



**Municipality of Anchorage**

**2026 Proposed  
General Government  
Operating Budget**

**Suzanne LaFrance, Mayor  
Anchorage, Alaska**

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**Fountain Anchorage Public Library Z. J. Loussac Library**  
**Sunrise from City Hall**  
**Smiling Moose by Marilyn Banzhaf**



Mayor Suzanne LaFrance  
Municipality of Anchorage

October 2, 2025

Dear Community Members:

As we celebrate the Municipality of Anchorage's 50th anniversary, we're reflecting on our present challenges and the future of our community. Difficult financial questions are ahead for the Municipality and our residents, and we must work together on a path forward.

Due to the fiscal restraints facing our Municipality, the proposed 2026 operating budget is a continuation budget, remaining largely flat from 2025.

Still, it builds on recent successes and momentum by continuing key investments in several areas. It reflects tangible progress made over the last year, from establishing a stable year-round shelter system to staffing up the Municipal Prosecutor's Office, cleaning over 30 dangerous camps, and strengthening our public safety and crisis response teams. Highlights of the 2026 budget include:

- Continued investment in public safety to increase the number of sworn police officers expand the use of technology, and support the Anchorage Fire Department
- Investing in housing solutions and neighborhood improvements
- Continued funding for year-round shelter, creating a reliable resource for those in need
- Funding to support transitioning people from shelter to housing
- Resources for camp abatement and cleanup of our parks, trails and public spaces
- Continued Anchorage Child Care and Early Education Fund investments to improve childcare access, stabilize the sector and support the community workforce.

This budget proposal represents my administration's commitment to providing quality municipal services and working together to create a safer, more affordable, and thriving Anchorage for all. We welcome your feedback and questions, and we encourage you to engage in the budgeting process. I look forward to robust conversations in the coming months about our community's fiscal future.

It is an honor to serve as your mayor.

Suzanne LaFrance  
Mayor of Anchorage

# Municipality of Anchorage

## Suzanne LaFrance, Mayor

### Assembly

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Anna Brawley, Vice Chair  
District 3, West Anchorage

Yarrow Silvers  
District 5, East Anchorage

Zac Johnson  
District 6, South Anchorage

Jared Goecker  
District 2, Chugiak Eagle River

George Martinez  
District 5, East Anchorage

Scott Myers  
District 2, Chugiak Eagle River

Kameron Perez-Verdia  
District 3, West Anchorage

Felix Rivera  
District 4, Midtown

Keith McCormick  
District 6, South Anchorage

Daniel Volland  
District 1, North Anchorage

Erin Baldwin Day  
District 4, Midtown

### Budget Advisory Commission

Ian Mills, Chair

Iuliia Chepurko

Mike Edgington, Vice Chair

Robert Helzer

Carla McConnell

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### Office of Management & Budget

