiedown space will gradually increase.
- 3. Airport flight operations have stabilized with Goosebay Airport now carrying a major part of the training load; a gradual increase will occur.

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Utility	Division	Budget Year
Municipal Airport	Merrill Field	1991

FACTORS DRIVING THE UTILITY (CONTINUED)

- 4. Anchorage area airport facilities will approach capacity in the next decade.
- 5. Federal/State grant regulatory requirements, especially pertaining to underground fuel storage tanks.
- 6. Duty to perform a responsive and responsible level of maintenance.

PLANNING AND FINANCIAL ASSUMPTIONS

The following assumptions have been used in developing Merrill Field Airport's 1991-1996 long range plans. They have been developed from the best data available at this time.

- 1. FAA grants will be available in sufficient amounts to fund the Airport Capital Programs recommended in the Merrill Field Master Plan.
- 2. State Grant funds will be available to construct the Public Aviation Terminal Facility.
- 3. Airport revenue can be increased only to cover the cost of inflation to:
 - a. Meet increased expenses associated with maintaining existing responsive levels of service.
 - b. Maintain and repair airport plant and equipment.
 - c. Maintain a contingency fund for potential legal liabilities.
- 4. Airport revenue will fluctuate with weather conditions, the general economy, and population growth/decline of Anchorage.

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Utility	Division	Budget Year
Municipal Airport	Merrill Field	1991

OBJECTIVE/PROGRAMS

- 1. Continue to Aggressively Seek and Obtain FAA Grant Funding for the Airport Capital Improvement Program.
 - Acquire additional land west of runway 15/33 to insure compatible land use.
 - Identify capital requirements for eligible grant projects.
 - Secure engineering services for project preliminary design, final design, contract specifications, bid award, and construction supervision.
 - Accomplish preapplication process.
 - Secure tentative allocations.
 - Accomplish grant application process.
- 2. Continue To Improve the Utility, Quality, Appearance and Safety of Facilities at Merrill Field.
 - Continue long term planning, development, and construction of an enhanced quality of facilities.
 - Construct landscaping along the south boundary and entrance to the airport.
 - Provide technical assistance to lessee's with underground fuel tank problems.
 - Construct and market a financially self-sufficient Public Aviation Terminal Facility.
 - Manage and market Orca Street properties to provide maximum return on investment.
 - Develop a new Merrill Field Master Plan.
 - Work in close coordination with the Airport Commission, Fixed Based Operators, and Airport users.

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Utility	Division	Budget Year
Municipal Airport	Merrill Field	1991

OBJECTIVE/PROGRAMS (CONTINUED)

- Perform asphaltic crack sealing of runways/taxiways.
- Construct airport flight planning space.
- Fund advance planning for grant plans and specifications.
- Maintain three temporary Airport Maintenance Technician Assistant employees for sixteen weeks (day labor).
- Construct 192 new aircraft tiedowns in Apron E-4 in 1995.
- Construct 219 new aircraft tiedowns in Apron F-1 in 1998.
- 3. Maintain A Viable Financial Position.

Increase revenue to cover inflation to meet airport objectives:

- by establishing user specific business charges for specific services rendered.
- by increasing user fees when necessary to meet direct and indirect costs of inflation.
- by increasing facility productivity.
- 4. Increase Operational Efficiency of Airport Data Processing Equipment.
 - Continue development and enhancement of existing programs to facilitate better data resource management.
 - Maintenance of database and management reporting capabilities.

