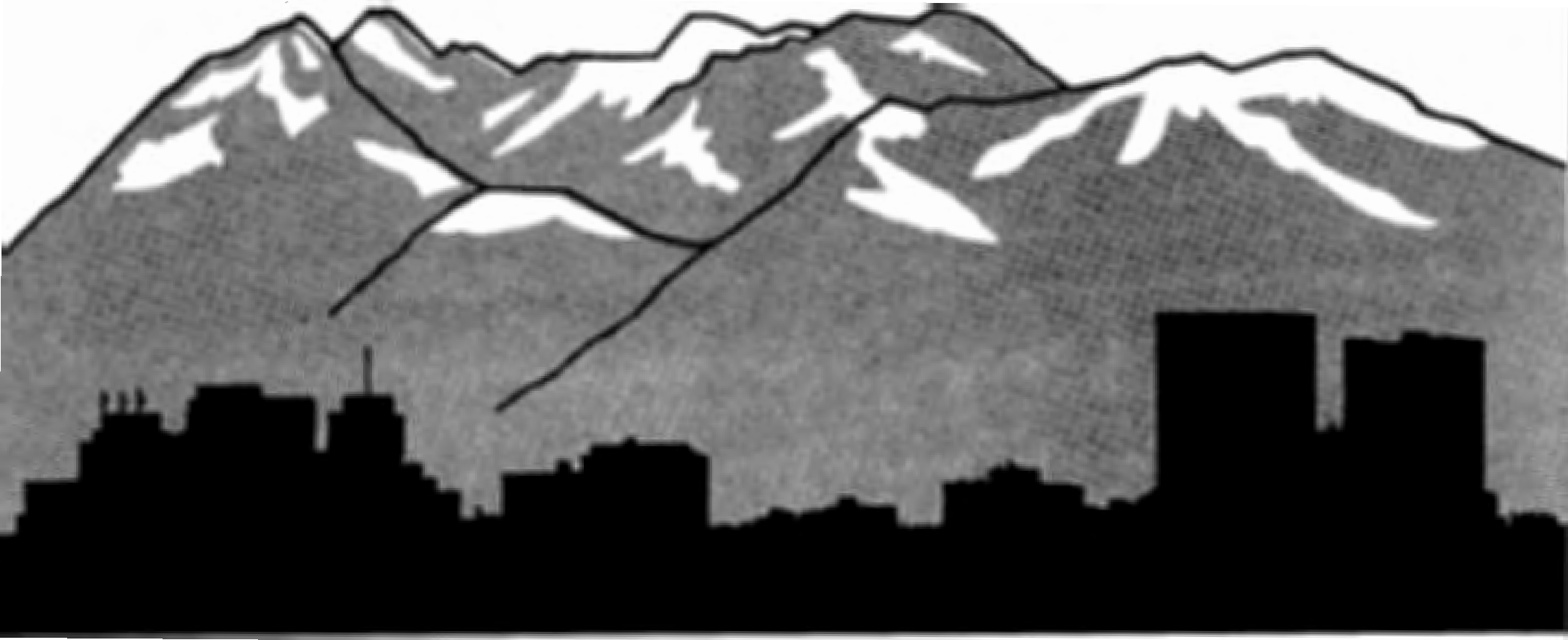




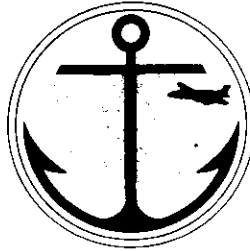
Tom Fink  
Mayor

Municipality  
of  
Anchorage



**1991  
Public Utilities  
Operating and  
Capital Budgets**

# Municipality of Anchorage



OFFICE OF THE MAYOR

P.O. BOX 196650  
ANCHORAGE, ALASKA 99519-6650  
(907) 343-4431

TOM FINK,  
MAYOR

January 29, 1991

Dear Anchorage Residents:

Attached are the Approved 1991 Public Utility Operating and Capital Budgets. Also included are the Approved 1991-1996 Capital Improvement Programs for each utility. These documents represent our fiscal plans for the operation of our utilities during 1991 and the outyears, and reflect our efforts to minimize rate increases while protecting the financial viability of each utility. No utility rate increases are included for 1991.

Great care was taken during plan preparation. Each utility prepared its plan from the lowest organizational upward following the guidelines and planning assumptions provided. The review and approval process was comprehensive. In addition to internal municipal reviews, the citizen advisory commission for each utility was fully briefed and solicited for input and guidance. The budget documents which were forwarded for Assembly approval had all been approved by the advisory commissions.

