## DEPARTMENT SUMMARY

DEPARTMENT

FINANCE

## MISSION

To ensure the fiscal integrity of the Municipality and to provide quality support services to the public and to Municipal agencies.

## MAJOR PROGRAMMING HIGHLIGHTS

- Provide accounting support to general government, utilities, and grants;
   process invoices and pay personnel, vendors and payroll taxes in a timely manner.
- Process all cash receipts; bill, collect, and maintain accounts receivable for property taxes; collect hotel-motel tax and tobacco tax; reduce delinquent accounts receivable; bill and collect for Emergency Medical Services; and process all payments for utility services.
- Provide fair market value assessments on real and personal property; maintain customer service records for real and personal property; update records to keep a valid assessment roll; and operate a public service counter for property assessments.
- Assist all Municipal agencies and utilities in procuring financing for capital projects.
- Invest all Municipal funds to yield the highest revenues to the Municipality consistent with financial security.
- Administer the risk management program for the Municipality to provide claims administration and adequate liability and workers' compensation insurance coverage.

RESOURCES	1989	1990
Direct Costs	\$12,690,200	\$12,712,030
Program Revenues	\$ 143,500	\$ 39,680
Personnel	129FT 2T	130FT 1PT 1T
	5 - 1	Revised 10/16/89

DEPARTMENT: FINANCE

	FINANCIA	PERSONNEL SUMMARY								
DIVISION	1989 REVISED	1990 BUDGET		1989	REVIS	ED		199	O BUD	SET
		i	FT	PT	T	TOTAL	I FT	PT	T	TOTAL
FINANCE ADMINISTRATION	370,920	426,110	6			6	1 6			6
CONTROLLER	1,764,320	1,789,450	34			34	34			34
TREASURY	2,021,430	2,218,890	42		2	44	1 45	1	1	48
PROPERTY ASSESSMENT	2,577,330	2,620,830	47			47	1 45			45
SELF INSURANCE	5,956,200	5,656,750					i			
	******		****	MID 100 40A	~~ ~~					
OPERATING COST	12,690,200	12,712,030	129		2	131	130	1	1	132
		1	======	=====	=====	======	2222	=====	****	=====
ADD DEBT SERVICE	0	0 1								
DIRECT ORGANIZATION COST	12,690,200	12,712,030								
		1								
ADD INTRAGOVERNMENTAL	6,069,860	6,334,110								
CHARGES FROM OTHERS		1								
TOTAL DEPARTMENT COST	18,760,060	19,046,140								
	1	1								
LESS INTRAGOVERNMENTAL	12,501,590	12,401,050								
CHARGES TO OTHERS		İ								
FUNCTION COST	6,258,470	6,645,090								
		I								
LESS PROGRAM REVENUES	143,500	39,680								
	6,114,970	6,605,410								
NET PROGRAM COST	6,114,970	6,605,410								

## 1990 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL OUTLAY	TOTAL DIRECT COST
FINANCE ADMINISTRATION	392,590	7,050	19,770	6,700	426,110
CONTROLLER	1,739,560	13,760	67,250	9,390	1,829,960
TREASURY	1,911,410	33,810	270,980	33,110	2,249,310
PROPERTY ASSESSMENT	2,480,990	35,560	147,960	4,040	2,668,550
SELF INSURANCE			5,656,750		5,656,750
				~~~	
DEPT. TOTAL WITHOUT DEBT SERVICE	6,524,550	90,180	6,162,710	53,240	12,830,680
LESS VACANCY FACTOR	118,650				118,650
ADD DEBT SERVICE					
					****
TOTAL DIRECT ORGANIZATION COST	6,405,900	90,180	6,162,710	53,240	12,712,030

## RECONCILIATION FROM 1989 REVISED TO 1990 BUDGET

## DEPARTMENT: FINANCE

	DIRÈCT COSTS	Pos FT	SITION PT	s T
1989 REVISED BUDGET:	\$12,690,200	129FT		2T
Amount Required to Continue Existing Programs in 1990:	368,330		1PT	(1T)
REDUCTIONS TO EXISTING PROGRAMS:				
<ul> <li>Property Appraisal appraiser staff</li> <li>Savings due to addition of loss control position in 1989</li> </ul>	(106,900) (299,450)	(2FT)		
EXPANSIONS IN EXISTING PROGRAMS:				
- None				
NEW PROGRAMS:				
- Administration of tobacco tax	180,000	3FT		
MISCELLANEOUS INCREASES (DECREASES):				
<ul> <li>Duties of handling receivables in bankruptcy to be performed by Municipal Attorney's Office</li> </ul>	(110,000)			
<ul><li>Personnel adjustments</li><li>Capital outlay</li><li>Supplies</li></ul>	(21,710) 7,160 (12,190)			
- Other services and charges	16,590	<b></b>		-
1990 BUDGET	\$12,712,030	130FT	1PT	1T

DEPARTMENT: FINANCE DIVISION: FINANCE ADMINISTRATION

PROGRAM: Administration

## PURPOSE:

To provide policy guidance, direction and assistance to Finance divisions.

## 1989 PERFORMANCES:

- Continue the same level of financial services provided to municipal departments.

- Explore alternative methods of capital financing in order to secure funds at the lowest possible cost to the municipality.

## 1990 OBJECTIVES:

- Continue to provide municipal departments with the same level of financial services currently administered.

- Seek alternative methods of capital financing in order to secure funds at the lowest possible cost to the Municipality.

## **RESOURCES:**

	1988	REV:	[ SED	1989	REVI	SED	1990	BU	GET
	FŢ	PT	T	FT	PT	T	FT	PT	Τ
PERSONNEL:	3	1	0	3	0	0	3	0	0
PERSONAL SERVICES SUPPLIES OTHER SERVICES	\$	3	,790 ,250 ,880	\$		560 650 290	\$	1	,840 ,350 ,720
TOTAL DIRECT COST:	\$	233	,920	\$	209,	500	\$	223	,910

<sup>57</sup> SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 1, 31

DEPARTMENT: FINANCE DIVISION: FINANCE ADMINISTRATION

PROGRAM: Risk Management

## **PURPOSE:**

To protect the municipality's assets which include property, employees, and monies by reducing the frequency and severity of accidental loss.

## 1989 PERFORMANCES:

- Identify and treat exposure to loss.
- Manage worker's compensation and liability claims.
  - Administer insurance/self-insurance program.
  - Collect damages to general government and utilities.
  - Maintain comprehensive property insurance program for all municipal real and personal property.

## 1990 OBJECTIVES:

- Identify and treat exposure to loss.
- Manage worker's compensation and liability claims.
- Administer insurance/self-insurance program.
- Collect damages to general government and utilities.
- Maintain comprehensive property insurance program for all municipal real and personal property.

