

ANCHORAGE TELEPHONE UTILITY

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**ANCHORAGE TELEPHONE UTILITY
OPERATING AND CAPITAL BUDGETS**

ANCHORAGE TELEPHONE UTILITY

ATU is the largest Municipally owned telephone utility in the United States and is ranked 22nd by number of access lines for 1989 by the United States Telephone Association. ATU provides telephone and data service on a fully digital network to approximately 119,829 access lines. All of ATU's central offices were connected with fiber optic cable in 1989 enabling us to more effectively serve the needs of our largest business customers.

Operating Budget

Today, the telephone industry is in a state of transition. The Federal Communications Commission (FCC) and the Alaska Public Utilities Commission (APUC) has made fundamental changes in the way telephone companies obtain their revenues. The impact in 1991 will be a \$3 million jurisdictional shift from intrastate and interstate toll to local service. In the future ATU will need to develop new sources of revenue to minimize the impact of competition, economic swings and "bypass" technology. "Bypass" technology gives large companies the ability to send voice and data messages through use of their own microwave radio network or private lines that directly access the long-distance network.

ATU continues to respond aggressively to these challenges. In 1990 ATU responded by developing and implementing a 5-year strategic plan. ATU has pared its workforce from a high of 1,047 in 1986 to 689 positions in 1990, a decrease of 34 percent. It is assumed that 5% or 33 positions will be vacant during the year.

| | 1989 <u>Actual</u> | 1990 <u>Pro Forma</u> | 1991 <u>Budget</u> |
|--|-----------------------|--------------------------|-----------------------|
| Operating and Non-Operating Revenue | \$101,615 | \$98,350 | \$92,980 |
| Operating and Non-Operating Expense | 94,313 | 95,278 | 88,937 |
| Net Income <Loss> before extraordinary & unusual items | 7,302 | 3,072 | 4,043 |
| Unusual and Extraordinary items | <u><21,748></u> | <u>0</u> | <u>0</u> |
| Net Income (Loss) | \$<14,446> | \$ 3,072 | \$ 4,043 |
| Workforce - Year-End | 657 | 655 | 630 |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 |
|--|----------|---------------------|
|--|----------|---------------------|

1991 Budget Impacts**Operating**

- Anchorage recession has stabilized and access lines are projected to grow by 2% in 1991.
- Toll revenues will decrease \$ 3 million in 1991 due to regulatory changes.
- Reduced expense levels result in lower toll revenues.

Capital

- The capital programs will maintain the network rather than change or expand it. Major technology changes are on the horizon, but are not reflected in the 1991 budget; due to the uncertainty of the timing of and the dollar magnitude of the projects.

MUNICIPALITY OF ANCHORAGE

Utility

ANCHORAGE TELEPHONE UTILITY

Division

Budget Year
19911991 Budget AssumptionsRate Increase

No rate increases are forecast for 1991.

Salaries and Benefits

Employment levels for 1991 will decrease 26 positions with the size of the workforce being matched to the operating requirements of ATU. A 5% vacancy rate is included.

Benefits are projected at 37% based on 1990 experience for medical benefits, FICA, retirement and worker's compensation.

Proposed reductions in salaries and benefits totaling \$3.7 million are included. If these concessions are not realized, ATU's budget will need to be increased and a rate increase implemented in 1991.

Inflation

Inflation for 1991 on non-labor is assumed at 4%.

Debt Service Interest Rates

ATU plans to sell \$15 million in revenue bonds in 1990. Interest rates are assumed at 7.75%

Interest Income

General cash pool investment is calculated at an interest rate of 7.5%.