As evidenced by the 1991 budgets, this administration remains committed to the continued mitigation of utility rate increases. Extraordinary steps were taken to reduce expenses. The Utility Revenue Distribution to General Government was limited to \$2.5 million from ATU. Significant reductions were made to manning levels in some areas. Personnel costs reflect the anticipated savings to be derived from successful labor negotiations. Excessive cash reserves are being used in some cases to substitute for rate increases, while still maintaining adequate reserves.

This administration will continue to promote the best possible service to the ratepayer at the lowest possible cost.

Sincerely,

A handwritten signature in dark ink, appearing to read "Tom Fink", written in a cursive style.

Tom Fink  
Mayor

**1991 APPROVED**  
**PUBLIC UTILITIES**  
**OPERATING AND CAPITAL BUDGETS**



**MUNICIPALITY OF ANCHORAGE**  
**Tom Fink, Mayor**

AMENDED AND APPROVED  
DATE 11-27-90

Submitted by: Chairman of the Assembly  
at the Request of the Mayor  
Prepared by: Office of Management  
and Budget  
For reading:

ANCHORAGE, ALASKA  
AO NO. 90- 145 (as amended)

AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 1991 PUBLIC UTILITIES OPERATING AND CAPITAL BUDGETS FOR THE MUNICIPALITY OF ANCHORAGE.

WHEREAS, the Mayor has presented his recommended 1991 Public Utilities Operating Budget and Capital Improvement Budget for the Municipality of Anchorage to the Assembly in accordance with Article XIII of the Municipal Charter; and

WHEREAS, the Assembly reviewed the budgets as presented; and

WHEREAS, on November 13 and November 20, 1990 duly advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal Charter; and

WHEREAS, the 1991 funds are now ready for appropriation by ordinance.

NOW, THEREFORE, the Assembly hereby ordains:

Section 1. That the 1991 Public Utilities Operating and Capital Improvement Budgets are hereby adopted for the Municipality of Anchorage.

Section 2. The 1991 appropriations for Utility Operating Budgets are:

<u>FUND</u> <u>NO.</u>		<u>AMOUNT</u>
0520	Anchorage Telephone Utility	\$ 88,982,300
0530	Municipal Light & Power	70,512,600
0560	Refuse Collection	5,432,820
0562	Solid Waste Disposal	10,777,580
0570	Port of Anchorage	6,023,400
0580	Merrill Field	<u>1,872,200</u>
	Total Utility Operating Funds	\$183,600,900

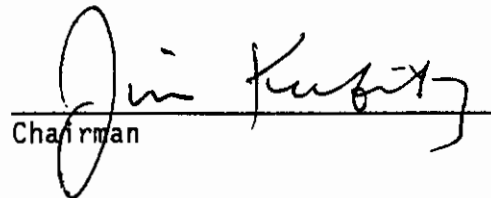
Section 3. The appropriations for Utilities Capital Improvement  
Funds are:

FUND NO.	CAPITAL IMPROVEMENT FUNDS	AMOUNT
0521	Anchorage Telephone Utility	\$15,232,000
0531	Municipal Light & Power	14,174,000
0541	Anchorage Water Utility	21,315,000
0551	Anchorage Wastewater Utility	8,553,000
0561	Refuse Collection	336,000
0563	Solid Waste Disposal	7,673,000
0571	Port of Anchorage	18,155,000
0581	Merrill Field	5,969,000

Total Utility Capital Improvement \$91,407,000

Section 4. This ordinance shall take effect January 1, 1991.

PASSED AND APPROVED by the Anchorage Assembly this 27th day  
of November, 1990.

  
Chairman

ATTEST:

  
Municipal Clerk

Note: The Assembly failed to approve the 1991 Operating Budgets for the Anchorage Water Utility and the Anchorage Wastewater Utility as proposed by the Mayor. The 1991 proposed appropriation levels were \$29,738,598 for Fund 0540 Anchorage Water Utility and \$26,629,300 for Fund 0550 Anchorage Wastewater Utility. In accordance with Section 13.05 of the Municipal Charter, the budget proposals for these two utilities will become the budget and appropriation for the fiscal year since the Assembly failed to approve the budget and make the necessary appropriation.

rev

# MUNICIPALITY OF ANCHORAGE

## MEMORANDUM

**DATE:** 12-4-90

**TO:** Jim Kubitz, Chairman of the Assembly

**FROM:** Tom Fink, Mayor *Tom Fink*

**SUBJECT:** Line item veto of Assembly action amending AO 90-145, an ordinance adopting and appropriating funds for the 1991 Public Utilities, operating and Capital Budgets for the Municipality of Anchorage in the amount of \$210,000

I hereby line item veto the Assembly action of 11/27/90 amending the 1991 Public Utilities Operating and Capital Budgets for the Municipality of Anchorage to provide funds in the amount of \$210,000 as a contribution to the Anchorage Economic Development Corporation.