## RESOURCES:

PERSONNEL:	1988 REVISED FT PT T 3 0 0	1989 REVISED FT PT T 2 0 0	1990 BUDGET FT PT T 3 0 0	
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 199,950 4,440 5,996,300 220	\$ 147,670 7,000 5,962,950 0	\$ 182,750 5,700 5,663,800 6,700	
TOTAL DIRECT COST:	\$ 6,200,910	\$ 6,117,620	\$ 5,858,950	\
PERFORMANCE MEASURES: - Damage claims recovered (\$)	500,000	200,000	800,000	5656
<ul> <li>Municipal contracts reviewed</li> </ul>	550	400	850	
<ul> <li>Worker's compensation claims reduced</li> </ul>	550	400	1,050	
<ul> <li>General liability claims reduced</li> </ul>	315	275	610	
<ul> <li>Auto liability claims controlled</li> </ul>	160	150	320	

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 2, 42, 43, 44

DEPARTMENT: FINANCE DIVISION: CONTROLLER

PROGRAM: Financial Record Management

### PURPOSE:

To ensure the fiscal integrity of the Municipality and to provide quality accounting support services to the public and Municipal agencies.

## 1989 PERFORMANCES:

- To meet Code and Charter reporting requirements

- To provide required reports for 625 active State and Federal grants.

### 1990 OBJECTIVES:

- Provide accurate and timely comprehensive annual financial report with supporting audit workpapers.

- Provide accurate and timely monthly financial reports in most effective

format.

- Respond to user requests on a timely basis.

- Control expenditure of funds based on Assembly appropriation.

- Process grant requests and financial transactions in a timely manner.

- Enhance processing tasks through direct interface of subsystems with the general ledger.

- Enhance processing tasks through use of mainframe application systems.

## RESOURCES:

PERSONNEL:	1988 REVISED FT PT T 7 16 0	1989 REVISED FT PT T 8 15 0	1990 BUDGET FT PT T 22 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 1,134,140 16,450 69,660 3,340	\$ 1,132,880 12,390 64,090 12,930	\$ 1,160,640 9,310 54,160 8,500
TOTAL DIRECT COST:	\$ 1,223,590	\$ 1,222,290	\$ 1,232,610
PROGRAM REVENUES:	\$ 0	\$ 7,010	\$ 4,800
PERFORMANCE MEASURES:  - Input documents reviewed - Reports prepared - Funds verified - Transactions input - Grants accounted for in single audits (state and federal) - Funds Managed - Individual grant revenue confirmations completed	1,730 9,115 1,310 673,600 263 95 653	1,600 8,600 1,300 620,000 270 102 615	1,675 8,800 1,250 631,400 290

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 3, 23, 24, 25, 26, 40, 41, 49, 54

DEPARTMENT: FINANCE DIVISION: CONTROLLER

PROGRAM: Check Issuance

### PURPOSE:

To issue checks for payroll, process vouchers, issue checks to vendors and process all required reports and associated forms.

## 1989 PERFORMANCES:

- Process 26 bi-weekly payrolls for approximately 3450 employees and issue approximately 91,500 checks/advices annually.

- Prepare and submit required payroll reports to regulatory agencies.

- Review vendor invoices and efficiently process vendor payments to insure that all possible discounts allowed the Municipality are taken.

## 1990 OBJECTIVES:

- Process 26 bi-weekly payrolls for approximately 3450 employees and issue approximately 84,500 checks/advices annually.

- Provide regulatory agencies required payroll reports in a timely manner.

- Continue timely vendor payments to take advantage of all possible discounts offered to the Municipality.

## **RESOURCES:**

PERSONNEL:	1988 FT 4	REVISE PT 12	T O	1989 FT 4	REVI PT 9	SED T 0	1990 FT 12	BUDG PT 0	ET T O
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	605,35 6,88 12,97	30 70	\$		250 690 700 390	\$	538,4 4,4 13,0	-50
TOTAL DIRECT COST:	\$	625,59	90	\$	542,	030	\$	556,8	40
PERFORMANCE MEASURES:									
<ul> <li>Manual payroll checks written</li> </ul>		1,62	20		1,	600		1,4	00
- Payroll data base transactions		21,00	00		16,	000		9,0	00
<ul> <li>Biweekly checks/advices for apx. 3450 employees</li> </ul>		95,00	00		91,	500		84,5	00
<ul> <li>Accounts payable checks issued</li> </ul>		31,40	00		29,	000		30,5	00
- Vouchers paid		43,80	00		41,	000		43,0	00
- Invoices paid		125,00	00		115,	000		121,0	00

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 9, 22, 39, 50

DEPARTMENT: FINANCE DIVISION: TREASURY

PROGRAM: Division Admin and Management of Funds

#### PURPOSE:

To collect and account for all monies received by the municipality, invest funds to obtain maximum interest earnings consistent with safety of principal and bill all property taxes due the municipality.

## 1989 PERFORMANCES:

- Supervise and administer the functions of the Treasury Division in accordance with all applicable laws, policies and regulations.
- Invest municipal funds as provided by Municipal Code.
- Monitor cash flow and ensure availability of funds to cover daily expenditures.

## 1990 OBJECTIVES:

- To continue 1989 activities.

### RESOURCES:

		REVI	SED	1989		_	1990		GEŢ
PERSONNEL:	FT 10	PT O	0	FT 9	PT O	0	FT 12	PT 1	T 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	66,	520 200 180 560	\$		590 000 950 450	\$	78,	100 180 120 010
TOTAL DIRECT COST:	\$	526,	460	\$	486,	990	\$	696,	410
PROGRAM REVENUES:	\$	10,	000	\$	120	,000	\$	16,	830
PERFORMANCE MEASURES: - Investment bids issued - Cash receipts processed (method of counting receipts revised in 1988)		48,	94 760		29,	94 520		29,	94 520
- Checks and advices dispersed		145,	340		134,	230		125,	400
- Cashier training sessions provided			35			35			35
- Revenue Deposits veri- fied		15,	600		15,	600		18,	000

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 4, 14, 15, 20, 34, 47, 57

DEPARTMENT: FINANCE DIVISION: TREASURY

PROGRAM: Delinquent and Miscellaneous Collections

### **PURPOSE:**

To rebill and collect delinquent personal and business property taxes; to collect utility and general government bills for collection (BFC's); to bill and collect Emergency Medical Service (EMS) transport fees; and to administer hotel/motel tax collections.

## 1989 PERFORMANCES:

- Collect the maximum amount of delinquent personal property tax accounts possible.
- Collect miscellaneous accounts receivable.
- Bill and collect Emergency Medical Service and Hotel/Motel taxes.
- Improve efficiency through automation where possible.

## 1990 OBJECTIVES:

Same as 1989.

## **RESOURCES:**

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 13, 17, 19, 32, 38, 45, 46

DEPARTMENT: FINANCE DIVISION: TREASURY

PROGRAM: Tax Billing and Collection

## **PURPOSE:**

To bill, collect, and process all tax payments; to maintain taxes receivable; to issue tax certificates; to provide tax information to the public; and to provide for annual foreclosure for unpaid taxes.

## 1989 PERFORMANCES:

- Bill and collect both real and personal property taxes.
- Issue tax certificates.
- Proceed with foreclosures as necessesary.
- Provide professional service to the public.

## 1990 OBJECTIVES:

Same as 1989.