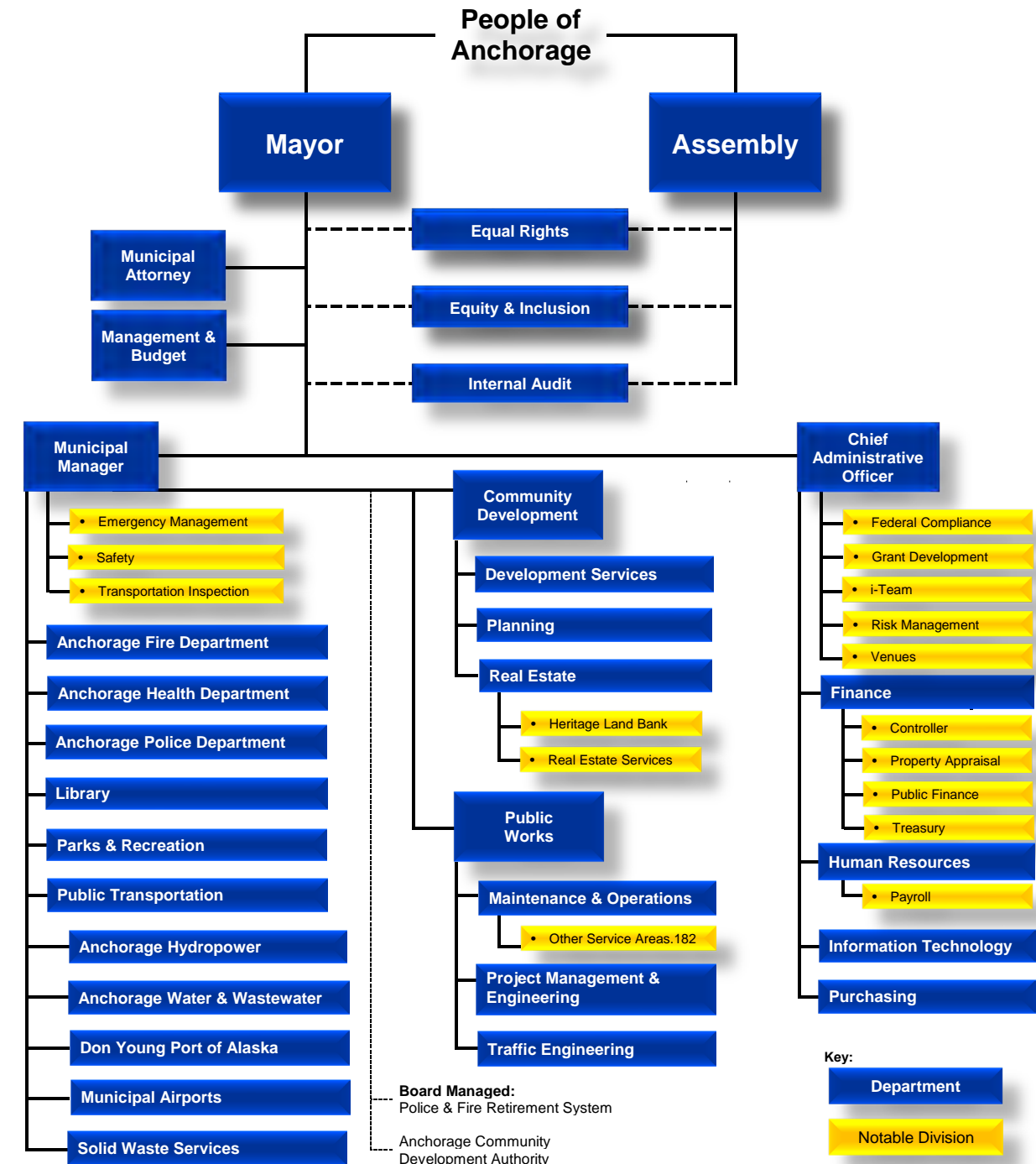
Ona Brause, Director

Marilyn Banzhaf, Deputy Director

Amanda Moser

Christine Chesnut

# Municipality of Anchorage



AMC 2.20.045 Legislative branch organizational chart

[OnBoardGOV | Anchorage AK | Boards & Commissions \(onboard.muni.org\)](https://onboard.muni.org)**How can you serve on a board or commission?**

The Municipality of Anchorage is continually seeking dedicated residents to participate in our municipal government process and contribute to improving our community.

Every October, roughly one third of the seats on municipal boards and commissions (about 150) are appointed, typically for a three-year term. Vacancies can arise throughout the year, and applications are always welcomed.

**Interested in Joining a Board or Commission?**

Our online application process is simple and quick.

To apply, please visit us here! <https://onboard.muni.org/application/>

**Boards and commissions are categorized by the Municipal Code as follows:****Service Area Supervisory Boards**

These boards focus on overseeing local road, fire or recreational services within a specific geographical area. Board members, elected by the community, must reside in the area they represent.

**Regulatory and Adjudicatory Boards and Commissions**

These entities set standards, grant waivers and may impose fines to uphold these standards.

**Program Advisory Boards**

These boards provide advice to the mayor and the assembly on specific community programs and needs.

<b>Regulatory and Adjudicatory Board</b>	<b>Anchorage Municipal Charter Code</b>	<b>Contributing Department</b>	<b>Description</b>
<a href="#">49th State Angel Fund</a>	<a href="#">N/A</a>	Finance	Advisory Committee for the 49SAF that makes investment recommendations, helps observe investments, and aids the organization in strategic guidance and stakeholder management.
<a href="#">Americans With Disabilities Act Advisory Commission</a>	<a href="#">4.60.240</a>	Health	Review the Americans With Disabilities Act in order to maintain a clear and comprehensive understanding of federal legislation addressing all forms of discrimination against individuals on the basis of disability.
<a href="#">Anchorage Child Care and Early Education (ACCEE) Fund Board</a>	<a href="#">4.40.180</a>	Health	Supporting and advancing child care and early education in the municipality, and recommending funding priorities or specific appropriations pursuant to the dedication of funds under Charter Section 6.06(a).
<a href="#">Anchorage Community Development Authority Board of Directors</a>	<a href="#">25.35.030</a>	Anchorage Community Development Authority	Governs the work of this public corporate authority, which was created by the Municipality in 2005.
<a href="#">Anchorage Election Commission</a>	<a href="#">4.50.045</a>	Assembly	Adjudicates ballots that have been preliminarily rejected by election officials, reviews and reports on the election results to the Assembly, provides advice on the conduct of local elections, recommends changes to local law relating to elections, and investigates allegations of election misconduct.
<a href="#">Anchorage Equal Rights Commission</a>	<a href="#">5.10.020</a>	Equal Rights Commission	A regulatory/adjudicatory commission that works to prevent and eliminate discrimination in employment, housing, public accommodations, practices of the MOA and educational and financial institutions primarily by providing outreach and education to the community. May also conduct reviews of reconsideration cases and may hold public hearings
<a href="#">Anchorage Memorial Park Cemetery Advisory Board</a>	<a href="#">4.60.230</a>	Parks & Recreation	Acts in an advisory capacity to the Mayor and the Assembly in matters of policy concerning the Anchorage Memorial Park Cemetery.