I am reducing the appropriation by 50% to \$105,000. More accountability for performance and a better working relationship must be satisfactorily achieved. If that is accomplished and the need for full funding is substantiated, we will propose an additional \$105,000 be appropriated for AEDC.

Anchorage Economic Development Corporation is a private, non-profit organization which should secure a greater percentage of its funding from private sector dollars. However, we understand the need for the MOA to provide start-up dollars and support the Corporation at some level over the organization's initial years.

\*\*\*\*\*

The impact of this veto on AO 90-145 (as amended) is to reduce the following:

<u>Fund</u>	<u>From</u>	<u>To</u>
0520 Anchorage Telephone Util.	\$88,982,300	\$88,937,150
0530 Municipal Light & Power	70,512,600	70,485,300
0560 Refuse Collections	5,432,820	5,424,945
0562 Disposal	10,777,580	10,769,705
0570 Port	6,023,400	6,008,700
0580 Merrill Field	1,872,200	1,870,100
TOTAL ALL FUNDS	\$183,600,900	\$183,495,900

*Fred W. Traber* 12/12/90  
Fred W. Traber, Utility Budget Officer

THIS VETO WAS SUSTAINED BY THE ASSEMBLY

*Ruben E. Veldkamp*  
Ruben E. Veldkamp

# 1991 UTILITY OPERATING BUDGETS

ASSEMBLY ACTION-- 11/27/90

UTILITY	1991 PROPOSED	ASSEMBLY CHANGE	1991 ASSY APPROVED	1991 FINAL* APPROVED
0520 ATU	\$88,892,000	\$90,300	\$88,982,300	\$88,937,150
0530 ML&P	70,458,000	54,600	70,512,600	70,485,300
0540 Water	29,738,598	NO ACTION	-0-	
0550 Wastewater	26,629,300	NO ACTION	-0-	
0560 Refuse Coll.	5,417,070	15,750	5,432,820	5,424,945
0562 Disposal	10,761,830	15,750	10,777,580	10,769,705
0570 Port	5,994,000	29,400	6,023,400	6,008,700
0580 Merrill Field	<u>1,868,000</u>	<u>4,200</u>	<u>1,872,200</u>	<u>1,870,100</u>
TOTAL	\$239,758,798	\$210,000	\$183,600,900	\$183,495,900

The Proposed Operating Budgets for the Water and Wastewater Utilities were deleted from AO90-145 when the Assembly voted to divide the question. No Assembly action was taken on those two proposed budgets. In accordance with AMC 6.10.070 (A), the 1991 appropriations for the Water and Sewer utilities will be that which was proposed by the Administration.

\*The 1991 Final Approved Budget includes funds to support AEDC, added by the Assembly through amendment to AO 90-145. The original amount added by the Assembly was \$210,000, and was reduced by Mayoral Veto on 12/4/90, to \$105,000. The veto was sustained by the Assembly.

Submitted by: Chairman of the Assembly  
at the Request of the Mayor  
Prepared by: Office of Management  
and Budget  
For reading: November 20, 1990

**APPROVED**

Date: 11-27-90

ANCHORAGE, ALASKA  
AR NO. 90- 304

A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE AFFIRMING A \$2,500,000 UTILITY REVENUE DISTRIBUTION FROM ANCHORAGE TELEPHONE UTILITY.

WHEREAS, AO 85-200 allows a maximum annual distribution of 5% of a utility's gross revenue; and

WHEREAS, the 1991 Utility Revenue Distribution is budgeted at \$2.5 million or approximately 2.54% of 1990 Anchorage Telephone Utility (ATU) projected gross revenues; and

WHEREAS, a preliminary analysis of ATU's financial status indicates that it will be able to make the proposed distribution;

NOW, THEREFORE, the Assembly hereby resolves:

1. That retained earnings of ATU, estimated to be over \$98 million in 1990, includes unrestricted surplus revenues of at least \$2.5 million which can be used for utility revenue distribution without adversely affecting the financial condition of the utility.