## RESOURCES:

•		1988 REVISED		1989	1989 REVISED			BUDGET
	FT	PT	T	FT	PT	T	FT	PT T
PERSONNEL:	6	0	0	6	0	0	6	0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	104,	900	\$	226, 19, 133,	000	\$	244,230 8,500 111,320 0
TOTAL DIRECT COST:	\$	365,	830	\$	379,	,880	\$	364,050
PROGRAM REVENUES:	\$	2,	200	\$		0	\$	1,000
PERFORMANCE MEASURES: - Tax bills issued - Assessor adjustments - Replats processed - Foreclosures processed - Tax Payments processed - Tax Certificates issued - Maintenance input (# records updated)		2, 140,	800 125 300		2, 140,	800 125 300		120,000 5,800 125 2,300 140,000 300 32,500

<sup>57</sup> SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 12, 18, 21, 35

DEPARTMENT: FINANCE DIVISION: TREASURY

PROGRAM: Remittance Processing

## **PURPOSE:**

To process all payments received daily for prompt credit to customer accounts and deposit to bank; to collect, control and transmit utility payment data to the four municipal utilities daily.

## 1989 PERFORMANCES:

- Process 1,620,000 utility payments throughout the year.
- Prepare an average daily deposit of \$750,000.
- Monitor and collect all returned checks.
- Research an average of 50 utility accounts per day.
- Research and process all bank deposit corrections as required.
- Provide support for tax collections.

## 1990 OBJECTIVES:

- Process 1,500,000 utility payments throughout the year.
- Same as above.

### RESOURCES:

PERSONNEL:		1988 FT 11	PT T 0 0	FT	PT T 0 0	1990 FT 12	BUDGET PT T 1 1	
ı		PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	331,610 13,050 36,310 14,440	·	358,910 10,000 26,980 1,540	\$	424,040 10,450 30,770 350
•	TOTAL	DIRECT COST:	\$	395,410	\$	397,430	\$	465,610
	Remit	E MEASURES: tances prepared rocessed	1	,620,000	:	1,390,000	1	,500,000
-		ned/NSF checks		3,500		3,500		3,500
-	•	deposits recon-		250		250		250
-	Custom	ner accounts rched		8,750		7,500		7,500

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 16, 33, 36, 37, 48, 53, 55

DEPARTMENT: FINANCE DIVISION: PROPERTY ASSESSMENT

PROGRAM: Property Appraisal

#### PURPOSE:

To assess all real property within the jurisdiction of the municipality. To assess all filed personal and business property. To conduct audits of personal and business property and identify unreported items. To provide services to customers on appraisal related matters and records information.

### 1989 PERFORMANCES:

- Assess 85,000 parcels of real property within the Municipality.

- Certify six (6) real and personal/business property rolls.

- Review and act upon exemption requests for Sr. Cit/Dis Vets, farm use, religious, charitable, and educational considerations.
- Further enhance the Division training program and participate in the A.A.A.O certification program.
- Assess personal and business property within the Municipality.
- Maintain ownership and legal descriptions for property in the MOA.
- Systematically review 28,500 commercial and residential properties.
- Respond to about 80,000 inquiries for information on real, personal and business property.
- Receive, research, and resolve real and personal/business property valuation protests at the administrative level.
- Research and prepare formal appeals to the Board of Equalization.
- Institute a computerization of all personal/business records.
- Develop a personal/business property audit program.

## 1990 OBJECTIVES:

- Assess 85,000 parcels of real property within the Municipality.
- Certify six (6) Real and Personal/Business Property rolls.
- Review and act upon exemption requests for Sr. Cit/Dis Vets., farm use, religious, charitable, and educational considerations.
- Further enhance the Division training program.
- Assess Personal and Business Property within the Municipality.
- Maintain ownership and legal descriptions for property in the MOA.
- Systematically review 14,500 commercial and residential properties.
- Respond to about 80,000 inquiries for information on Real, Personal, and Business properties.
- Receive, research, and resolve Real and Personal/Business Property valuation protests at the administrative level.
- Research and prepare formal appeals to the Board of Equalization.
- Institute a computerization of all Personal Business records.
- Develop a Personal/Business property audit program.
- Institute an automated Real Property mapping system.