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ility		Divis	ion					Budget Year
Municipal Airport		Merr	ill Field			 		1991
		<u>wo</u>	RKFORCE PR	OJECTION				
DIVISIONS	1990	<u>1991</u>	1992	1993	1994	1995	1996	
Airport Manager	1	1	1	1	1	1	1	
Grant Administration	1	1	1	1	1	1	1	
Financial Administration	1	1	1	1	1	. 1	1	
Office Operations	3	3	3	3	3	3	3	
Airport Maint. Tech. (Permanen	t) 3	3	3	4	4	4	4	
Heavy Equip. Operator (Tempora	ry) 2	2	2	2	2	2	2	
Airport Maint. Assts. (Tempora	ry) 3	3	3	3	3	3	3	
Public Aviation Facility			Determine					-]
Total (Permanent) Total (Temporary)	9 5	9 5	9 5	10 5	10 5	10 5	10 5	

Utility	Division	Budget Year
Municipal Airport	Merrill Field	1991

1991 BUDGET ASSUMPTIONS

The following assumptions were made in preparing the 1991 Operating and Capital Budgets:

- 1. Salaries and Wages. Based upon information provided by the Municipal Manager, it was assumed that compensation costs would decrease \$2,000 below 1990 levels.
- 2. Benefits. Based upon information provided by the Municipal Manager, it was assumed that benefit costs would decrease \$30,000 below 1990 levels.
- 3. Staffing Level. It was assumed that the staffing level would remain constant during 1991.
- 4. Rate Increase. It was assumed there would be no rate increases during 1991 but that absolute minimum rate increases would be required in 1992 and the out years.
- 5. Inflation Factor. Based upon information provided by the Alaska Department of Labor, an inflation factor of 5% on non-labor expenditures was assumed during 1991.
- 6. Debt Service Interest Rates. The Airport has no long-term debt and anticipates none will be incurred in 1991.
- 7. Interest Income. Based upon a recommendation received from the Municipal Manager, an interest rate of 7.5% was assumed in the calculating of Interest Income during 1991.
- 8. Intragovernmental Charges. Based upon a recommendation received from the Municipal Manager, it was assumed that the 1991 IGC's would remain constant at 1990 levels.
- 9. MUSA, Lobbying, Revenue Distribution. It was assumed that the Airport would continue to be exempt from participation in these activities during 1991.

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ility		Division				Budget Yea
Municipal Airport	77.0	Merrill Fi	e1d			1991
		PEGOT	ID CELTUDA CEC		,	
			RCE IMPACTS in Thousands			
anana a	<u>1991</u>	1992	1993	1994	1995	1996
GROWTH FACTORS A. Based Aircraft	1,025	1,050	1 100	1 160	1 220	1 070
B. Flight Operations	250,000	262,000	1,100 271,000	1,160 284,000	1,220 296,000	1,270 307,000
C. Municipal Tiedowns	626	626	626	626	818	818
The state of the s		020	020	020	010	010
GRANTS ANTICIPATED	5,766	1,406	469	1,219	1,125	1,125
STAFF REQUIREMENTS						
A. Permanent	9	9	10	10	10	10
B. Temporary	5	5		5	5	5
C. Airport Terminal	To Be Determ	nined -	<u>5</u> 	_	-	=
TOTAL PERSONNEL	9+5Т	9+5T	10+5T	10+5T	10+5T	10+5T
REVENUE	1,181	1,234	1,324	1,442	1,532	1,605
EXPENSES	1,130	1,150	1,215	1,309	1,372	1,411
NET INCOME REGULATORY	51	84	109	133	160	194

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Utility			Division	Division					
Municipal Airport				Merrill Field					
			SUMMARY (OF RATE CHAI	NGES				
				ical Analys					
			Percent	t of Increa	se				
	•								
	1982	1983	1984	1985	1986	1987	1988	1989	
REVENUE CATEGORY				•				_ 	
Lease/Access Fees	0	11.1	15.0	8.7	8.0	3.7	0	0	
Transient Parking	0	50.0*	0	0	0	0	0	0	
Permanent Parking	0	12.7	0	0	0	0	0	. 0	

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^{*} Increased from \$2 to \$3 per day

ME...CIPALITY OF ANCHORAGE

Utility	Division	Budget Year
Municipal Airport	Merrill Field	1991

PROJECTED RATE ADJUSTMENTS Percent of Increase and Components

	1990	1991	1992	1993	1994	1995	1996
REVENUE CATEGORY							
Lease/Access Fees	7.1	0	3.3	3.2	3.1	3.0	2.9
Transient Parking	0	0	33.3	0	0	0	0
Permanent Parking	0	0	11.3	0	0	0	0