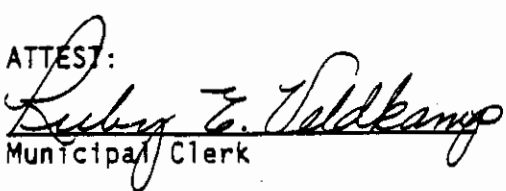
2. That the utility revenue distribution from ATU to the 1991 general government operating budget will be \$2.5 million, not to exceed 5% of actual 1990 gross revenue.

3. This resolution shall take effect immediately upon passage and approval.

PASSED AND APPROVED by the Anchorage Assembly this 27th day of November, 1990.

  
Chairman

ATTEST:

  
Municipal Clerk

JP12/AR1201

AM 1114-90



APPROVED

Date: 11-27-90

Submitted by: Chairperson of the Assembly  
at the Request of the Mayor  
Prepared by: Office of Management  
and Budget  
For reading: October 23, 1990

ANCHORAGE, ALASKA  
AR NO. 90- 274

A RESOLUTION ADOPTING THE 1991-1996 PUBLIC UTILITIES CAPITAL  
IMPROVEMENT PROGRAM.

WHEREAS, the Assembly has reviewed the 1991-1996 Public  
Utilities Capital Improvement Program submitted by the Mayor, and

WHEREAS, on November 13 and November 20, 1990 duly  
advertised public hearings were held on the 1991-1996 Public Utilities  
Capital Improvement Program.

NOW, THEREFORE, the Assembly hereby resolves:

Section 1. That the 1991-1996 Public Utilities Capital  
Improvement Program, as summarized on the attached table, is hereby  
adopted.

Section 2. That this resolution shall become effective  
immediately upon approval.

PASSED AND APPROVED by the Anchorage Assembly this  
27th day of November, 1990.

  
Chairperson

ATTEST:

  
Municipal Clerk

NP9/AR905

**1991-1996 PUBLIC UTILITIES  
PROPOSED CAPITAL IMPROVEMENT PROGRAM BY UTILITY  
(In Thousands)**

<u>TITLE</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>TOTAL</u>
Anchorage Telephone Utility	\$15,232	\$14,325	\$14,137	\$12,966	\$12,593	\$13,219	\$82,472
Municipal Light & Power	14,174	16,219	15,644	15,292	14,458	14,794	90,581
Anchorage Water Utility	21,315	4,385	9,130	12,325	2,250	13,275	62,680
Anchorage Wastewater Utility	8,553	5,497	6,171	5,197	7,295	13,926	46,639
Refuse Collection	336	522	460	339	341	459	2,457
Solid Waste Disposal	7,673	2,361	921	7,583	959	1,206	20,703
Port of Anchorage	18,155	10,710	10,205	12,740	5,775	5,160	62,745
Merrill Field Airport	5,969	1,525	521	1,300	1,200	1,300	11,815
<b>TOTAL</b>	<b>\$91,407</b>	<b>\$55,544</b>	<b>\$57,189</b>	<b>\$67,742</b>	<b>\$44,871</b>	<b>\$63,339</b>	<b>\$380,092</b>

**1991 APPROVED**  
**PUBLIC UTILITIES OPERATING AND CAPITAL BUDGETS**

**ASSEMBLY**

Jim Kubitz, Chairman

Jim Barnett	Fred Dyson	Pat Parnell
Mark Begich	Joe Evans	Brian Porter
Craig Campbell	Bill Faulkner	John Wood
	Heather Flynn	

1991 APPROVED PUBLIC UTILITIES  
OPERATING AND CAPITAL BUDGETS

TABLE OF CONTENTS

---

BUDGET OVERVIEW	Page
Overview Introduction .....	1-1
Anchorage Telephone Utility Financial Overview .....	1-2
Anchorage Water and Wastewater Financial Overview .....	1-3
Municipal Light and Power Financial Overview .....	1-5
Solid Waste Services Financial Overview .....	1-6
Port of Anchorage Financial Overview .....	1-8
Merrill Field Airport Financial Overview .....	1-10
UTILITY BUDGET DETAIL	
Enterprise Activities	
Mission, Goals, Planning Assumptions .....	EA-2
Objectives/Programs .....	EA-3
Operating Budget .....	EA-4
Anchorage Telephone Utility	
Operating Budget Summary .....	ATU-2
Capital Budget Summary .....	ATU-3
1991 Budget Impacts .....	ATU-4
1991 Budget Assumptions .....	ATU-5
Workforce Projection .....	ATU-7
Operating Budget .....	ATU-8
Reconciliation .....	ATU-13
Ratios/Statistics .....	ATU-18
Annual Operating Budget Expense Comparisons .....	ATU-20
Projected Rate Adjustments .....	ATU-22
Current Year Capital Improvement Budget Summary .....	ATU-23
Future Years Capital Improvement Program Summary .....	ATU-24
Current Year Capital Improvement Budget Detail .....	ATU-25
Future Years Capital Improvement Program Detail .....	ATU-36