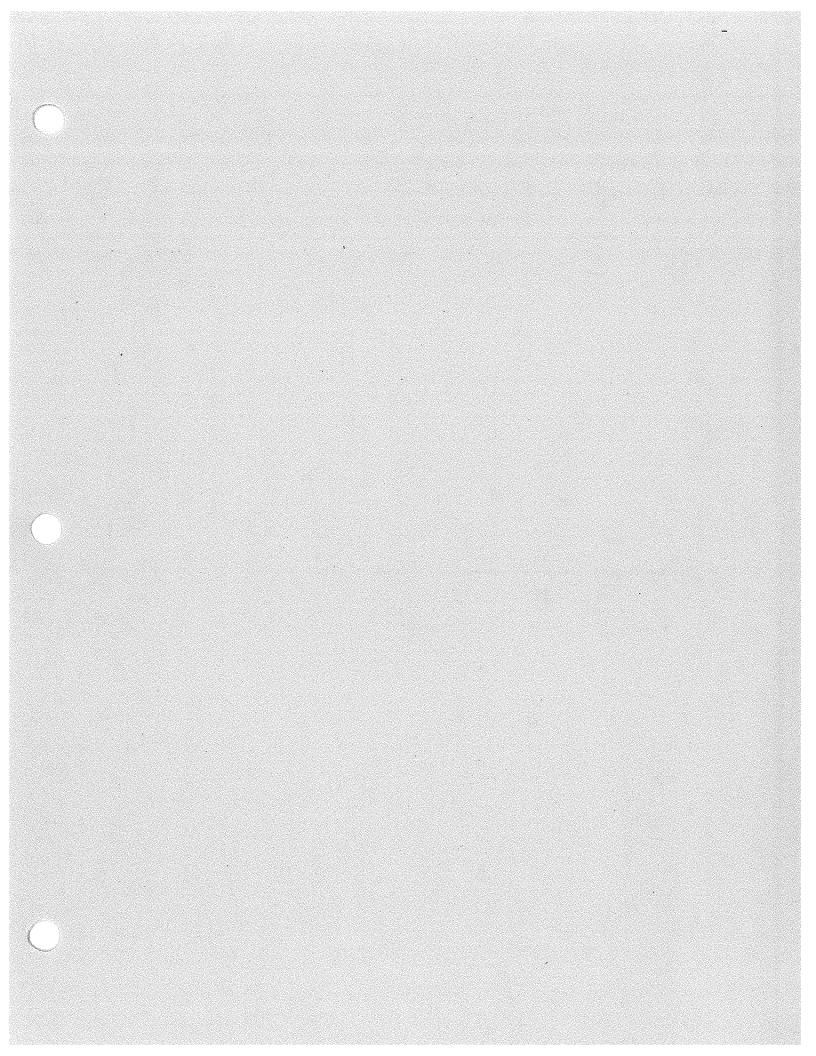
DEPARTMENT: FINANCE DIVISION: PROPERTY ASSESSMENT

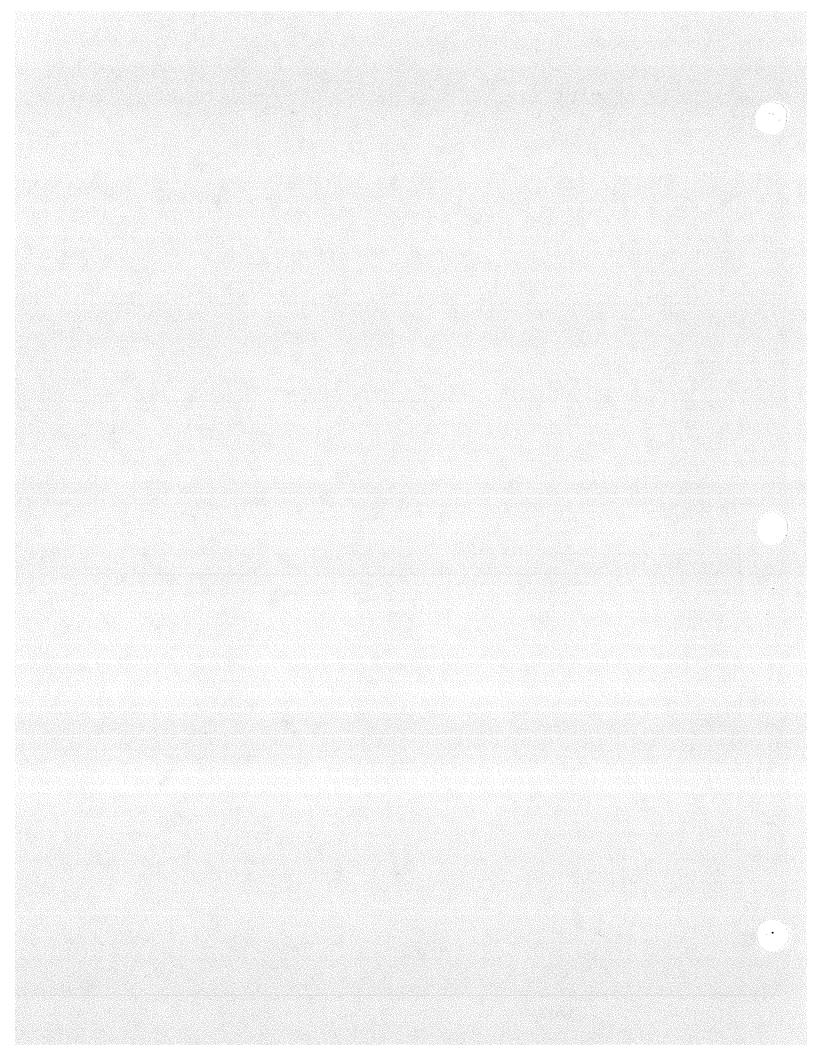
PROGRAM: Property Appraisal **RESOURCES:** 1988 REVISED 1989 REVISED 1990 BUDGET PT FT PT Τ PT FT T PERSONNEL: 7 40 0 7 40 0 45 0 0 PERSONAL SERVICES \$ 2,338,610 \$ 2,399,030 \$ 2,433,270 SUPPLIES 33,660 33,640 35,560 OTHER SERVICES 152,360 140,830 147,960 CAPITAL OUTLAY 6,820 3,810 4,040 TOTAL DIRECT COST: \$ 2,531,430 \$ 2,577,330 \$ 2,620,830 PROGRAM REVENUES: 15,700 16,490 17,050 PERFORMANCE MEASURES: - Certify rolls (includes 6 6 12 coordination and preparation) - Process exemption 6,000 6,250 6,750 requests. (incl. Sr. Citizens & Veterans). - Public/MOA inquiries, 77,300 74,550 96,050 customer contacts - Maintain property 85,000 85,000 85,000 records Valuation of 24,000 22,800 22,800 personal/business property returns - Revaluation of real 85,000 73,950 79,050 property (includes admin processing) - Input real/business/ 125,000 92,000 44,000 personal property data - Business property 50 30 35 discovery program - Add new commercial 680 400 400 construction to roll. (inc. admin process) - Conduct on-site 28,300 10,490 10,150 physical reinventories. (inc. admin process) - Prepare appeals to the 1,500 1,500 1,850 Board of Equalization (inc. admin review) - Add residential new 1,100 350 350 construction/remodels to assessment roll. - Coordinate Real 3,200 1,500 3,200 Property Appeals' Process. - Business/Personal 0 120 300

Property Audit Program

<sup>57</sup> SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 5, 6, 7, 8, 10, 11, 27, 28, 29, 30, 51, 52, 56 5 - 13

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## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT:	12 -FINANCE	
DEPT	BUDGET UNIT/	SVC
RANK	PROGRAM	LVL

1 1311-FINANCE ADMINISTRATION 0438-Administration SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT

- 1 Provide guidance to the Finance Depart-OF ment and act as a conduit through which
- 2 all requests for information pass to/ from Finance Department to the Administration and other organizations.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	'ITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL		
2	0	0	136,130	1,350	12,720	0	0	150,200		

2 1312-RISK MANAGEMENT 0439-Risk Management SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

IGC SUPPORT

- 1 Identify and treat exposure to loss.
- OF Management of worker's compensation and 2 liability claims. Administer insurance/

self-insurance program. Collect damages to general government and utilities.

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
2	0	0	124,680	5,700	(7,050)	0	200	137,630	
								•	
				~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~					

- 3 1321-CONTROLLER ADMINISTRATION 0042-Financial Record Manageme SOURCE OF FUNDS, THIS SVC LEVEL:
- 1 Provide accounting services to all OF organizations.

IGC SUPPORT

DEDCONNEL

FEI	(20141A)	CL	PERSUNAL		UINEK	ומשע	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
3	0	0	182,510	3,000	16,370	0	0	201,880	

2

4 1341-TREASURY ADMINISTRATION 0047-Division Admin and Manage SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 1 To insure fiscal integrity of the OF Municipality by meeting performance
  - 3 objectives and administering the functions of the Treasury Division in compliance with applicable Municipal policies, ordinances and State Statutes.

PEF	PERSONNEL		PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
3	0	0	190,090	5,750	43,950	0	180	239,970

# MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC LVL

- 5 1351-PROPERTY APPRAISAL ADMIN 0049-Property Appraisal SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT
- 1 To certify six (6) assessment rolls OF and submit these rolls to Treasury.
  - 4 To provide administration of the Property Appraisal Division.
    To review/act upon real and personal property exemption requests.
    To prepare and maintain Division policies and procedures.
    To prepare Division budget.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	73,350	250	1,550	0	150	75,300

- 6 1351-PROPERTY APPRAISAL ADMIN 0049-Property Appraisal SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT
- 2 To provide technical administration
- OF of the Property Appraisal Division.
- 4 To develop a Division technical training program.

To determine CAMA enhancement needs. To respond to public and Municipal agency inquiries.

To research/act upon real and personal property exemption requests.

