POLICE

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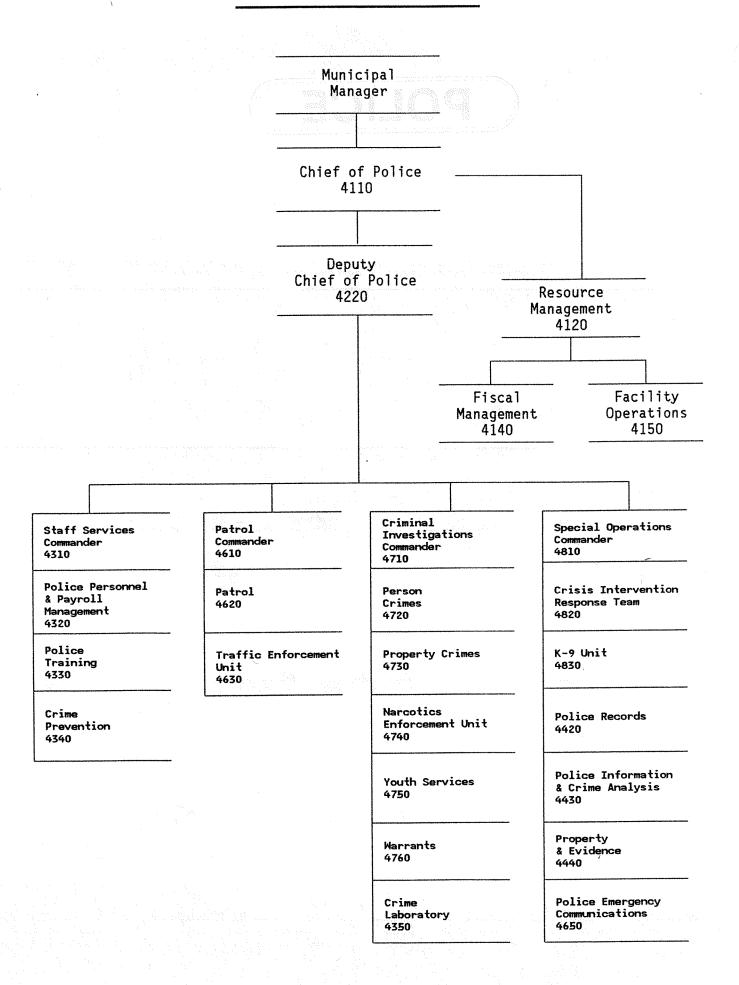
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POLICE



DEPARTMENT SUMMARY

DEPARTMENT

POLICE

Mission

To protect the public and property from criminal wrongdoing, keep the peace and maintain order, assist in the orderly flow of traffic, serve the public in times of emergency and enforce the law of the land.

MAJOR PROGRAMMING HIGHLIGHTS

- Respond to emergency calls for a Police Officer within 3 minutes 20 seconds and non-emergency calls within 2 hours.
- Arrest an estimated 900 drunk drivers.
- Make an estimated 30,400 felony and misdemeanor arrests.
- Improve the narcotics enforcement program by introducing the first K-9 police drug dog in the Anchorage Police Department.
- Seize over \$250,000 in illegal drugs.
- Dispatch police officers to 184,000 calls, of which 101,780 calls are 911 emergencies.
- Reduce traffic accidents by issuing approximately 25,000 moving traffic citations targeting speed, alcohol, school zones and intersection violations.
- Receive 24,800 cases to investigate involving person, property or youth related crimes.
- Transportation Inspection will continue to enforce Title 11.

Resources	1989	1990
Direct Costs	\$31,409,910	\$32,503,280
Program Revenues	\$ 1,896,610	\$ 1,967,010
Personnel	382FT 2PT	396FT 1PT

