Municipality of Anchorage

Proposed
General Government
Operating Budget

1996
September 29, 1995

Dear Residents of Anchorage:

I am pleased to present to you and the Assembly my proposed 1996 General Government Operating Budget. Although there is a proposed 1.4% increase over 1995, this increase is below the 3.0% projected increase in the Anchorage Consumer Price Index which shows the overall increase that local businesses and organizations are expected to charge for their goods and services.

We have been able to offset all cost increases with cost reductions/efficiencies except for public safety and voter approved bond debt service increases. Even with these voter-approved and public safety increases, together with a 7.7% reduction in State Revenue Sharing and Municipal Assistance revenues, 1996 property taxes are projected to be $2.0 million under the tax cap.

The 1996 budget will continue our efforts to make Anchorage a safer and more livable city. It will provide full year funding for the 60 new police officers added in 1995 (27 vacant positions were filled plus 33 new positions were added in 1995). While making our city safe will continue to be our primary focus, we will also continue our efforts to make Anchorage a cleaner more attractive city. In addition to being safe and attractive, we also will continue to recognize the importance of quality recreational and cultural opportunities for our residents.

The proposed 1996 budget includes:
- Full year funding for the 60 new police officers added in 1995 (27 vacant positions were filled plus 33 new positions were added in 1995).
- Police-Fire-EMS dispatch communications improvements.
- Communications improvements for Police Officers in the field.
- Police Crime Laboratory equipment upgrades to enhance investigations work.
- Police vehicles modernization and purchase of vehicles for newly added Police Officer positions.
- Roadway and drainage improvements to reduce future maintenance costs, improve public safety, and enhance the safe and efficient collection and discharge of drainage while minimizing flood erosion and protecting Anchorage’s water quality.
- Parks improvements, recreational facilities development, trail upgrades, and greenbelt acquisition to provide healthy alternatives for youth, promote economic development, and enhance Anchorage’s quality of life.

I look forward to working with the Assembly during the budget deliberations of the next two months. I believe we can continue the steps that we have undertaken to reach our goal of making Anchorage a better place to live, work, and raise our families.

Sincerely,

Rick Mystrom
1996 PROPOSED

GENERAL GOVERNMENT OPERATING BUDGET
1995 GENERAL GOVERNMENT OPERATING BUDGET
MUNICIPALITY OF ANCHORAGE
ORGANIZATION

Assembly

Equal Rights Commission

Internal Audit

Boards and Commissions

Municipal Attorney

Municipal Manager

Employee Relations

Community Planning and Development

Management Information Systems

Finance

Property and Facility Management

Purchasing

Operations Manager

Health and Human Services

Anchorage Water and Wastewater *

Fire

Merrill Field Airport *

Police

Municipal Light and Power *

Cultural and Recreational Services

Port of Anchorage *

Transit

Solid Waste Services *

Public Works

* The public utilities publish a separate budget document.
# 1996 Proposed General Government Operating Budget

## TABLE OF CONTENTS

### APPENDICES

<table>
<thead>
<tr>
<th>Appendix</th>
<th>Description</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Department Operating Budgets at a Glance</td>
<td>A-1</td>
</tr>
<tr>
<td>B</td>
<td>Personnel Summary</td>
<td>B-1</td>
</tr>
<tr>
<td>C</td>
<td>Direct Cost by Expenditure Type</td>
<td>C-1</td>
</tr>
<tr>
<td>D</td>
<td>Function Cost Comparison by Fund</td>
<td>D-1</td>
</tr>
<tr>
<td>E</td>
<td>1995-1996 Mill Levy Comparisons by Fund</td>
<td>E-1</td>
</tr>
<tr>
<td>F</td>
<td>Explanation of Taxing District Mill Levies</td>
<td>F-1</td>
</tr>
<tr>
<td>G</td>
<td>1996 Preliminary Mill Levies</td>
<td>G-1</td>
</tr>
<tr>
<td>H</td>
<td>Mill Levy Comparisons by Taxing District</td>
<td>H-1</td>
</tr>
<tr>
<td>I</td>
<td>1987-1996 Mill Levy Trends</td>
<td>I-1</td>
</tr>
<tr>
<td>J</td>
<td>Applied Fund Balance Summary</td>
<td>J-1</td>
</tr>
<tr>
<td>K</td>
<td>Personnel Benefit Rates</td>
<td>K-1</td>
</tr>
<tr>
<td>L</td>
<td>Debt Service Summary by Program</td>
<td>L-1</td>
</tr>
<tr>
<td>M</td>
<td>Tax Limit Calculation</td>
<td>M-1</td>
</tr>
</tbody>
</table>