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 |
|---|----------|---------------------|
| <p data-bbox="128 248 758 280">Continued 1991 Budget Assumptions</p> <p data-bbox="165 315 663 347"><u>Intragaovernmental Charges</u></p> <p data-bbox="165 380 1898 477">Budget estimates are based on the 1990 budget received from general government departments. These are calculated according to agreed upon allocation methodologies. Self insurance is included in ATU's benefit rate; therefore it is not included in the IGC's.</p> <p data-bbox="165 509 984 542"><u>Municipal Utility Service Assessment (MUSA)</u></p> <p data-bbox="165 574 1881 639">MUSA mill rates are projected to increase 5% during 1991. Payment will also include 1.25% of the gross revenue from regulated services.</p> <p data-bbox="165 672 701 704"><u>Utility Revenue Distribution</u></p> <p data-bbox="165 737 1955 769">Utility revenue distribution is planned at \$2,500,000 per the Office of Management and Budget.</p> | | |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | | Division | | | | | Budget Year 1991 |
|--|-------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| <u>WORKFORCE PROJECTION</u> | | | | | | | |
| <u>FULL-TIME POSITIONS</u> | <u>1990</u> | <u>1991</u> | <u>1992</u> | <u>1993</u> | <u>1994</u> | <u>1995</u> | <u>1996</u> |
| Network Services | 220 | 224 | 224 | 224 | 224 | 224 | 224 |
| Finance & Admin Services | 101 | 98 | 98 | 98 | 98 | 98 | 98 |
| Utility Services | 279 | 282 | 282 | 251 | 251 | 251 | 251 |
| ATU Services | 50 | 35 | 35 | 35 | 35 | 35 | 35 |
| General Manager | 28 | 21 | 21 | 21 | 21 | 21 | 21 |
| | — | — | — | — | — | — | — |
| Total | 678 | 660 | 660 | 629 | 629 | 629 | 629 |
| <u>TEMPORARY POSITIONS</u> | | | | | | | |
| Utility Services | 11 | 3 | 3 | 3 | 3 | 3 | 3 |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | | Budget Year 1991 |
|---|----------------------|-------------------------|----------------------|
| Municipality of Anchorage Financial Data | | | |
| SUMMARY | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| Line Item Description | | | |
| (\$ in thousands) | | | |
| <u>Operating Results</u> | | | |
| REVENUE | 101,615 | 98,350 | 92,980 |
| EXPENSE | <u>94,313</u> | <u>95,278</u> | <u>88,937</u> |
| NET INCOME (LOSS) BEFORE UNUSUAL & EXTRAORDINARY ITEMS | <u>7,302</u> | | |
| NET INCOME (LOSS) | <14,446> | 3,072 | 4,043 |
| <u>Capital Spending</u> | | | |
| CENTRAL OFFICE EQUIPMENT | 2,274 | 4,405 | 5,795 |
| NETWORK CHANNEL TERM EQUIPMENT | 111 | 260 | 0 |
| OUTSIDE PLANT EQUIPMENT | 3,276 | 6,684 | 3,589 |
| INSTALLATION | 915 | 1,210 | 1,150 |
| BUILDING AND GROUNDS | 753 | 669 | 510 |
| PERSONAL COMPUTERS | 62 | 470 | 440 |
| VEHICLES | 0 | 581 | 749 |
| COMPANY OFFICIAL EQUIPMENT | 27 | 42 | 273 |
| FURNITURE & SMALL TOOLS | 75 | 166 | 176 |
| CUSTOMER PREMISE EQUIPMENT FOR RENT | 627 | 1,376 | 1,000 |
| CELLULAR TELEPHONE | 558 | 152 | 202 |
| COMPUTER SOFTWARE | <u>168</u> | <u>750</u> | <u>1,348</u> |
| CAPITAL IMPROVEMENT BUDGET | 8,846 | 16,765 | 15,232 |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 | |
|---|----------------------|-------------------------|----------------------|
| Municipality of Anchorage Financial Data | | | |
| DEBT SERVICE COVERAGE | | | |
| Line Item Description | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| (\$ in thousands) | | | |
| Net Income (Loss) | 7,302 | 3,072 | 4,043 |
| Depreciation | 15,836 | 16,955 | 16,710 |
| Municipal Utilities Services Assessment | 4,773 | 4,693 | 4,605 |
| Interest on Funded Debt | 11,244 | 11,166 | 10,948 |
| Other | <u>1,529</u> | <u>2,010</u> | <u>1,763</u> |
| Net Available for Debt Service | 40,684 ===== | 37,896 ===== | 38,069 ===== |
| Revenue Bond Debt Service | | | |
| Interest on Funded Debt | 11,244 | 11,166 | 10,948 |
| Principal Payment | <u>10,915</u> | <u>11,760</u> | <u>12,913</u> |
| TOTAL DEBT SERVICE | 22,159 ===== | 22,926 ===== | 23,861 ===== |
| Debt Service Coverage Ratio | 1.84 | 1.65 | 1.60 |
| Required Debt Coverage Ratio | 1.40 | 1.40 | 1.40 |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 | |
|--|----------------------|---|----------------------|
| STATEMENT OF REVENUE AND EXPENSES | | Municipality of Anchorage Financial Data | |
| Line Item Description | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| (\$ in thousands) | | | |
| <u>REVENUE</u> | | | |
| <u>REVENUE FROM SERVICES</u> | | | |
| Subscriber Line/MDC | 24,909 | 24,440 | 24,716 |
| Public Telephone | 1,406 | 1,500 | 1,400 |
| Toll Service | 41,633 | 38,800 | 35,633 |
| Directory Advertising | 15,093 | 15,352 | 14,933 |
| Rent of Equipment | 4,600 | 4,975 | 4,003 |
| Directory Assistance | 0 | 1,100 | 900 |
| Total Revenue from Services | 87,641 | 86,167 | 81,585 |
| <u>REVENUE FROM SALES</u> | | | |
| Sales and Financial Leases | 2,735 | 2,648 | 4,069 |
| <u>OTHER REVENUE</u> | | | |
| Billing & Collection | 1,420 | 1,100 | 1,123 |
| Maintenance/Installations | 3,857 | 3,726 | 3,628 |
| Other Revenue from Operations | 660 | 1,275 | 1,525 |
| Interest Income | 6,443 | 4,674 | 2,350 |
| Total Other Revenue | 12,380 | 10,775 | 8,626 |
| <u>UNCOLLECTIBLES</u> | | | |
| | <1,141> | <1,240> | <1,300> |
| TOTAL REVENUE | 101,615 | 98,350 | 92,980 |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 | |
|--|----------------------|-------------------------|----------------------|
| Municipality of Anchorage Financial Data | | | |
| STATEMENT OF REVENUE AND EXPENSES | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| Line Item Description | | | |
| EXPENSES | | | |
| COST OF GOODS SOLD | | | |
| Cost of Goods Sold | 1,655 | 1,300 | 1,300 |
| EXPENSES | | | |
| Plant Specific Operations | 14,922 | 16,077 | 15,850 |
| Plant Non-specific Operations | 6,215 | 6,095 | 4,714 |
| Customer Operations | 16,078 | 15,734 | 15,745 |
| Corporate Operations | 10,816 | 11,589 | 9,189 |
| Installation & Maintenance | 5,186 | 5,502 | 3,503 |
| Marketing & Sales Administration | 1,983 | 982 | 1,575 |
| Indirect Expense | 3,481 | 3,204 | 2,989 |
| Anchorage Economic Development Commission | 90 | 84 | 45 |
| Total Direct Expense | 58,771 | 59,267 | 53,610 |
| DEPRECIATION, TAXES AND INTEREST | | | |
| Depreciation | 15,836 | 16,955 | 16,710 |
| Municipal Utility Service Assessment | 4,772 | 4,693 | 4,604 |
| Interest on Funded Debt | 11,244 | 11,166 | 10,948 |
| Other Interest Expense | 1,819 | 1,547 | 1,562 |
| Total Other Expenses | 33,671 | 34,361 | 33,824 |
| CELLULAR LOSS | 216 | 350 | 203 |
| TOTAL EXPENSES | 94,313 | 95,278 | 88,937 |
| Net Income before Unusual & Extraordinary Item | 7,302 | 3,072 | 4,043 |
| Unusual & Extraordinary Items | <21,748> | 0 | 0 |
| NET INCOME (LOSS) | <14,446> ===== | 3,072 ===== | 4,043 ===== |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 | |
|---|----------------------|-------------------------|----------------------|
| Municipality of Anchorage Financial Data | | | |
| SOURCES AND USES OF CASH | | | |
| Line Item Description | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| SOURCES OF CASH: (\$ in thousands) | | | |
| Net Income (Loss) | <14,446> | 3,072 | 4,043 |
| Depreciation & Amortization | 16,536 | 17,930 | 17,671 |
| Bond Proceeds | 0 | 13,122 | 0 |
| Increase in Current Liabilities | 25,598 | 0 | 0 |
| Decrease in Current Assets | 1,581 | 0 | 0 |
| Cash Transfer | 532 | 0 | 0 |
| Total Sources of Cash | 29,801 | 34,124 | 21,714 |
| USES OF CASH: | | | |
| * Additions to Plant | 3,536 | 16,765 | 15,030 |
| Cellular Investment | 558 | 152 | 202 |
| Bond Principal Payment | 11,760 | 11,760 | 12,913 |
| Alascom Toll Settlement | 0 | 26,000 | 0 |
| Utility Revenue Distribution | 2,583 | 4,000 | 2,500 |
| Decrease in Liabilities | 288 | 0 | 0 |
| Increase in Non-Current Assets | 5,211 | 0 | 0 |
| Total Uses of Cash | 23,936 | 58,677 | 30,645 |
| Net Increase (Decrease) in Cash | 5,865 | <24,553> | <8,931> |
| Beginning Cash Balance, January 1 | 58,051 | 63,916 | 39,363 |
| Ending Cash Balance, December 31 | 63,916 | 39,363 | 30,432 |
| DETAIL OF CASH BALANCE: | | | |
| Bond Redemption Reserve | 19,509 | 22,511 | 23,868 |
| Equity in Construction Cash Pool | 0 | 0 | 0 |
| Equity in General Cash Pool | | | |
| Toll Settlement Reserve | 20,028 | 0 | 0 |
| Working Capital Reserve | 24,379 | 16,852 | 6,564 |
| TOTAL CASH BALANCE | 63,916 | 39,363 | 30,432 |