COMPONENTS OF INCREASE

- Continued capital improvements require local matching funds.
- Electrical energy cost of airport lighting for improved safety and security is projected to increase.
- Maintenance of existing airport facilities, plus anticipated capital improvements, will increase maintenance expenses.
- Additional personnel costs will be required as gradual improvements in the economy take place.
- Non-contributed depreciation will increase as capital improvements are completed.
- Contingency funding for potential legal liabilities, especially those associated with underground fuel storage tanks.

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Util	ity	Divi	Division							
Mun	icipal Airport	Mer	rill Field		,, _,,,		1991	,		
	STATISTICAL AND PERFORMANCE TRENDS									
		1985	1986	1987	1988	1989	1990	1991		
1.	Based Aircraft	1,079	1,022	1,009	950	1,003	1,015	1,025		
2.	Municipal Tiedowns	583	583	583	590	626	626	626		
3.	National Airport Ranking	25th	33rd	38th	46th	61st	66th	71st		
4.	Flight Operations (Federal Year)	334,367	301,258 ¹	280,546	249,490	233,334	241,000	250,000		
5.	Transient Parking (Number of Days)	8,437	7,668	6,513	5,433	5,233	5,150	5,200		
6.	Municipal Fuel Flowage (Gallons)	1,023,491	1,031,240	1,026,162	951,672	885,440	905,000	930,000		
7.	Lease Rate (Per Square Foot Per Year)	.125	.135	.140 ²	.140	.140	•150 ³	.150		
8.	Leased Square Footage	2,839,718	2,852,187	2,852,187	2,803,726	2,803,726	2,803,726	2,803,726		
1 0	Goose Bay Airport opened f	or training	flights.							
2 _E	or 1987, January 1 thru J	une 30 is \$	3.135; July	1 thru Dece	mber 31 is	\$.140 per s	square foot	per year.		

 $^{^3}$ Includes \$.01 per square foot per year increase effective January 1, 1990.

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Utility .	Division	Budget Year
Municipal Airport	Merrill Field	1991

1990 Approved Budget Reconciled To 1991 Proposed Budget

1990 Approved Budget	\$1,877,081
Personal Services	-32,000 ^a
Supplies	-120 ^b
Other Services and Charges	7,010 ^c
Intragovernmental Charges	1,129 ^d
Total Depreciation	<u>17,000</u> e
Net Decrease	-6,981
1991 Proposed Budget	\$1,870,100

^a Decrease due to labor savings anticipated in 1991 over 1990.

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Decrease due to 1990 budget inclusion of Airport portion of Assembly Budget Analyst computer not included in 1991.

^C Increase due to Public Utility increases and decreases in Contractual Services.

d Increase due to Airport portion of Internal Auditors for Enterprise Activities Audits.

^e Increase due to capital improvements being completed and transferred to Plant; includes both contributed and non-contributed depreciation.

Utility Municipal Airport	Division Merril	1 Field		Budget Year 1991					
Municipality of Anchorage Financial Data (Dollars in Thousands)									
Line Item Description	-	Year: 1989 Actual	Year: 1990 Pro-Forma	Year: 1991 Budget					
OPERATING BUDGET				****					
Revenue		1,092	1,144	1,181					
Expense		1,631	1,819	1,870					
Net Income (Loss) For Governmental Financial Reporting		(539)	(675)	(689)					
Add: Depreciation Contributed Plant		718	727	7 40					
Net Income Regulatory		179	52	51					
CAPITAL BUDGET			APPROPRIATED						
PROJECT CATEGORY Orca Street Land Acquisition Master Plan Update Miscellaneous Equipment Construct Public Aviation Facility Widen/Overlay Runway 15/33 Cleanup Leaking Storage Tanks Renovate Control Tower Plumbing Landscape South Airport Entrance Multi-Purpose Aircraft Apron Electrify 24 Tiedown Spaces Vehicle Replacement Security Fencing Erosion/Dust Control Tourist Viewing Area TOTALS			245 90 60 15 10 60 15	500 15 4,500 30 515 20 19 235 100 35 5,969					
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Budget Year Utility Division 1991 Merrill Field Municipal Airport