DEPARTMENT: POLICE

	FINANCIAL	SUMMARY			PE	ERSONNE	L	SUMM/	ARY		
DIVISION	1989 REVISED	1990 BUDGET		1989	9 REVIS	SED			199	O BUD	GET
		/	F	Г РТ	Т	TOTAL	. 1	FT	PT	T	TOTAL
POLICE ADMIN	549,520 /	504,680	1	3		3	I	2			2
RESOURCE MANAGEMENT	2,196,280	2,115,760	1	5		5	1	5			5
SUPPORT SERVICES	76,070 V	142,800	i	1		1	ı	2			2
STAFF SERVICES	1,960,120	1,598,890	1 2	3		23	I	18			18
TECHNICAL SERVICES	3,192,390	2,881,280	5	9		59	i	47			47
UNIFORMED FIELD SERVICES	16,651,230	19,213,230	21	3		213	1	253			253
INVESTIGATION SERVICES	6,375,590	5,642,420	7	6		76	ı	67			67
TRANSPORTATION INSPECTION	142,970 √	141,570	1	2 2		4	I	2	1		3
							I				
OPERATING COST	31,144,170	32,240,630	38	2 2		384	1	396	1		397
•			=====	=====	=====	======	==	====:	=====	=====	=====
ADD DEBT SERVICE	265,740	262,650	I								
			i								
DIRECT ORGANIZATION COST	31,409,910	32,503,280	l								
			I								
ADD INTRAGOVERNMENTAL	6,261,880	5,931,550	I								
CHARGES FROM OTHERS			I								
	wise later style speak style state state state style style		1								
TOTAL DEPARTMENT COST	37,671,790	38,434,830	I								
			1								
LESS INTRAGOVERNMENTAL	463,960	502,960	1								
CHARGES TO OTHERS			1								
			i								
FUNCTION COST	37,207,830	37,931,870	1								
			1								
LESS PROGRAM REVENUES	1,896,610	1,967,010	1								
	400 -000 -000 +000 +000 +000 +000 +000 +		1								
NET PROGRAM COST	35,311,220	35,964,860	1								

1990 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL Outlay	TOTAL DIRECT COST
POLICE ADMIN	152,800	3,500	348,380		504,680
RESOURCE MANAGEMENT	303,850	142,350	1,669,560		2,115,760
SUPPORT SERVICES	139,520	1,200	2,080		142,800
STAFF SERVICES	1,315,880	170,350	108,510	4,150	1,598,890
TECHNICAL SERVICES	2,450,940	68,900	369,670	6,760	2,896,270
UNIFORMED FIELD SERVICES	18,669,340	123,920	513,180	32,700	19,339,140
INVESTIGATION SERVICES	5,395,800	41,900	195,360	9,360	5,642,420
TRANSPORTATION INSPECTION	140,950	2,280	6,250		149,480
		*** *** *** *** *** *** *** ***			
DEPT. TOTAL WITHOUT DEBT SERVICE	28,569,080	554,400	3,212,990	52,970	32,389,440
LESS VACANCY FACTOR	148,810				148,810
ADD DEBT SERVICE					262,650
				~~~~~~~~~	
TOTAL DIRECT ORGANIZATION COST	28,420,270	554,400	3,212,990	52,970	32,503,280

# RECONCILIATION FROM 1989 REVISED TO 1990 BUDGET

DEPARTMENT: POLICE

	DIRECT COSTS	POSITIONS FT PT T
1989 REVISED BUDGET:	\$31,409,910	382FT 2PT
Amount Required to Continue Existing Programs in 1990:	209,940	
REDUCTIONS TO EXISTING PROGRAMS:	<i>j</i>	l.
<ul> <li>Patrol Commander - one messenger</li> <li>Administrative support staff - grade reduction and requirements change</li> </ul>	(41,770) (60,320)	(1FT)
- Transportation Inspection	(1,400)	(1PT)
INTER-DEPARTMENTAL DIVISION TRANSFERS:		
<ul><li>Staff Services</li><li>Detective Division</li><li>Special Operations</li><li>Patrol</li></ul>	(355,380) (719,470) (336,340) 1,363,800	(5FT) (8FT) (2FT) (2FT) 14FT Sword
EXPANSIONS IN EXISTING PROGRAMS:		
- Patrol - Dispatch	784,500 130,620	12FT Sword
NEW PROGRAMS:		
- Data Systems Manager (one non-rep) to direct the Police Criminal Information System	60,480	1FT,
MISCELLANEOUS INCREASES (DECREASES):		
<ul><li>Debt Service</li><li>Overtime</li><li>Equipment/Miscellaneous</li></ul>	(3,090) 60,620 1,180	
1990 BUDGET	\$32,503,280	396FT 1PT

DEPARTMENT: POLICE DIVISION: POLICE ADMIN

PROGRAM: Chief of Police

#### **PURPOSE:**

To protect the public and property from criminal wrongdoing, keep the peace and maintain order, assist in the orderly flow of traffic, serve the public in times of emergency and enforce the law of the land. (Chief and 1 Admin. Secretary)

#### 1989 PERFORMANCES:

- Ensure the safety of the public and the protection of property and to maintain the peace and enforce the laws.
- Lead a reorganization of the police department operations.
- Develop and improve police statistics reporting system.