PER	PERSONNEL		PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	85,040	250	250	0	0	85,540

- 7 1351-PROPERTY APPRAISAL ADMIN 0049-Property Appraisal SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT
- 3 To accomplish activities relating to OF personnel administration.
- 4 To prepare and monitor documents for the purchase of supplies and equipment. To respond to inquiries from the public and Municipal agencies. To coordinate the administrative activities of the Division.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	40,800	300	200	0	0	41,300

## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC

8 1351-PROPERTY APPRAISAL ADMIN 0049-Property Appraisal SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT

- 4 To travel to professional conferences OF and seminars to discuss and exchange
- 4 ideas relating to the assessment and administration of real, personal and business property.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	3,620	0	0	3,620

9 1323-PAYROLL 0044-Check Issuance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 1 Insure fiscal intergrity of Municipal
  0F payroll function. Process, review and
- 2 balance payroll data for approximately 3300 employees. Issue approximately 85,000 bi-weekly payroll check/advices annually. Insure proper accounting of disbursements/collections pertaining to payroll.Comply with all applicable State Federal & local payroll regulations. Assist 50 departmental payroll clerks.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
2	0	0	117,390	450	9,970	0	0	127,810

10 1352-CUSTOMER SERVICE/RECORDS 0049-Property Appraisal SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT

PROGRAM REVENUES 17,050

- 1 Implement real property account numbers
  0F Research property legals & taxing
- districts. Research and keep real property value current after roll is certified. Administration of the appeal process for real property. Cartographics Research and implement all types of exemptions including senior citizen and veterans state exemption program.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
9	0	0	389,340	3,750	780	0	2,470	396,340

# MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC LVL

11 1353-REAL PROPERTY
0049-Property Appraisal
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT

- 1 Revaluation of 53% of existing OF inventoried properties by Feb 15, 1991.
- 6 Recalibration of current cost and landpricing tables. Creation of new residential-improved valuation models. Resolution of 1400 appeals. Manual determina
  tion of values for 19,500 condominiums,
  zero-lotlines, and patio homes. Revaluation of all leaseholds.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
21	0	0	1,294,080	16,000	98,600	0	540	1,409,220

12 1346-TAXES
0444-Tax Billing and Collectio
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT

PROGRAM REVENUES 1,000

- 1 To supervise the maintenance of all tax
  0F receivables, the billing, collection &
- 5 processing of all tax payments, the issuance of tax certificates, the provision of tax information to the public and foreclosure activities and monitax deeded parcels.

PE	PERSONNEL		L PERSONAL OT		OTHER	DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL		
1	0	0	55,780	8,000	89,830	0	0	153,610		

- 13 1345-DELINQUENT COLLECTIONS
  0443-Delinquent and Miscellane
  SOURCE OF FUNDS, THIS SVC LEVEL:
  TAX SUPPORT
  IGC SUPPORT
- 1 To supervise and plan: collection and OF rebilling activities for delinquent 7 personal & business property taxes, collection activities for utility & general government bills for collection (BFC's), billing and collection activities for Emergency Medical Service (EMS) transport fees and small claims processing, and to administer hotel/motel tax collections.

PERSONNEL		ΞL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	56,650	250	1,150	0	750	58,800

## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE DEPT BUDGET UNIT/ RANK **PROGRAM** 

SVC LVL

14 1342-CASH MANAGEMENT 0047-Division Admin and Manage SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

OF To ensure fiscal integrity by providing 5 accountability for the daily municipal cash flow. To provide ongoing training to municipal cashiers and contractors or collecting, securing, depositing and reporting revenues. To maintain security

and oversee disbursement of all municipal and utility accounts payable and

1 To supervise cash management activities.

payroll checks.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL		
1	0	0	46,370	400	9,380	0	150	56,300		

15 1341-TREASURY ADMINISTRATION 0047-Division Admin and Manage SOURCE OF FUNDS, THIS SVC LEVEL:

- 2 To insure fiscal integrity of the Muni-OF cipality by controlling the operational
  - 3 functions and supporting the investment function of the Treasury Division.

IGC SUPPORT

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
2	0	0	119,170	0	1,150	0	170	120,490	

16 1347-REMITTANCE PROCESSING 0445-Remittance Processing SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

1 To supervise utility collection activi-OF ties & processing of all payments re-

8 ceived daily for prompt credit to customer accounts and deposit to bank. To provide fiscal integrity by providing accountability for revenue received. To oversee reporting and data control for all utility payments received.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	44,120	670	3,430	0	0	48,220

## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE DEPT BUDGET UNIT/ RANK PROGRAM

SVC

17 1345-DELINQUENT COLLECTIONS
0443-Delinquent and Miscellane
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT

- 2 To pursue collection of delinquent
- OF personal property and business personal
- 7 property taxes.

PE FT 6	RSONNI PT 0	Т	PERSONAL SERVICE 243,150	SUPPLIES 3,750	OTHER SERVICES 24,290		DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 271,190		
18	SOUR(	-Tax CE OF C SUP	Billing and FUNDS, THIS		0	F	To monitor tax receivable system on daily basis to ensure that it is in ance and reconcile system balances w the FIS system. To provide tax info mation to the public.				
PE FT 1	RSONNE PT 0	T	PERSONAL SERVICE 45,060	SUPPLIES 500	OTHER SERVICES 330		DEBT SERVICE 0	CAPITAL OUTLAY 0	TOTAL 45,890		
19 1345-DELINQUENT COLLECTIONS 0443-Delinquent and Miscellane SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT IGC SUPPORT					0	F	collection Fire, Poli		of bills for Yublic Works, and other general		
PE FT 1	RSONNE PT 0	T 0	PERSONAL SERVICE 41,030	SUPPLIES 0	OTHER SERVICES 740		DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 41,770		

20 1342-CASH MANAGEMENT 0047-Division Admin and Manage SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 2 To review and verify all Municipal OF cash receipts and supporting documen-
- 5 tation prepared by municipal agencies and contractors for Financial Information System (FIS) input. To record and report revenue collected and processed.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
1	0	0	31,950	250	350	0	180	32,730	

# M U N I C I P A L I T Y O F A N C H O R A G E 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC

21 1346-TAXES
0444-Tax Billing and Collectio
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT

3 To provide for annual foreclosure of OF delinquent real property. To monitor

5 and maintain tax foreclosed and deeded parcels. To provide foreclosure and related tax information to the public.

PROGRAM REVENUES

0

PERSONNEL PERSONAL OTHER DEBT CAPITAL FT PT T SERVICE SUPPLIES SERVICES SERVICE OUTLAY TOTAL 1 0 0 37,010 0 20,380 0 0 57,390

22 1324-ACCOUNTS PAYABLE 0044-Check Issuance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 1 Provide accounts payable services to all OF Municipal departments.
- 3 Pay vendors on a 45 to 60 day schedule. Pay reimbursements and refunds on a 30 to 40 day schedule.

Maintain central A/P files with records prepared and microfilmed by MIS Department.