Municipality of Anchorage

Financial Data (Dollars in Thousands)							
Line Item Description	Year: 1989 Actual	Year: 1990 Pro-Forma	Year: 1991 Budget				
OPERATING BUDGET STATEMENT OF REVENUE AND EXPENSE							
OPERATING REVENUE							
Property Leases and Access Fees	395	419	422				
FAA Service/Rent	22	22	24				
FAA Grant Administration	83	69	46				
Orca Street Lease/Rental Revenue	200	2 43	270				
State Aviation Fuel Fee	60	35	22				
Transient Parking Revenue	15	15	15				
Permanent Parking Revenue	205	221	238				
Auto Parking Revenue	6	7	8				
MOA Fuel Fees	48	47	47				
All Other Revenues	34	35	38				
TOTAL OPERATING REVENUE	1,068	1,113	1,130				
OPERATING EXPENSE							
Personal Services	525	664	637				
Supplies	53	63	75				
Other Services and Charges	185	195	236				
Depreciation, Non-Contributed Plant	87	89	92				
Charges From Other Departments	62	81	90				
TOTAL OPERATING EXPENSE *	912	1,092	1,130				
OPERATING INCOME (LOSS)	156	21	-0-				
* Depreciation of Contributed Plant Not Included							
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Utility Budget Year Division . 1991 Municipal Airport Merrill Field

Municipality of Anchorage

	Year: 1989	Year: 1990	Year: 1991	
Line Item Description	Actual	Pro-Forma	Budget	
NON-OPERATING REVENUE				
Sale of Specifications			1	
Interest Revenue	24	31	48	
Disposition of Assets			2	
TOTAL NON-OPERATING REVENUE	24	31	51	
NON-OPERATING EXPENSE		•		
Interest on Long-Term Debt	1			
TOTAL NON-OPERATING EXPENSE	1		-	
NON-OPERATING INCOME	23	31	51	
NET INCOME REGULATORY	179	52	51	
LESS: DEPRECIATION OF CONTRIBUTED PLANT	718	727	740	
NET INCOME (LOSS) FOR GOVERNMENT FINANCIAL REPORTING	(539)	(675)	(689)	
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Utility	Division Budget Yea							
Municipal Airport	Merril:	Merrill Field						
Municipality of Anchorage Financial Data (Dollars in Thousands)								
Line Item Description		Year: 1989 Actual	Year: 1990 Pro-Forma	Year: 1991 Budget				
STATEMENT OF CHANGES IN FINANCIAL POSITION								
SOURCE OF FUNDS: Net Income Regulatory Less: Depreciation, Contributed Plant Net Income (Loss) Depreciation Contributions, Other Governments Decrease in Restricted Special Funds & Rec Increase in Liabilities Payable, Restr Spe	179 (718) (539) 806 1,050 1,317	52 (727) (675) 815 1,072 733 1,945	51 (740) (689) 832 726 186 					
USE OF FUNDS: Additions to Airport Plant Reduction of Long Term Obligations Increase in Restricted Special Funds & Red Decrease in Liabilities Payable, Restr Spe Total Use of Funds	822 131 223 1,176	791 158 949	982 131 1,113					
Increase (Decrease) in Working Capital		(141)	996	(58)				
Working Capital, January 1		(782)	(641)	. 355				
Working Capital, December 31		(641)	355	297				
DETAIL OF CASH BALANCE:								
Equity in General Cash Pool Equity in Construction Cash Pool	(576) 910	(349) 704	(344) 641					
Total Cash Balance, December 31		334	355	297				
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Utility Municipal Airport	Division Merrill Field					
manicipal milyort			1991			
	Municipality of Anci Financial Data	orage (Dollars in Thousands)		
Line Item Description	Yea	r: 1989 Actual	Year: 1990 Pro-Forma	Year: 1991 Budget		
STATEMENT OF CHANGES IN FUND EQUITY						
Balance, January 1	:	9,538	30,049	30,446		
Net Income Regulatory Less: Depreciation, Contributed Net Income (Loss) Contributions Received		179 (718) (539) 1,050	52 (727) (675) 1,072	51 <u>(740)</u> (689) 726		
Balance, December 31	:	30,049	30,446	30,483		
Detail of Fund Equity:						
Retained Earnings Contributed Capital		2,039 28,010	1,364 29,082	675 29,808		
Fund Equity, December 31		30,049	30,446	30,483		
•						
			·			
•						
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Airport Capital Budget

