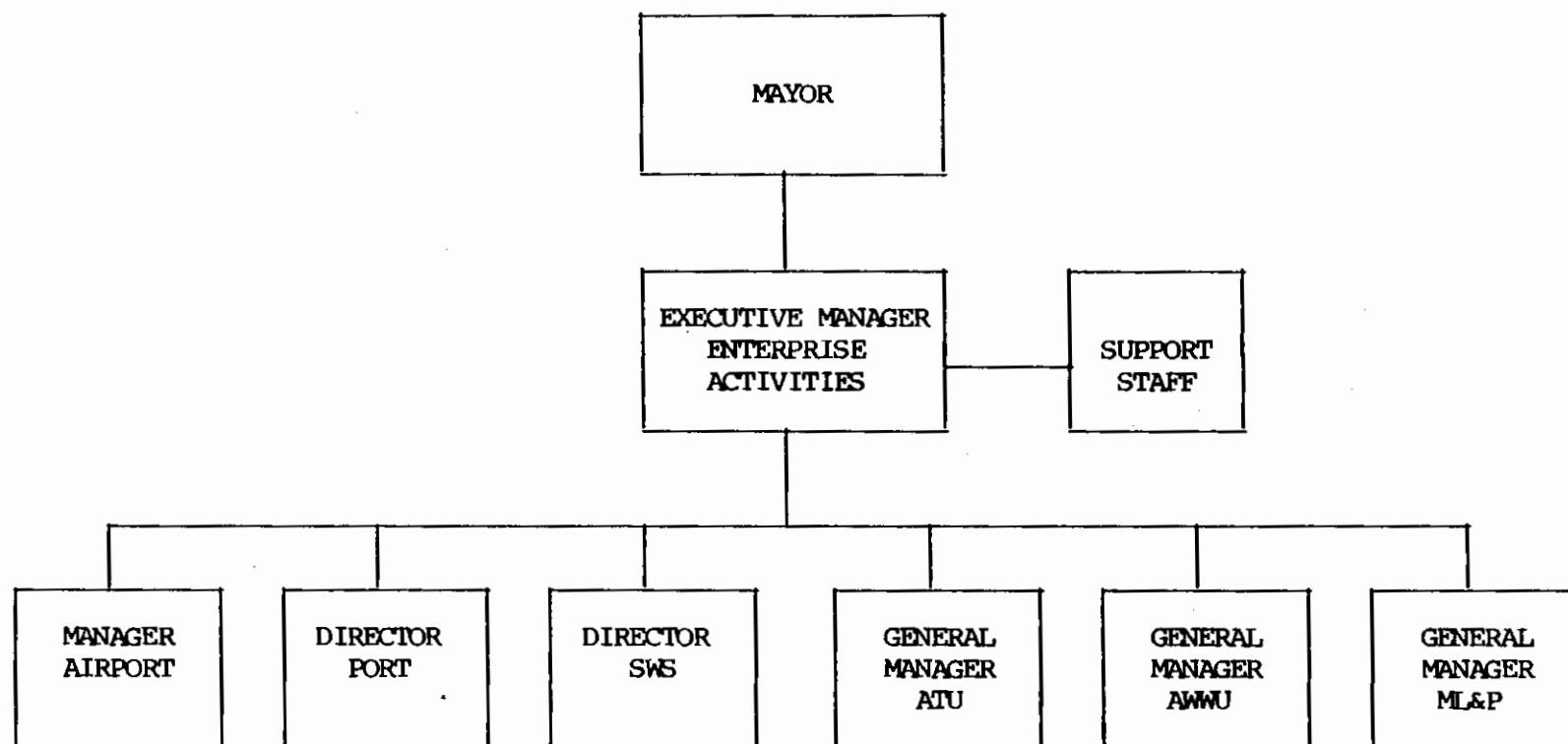


ENTERPRISE ACTIVITIES

OCT 2 1990



MUNICIPALITY OF ANCHORAGE

Utility Enterprise Activities	Division Administration	Budget Year 1991
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MISSION

To supervise the administrative functions of the various enterprise activities and coordinate their efforts with general government so that enterprise management can concentrate efforts on managing day to day operations. To provide guidance and supervision of strategic planning efforts in all enterprise activities.

GOALS

- ° Assure that enterprise activities operations and planning efforts, including the preparation and execution of budgets, are consistent with goals and objectives of the Administration.
- ° Assure that all enterprise activities are using consistent operating and planning assumptions.

EXTERNAL FACTORS/PLANNING ASSUMPTIONS

- ° Changing regulatory environment requires constant monitoring of assumptions used by enterprise activities in the preparation of rate cases and other issues before the APUC, the Assembly, and other regulatory entities.
- ° Labor issues are extremely critical, particularly during times of economic decline.
- ° Budgets should provide as much user-friendly information as possible while remaining summary-level tools to aid in management decision-making.
- ° General Government and Enterprise Activities will continue to operate in an environment where responsibility for various staff functions, including finance, accounting, engineering and data processing, is shared by both units of municipal government.
- ° Privatization of enterprise activities and enterprise functions will be considered and evaluated.
- ° Alternatives to current utility management organization will be considered and evaluated, including authority organizational structures.
- ° The successful growth and operation of our current utilities depends on successful relationships with several external organizations, including the military community, federal regulators, and the APUC.

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Utility	Division	Budget Year
Enterprise Activities	Administration	1991

OBJECTIVES/PROGRAMS

- Supervise and provide liaison functions between general government and enterprise activities in administrative areas where functions overlap such as intragovernmental charges, labor relations, municipal utility service assessment issues, utility revenue distribution issues, personnel management and budget coordination.
- Develop strategic planning assumptions, such as marketing assumptions, to be used by utilities in planning efforts.
- Review and approve all enterprise activities operating and capital budgets. Assure that budgets are consistent with the Administration's goals and objectives.
- Establish and monitor administrative policies for all enterprise activities.
- Establish and maintain ongoing relationship with sectors of the community and outside organizations which have impact on successful operations of the enterprise activities, such as the military.

Utility	Division		Budget Year
Enterprise Activities	Administration		1991
Municipality of Anchorage Financial Data			
Line Item Description	Year: <u>1989</u> Actual	Year: <u>1990</u> Pro-Forma	Year: <u>1991</u> Budget
8100 Personal Services	262,251	280,000	288,000
8200 Supplies	2,073	2,300	3,000
8300 Other Services and Charges	25,155	44,000	50,000
8700 Intragovernmental Charges	36,142	37,000	40,000
TOTAL	<u>325,621</u>	<u>360,000</u>	<u>381,000</u>
8800 Intragovernmental Revenue	325,621	360,000	381,000
EA-4			