**1991 APPROVED PUBLIC UTILITIES  
OPERATING AND CAPITAL BUDGETS**

**TABLE OF CONTENTS**

---

	<u>Page</u>
<b>Anchorage Water and Wastewater Utility</b>	
1991 Corporate Strategic Plan .....	AWWU-Tab
Workforce Projection .....	AWWU-2
1991 Budget Assumptions .....	AWWU-3
 <b>Water</b>	
Reconciliation .....	AWWU-4
Resource Impacts/Statistics .....	AWWU-8
Operating Budget .....	AWWU-11
Annual Operating Budget Expense Comparisons .....	AWWU-18
Current Year Capital Improvement Budget .....	AWWU-19
Future Years Capital Improvement Program .....	AWWU-30
 <b>Wastewater</b>	
Reconciliation .....	AWWU-42
Resource Impacts/Statistics .....	AWWU-46
Operating Budget .....	AWWU-49
Annual Operating Budget Expense Comparisons .....	AWWU-55
Current Year Capital Improvement Budget .....	AWWU-56
Future Years Capital Improvement Program .....	AWWU-66
 <b>Municipal Light and Power</b>	
Business Plan .....	ML&P-2
Workforce Projection .....	ML&P-25
1991 Budget Assumptions .....	ML&P-26
Reconciliation .....	ML&P-27
Resource Impacts/Statistics .....	ML&P-29
Operating Budget .....	ML&P-33
Annual Operating Budget Expense Comparisons .....	ML&P-38
Current Year Capital Improvement Budget .....	ML&P-39
Future Years Capital Improvement Program .....	ML&P-44

1991 APPROVED PUBLIC UTILITIES  
OPERATING AND CAPITAL BUDGETS

TABLE OF CONTENTS

---

	<u>Page</u>
Solid Waste Services	
Business Plan .....	SWS-2
1991 Budget Assumptions .....	SWS-4
Workforce Projection .....	SWS-12
Refuse Collections	
Reconciliation .....	SWS-13
Projected Rate Adjustments .....	SWS-14
Resource Impacts/Statistics.....	SWS-15
Operating Budget .....	SWS-18
Annual Operating Budget Expense Comparisons .....	SWS-21
Current Year Capital Improvement Budget .....	SWS-22
Future Years Capital Improvement Program .....	SWS-24
Solid Waste Disposal	
Reconciliation .....	SWS-26
Projected Rate Adjustments .....	SWS-27
Resource Impacts/Statistics.....	SWS-28
Operating Budget .....	SWS-31
Annual Operating Budget Expense Comparisons .....	SWS-34
Current Year Capital Improvement Budget .....	SWS-35
Future Years Capital Improvement Program .....	SWS-37
Administration - Operating Budget .....	SWS-39
Equipment Maintenance - Operating Budget .....	SWS-40

**1991 APPROVED PUBLIC UTILITIES  
OPERATING AND CAPITAL BUDGETS**

**TABLE OF CONTENTS**

---

	<u>Page</u>
<b>Port of Anchorage</b>	
Business Plan .....	PORT-1
Workforce Projection .....	PORT-6
1991 Budget Assumptions .....	PORT-7
Reconciliation .....	PORT-8
Projected Rate Adjustments .....	PORT-10
Resource Impacts/Statistics .....	PORT-12
Operating Budget .....	PORT-16
Annual Operating Budget Expense Comparisons .....	PORT-22
Current Year Capital Improvement Budget .....	PORT-23
Future Years Capital Improvement Program .....	PORT-29
 <b>Merrill Field Airport</b>	
Business Plan .....	MF-1
Workforce Projection .....	MF-6
1991 Budget Assumptions .....	MF-7
Resource Impacts .....	MF-8
Projected Rate Adjustments .....	MF-9
Statistics .....	MF-11
Reconciliation .....	MF-12
Operating Budget .....	MF-13
Capital Improvement Summary .....	MF-18
Current Year Capital Improvement Budget Projects .....	MF-19
Future Years Capital Improvement Program Projects .....	MF-25