PERSONNEL		ΞL	PERSONAL	PERSONAL		DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL		
8	0	0	319,160	4,000	3,120	0	890	327,170		

- 23 1322-GENERAL ACCOUNTING
  0042-Financial Record Manageme
  SOURCE OF FUNDS, THIS SVC LEVEL:
  TAX SUPPORT
  IGC SUPPORT
  PROGRAM REVENUES 4,800
- 1 To provide monthly and annual financial
  0F reports with supporting documentation;
- 3 and provide essential accounting support to Municipal agencies.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL		
6	0	0	341,880	3,310	11,040	0	4,750	360,980		

## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC

24 1326-FINANCIAL INFO SYSTEMS 0042-Financial Record Manageme SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

1 For the Municipal Financial Information
0F System, FIS provides data entry, report
3 and fiche distribution. Request changes
to FIS System programs. Timely processing of financial statements.

PERSONNEL		EL	PERSONAL	PERSONAL		DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL		
6	0	0	259,950	2,000	1,200	0	300	263,450		

25 1327-GRANTS ACCOUNTING 0042-Financial Record Manageme SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 1 Provide reports and billings to granting
  0F agencies and Municipal concerns.Maintain
- 2 readily accessable centralized grant records. Establish the accounting forms and structures for new grants awarded to the Municipality. Coordinate and support the audits of state and federal grants.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL		
2	0	0	114,750	500	22,870	. 0	0	138,120		

- 26 1325-ENTERPRISE ACCOUNTING
  0042-Financial Record Manageme
  SOURCE OF FUNDS, THIS SVC LEVEL:
  TAX SUPPORT
  IGC SUPPORT
- 1 To provide essential accounting support
  0F to Municipal enterprises.
  1

PERSONNEL PERSONAL OTHER DEBT CAPITAL FT PT T SUPPLIES SERVICE SERVICES SERVICE OUTLAY TOTAL 2 0 123,260 500 2,680 800 127,240

# MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE DEPT BUDGET UNIT/ RANK PROGRAM

SVC

27 1353-REAL PROPERTY
0049-Property Appraisal
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT

2 Revaluation of additional 18% of exist-OF ing properties by Feb 15, 1991. Resolu-

6 tion of 400 appeals.

PERSONNEL		EL	PERSONAL OTHER		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
1	0	0	50,070	0	0	0	0	50,070	

28 1353-REAL PROPERTY
0049-Property Appraisal
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT
IGC SUPPORT

3 Revaluation of 12% of existing

OF properties by Feb 15, 1991 to include

6 re-inspections of 4,250 additional properties.

FT PT T SERVICE SUPPLIES SERVICES SERVICE OUTLAY	TOTAL
1 0 0 54,240 2,500 2,250 0 0	58,990

- 29 1353-REAL PROPERTY
  0049-Property Appraisal
  SOURCE OF FUNDS, THIS SVC LEVEL:
  TAX SUPPORT
- 4 Revaluation of 10% of existing OF properties by Feb. 15, 1991.
- 6 Physical re-inventory of an additional 4,250 properties.
  Add new residential and commercial construction.

PE	PERSONNEL PERSONAL			OTHER	DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
1	0	0	55,890	0	0	0	0	55,890	

# MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC LVL

30 1354-PERSONAL PROPERTY
0049-Property Appraisal
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT

1 Provide for mobile home assessment pro-0F gram resulting in assessed valuation of

4 \$70,000,000 for the Municipality. Meet legal requirements of Alaska statues and municipal code. Provide customer service to the publid.

751	KSUNN	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	· SERVICES	SERVICE	OUTLAY	TOTAL	
6	0	0	299,880	12,510	33,710	0	880	346,980	
<b>3</b> 1	1211.	_ETNA	NCE ADMINIST	DATION		9 Dwardda a		Ib. Chi.e Fi.	1

31 1311-FINANCE ADMINISTRATION
0438-Administration
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT
IGC SUPPORT

2 Provide assistance to the Chief Fiscal OF Officer and Finance Division Managers in

2 accomplishing the daily operations of the department. Coordinate special projects required to solve problems and enhance the operation of the departr

PE	RSONNE	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	73,710	0	0	0	0	73,710

32 1345-DELINQUENT COLLECTIONS 0443-Delinquent and Miscellane SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT
PROGRAM REVENUES

4 To pursue collection of delinquent
0F accounts through the small claims court
7 and resolve disputed billings in more
difficult cases. Small claims cases
pursued represent approximately 40% of

the cases referred to this service level for resolution. To coordinate bankruptcy referrals, court fine executions and liquor license protests due to delinquent debts.

PER	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
3	0	0	128,950	680	23,330	0	0	152,960	

0

T

0

0

SERVICE

31,750

SUPPLIES

0

# M U N I C I P A L I T Y O F A N C H O R A G E 1990 DEPARTMENT RANKING

	0925	506										
e distribute de la constante d	DEPT DEPT RANK			「 UNIT∕			SVC LVL					
	33	0445 SOUR	-Remi CE OI	TTTANCE PROCE  ttance Proce FUNDS, THIS PPORT	ssing		OF	To balance and prepare daily deposit of utility revenue. To process utility payments collected at local banks. To research and process deposit corrections				
		10.	5 501	, okt					ollections.	of all utility		
٠	PE FT 1	RSONNI PT 0	T		SUPPLIES 2,500	OTHER SERVICES 80		DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 39,060		
	34	0047- SOUR	-Divi CE OF	MANAGEMENT sion Admin a FUNDS, THIS			0F	of all Mur Utility ac	nicipal and ccounts payal To report on	or and distribut Anchorage Teleph ble and payroll all checks		
	PE FT 1	RSONNE PT 0	EL T O	PERSONAL SERVICE 32,560	SUPPLIES 0	OTHER SERVICES 180		DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 32,740		
	35	SOURC	Tax	Billing and ( FUNDS, THIS			OF	issue tax		s all tax payments and provide taxolic.		
		PROG	RAM	REVENUES	0							
	PEI FT 3	RSONNE PT 0	T	PERSONAL SERVICE 106,380	SUPPLIES 0	OTHER SERVICES 780		DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 107,160		
	36	0445- SOURC	Remi	TTANCE PROCES ttance Proces FUNDS, THIS	sing		OF	Municipali funds and	ty due to no other reason Federal remi	returned to the on-sufficient os. To prepare ttances for		
	PER	RSONNE	Ĺ	PERSONAL	CUDDI TEC	OTHER		DEBT	CAPITAL			

SERVICES

80

SERVICE

OUTLAY

TOTAL

31,830

## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC LVL

37 1347-REMITTANCE PROCESSING 0445-Remittance Processing SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 4 To process utility payments on the OF Unisys remittance processing system.
- 8 To transmit data to the four utilities. To ensure proper posting to customer accounts.

PE	RSONNI	ΞL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
2	0	0	63,260	5,780	26,200	0	0	95,240	

38 1345-DELINQUENT COLLECTIONS 0443-Delinquent and Miscellane SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 5 To pursue collection of miscellaneous
- OF delinquent utility A/R and resolve
- 7 disputed billings on behalf of the utilities.

