

Municipality  
of  
Anchorage



OFFICE OF THE MAYOR

October 2, 1985

Dear Residents of Anchorage:

Our community is fortunate to own financially sound and technologically advanced public utilities. They are self-supported through user fees and require no local tax assistance. In fact, they contribute to general government through a type of tax payment. They serve our neighborhoods by bringing water, phones, sewers and electricity to our doorsteps. They support our role as the state's transportation, tourism and commerce headquarters with an active shipping port and airport. In contrast to places where water is rationed, garbage cans are mangled and telephone party-lines are common, Anchorage utilities have served us well while facilitating the tremendous growth in our community.

Each utility had major achievements in 1985 such as:

- "Space age" cables that give Girdwood toll-free phone calls to the rest of Anchorage.
- Construction of a new wastewater treatment plant at Point Woronzof.
- A new power generator which greatly increases the reliability of our electric service.
- Completion of plans to replace the near-capacity Merrill Field landfill.
- Extensive facility improvements and beautification at Merrill Field Airport.
- Opening the Eklutna Water Project pipeline to bring plenty of water to Eagle River.
- A ten acre expansion of the port to increase terminal and storage areas.

The 1986 Public Utility Operating and Capital Budgets build on these service accomplishments. They address public safety and neighborhoods -- critical elements of our quality of life.

In the past, we have been fortunate to receive substantial state grants for many of our utility projects. The utilities' 1986 budgets acknowledge that as state oil revenues decline, infrastructure development requires greater reliance on local resources.

Reliable and cost effective utilities are essential to a healthy community. These 1986 budgets will ensure the continued ability of our public utilities to provide good service at reasonable rates.