* Additions to plant for 1989 are net of the adjustment for excess capacity & retirements.

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | | Budget Year 1991 | |
|--|-------------------|----------------|-------------------------|-------------|
| RECONCILIATION OF 1990 PRO FORMA BUDGET TO 1991 BUDGET | | | | |
| Line Item Description | 1990 PRO FORMA | 1991 BUDGET | IMPACT TO NET INCOME | EXPLANATION |
| <u>REVENUE (\$ in thousands)</u> | | | | |
| <u>REVENUE FROM SERVICES</u> | | | | |
| Subscriber Line/MDC | 24,440 | 24,716 | 276 | A |
| Public Telephone | 1,500 | 1,400 | <100> | B |
| Toll Service | 38,800 | 35,633 | <3,167> | C |
| Directory Advertisig | 15,352 | 14,933 | <419> | D |
| Rent of Equipment | 4,975 | 4,003 | <972> | E |
| Directory Assistance | 1,100 | 900 | <200> | F |
| Total Revenue from Services | 86,167 | 81,585 | <4,582> | |
| <u>REVENUE FROM SALES</u> | | | | |
| Sales and Financial Leases | 2,648 | 4,069 | 1,421 | G |
| <u>OTHER REVENUE</u> | | | | |
| Billing and Collection | 1,100 | 1,123 | 23 | H |
| Installations | 3,726 | 3,628 | <98> | I |
| Other Revenue from Operations | 1,275 | 1,525 | 250 | J |
| Interest Income | 4,674 | 2,350 | <2,324> | K |
| Total Other Revenue | 10,775 | 8,626 | <2,149> | |
| <u>UNCOLLECTIBLES</u> | <1,240> | <1,300> | <60> | L |
| TOTAL REVENUE | 98,350 | 92,980 | <5,370> | |