PEF	PERSONNEL		PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	52,890	0	280	0	0	53,170

39 1323-PAYROLL 0044-Check Issuance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 2 Provide service to process payroll OF liabilities ie: child support, wage
- 2 attachments/levies, union dues/ assessments, credit union deductions, direct deposit. Without this position, other positions within the controller division will assume these duties.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	40,800	0	0	0	0	40,800

40 1327-GRANTS ACCOUNTING 0042-Financial Record Manageme SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 2 To provide required financial reports
  OF and billings on active grants. Review
  - 2 and prepare required audit schedules, reconciliations, transaction documents and statements on grants awarded to the Municipality.

# MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC LVL

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT 1	PT O	-	SERVICE 44,070	SUPPLIES 0	SERVICES 0	SERVICE 0	OUTLAY O	TOTAL 44,070
41	0042- SOUR	-Fina CE OF	ROLLER ADMIN Incial Record FUNDS, THIS	Manageme	OF	by proces cash rece	sing MARS bi ipt books &	accounting sections Illing, distributing general secretaria annual financial
FT	RSONNE PT 0	Т	SERVICE	SUPPLIES 0	OTHER SERVICES 0	DEBT SERVICE O	CAPITAL OUTLAY O	TOTAL 34,220
42	0439- SOURC	Risk E OF	INSURANCE Management FUNDS, THIS	SVC LEVEL:	OF	certified of adequa excess wo	self-insure te claims re rker's compe	rirements of a er, maintain a func eserves, provide ensation insurance, ms adjustment.
PE FT 0	RSONNE PT 0	Т	PERSONAL SERVICE 0	SUPPLIES 0	OTHER SERVICES 5,956,750	DEBT SERVICE 0	CAPITAL OUTLAY 0	TOTAL 5,956,750
43	0439- SOURC	Risk	MANAGEMENT Management FUNDS, THIS	SVC LEVEL:	2 0F 2	programs a		e Municipal safety trol efforts.
	160	301	FURI					
PE. FT	RSONNE PT	_	PERSONAL SERVICE	SUPPLIES	OTHER SERVICES	DEBT SERVICE		TOTAL

## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE DEPT BUDGET UNIT/ RANK PROGRAM

SVC LVL

44 1332-SELF INSURANCE 0439-Risk Management SOURCE OF FUNDS, THIS SVC LEVEL:

2 To identify and treat exposure to loss. OF Without this position, property and life

3 safety inspection would not occur,

increasing risk to the city.

IGC SUPPORT

PE FT 0	RSONNI PT 0	EL T 0	PERSONAL SERVICE 0	SUPPLIES 0	OTHER SERVICES 300,000-	DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 300,000-
45	0443- SOUR	-Deli CE OF	NQUENT COLLE nquent and M FUNDS, THIS	iscellane	6 OF 7	*	ees for Emerg EMS) transpor	
	160	C SUP	PUKI					
PE FT 1	RSONNI PT 0	EL T O	PERSONAL SERVICE 37,390	SUPPLIES 0	OTHER SERVICES 480	DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 37,870
46 1345-DELINQUENT COLLECTIONS 0443-Delinquent and Miscellane SOURCE OF FUNDS, THIS SVC LEVEL: IGC SUPPORT					OF	Service (E collection insurance	ergency Medical ets; faciltiate ing medical enforce collection lection methods.	
PE FT	RSONNI PT	EL T	PERSONAL SERVICE	SUPPLIES	OTHER SERVICES	DEBT SERVICE	CAPITAL OUTLAY	TOTAL

500

47 1342-CASH MANAGEMENT 0047-Division Admin and Manage SOURCE OF FUNDS, THIS SVC LEVEL:

76,560

0

IGC SUPPORT

2 0 0

4 To verify the accuracy of funds reported OF and deposited by all municipal agencies 5 and contractors. To report and resolve discrepancies involving revenues which

were collected and deposited.

0

77,060

0

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	33,050	0	1,130	0	0	34,180

# MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE DEPT BUDGET UNIT/ RANK PROGRAM

SVC LVL

- 48 1347-REMITTANCE PROCESSING 0445-Remittance Processing SOURCE OF FUNDS, THIS SVC LEVEL:
- 5 To receive, open and separate utility OF bills into batches required for remit-
- 8 tance processing. To input manual batches. To research problem payments.

IGC SUPPORT

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
7	0	0	219,930	1,500	980	0	350	222,760

49 1326-FINANCIAL INFO SYSTEMS
0042-Financial Record Manageme
SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

2 For the Municipal Financial Information OF System, FIS provides data entry, report 3 and fiche distribution. Request changes to FIS Systems programs. Timely processing of monthly financial reports. However at this level data will be delayed 60 to 75 days and year-end processing for financial statements will be approximately March 1.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	60,000	0	0	0	0	60,000

50 1324-ACCOUNTS PAYABLE 0044-Check Issuance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 2 Provide accounts payable services to all OF Municipal departments.
- 3 Pay vendors on a 35 day schedule.
  Pay reimbursements and refunds on a 15 day schedule.
  Maintain central A/P files with records prepared and microfilmed by MIS

Department.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	61,060	0	0	0	0	61,060

## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC

- 51 1354-PERSONAL PROPERTY
  0049-Property Appraisal
  SOURCE OF FUNDS, THIS SVC LEVEL:
  TAX SUPPORT
- 2 Assessment rolls produced after estab-OF lished deadlines. Aircraft canvass.
- 4 Conduct selective audit program and initiate random sample audit program. Customer service to the taxpayers and other departments at normal levels. Automated personal property system will be implemented at initial phase but operation will be impacted by lack of keypunch function.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	30,160	0	0	0	0	30,160

- 52 1352-CUSTOMER SERVICE/RECORDS
  0049-Property Appraisal
  SOURCE OF FUNDS, THIS SVC LEVEL:
  TAX SUPPORT
- 2 Provide response to Public counter and OF phone inquiries. Sales inquiry letters
  - will be processed. Augment input of ownership and mailing address changes. Provide filing of real property record cards. Provide computer input for Reproperty assessment roll. Edit and balance Real Property assessment roll for value and tax certification.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
2	0	0	60,420	0	0	0	0	60,420

53 1347-REMITTANCE PROCESSING
0445-Remittance Processing
SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 6 To receive, open and separate utility
- OF bills into batches required for remit-8 ance processing. This is a temporary position to cover vacations & extended illness within the section.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	1	17,620	0	0	0	0	17,620

# M U N I C I P A L I T Y O F A N C H O R A G E 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE

DEPT BUDGET UNIT/
RANK PROGRAM

SVC LVL

54 1322-GENERAL ACCOUNTING 0042-Financial Record Manageme SOURCE OF FUNDS, THIS SVC LEVEL:

2 To provide more accurate and timely OF financial reports and more efficient,

3 better quality accounting support.

IGC SUPPORT

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	· SERVICES	SERVICE	OUTLAY	TOTAL	
0	0	0	, 0	0	0	0	2,650	2,650	

55 1347-REMITTANCE PROCESSING 0445-Remittance Processing SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 7 To process utility payments on the
- OF Unisys remittance processing system.

  8 To transmit data to the four utilities.

  To ensure proper posting to customer accounts. This is an on-call position.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	1	0	10,880	0	0	0	0	10,880

- 56 1354-PERSONAL PROPERTY
  0049-Property Appraisal
  SOURCE OF FUNDS, THIS SVC LEVEL:
  TAX SUPPORT
- 3 Assessment rolls produced by established
- OF deadlines. Initial phase of the new
- 4 automated personal property system will be functional and will not delay or impair assessment roll production due to the lack of data input function.