Sincerely,

  
Tony Knowles  
Mayor

1986 PROPOSED PUBLIC UTILITIES  
OPERATING and CAPITAL BUDGETS

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1986 PROPOSED PUBLIC UTILITIES OPERATING AND CAPITAL BUDGETS

MUNICIPALITY OF ANCHORAGE  
TONY KNOWLES, Mayor

ASSEMBLY

Jane Angvik, Chairman

Paul Baer  
Larry Baker  
Dana Brockway

Heather Flynn  
Carol Maser  
Rick Mystrom  
Gerry O'Connor

Don Smith  
Dave Walsh  
John Wood

ASSEMBLY-APPOINTED STAFF

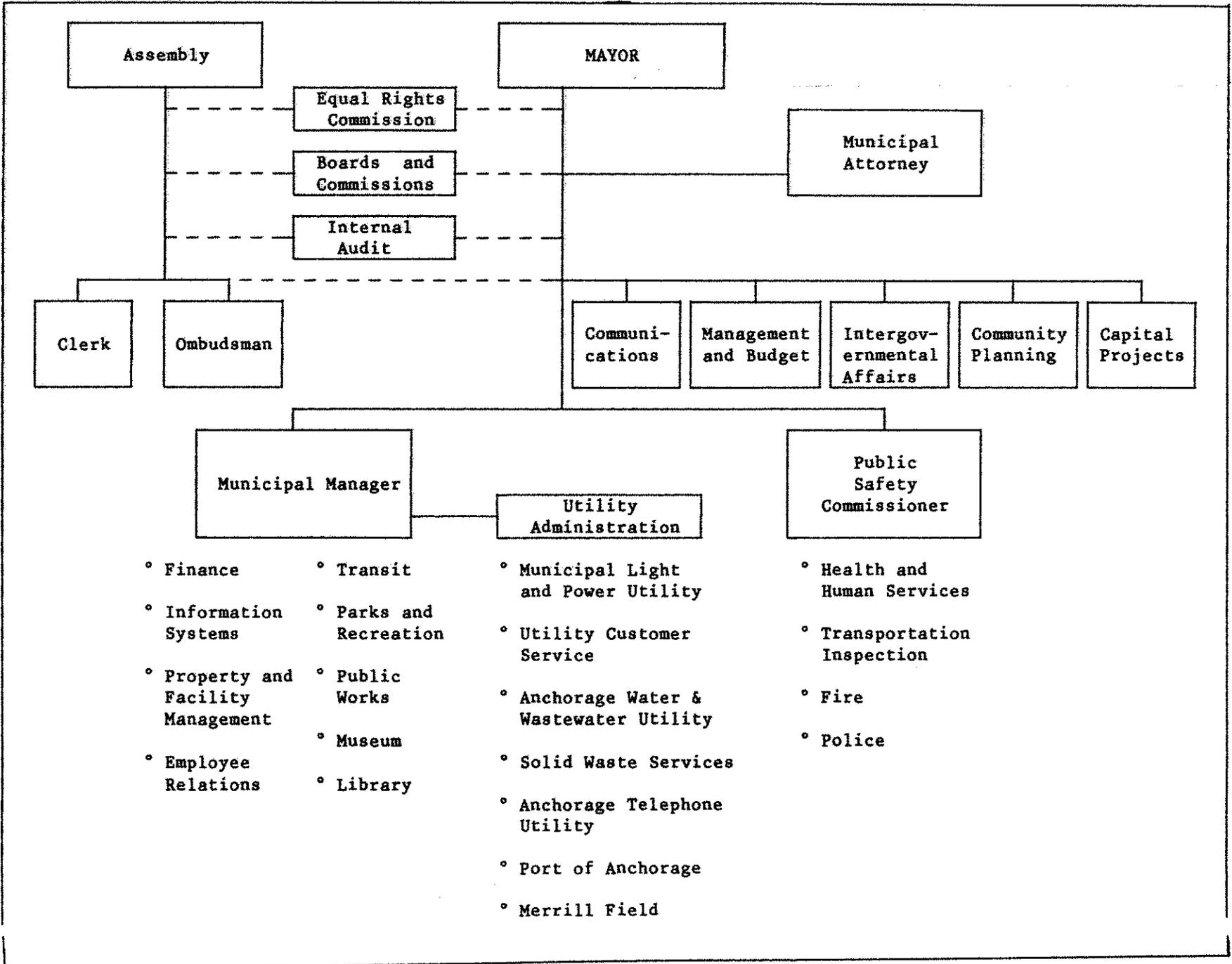
Ruby Smith ..... Municipal Clerk

Mike Mills ..... Ombudsman

ADMINISTRATION

Bob Smith  
John Franklin  
Jerry Wertzbaugher  
Annalee McConnell  
Gordon Zerbetz

Municipal Manager  
Commissioner of Public Safety  
Municipal Attorney  
Director, Office of Management and Budget  
Executive Manager of Public Utilities



◦ Finance

◦ Information Systems

◦ Property and Facility Management

◦ Employee Relations

◦ Transit

◦ Parks and Recreation

◦ Public Works

◦ Museum

◦ Library

◦ Municipal Light and Power Utility

◦ Utility Customer Service

◦ Anchorage Water & Wastewater Utility

◦ Solid Waste Services

◦ Anchorage Telephone Utility

◦ Port of Anchorage

◦ Merrill Field

◦ Health and Human Services

◦ Transportation Inspection

◦ Fire

◦ Police

## HOW TO USE THIS BUDGET DOCUMENT

This budget document is designed to provide concise and readable information about the 1986 Proposed Budget for Public Utilities. It summarizes anticipated revenues and expenses and displays the major business plans and capital programs for 1986 with forecasts for years 1987-1991.

The document is divided by Utility, with each having five major sections:

- **Business Plan** highlights the utility's mission and goals. Factors driving the utility are addressed individually with management's planning assumptions defined for both the current period and outyears. Both the objectives and the programs needed to accomplish these objectives are covered by topic.
- **Impacts** on the utility in resources and manpower are forecast for a six-year period. Current year budget impacts are depicted or detailed for both Operating and Capital Budgets. Statistical and performance trends and key ratios are included in this section to give the reader a picture of the utility's performance.
- **Current Year Operating Budget** summarizes anticipated revenues and expenses for 1986 with proforma comparisons for 1985 and actual data for 1984. Financial data is shown in separate reports: Statement of Changes in Fund Equity, Statement of Sources and Uses of Cash, Debt Service Coverage and Net Profit Margin.
- **Current Year Capital Improvement Budget** has a summary of projects by category and funding source followed by detailed report of individual projects by specific category.
- **Long-Range Capital Improvement Programs** are summarized by category and funding source for the period 1987 through 1991. Details of individual projects by year and funding source are provided to give the reader a long-range perspective of the utility's capital requirement goals.