The Federal Aviation Administration Airport Improvement Program will continue to be a principal source of capital funding for Merrill Field in 1991. Funding from this grant program will be approximately \$1.3 million for 1991. Proposed funding for the construction of the Public Aviation Facility will be \$4.5 million in state grant funds. Operation and maintenance costs are expected to be paid from revenues derived from the facility and other airport lands, buildings, and concessionaire fees. Airport lease and tiedown fees are not anticipated to be increased because of the Public Aviation Facility.

Capita1	Budget	and	Program	- (000)			
1991–1996							

Land Improvements Land Acquisition	370 500	1,500	- 500	500		
Building & Equipment	4,564 370		21			100
Runways/Taxiways				700		1,200
Apron Improvements	\$ 535	\$ 25	\$	\$ 100	\$1,200	\$
Category	1991	1992	1993	<u>1994</u>	1995	1996

MUNICIPAL AIRPORT 1991 CAPITAL IMPROVEMENT BUDGET FINANCIAL SUMMARY Dollars in Thousands

Project Category	1991 Total Project Cost	Revenue Bonds	Opera- tions	State Grants	Federal Grants
Apron Improvements	535		52		483
Runways/Taxiways					
Building & Equipment	4,564		64	4,500	
Land Improvements	370		56		314
Land Acquisition	500		31		469
TOTAL CIP PROGRAM	5 ,9 69		203	4,500	1,266

MUNICIPAL AIRPORT 1991-1996 CAPITAL IMPROVEMENT PROJECT FINANCIAL SUMMARY Dollars in Thousands

Project Category	1991	1992	1993	1994	1995	1996	Revenue Bonds	Opera- tions	State Grants	Federal Grants	Total
Apron Improvements	535	25		100	1,200			158		1,702	1,860
Runways/Taxiways				700		1,200	COLLA STATE OFFICE	119		1,781	1,900
Building & Equipment	4,564		21			100		185	4,500		4,685
Land Improvements	370							56		314	370
Land Acquisition	500	1,500	500	500				187		2,813	3,000
TOTAL CIP PROGRAM	5 .96 9	1,525	521	1,300	1,200	1,300		705	4,500	6,610	11,815
SOURCE OF FUNDING:											
Revenue Bonds		 -									
General Bonds											
Operations	203	119	52	81	75	175		705			705
State Grants	4,500	<u>-</u>			-		-		4,500		4,500
Federal Grants	1,266	1,406	469	1,219	1,125	1,125				6,610	6,610
TOTAL FUNDING	5,969	1,525	521	1,300	1,200	1,300		705	4,500	6,610	11,815

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BUDGET YEAR PROJECTS Utility Municipal Airport								
				Fun	ding			
Project Category	Project Title	Location	Bonds G-GO Bonds R-Rev Bonds	Operations	Grants F-Federal S-State	Total		
Apron Improvements	Multi-Purpose Air- craft Apron	Block 7		32	483=F	515		
	Electrify 24 Tiedown Spaces	Block 9		20		20		
Prepared by	Date	Total	G R	52	4 8 3 F	535		