MUNICIPALITY OF ANCHORAGE

| | | | | |
|--|-------------------|----------------|-------------------------|-------------|
| Utility ANCHORAGE TELEPHONE UTILITY | Division | | Budget Year 1991 | |
| RECONCILIATION OF 1990 PRO FORMA BUDGET TO 1991 BUDGET | | | | |
| Line Item Description | 1990 PRO FORMA | 1991 BUDGET | IMPACT TO NET INCOME | EXPLANATION |
| EXPENSES | | | | |
| COST OF GOODS SOLD (\$ in thousands) | | | | |
| Cost of Goods Sold | 1,300 | 1,300 | 0 | |
| LABOR AND MATERIALS & SUPPLIES | | | | |
| Labor | 37,107 | 31,524 | 5,583 | M |
| Materials & Supplies | 13,856 | 14,088 | <232> | N |
| Equal Access Amortization | 105 | 105 | 0 | |
| Intragovernmental Charges | 8,192 | 7,954 | 238 | O |
| Anchorage Economic Development Comm | 84 | 45 | 39 | P |
| Total Labor and Materials and Supplies | 59,344 | 53,716 | 5,628 | |
| DEPRECIATION, TAXES AND INTEREST | | | | |
| Depreciation | 16,955 | 16,710 | 245 | Q |
| Municipal Utility Service Assessment | 4,693 | 4,604 | 89 | R |
| Interest Expense | 12,636 | 12,404 | 232 | S |
| Total Other Expenses | 34,284 | 33,718 | 566 | |
| CELLULAR LOSS | 350 | 203 | 147 | T |
| TOTAL EXPENSES | 95,278 | 88,937 | 6,341 | |
| NET INCOME (LOSS) | 3,072 | 4,043 | 971 | |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 |
|--|----------|---------------------|
| RECONCILIATION OF 1990 PRO FORMA TO 1991 BUDGET EXPLANATION OF VARIANCE | | |
| <p>A. Increase due to projected growth in access lines.</p> <p>B. Decrease in revenue from public telephone use.</p> <p>C. Decrease in toll revenues due are primarily due to 1991 regulated jurisdictional shifts.</p> <p>D. Decrease in sales to the Anchorage business community.</p> <p>E. Decrease in Customer Premise Equipment rents due to the continued increase in private ownership.</p> <p>F. Decrease in use of Directory Assistance due to charge for service.</p> <p>G. Increase in Customer Premise Equipment installation revenue due to more aggressive marketing and statewide expansion of sales.</p> <p>H. Slight increase in Billing & Collection revenue.</p> <p>I. Decrease due to increased competition since deregulation.</p> <p>J. Increase in miscellaneous revenue such as leases, rents, and late fees.</p> <p>K. Decrease in interest due to reduced cash balances.</p> <p>L. Uncollectible accounts are expected to increase as ATU's access lines increase.</p> <p>M. Labor savings projected by OMB and the elimination of 26 positions result in reduced labor. If the projected savings are not achieved, ATU's budget will need to be increased.</p> | | |

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| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 |
|---|----------|---------------------|
| RECONCILIATION OF 1990 PROFORMA TO 1991 BUDGET EXPLANATION OF VARIANCE | | |
| N. Increase due to contracts for services for line card repair and pole rental contracts provided by outside vendors. | | |
| O. Intragovernmental charges were budgeted at 1990 level with a downward adjustment for MISD. | | |
| P. ATU will fund the Anchorage Economic Development Commission at a reduced level. | | |
| Q. Decreased spending on plant. | | |
| R. Proposed MUSA calculation for 1991; 5% increase in projected mill rates plus 1.25% of the gross revenues for regulated services. Gross revenues for 1990 are projected at lower levels than 1989. | | |
| S. Decrease in interest on funded debt due to delaying bond sale until fourth quarter and reducing amount to \$15 million. | | |
| T. Decrease in cellular operating loss. | | |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | | Division | Budget Year 1991 |
|---|----------------------|-------------------------|----------------------|
| Municipality of Anchorage FUND EQUITY BALANCE Financial Data | | | |
| Line Item Description | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| (\$ in thousands) | | | |
| Balance January 1 | 106,026 | 88,997 | 88,069 |
| Net Income (Loss) | <14,446> | 3,072 | 4,043 |
| Utility Revenue Distribution | <2,583> | <4,000> | <2,500> |
| Balance December 31 | 88,997 ===== | 88,069 ===== | 89,612 ===== |
| Detail of Fund Equity | | | |
| Retained Earnings | 88,997 | 88,069 | 89,612 |
| Contributed Capital | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Fund Equity (December 31) | 88,997 ===== | 88,069 ===== | 89,612 ===== |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | | Division | Budget Year 1991 |
|---|----------------------|-------------------------|----------------------|
| Municipality of Anchorage Financial Data | | | |
| KEY FINANCIAL RATIOS | | | |
| Line Item Description | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| Current Ratio | 1.13 | 1.19 | .77 |
| Debt/Equity | 64/36 | 65/35 | 63/37 |
| Rate of Return (%) (Regulated) | 7.70% | 6.45% | 6.56% |
| Debt Service Coverage (times) | 1.84 | 1.65 | 1.60 |
| Operating Margin (regulated - %) | 19.4% | 16.7% | 18.0% |
| Net Profit Margin (total company - % - before extraordinary and unusual items) | 7.2% | 3.1% | 4.4% |
| Net Profit Margin (after extraordinary and unusual items) | <14.2%> | 3.1% | 4.4% |