#### 1990 OBJECTIVES:

- Obtain grant funding to implement two new drug interdiction programs: Financial Investigations, and Knock and Talk.
- Reinstate Police services lost or downgraded during the last two years to include downtown foot patrol, park and bike path patrols, and seasonal Drunkbuster Program.
- Reverse the upward trend in alcohol-related traffic deaths.
- Improve cooperation with other Southcentral law enforcement agencies through increased regional Police training programs.

DEPARTMENT: POLICE PROGRAM: Chief of Police RESOURCES:

DIVISION: POLICE ADMIN

PERSONNEL:	1988 REVISED FT PT T 6 0 0	FT PT T	1990 BUDGET FT PT T 4 0 0
PERSONAL SERVI SUPPLIES OTHER SERVICES	CES \$ 580,100 5,320 210,540	3,800	\$ 292,320 4,700 350,460
TOTAL DIRECT COST:	\$ 795,960	\$ 625,590	\$ 647,480
PERFORMANCE MEASURES:  - Calls for Police Officer  - Average Emergency Response Time (second - Criminal Homicide - Reported Felony Rape - Part One Felonies - Robbery, Burglary,	128,375 220 is) 13 159 14,245 11,933	260 15	178,500 250 15 180 15,000 14,160
Larceny, Theft - Hit and Run - Vehicle Accidents - Disorderly Conduct - Family Violence - Drunkenness - Assaults - Rescues - Suspicious Persons or Vehicle	1,600 7,649 4,516 1,355 1,162 2,121 884	1,600 7,650 4,500 1,400 1,200 2,150 900 3,600	1,800 7,900 4,500 1,450 1,400 2,250 900 3,600
- Vandalism	2,560	2,600	2,600

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 1, 15

DEPARTMENT: POLICE DIVISION: RESOURCE MANAGEMENT

PROGRAM: Resource Management

#### **PURPOSE:**

To plan, organize and control the financial, material and physical plant resources of the department, to include: operating and capital budgets, operating plans, Police fleet management, Police equipment and uniforms, supplies, Police facility management, power backup, contracts and grants.

#### 1989 PERFORMANCES:

- Provide guidance and assistance with budget development and management practice changes.

- Develop strategies to improve the economy of police vehicle acquisition

and maintenance.

- Provide monthly financial reports to assist managers effectively spend section funds to attain maximum benefit for each dollar spent.

- Prepare a strategy of long and short range planning to assist the division managers in managing all resources effectively and efficiently.

#### 1990 OBJECTIVES:

- To reduce prisoner and jail costs.

- To assist two divisions in preparing detailed operating plans.

- To reduce the cost of uniforms.

- To prepare the 1990-1995 Capital Improvement Program.

- To reduce the operating costs of the Police fleet.

- To write two federal grant applications for financial support in priority enforcement areas.
- To review and refine Police revenue schedules.

DEPARTMENT: POLICE PROGRAM: Resource Management RESOURCES:

DIVISION: RESOURCE MANAGEMENT

PERSONNEL:	1988 REVISED FT PT T 5 0 0	1989 REVISED FT PT T 5 0 0	1990 BUDGET FT PT T 5 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES	\$ 517,590 119,850 3,395,260	\$ 314,990 128,840 1,752,450	\$ 303,850 142,350 1,669,560
TOTAL DIRECT COST:	\$ 4,032,700	\$ 2,196,280	\$ 2,115,760
PROGRAM REVENUES:	\$ 290,450	\$ 0	\$ 0
PERFORMANCE MEASURES:  - Police Vehicles Managed - Financial Reports Prepared - Cost Studies - Purchase Transactions - Computer Input Transactions - Uniforms and Equipment Inventories - Police Forms Stocked: Citations, Reports - Uniform, Equipment, and	343 64 12 1,700 13,000 36 140 1,000	320 64 12 1,750 15,000 36 140	340 74 25 1,750 17,000 36 140
Supply Orders	·	1,000	1,100
<ul> <li>379+ Police Manuals Prepared/Updated</li> </ul>	10	10	10
<ul> <li>Maintenance Schedules:         Alarms, Generators, Locks         Smoke, Cameras, Ammo, Fuel</li> </ul>	250	250	250
<ul> <li>Pieces of Mail, Traffic Citations Received, Evidence Items Shipped</li> </ul>	60,000	80,000	85,000

⁵⁷ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 16, 20, 22, 24, 28

DEPARTMENT: POLICE DIVISION: UNIFORMED FIELD SERVICES

PROGRAM: Patrol Division

#### **PURPOSE:**

To plan and deploy uniformed police officers for 24 hour patrol of 12 areas to keep the peace, protect persons and property, assist in the orderly flow of traffic, respond quickly to emergency calls, and enforce the law within the Anchorage Police Service Area.