Form 5

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BUDGET YEAR PROJECTS Utility Municipal Airport							
	Project Title						
Project Category		Location	Bonds G-GO Bonds R-Rev Bonds	G-GO Bonds Operations F-Federal		Total	
Building/Equip Imprvs	Public Aviation Facility	Block 2, Lot 7			4,500=S	4,500	
	Renovate Control Tower Plumbing	Control Tower		30		30	
	Vehicle Replacement	Airport Manager		19		19	
	Miscellaneous Equip- ment	Various		15		15	
			G	64	F	, cc.	
Prepared by	Date	Total	R	04	4,500 S	4,564	

Utility Municipal A	BUDGET YEAR PROJECTS Utility Municipal Airport						
	Project Title						
Project Category		Location	Bonds G-GO Bonds R-Rev Bonds	Operations	Grants F-Federal S-State	Total	
Land Improvements	Security Fencing	Various		15	220= F	235	
	Erosion/Dust Control	Various		6	94=F	100	
	Tourist Viewing Area	Block 14		35		35	
						:	
1							
		<u> </u>	G		314 F		
Prepared by	Date	Total	R	56	s	370	

BUDGET YEAR PROJECTS Budget Year 1991								
				Fund	ding			
Project Category	Project Title	Location	Bonds G-GO Bonds R-Rev Bonds	Operations	Grants F-Federal S-State	Total		
Land Acquisition	Acquire Orca Street Property	Western Boundary		31	469≂F	500		
						i		
	,							
				<u> </u>				
			G	31	469 F	500		
Prepared by	Date	Total	R	31	s			

Utility Municipal Ai	rport	FUTURE CAPITAL PROJECT	ΓS			Bud	dget Year 1991	
Project Category	Project Title	!	BUDGET BY YEAR					
	Project Title		1992	1993	1994	1995	1996	
Apron Improvements	Overnight Aircraft Parking Improvements	Block 10	25=0					
	Aircraft Refueling Apron	Block 7			94= F 6=0			
	Construct Apron E-4 & Taxiway D-2	Block 10					1,125=F 75=0	
	Source of Fu							
·		Revenue Bonds						
		Operations State Grants	25		6	 	75	
	·	Federal Grants			94	<u> </u>	1,125	
Prepared by	Date	Total	25		100		1,200	

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Utility <u>Municipal Ai</u>	rport	FUTURE CAPITAL PROJECT	S		****	Bu	dget Year 1991		
Project Category	Project Title	Location		BUDGET BY YEAR					
	,,,,,,,,	Location	1992	1993	1994	1995	1996		
Runway/Taxiway Imprvs	Reconstruct Taxiways E-1 and E-2	Taxiway E-1 & E-2			656=F 44=0				
	Construct Taxiways D-2 and F-1	Taxiway D-2 & F-1					1,125=F 75=0		
	•								
	Source of Fu	nding: G.O. Bonds							
	,	Revenue Bonds							
		Operations			44		75		
		State Grants Federal Grants		- -					
Prepared by	Date	Total			656		1,125		
					700		1,200		

Utility <u>Municipal A</u>	irport	FUTURE CAPITAL PROJECT	ΓS			Bu	dget Year 1991
Project Category	Project Title	Location		BU	EAR		
			1992	1993	1994	1995	1996
Building & Equipment	Vehicle Replacement	Airport Maintenance		21=0			
	Pilot Briefing Room	Block 10		a d			100=0
			}				
	Source of Fur						
·		Revenue Bonds Operations					<u> </u>
		State Grants		21	 		100
		Federal Grants				,,,	
Prepared by	Date	Total		21			100

Form 3

FUTURE CAPITAL PROJECTS Utility Municipal Airport							В	udget Year 1991
Project Category	Project Title	ject Title Location			AR			
				1992	1993	1994	1995	1996
Land Acquisition	Acquire Orca Street Property	Weste	rn Boundary	1,406=F 94=0	469=F 31=0	469=F 31=0		
		:						
						:		
	Source of Fu	nding:	G.O. Bonds					
			Revenue Bonds Operations State Grants	94	31	31		
D	.		Federal Grants	1,406	469	469		
Prepared by	Date		Total	1,500	500	500		