MUNICIPALITY OF ANCHORAGE

| | | | |
|---|----------------------|-------------------------|----------------------|
| Utility ANCHORAGE TELEPHONE UTILITY | Division | | Budget Year 1991 |
| Municipality of Anchorage Financial Data | | | |
| KEY OPERATING RATIOS | | | |
| Line Item Description | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| Access Lines (average) | 117,073 | 119,829 | 121,342 |
| Regulated Operating Revenue Per Access Line (\$) | 718 | 689 | 651 |
| Regulated Operating Expenses Per Access Line (\$) | 578 | 574 | 534 |
| Toll Revenue Per Access Line (\$) | 356 | 324 | 294 |
| Local Revenue Per Access Line (\$) | 225 | 217 | 215 |
| Net Book Cost Per Access Line (\$) | 1,677 | 1,636 | 1,706 |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 | |
|---|----------------------|-------------------------|----------------------|
| Municipality of Anchorage Financial Data | | | |
| EXPENSE DETAIL BY TYPE | | | |
| Line Item Description | Year: 1989 Actual | Year: 1990 Pro Forma | Year: 1991 Budget |
| <u>EXPENSES</u> | | | |
| LABOR | 37,063 | 37,107 | 31,524 |
| MATERIALS, SUPPLIES & CONTRACTS | 14,010 | 13,856 | 14,088 |
| INTRAGOVERNMENTAL CHARGES | 7,502 | 8,192 | 7,954 |
| COST OF GOODS SOLD | 1,655 | 1,300 | 1,300 |
| DEPRECIATION | 15,836 | 16,955 | 16,710 |
| EQUAL ACCESS AMORTIZATION | 105 | 105 | 105 |
| MUNICIPAL UTILITIES SERVICES ASSESSMENT | | | |
| - MILL RATE | 3,694 | 3,674 | 3,594 |
| - 1.25 % ASSESSMENT | 1,078 | 1,019 | 1,010 |
| INTEREST AND AMORTIZATIONS | 13,064 | 12,636 | 12,404 |
| ANCHORAGE ECONOMIC DEVELOPMENT COMMISSION | 90 | 84 | 45 |
| TOTAL EXPENSES | 94,097 | 94,928 | 88,734 |
| CELLULAR LOSS | 216 | 350 | 203 |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | | | | | Budget Year 1991 |
|--|-------------|-------------|-------------|-------------|-------------|---------------------|
| | | | | | | |
| RESOURCE IMPACTS LONG RANGE FORECAST (\$ in thousands) | | | | | | |
| | <u>1991</u> | <u>1992</u> | <u>1993</u> | <u>1994</u> | <u>1995</u> | <u>1996</u> |
| Revenue | 92,980 | 95,101 | 93,629 | 99,544 | 102,069 | 103,576 |
| Expenses | 88,937 | 86,775 | 86,759 | 88,500 | 90,709 | 91,879 |
| Net Income | 4,043 | 8,326 | 6,870 | 11,044 | 11,360 | 11,697 |
| | | | | | | |
| Regulated Rate of Return | 6.56% | 6.97% | 6.17% | 7.72% | 7.47% | 7.13% |
| Personnel | 663 | 663 | 632 | 632 | 632 | 632 |
| Capital Expenditure Budget | 15,232 | 14,325 | 14,137 | 12,966 | 12,593 | 13,219 |
| Bond Sales | 0 | 20,000 | 0 | 15,000 | 0 | 15,000 |

MUNICIPALITY OF ANCHORAGE

| Utility ANCHORAGE TELEPHONE UTILITY | Division | | | | | Budget Year 1991 | |
|--|-------------|-------------|-------------|-------------|-------------|---------------------|-------------|
| ANCHORAGE TELEPHONE UTILITY POSSIBLE RATE INCREASE FOR YEARS 1990 - 1996 | | | | | | | |
| | <u>1990</u> | <u>1991</u> | <u>1992</u> | <u>1993</u> | <u>1994</u> | <u>1995</u> | <u>1996</u> |
| Possible Local Telephone Rate Increase | 0% | 0% | 15.0% | 0% | 15.0% | 0% | 0% |
| Monthly Rate | \$8.60* | \$8.60 | \$9.89 | \$9.89 | \$11.37 | \$11.37 | \$11.37 |
| <p>Between 1986 and 1993, the FCC mandated a shift of costs from the interstate toll jurisdiction to the local rate payer. It is anticipated that the APUC will mandate similar shifts from the intrastate jurisdiction to the local rate payer beginning in 1990 and continuing through 1993. Between 1990 and 1993, these shifts equate to an annual local rate increase of approximately \$3 million. The \$3 million represents a smaller percent of local revenue as the local revenue base increases each year.</p> <p>Although the FCC mandated shifts began in 1986, ATU did not request an increase in local rates until 1988. In July 1989, the 1988 interim local rate increase was replaced by a permanent rate increase of 9.42%.</p> <p>* Rate shown is the weighted average single party residential rotary service and does not include additional charges for customer premise equipment.</p> | | | | | | | |