#### 1989 PERFORMANCES:

- Respond to 97,650 requests for police service.

- Arrest 1,095 drunk drivers.

- Maintain an average three-minute twenty second response to emergency calls.
- Issue 21,400 hazardous citations, and investigate 3,500 accidents.
- Have specialized traffic responses to 10 fatality and serious injury accidents.
- Answer and handle 69,530 911 Emergency phone calls.

- Issue 25,500 moving traffic citations.

#### 1990 OBJECTIVES:

- Dispatch a uniformed patrol officer to 122,000 citizen calls.

- Arrest 1,095 drunk drivers.

- Average 3 minutes 20 seconds response time to emergency police calls.

- Investigate 45 fatal and serious injury traffic accidents.

- Reduce traffic accidents by issuing 25,500 moving traffic citations and targeting speed, alcohol, school zone and intersection violations.

- Direct the Police Reserve Program.

- Ensure compliance with laws and ordinances by making 24,465 felony and misdemeanor arrests.

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DEPARTMENT: POLICE PROGRAM: Patrol Division RESOURCES:

DIVISION: UNIFORMED FIELD SERVICES

PERSONNEL:	1988 REVISED FT PT T 228 0 0	1989 REVISED FT PT T 164 0 0	1990 BUDGET FT PT T 191 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE CAPITAL OUTLAY	\$17,386,200 128,150 447,140 231,610 61,990	\$12,491,510 110,410 88,260 265,740 8,380	\$14,730,040 103,800 116,450 262,650 15,250
TOTAL DIRECT COST:	\$18,255,090	\$12,964,300	\$15,228,190
PROGRAM REVENUES:	\$ 1,201,000	\$ 1,550,320	\$ 1,646,950
PERFORMANCE MEASURES: - AverageEmergencyPatrol Response Time(seconds) - Drunk Driver Arrests	180	260 720	200
- Moving Traffic Citations	24,949	17,400	1,445 30,000
<ul> <li>Traffic Accidents         Investigated     </li> </ul>	8,303	13,750	17,000
<ul> <li>Fatality and Serious Injury Traffic Accident</li> </ul>	21	40	45
<ul> <li>Alcohol Related Traffic Fatalities</li> </ul>	16	10	10
- Court Liaison Requests - Non-Criminal Calls for Police Officer	7,000 3,100	6,500 3,800	9,300 4,400
<ul><li>Traffic Arrests</li><li>Misdemeanor Arrests</li><li>Felony Arrests</li></ul>	3,935 18,525 2,252	3,780 19,173 2,403	4,750 22,650 2,965

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 2, 3, 10, 11, 39, 42, 56

DEPARTMENT: POLICE DIVISION: INVESTIGATION SERVICES

PROGRAM: Criminal Investigations Division

#### PURPOSE:

To plan and organize the investigations of crimes against persons and property in order to apprehend and successfully prosecute criminal offenders.

#### 1989 PERFORMANCES:

- Receive 12,380 cases and assign 3,940 for investigation.

- Achieve a clearance rate of 73% of Person Crimes assigned.

- Achieve a clearance rate of 60% of Property Crimes assigned.

- Seize \$ 1,000,000 in illegal drugs.

- Seize \$ 450,000 in crime related property seizures.

- Receive 29,350 and clear 25,200 court documents.

#### 1990 OBJECTIVES:

- Significantly impact illegal drug trafficking in Anchorage by adding two new drug interdiction programs through grant funding: 1) Financial Investigations and 2) Knock and Talk.

- Introduce the first Police K-9 Drug Dog to the Narcotics Enforcement Unit program.

