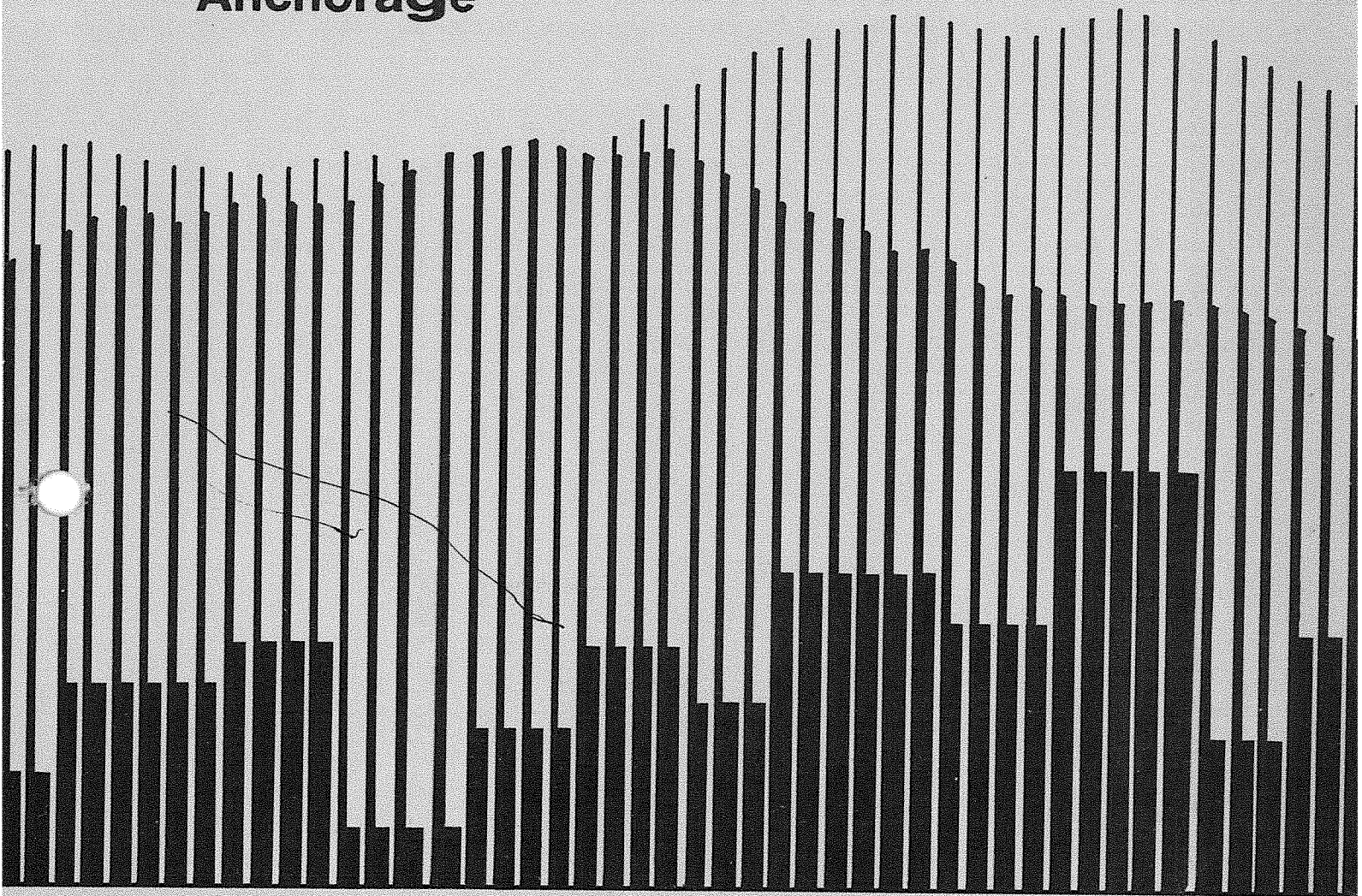


PPSD

# Municipality of Anchorage

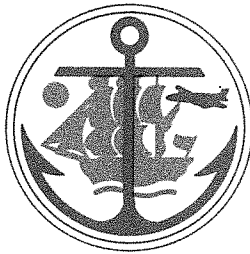


## 1990 General Government Operating Budget



Tom Fink, Mayor

# Municipality of Anchorage



OFFICE OF THE MAYOR

P.O. BOX 196650  
ANCHORAGE, ALASKA 99519-6650  
(907) 343-4431

*TOM FINK,  
MAYOR*

October 2, 1989

Dear Residents of Anchorage:

The development of the general government operating budget I am proposing for 1990 was based on the following three goals:

1. Maintaining property taxes at the 1989 level.
2. Funding the most essential public services and required administrative services only.
3. Providing for an enhanced level of public safety through increases in Police and Fire personnel.

This letter accompanies a budget which reflects the accomplishment of these goals. I believe the 1990 budget is somewhat improved over 1989 because we have been able to further reduce administrative overhead through such things as department consolidations and thus increase the percentage of the budget allocated to the provision of services to the public.

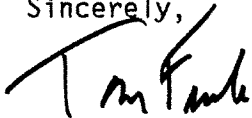
The proposed budget of \$187.5 million includes those items at Appendix U - "B Budget" items -- which are proposed to be funded from the proceeds of the Tobacco Tax or the sale of the Anchorage Telephone Utility. If both of these ballot propositions fail, then these services would only be provided if State funding were increased, other programs were reduced, or other revenues became available. A "C Budget" is at Appendix V and lists lower priority items which remain unfunded at this time but could be funded if the Telephone Utility sale is approved, or other programs are reduced.

The success of this budget (future budgets, service and tax levels to a large extent) will depend on the results of the upcoming labor negotiations. In the next fifteen months, the municipality will be negotiating with all municipal employee bargaining groups. During those negotiations I intend to seek salary and benefit concessions which will make municipal remuneration more comparable to that in the private sector. I hope you will provide your Assembly members your views on this issue. In the final analysis what we must do now is reduce the costs of services through more reasonable compensation.

We are at a critical juncture in this community. While the cost of government must be contained and even reduced, I believe it is extremely important to hear from you, the public, about what level of service you desire. In the next few months I hope that Anchorage residents will review carefully the budget I have presented, as well as the alternatives I have proposed for the Assembly to consider. The decisions that will be made by the Assembly in the process of considering this budget will have a great impact on all of our lives. I promise to do all I can to help the public understand what those impacts will be.

Above all, I hope that all of us will approach this budget in the spirit of problem-solving and consensus building. It is probable that every person or group looking at the budget the Assembly finally approves will find gaps in their favorite programs. It is my hope that the public, the Assembly, and the administration will be able to consider the good of the whole of Anchorage as we embark on the deliberations of the next months.

Sincerely,

A handwritten signature in black ink, appearing to read "Tom Fink". The signature is written in a cursive style with a large, sweeping initial "T".

Tom Fink  
Mayor

**1990 PROPOSED  
GENERAL GOVERNMENT  
OPERATING BUDGET**



**MUNICIPALITY OF ANCHORAGE**  
Tom Fink, Mayor

1990 PROPOSED  
GENERAL GOVERNMENT OPERATING BUDGET  
MUNICIPALITY OF ANCHORAGE

**ASSEMBLY**

Bill Faulkner, Chairman

Larry Baker	Craig Campbell	Jim Kubitz
Jim Barnett	Fred Dyson	Pat Parnell
Mark Begich	Joe Evans	John Wood
	Heather Flynn	

**ADMINISTRATION**

Larry D. Crawford. . . . . Municipal Manager  
H. Glen Glenzer. . . . . Executive Manager, General Government Operations  
Lee R. Nunn . . . . . Executive Manager, Enterprise Activities  
Richard D. Kibby. . . . . Municipal Attorney  
Robert M. Nelson. . . . . Chief Fiscal Officer

This budget book was prepared by the Office of Management and Budget and the staffs of the municipal agencies whose budgets are included.

**OFFICE OF MANAGEMENT AND BUDGET STAFF**

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Cover design by Janell Perkins

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