MUNICIPALITY OF ANCHORAGE

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|--|----------|---------------------|
| Utility ANCHORAGE TELEPHONE UTILITY | Division | Budget Year 1991 |
|--|----------|---------------------|

1991 CAPITAL IMPROVEMENT BUDGET FINANCIAL SUMMARY

| <u>PROJECT TITLE</u> | <u>PROJECT COST</u> | <u>REVENUE</u> | <u>G. O. BONDS</u> | <u>OPERATIONS</u> | <u>STATE GRANT</u> | <u>FEDERAL GRANT</u> |
|----------------------------|-------------------------|----------------|------------------------|-------------------|------------------------|--------------------------|
| Central Office Equipment | \$ 5,795 | \$ -0- | \$2,000 | \$ 3,795 | \$ -0- | \$ -0- |
| Network Channel Term Equip | -0- | -0- | -0- | -0- | -0- | -0- |
| Outside Plant Systems | 3,589 | -0- | -0- | 3,589 | -0- | -0- |
| Installation | 1,150 | -0- | -0- | 1,150 | -0- | -0- |
| Buildings & Grounds | 510 | -0- | -0- | 510 | -0- | -0- |
| Personal Computers | 440 | -0- | -0- | 440 | -0- | -0- |
| Vehicle Services | 749 | -0- | -0- | 749 | -0- | -0- |
| Company Official Equipment | 273 | -0- | -0- | 273 | -0- | -0- |
| Furniture & Tools | 176 | -0- | -0- | 176 | -0- | -0- |
| Customer Premise Equipment | 1,000 | -0- | -0- | 1,000 | -0- | -0- |
| Cellular Service | 202 | -0- | -0- | 202 | -0- | -0- |
| Computer Software | 1,348 | -0- | -0- | 1,348 | -0- | -0- |
| TOTAL | \$15,232 | \$ -0- | \$2,000 | \$13,232 | \$ -0- | \$ -0- |

MUNICIPALITY OF ANCHORAGE

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|--|----------|----------|----------|----------|----------|---------------------|
| Utility ANCHORAGE TELEPHONE UTILITY | Division | | | | | Budget Year 1991 |
| CAPITAL IMPROVEMENT PROJECTIONS | | | | | | |
| 1991 THROUGH 1996 | | | | | | |
| PROJECT TITLE | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 |
| Central Office Equipment | \$ 5,795 | \$ 3,500 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 |
| Outside Plant Equipment | 3,589 | 5,000 | 5,000 | 4,500 | 4,500 | 5,000 |
| Network Channel Terminating Equipment | 0 | 0 | 0 | 0 | 0 | 0 |
| Installation | 1,150 | 1,150 | 1,150 | 1,200 | 1,200 | 1,200 |
| Building and Grounds | 510 | 410 | 570 | 400 | 450 | 500 |
| Personal Computers | 440 | 500 | 500 | 500 | 500 | 500 |
| Vehicles | 749 | 900 | 950 | 1,000 | 1,000 | 1,000 |
| Company Official Equipment | 273 | 95 | 70 | 75 | 80 | 85 |
| Furniture and Tools | 176 | 180 | 182 | 181 | 183 | 181 |
| Customer Premise Equipment for Rent | 1,000 | 1,075 | 1,150 | 1,250 | 1,325 | 1,400 |
| Cellular Telephone | 202 | 282 | 332 | 327 | 322 | 320 |
| Computer Software | 1,348 | 1,233 | 1,233 | 533 | 33 | 33 |
| Total Funding | \$15,232 | \$14,325 | \$14,137 | \$12,966 | \$12,593 | \$13,219 |
| ===== | | | | | | |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|----------------------|----------|---------|------------|--------|---------|
| | | | Bonds | Operations | Grants | Total |
| Central Office Equipment | Switching Systems | Various | \$2,000 | \$ 777 | | \$2,777 |
| | Carrier Inter-office | Various | | 310 | | 310 |
| | Carrier Subscriber | Various | | 628 | | 628 |
| | Carrier Misc. | Various | | 516 | | 516 |
| | Fiber Optics | Various | | 1,136 | | 1,136 |
| | Test Equipment | Various | | 48 | | 48 |
| | Special Projects | Various | | 380 | | 380 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | \$2,000 | \$3,795 | | \$5,795 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|--------------------|----------|---------|------------|--------|---------|
| | | | Bonds | Operations | Grants | Total |
| Outside Plant Equipment | Terminals | Various | | \$88 | | \$88 |
| | Air Pressure | Various | | 120 | | 120 |
| | New Buildings | Various | | 62 | | 62 |
| | Sub-Divisions | Various | | 200 | | 200 |
| | Rearrangements | Various | | 303 | | 303 |
| | Cable Additions | Various | | 300 | | 300 |
| | Duct Systems | Various | | 26 | | 26 |
| | Trunks | Various | | 24 | | 24 |
| | Pair Gain | Various | | 33 | | 33 |
| | Undergrounding | Various | | 66 | | 66 |
| | Distribution Areas | Various | | 1,117 | | 1,117 |
| | Fiber Optics | Various | | 600 | | 600 |
| | Miscellaneous | Various | | 650 | | 650 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$3,589 | | \$3,589 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|------------------------------|----------|---------|------------|--------|---------|
| | | | Bonds | Operations | Grants | Total |
| Installation & Repair | Pay Stations | Various | | \$250 | | \$250 |
| | Sub-Division | Various | | 700 | | 700 |
| | Subscriber Isol. Development | Various | | 200 | | 200 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$1,150 | | \$1,150 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|-------------------|------------------------------|----------|---------|------------|--------|-------|
| | | | Bonds | Operations | Grants | Total |
| Facility Services | Upgrade/Remodel | Various | | \$ 60 | | \$ 60 |
| | Maintenance & Beautification | | | 450 | | 450 |
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BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|--|---------------|----------|---------|------------|--------|-------|
| | | | Bonds | Operations | Grants | Total |
| PC's | PC's | Various | | \$440 | | \$440 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$440 | | \$440 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|---------------|----------|---------|------------|--------|-------|
| | | | Bonds | Operations | Grants | Total |
| Vehicles | Vehicles | | | \$749 | | \$749 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$749 | | \$749 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|-------------------|----------|---------|------------|--------|-------|
| | | | Bonds | Operations | Grants | Total |
| CO Official Equip | CO Official Equip | Various | | \$273 | | \$273 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$273 | | \$273 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|---------------|----------|---------|------------|--------|-------|
| | | | Bonds | Operations | Grants | Total |
| Furniture and Tools | Furniture | Various | | \$ 32 | | \$ 32 |
| | Tools | Various | | 144 | | 144 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$176 | | \$176 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|---------------|----------|---------|------------|--------|---------|
| | | | Bonds | Operations | Grants | Total |
| CPE | CPE | Various | | \$1,000 | | \$1,000 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$1,000 | | \$1,000 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|---------------|----------|---------|------------|--------|-------|
| | | | Bonds | Operations | Grants | Total |
| Cellular | Cellular | | | \$202 | | \$202 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$202 | | \$202 |