#### TABO FROUKAM PLAN

DEPARTMENT: POLICE DIVISION: INVESTIGATION SERVICES

PROGRAM: Criminal Investigations Division

RESOURCES:

TRESOURCES.	1988 REVISED	1989 REVISED	1990 BUDGET
PERSONNEL:	FT PT T 75 0 0	FT PT T 79 0 0	FT PT T 70 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 5,817,530 44,990 169,660 43,590	\$ 6,366,750 66,990 198,220 4,790	\$ 5,610,770 77,350 203,100 11,060
TOTAL DIRECT COST:	\$ 6,075,770	\$ 6,636,750	\$ 5,902,280
PROGRAM REVENUES:	\$ 378,250	\$ 22,500	\$ 13,500
PERFORMANCE MEASURES: - Narcotics Cases Received - Value of Drugs Seized	1,775 5,827,140	1,600 5,000,000	2,750 3,100,000
(\$) - Value of Drug Assets Seized (\$)	258,553	450,000	875,000
<ul><li>Drug Arrests</li><li>Person Crimes Cases</li><li>Received</li></ul>	425 3,696	400 6,235	450 6,615
<ul><li>Prisoners Transported</li><li>Property Crimes Cases</li><li>Received</li></ul>	6,000 3,379	4,900 17,714	5,100 14,163
<ul><li>Youth Services Cases Received</li></ul>	3,938	3,500	4,000
- Latent Prints, MugShots, Crim Cards, ID's Made Evidence Examined	17,761	18,300	19,600
- Crime Scene Photos	45,216	51,500	58,000

⁵⁷ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 8, 9, 12, 13, 14, 21, 27, 29, 30, 34, 35, 36, 40, 44, 47, 53

DEPARTMENT: POLICE DIVISION: UNIFORMED FIELD SERVICES

PROGRAM: Special Operations

#### **PURPOSE:**

To direct the deployment of specialized units to resolve crises without the loss of life: Crisis Intervention Response Team, Hostage Negotiation Unit, Explosive Ordnance Demolition, Disaster Management, Dignitary Protection. To direct communications, information, records, evidence storage systems.

#### 1989 PERFORMANCES:

- Respond to 10 CIRT call out requests.

- Respond to 13,000 K-9 requests.

- Respond to 10 EOD requests.

- Respond to 20 Dignitary Protection requests.

- Provide training and expertise in all listed areas.

#### 1990 OBJECTIVES:

- Safely protect all visiting dignitaries.

- Safely resolve all crises situations without loss of life.

- Safely dispose of all explosive devices.

- Increase the K-9 Team support to businesses and to Day Shift Police Officers for building searches, alarms, finds, felony arrests and school programs by adding 3 additional K-9 Teams to the unit.

- Automate command and administrative management information to more efficiently communicate, message, document process and store, and provide word processing.

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DEPARTMENT: POLICE

PROGRAM: Special Operations

Alarms

DIVISION: UNIFORMED FIELD SERVICES

RESOURCES:			
PERSONNEL:	1988 REVISED FT PT T 57 0 0	1989 REVISED FT PT T 108 0 0	1990 BUDGET FT PT T 109 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 3,057,620 96,000 282,210 37,250	\$ 6,294,910 112,930 627,000 110,220	\$ 6,249,340 89,020 766,400 24,210
TOTAL DIRECT COST:	\$ 3,473,080	\$ 7,145,060	\$ 7,128,970
PROGRAM REVENUES:	\$ 36,100	\$ 120,830	\$ 103,600
PERFORMANCE MEASURES:			
<ul> <li>Explosive Ordinance</li> </ul>	8	10	12
Demolition Requests - Dignitary Protection	40	40	40
Assignments - Crisis Intervention	8	15	10
Call-outs	0		18
<ul><li>Calls for Police Officer</li></ul>	128,375	178,500	178,500
<ul><li>Evidence/Property Impounded</li></ul>	1,400	1,600	1,850
- APSIN/NCIC Audits,	26,500	28,000	31,500
Entries, Inquiries - Computer Systems	22	23	35
Supported - Evidence Incoming and	59,810	71,100	75,100
Outgoing - Pieces - Traffic Citations	0	48,000	55,200
Processed - Police Files Maintained	120 000	·	
- K-9 Team Deployments	128,000 23,689	100,000	115,000
- K-9 Business Security	15,511	15,026 7,982	25,000
Checks	10,011	7,302	16,000
<ul> <li>K-9 Searches: Buildings, Area Searches, Tracking</li> </ul>	1,463	1,228	1,500
- K-9 Arrests: Felonies	1,019	1,084	1,200
and Misdemeanors - K-9 Responses to	1,527	1,468	1,600
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57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 4, 5, 6, 7, 23, 25, 26, 31, 37, 48, 49, 50, 51, 52, 55, 57

DEPARTMENT: POLICE DIVISION: STAFF SERVICES

PROGRAM: Staff Services

#### **PURPOSE:**

To plan and organize the management of Police personnel resources in order to provide qualified Police personnel to the department's operating units. To prevent crime through public information and education programs, and monitor compliance with Police operating policies and procedures.