PER	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
0	0	0	0	0	7,000	0	0	7,000	

# MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

0/63	00							
DEPT	: 12 -F BUDG PRO	ET UNIT/		SVC LVI				•
57	0047-Di SOURCE	SH MANAGEMENT vision Admin a OF FUNDS, THIS UPPORT		01	Tax Colle posed tax by wholes	ction Syste on tobacco ale distrib f the Octob	inister a new m for the pro products hand utors pending er 1989 ballo	- dled the
FT	RSONNEL PT T 1 0	SERVICE	SUPPLIES 3,780	OTHER SERVICES 21,980	DEBT SERVICE 0	CAPITAL OUTLAY	TOTAL	
J		122,910	3,760	21,900	U	31,330	180,000	
SUBT	OTAL OF	FUNDED SERVICE	E LEVELS, F	NANCE	9 100 100 and GOS and other day upo over one can		• • • • •	es mile rivo des des des ano ano a
	RSONNEL	PERSONAL		OTHER	DEBT	CAPITAL		
FT 130		SERVICE 6,405,900	SUPPLIES			OUTLAY		
100	1 1	0,405,500	90,100	0,102,710	U	53,240	12,/12,030	
	D	EPARTMENT OF F	INANCE		FUNDING LI		12,712,030	
58	0439-Ri	LF INSURANCE sk Management OF FUNDS, THIS	SVC LEVEL:	OF	Provide i Municipal catastrop	ity in the d	verage to the event of a	
	IGC S	UPPORT						
PE	RSONNEL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT T	01.11100	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
0	0 0	0	0	500,000	0	0	500,000	
59		NERAL ACCOUNTI					ain Controller	
		nancial Record OF FUNDS, THIS	_	0F 3	recommend	ed by the in	procedures mar ndependent aud ining and supp	litors.
		UPPORT M REVENUES	0		various M	unicipal age Controller	encies as they	
PE	RSONNEL	PERSONAL		OTHER	DEBT	CAPITAL		
FT 1	PT T 0 0		SUPPLIES 0	SERVICES 0	SERVICE 0	OUTLAY 0	TOTAL 50,140	

# MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

IGC SUPPORT

SVC

60 1353-REAL PROPERTY
0049-Property Appraisal
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT

- 5 Revaluation of additional 5% of exist-
- OF ing properties by Feb. 15, 1991.
- 6 Re-inventory 5,100 additional properties.

PERSONNEL		ΞL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	60,000	1,000	0	0	0	61,000

- 61 1352-CUSTOMER SERVICE/RECORDS
  0049-Property Appraisal
  SOURCE OF FUNDS, THIS SVC LEVEL:
  TAX SUPPORT
- 3 Develop automated mapping system to OF replace archaic and inefficient
- 3 manual mapping system currently being utilized for production of Real Property appraisal maps. Automated system would provide a greater visual assist to the appraisal staff in their development of equitable values and in their discernment of inventory errors.

PERSONNEL		ΞL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	0	0	15,000	15,000

62 1326-FINANCIAL INFO SYSTEMS
0042-Financial Record Manageme
SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 3 To meet our minimum level of serviceOF at our current level of staffing, the
- data entry workload has been distributed upward to the 2 senior accountants and the FIS supervisor creating a backlog in those areas. The system can not be balanced and the reports distributed timely. Questions from the users must be put on hold until some later date.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	41,110	0	0	0	. 0	41,110

## MUNICIPALITY OF ANCHORAGE 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE DEPT BUDGET UNIT/ RANK PROGRAM

SVC LVL

63 1324-ACCOUNTS PAYABLE 0044-Check Issuance

SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

3 A Senior Accounting clerk position is OF required to maintain a large number of 3 difficult accounts. The additional position will provide the time needed for Accounts Payable to coordinate with purchasing and other departments to resolve problems and to provide timely processing of accounts for payment. Response time for inquiries will be reduced.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	35,610	0	0	0	0	35,610

- 64 1354-PERSONAL PROPERTY 0049-Property Appraisal SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT
- 4 Part time contractual key punch service OF replaced by full time employee. Function
- 4 of the automated personal property system can now be utilized to track leased equip., canvass State of Alaska Business License list and other prop 'y discovery programs. Addition of 10 m. lion in value to the assessment rolls. Increase service to the treasury division collection function.

PERSONNEL PERSONAL OTHER DEBT CAPITAL SUPPLIES FT PT T SERVICE SERVICES SERVICE OUTLAY TOTAL 1 0 0 28,970 500 6,575-0 720 23,615

- 65 1353-REAL PROPERTY 0049-Property Appraisal SOURCE OF FUNDS, THIS SVC LEVEL:
- 6 Bring reinventory of non-contract area 0F into qualitative parity with contract
- 6 area. 17% of residential-improved properties require re-inventory along with 58% of commercial-improved parcels. Internal staff has not been sufficent to complete this commensurate with contract activity by end of 1989. Staff reduction and reduced hours has made compliance impossible. Maintain data integrity.

PERSONNEL		ΞL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	2	0	83,620	0	0	0	0	83,620

# M U N I C I P A L I T Y O F A N C H O R A G E 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE
DEPT BUDGET UNIT/
RANK PROGRAM

SVC LVL

66 1341-TREASURY ADMINISTRATION 0047-Division Admin and Manage SOURCE OF FUNDS, THIS SVC LEVEL:

3 Increase capability of gathering and OF analyzing data required for management

3 analysis.

IGC SUPPORT

PER	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
0	0	0	0	0	0	0	8,220	8,220	

67 1347-REMITTANCE PROCESSING 0445-Remittance Processing SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 8 The Unisys B25 Consolidator would OF increase the amount of time available
- 8 to process remittances each day by consolidating data while both remittance processors are running. Currently each machine must be shut down for 45 minutes to allow transmission of data to the utilities thus reducing time available for processing-which is critical given new penalties for late payment of bills.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	0	0	27,925	27,925

68 1346-TAXES
0444-Tax Billing and Collectio
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT

PROGRAM REVENUES

Λ

- 5 The stand-alone remittance processor
  0F will allow clerk to process tax payments
  5 using an optical character reader thus
  eliminating the need to manually batch
  and input payments and significantly
  - reducing the time required to process payments. It would also greatly reduce the probability of input error and and resulting taxpayer complaints.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	0	0	23,200	23,200

# M U N I C I P A L I T Y O F A N C H O R A G E 1990 DEPARTMENT RANKING

DEPT: 12 -FINANCE DEPT BUDGET UNIT/ RANK PROGRAM

SVC LVL

TOTALS FOR DEPARTMENT OF FINANCE

, FUNDED AND UNFUNDED . . . . .

PERSONNEL PERSONAL CAPITAL OTHER DEBT PT T FT SERVICE SUPPLIES OUTLAY SERVICES SERVICE TOTAL 135 4 1 6,705,350 91,680 6,656,135 128,305 13,581,470 0