BUDGET YEAR PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| Project Category | Project Title | Location | Funding | | | |
|---|---------------|----------|---------|------------|--------|---------|
| | | | Bonds | Operations | Grants | Total |
| MISD | Hardware | Various | | \$ 33 | | \$ 33 |
| | Software | Various | | 1,315 | | 1,315 |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | | \$1,348 | | \$1,348 |

FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | |
|---|----------------------|----------------|----------------|---------|---------|---------|---------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 |
| Central Office Equipment | Swithcing Systems | Various | \$1,999 | \$1,735 | \$1,964 | \$2,059 | \$2,069 |
| | Switching Misc. | Various | 0 | 0 | 0 | 0 | 0 |
| | Carrier Inter-Office | Various | 85 | 85 | 85 | 85 | 85 |
| | Carrier Subscriber | Various | 200 | 200 | 200 | 200 | 200 |
| | Carrier Misc. | Various | 380 | 456 | 380 | 456 | 395 |
| | Fiber Optics | Various | 426 | 324 | 171 | 0 | 51 |
| | Operator Systems | | 210 | 0 | 0 | 0 | 0 |
| | Test Equipment | | 0 | 0 | 0 | 0 | 0 |
| | Microwave Radio | | 0 | 0 | 0 | 0 | 0 |
| | Special Projects | Various | 200 | 200 | 200 | 200 | 200 |
| Source of Funding | | G.O. Bonds | | | | | |
| | | Revenue Bonds | | | | | |
| | | Operations | | | | | |
| | | State Grants | | | | | |
| | | Federal Grants | | | | | |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | Total | \$3,500 | \$3,000 | \$3,000 | \$3,000 | \$3,000 |

Utility Anchorage Telephone Utility

FUTURE CAPITAL PROJECTS
(\$000 omitted)

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | |
|---|-----------------|----------------|----------------|---------|---------|---------|---------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 |
| Outside Plant Equipment | Terminals | Various | \$75 | \$99 | \$106 | \$112 | \$120 |
| | Air Pressure | Various | 126 | 159 | 168 | 176 | 183 |
| | New Buildings | Various | 110 | 269 | 311 | 328 | 354 |
| | Sub-Divisions | Various | 271 | 285 | 502 | 555 | 592 |
| | Rearrangements | Various | 260 | 352 | 307 | 393 | 729 |
| | Cable Additions | Various | 732 | 564 | 525 | 551 | 576 |
| | Duct Systems | Various | 27 | 29 | 30 | 37 | 41 |
| | Trunks | Various | 25 | 26 | 28 | 40 | 42 |
| | Pair Gain | Various | 35 | 36 | 52 | 80 | 272 |
| | Undergrounding | Various | 83 | 983 | 457 | 73 | 77 |
| | Distrib. Areas | Various | 1,319 | 1,392 | 1,462 | 1,600 | 1,500 |
| | Fiber Optic Cbl | Various | 1,523 | 479 | 262 | 150 | 404 |
| | Miscellaneous | Various | 414 | 327 | 290 | 405 | 110 |
| Source of Funding | | G.O. Bonds | | | | | |
| | | Revenue Bonds | | | | | |
| | | Operations | | | | | |
| | | State Grants | | | | | |
| | | Federal Grants | | | | | |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | Total | \$5,000 | \$5,000 | \$4,500 | \$4,500 | \$5,000 |

FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | |
|---|--------------------------|----------|----------------|---------|---------|---------|---------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 |
| Installation & Repair | Pay Stations | Various | \$250 | \$250 | \$300 | \$300 | \$300 |
| | Sub-Division Cable | Various | 750 | 750 | 750 | 750 | 750 |
| | Subscriber Isol. Dev. | Various | 150 | 150 | 150 | 150 | 150 |
| Source of Funding | | | G.O. Bonds | | | | |
| | | | Revenue Bonds | | | | |
| | | | Operations | | | | |
| | | | State Grants | | | | |
| | | | Federal Grants | | | | |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | | Total | \$1,150 | \$1,150 | \$1,200 | \$1,200 |

FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | |
|---|------------------------------|----------|----------------|-------|-------|-------|-------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 |
| Buildings and Grounds | Upgrade/Remodel | Various | \$60 | \$60 | \$ 0 | \$ 0 | \$ 0 |
| | Maintenance & Beautification | Various | 350 | 510 | 400 | 450 | 500 |
| Source of Funding | | | G.O. Bonds | | | | |
| | | | Revenue Bonds | | | | |
| | | | Operations | | | | |
| | | | State Grants | | | | |
| | | | Federal Grants | | | | |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | | Total | \$410 | \$570 | \$400 | \$450 |
| | | | | | | | \$500 |

FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | |
|---|---------------|----------|----------------|-------|-------|-------|-------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 |
| PC's | | PC's | 500 | 500 | 500 | 500 | 500 |
| Source of Funding | | | G.O. Bonds | | | | |
| | | | Revenue Bonds | | | | |
| | | | Operations | | | | |
| | | | State Grants | | | | |
| | | | Federal Grants | | | | |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | | Total | \$500 | \$500 | \$500 | \$500 |

FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | |
|---|---------------|----------|----------------|-------|---------|---------|---------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 |
| Vehicles | Vehicles | PSC | \$900 | \$950 | \$1,000 | \$1,000 | \$1,000 |
| Source of Funding | | | | | | | |
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| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | | Total | \$900 | \$950 | \$1,000 | \$1,000 |
| | | | | | | | |

FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | |
|---|-----------------|----------|----------------|------|------|------|------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 |
| CO Official Eqp | CO Official Eqp | Various | \$95 | \$70 | \$75 | \$80 | \$85 |
| Source of Funding | | | | | | | |
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| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | | | | | | |
| Total | | | \$95 | \$70 | \$75 | \$80 | \$85 |

Utility Anchorage Telephone Utility

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FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | | |
|---|---------------|----------|----------------|---------|---------|---------|---------|---------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 | |
| CPE | CPE | Various | \$1,075 | \$1,150 | \$1,250 | \$1,325 | \$1,400 | |
| Source of Funding | | | G.O. Bonds | | | | | |
| | | | Revenue Bonds | | | | | |
| | | | Operations | | | | | |
| | | | State Grants | | | | | |
| | | | Federal Grants | | | | | |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | | Total | \$1,075 | \$1,150 | \$1,250 | \$1,325 | \$1,400 |

FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | |
|---|---------------|----------|----------------|-------|-------|-------|-------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 |
| Cellular Telephone | Cellular | | \$282 | \$332 | \$327 | \$322 | \$320 |
| Source of Funding | | | | | | | |
| G.O. Bonds | | | | | | | |
| Revenue Bonds | | | | | | | |
| Operations | | | | | | | |
| State Grants | | | | | | | |
| Federal Grants | | | | | | | |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> Total | | | \$282 | \$332 | \$327 | \$322 | \$320 |

FUTURE CAPITAL PROJECTS
(\$000 omitted)

Utility Anchorage Telephone Utility

| PROJECT CATEGORY | PROJECT TITLE | LOCATION | BUDGET BY YEAR | | | | | |
|---|---------------|----------|----------------|---------|---------|-------|-------|------|
| | | | 1992 | 1993 | 1994 | 1995 | 1996 | |
| MIS | Hardware | Various | \$1,233 | \$1,233 | \$ 33 | \$ 33 | \$ 33 | |
| | Software | | 0 | 0 | 500 | 0 | 0 | |
| Source of Funding | | | G.O. Bonds | | | | | |
| | | | Revenue Bonds | | | | | |
| | | | Operations | | | | | |
| | | | State Grants | | | | | |
| | | | Federal Grants | | | | | |
| PREPARED BY <u>M. Reynolds</u> DATE <u>08/28/90</u> | | | Total | \$1,233 | \$1,233 | \$533 | \$33 | \$33 |