#### 1989 PERFORMANCES:

- To maintain quality of investigation of employee misconduct complaints.
- Process 400 applicants for police employment; and hire 40 employees.
- Conduct 11,000 hours of recruit training to certify 15 Police Officers.
- Maintain the ratio of police officers per Junior high school at 3:7.
- Process 36,000 photos, 5,500 items of evidence and 2,500 fingerprints.

#### 1990 OBJECTIVES:

- Establish a new Police Performance Appraisal and Promotion System.
- Implement a new APDEA labor contract.
- Implement a computerized Police Employee Record System.
- Establish a Standards of Performance Program.

#### **RESOURCES:**

PERSONNEL:	1988 REVISED FT PT T 16 0 0	1989 REVISED FT PT T 20 0 0	1990 BUDGET FT PT T 15 0 0
PERSONNEL:	10 0 0	20 0 0	15 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 1,272,090 119,400 110,890 16,100	\$ 1,474,650 101,450 118,950 3,910	\$ 1,100,910 134,900 100,770 2,450
TOTAL DIRECT COST:	\$ 1,518,480	\$ 1,698,960	\$ 1,339,030
PERFORMANCE MEASURES:	•		
- Applications Processed (Non-Sworn)	2	12	15
<ul> <li>Applications Processed (Sworn)</li> </ul>	1	250	250
- Personnel Actions	1,000	1,000	1,000
- Time Card Facsimiles	12,000	12,000	12,000
<ul> <li>Safe Home Presentations</li> </ul>	6	15	15
<ul> <li>Prepare for Litigation</li> </ul>	2	6	6
- Polygraphs	. 200	300	250

57 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 17, 18, 19, 32, 33, 38, 41, 43, 45, 46, 54

DEPARTMENT: POLICE DIVISION: TRANSPORTATION INSPECTION

PROGRAM: Transportation Inspection

#### PURPOSE:

Provide a 24 hour enforcement program of all municipal laws and regulations pertinent to taxicabs, limousines, vehicles for hire, chauffeurs and dispatch services.

#### 1989 PERFORMANCES:

- Monitor all current computer records of permit and vehicle owners.

- Evaluate changes in semi-annual vehicle inspection program.

- Implement Title 11 ordinance changes.

- Pursue planning and development of mandatory driver training program and drug and alcohol test requirements for all chauffeurs.

- Continue to work with private transportation providers and Transit in seeking new or innovative solutions to transportation needs.

- Maintain on-street inspection to ensure public safety.

#### 1990 OBJECTIVES:

- Continue to monitor and update all computerized records of permit and vehicle owners, vehicles, chauffeurs, insurance, accidents and Title 11 violations.
- Ensure the public safety by maintaining random on-street inspections and monitoring the semi-annual mandatory vehicle inspection program.
- Continue to coordinate with private transportation providers and Transit in seeking solutions to alternative transportation needs.
- Prepare Title 11 draft ordinance changes that will include a 12 hour mandatory driver training program and a drug and alcohol test requirement for all new and current chauffeur applicants.

#### **RESOURCES:**

PERSONNEL:	1988 FT 2	REVIS PT 1	ED T 0	1989 FT 2	REVI PT 2	SED T 0	1990 FT 2	BUDO PT 1	GET T 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	142,1 1,4 2,3 6,9	00 50	\$		440 280 250 0	\$	133,0 2,2 6,2	280
TOTAL DIRECT COST:	\$	152,8	70	\$	142,	970	\$	141,5	70
PROGRAM REVENUES:	\$	208,13	30	\$	202,	960	\$	202,9	60
PERFORMANCE MEASURES: Chauffeur Licenses Title 11 Citations Vehicles Inspected Taximeters Certified Hearing Participation		90 65			1,0	800 80 000 700 40		7 5	00 47 00 50 27

59 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 58, 59