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<b>Regulatory and Adjudicatory Board</b>	<b>Anchorage Municipal Charter Code</b>	<b>Contributing Department</b>	<b>Description</b>
<a href="#">Anchorage Parks and Recreation Service Area Commission</a>	<a href="#">4.60.090</a>	Parks & Recreation	Reviews and advises on parks planning and acquisition, policies and programs; recommends names for park sites and recreation facilities.
<a href="#">Anchorage Transportation Commission</a>	<a href="#">4.40.120</a>	Municipal Manager	Regulates taxis, limousines, chauffeurs and dispatch companies in accordance with Title 11; reviews and recommends changes in the ordinance.
<a href="#">Anchorage Water and Wastewater Utility Board of Directors</a>	<a href="#">4.80.020</a>	Anchorage Water & Wastewater	To consider issues of substance for AWWU operations, and make recommendations to the Mayor and Assembly on infrastructure asset management, Utility finances, ratemaking, and other Utility policies.
<a href="#">Animal Control Advisory Board</a>	<a href="#">4.60.180</a>	Health	Advises the Mayor and Assembly on all matters pertaining to animal control in the Municipality of Anchorage.
<a href="#">ARL Closure &amp; Post-Closure Care Investment Fund</a>	<a href="#">26.80.065</a>	Solid Waste Services	Accumulate, manage and safeguard monies of the Solid Waste Disposal Utility (the "SWS") used to pay closure and post-closure care costs of the Anchorage Regional Landfill (the "ARL").
<a href="#">Arts Advisory Commission</a>	<a href="#">4.60.150</a>	Project Management & Engineering	Advise the Mayor and Assembly concerning all matters pertaining to municipal involvement in the arts in the community except those programs officially under the purview of other advisory bodies. Receive requests for funds from community arts organizations and recommend to the Mayor and Assembly those projects and organizations which should receive municipal funding. Promote public and private cooperation in support of the arts.
<a href="#">Bidding Review Board</a>	<a href="#">4.50.020</a>	Purchasing	The bidding review board is convened in response to an appeal by a bidder/responder during the competitive procurement process with immediate deadlines.
<a href="#">Board of Adjustment</a>	<a href="#">4.40.131</a>	Planning	Decides appeals from decisions of lower administrative bodies that approve or disapprove plats, land use variances, and conditional land uses.
<a href="#">Board of Building Regulations Examiners and Appeals</a>	<a href="#">4.40.030</a>	Development Services	Hears and decides appeals of orders, decisions or determinations made by the building or fire code official.
<a href="#">Board of Equalization</a>	<a href="#">4.40.040</a>	Finance	This adjudicatory board hears arguments on appealed property assessments to determine fair and equitable resolution of appeals.
<a href="#">Board of Ethics</a>	<a href="#">4.40.050</a>	Assembly	To set clear and reasonable standards for public officials and employees of the Municipality. The Board of Ethics promotes an understanding of these standards by providing advisory opinions, investigating notifications of potential violation, resolving potential conflicts, reviewing disclosure forms, and developing Ethics Training.
<a href="#">Budget Advisory Commission</a>	<a href="#">4.50.030</a>	Management & Budget	A technical advisory commission that conducts an organized citizens' review of the proposed municipal operating budget and other fiscal issues.

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<b>Regulatory and Adjudicatory Board</b>	<b>Anchorage Municipal Charter Code</b>	<b>Contributing Department</b>	<b>Description</b>
<a href="#">Chugiak-Birchwood-Eagle River Rural Road Service Area Board of Supervisors</a>	<a href="#">27.20.135</a>	Project Management & Engineering	Advise and assist the Department of Public Works in administering the services to be provided within the CBERRRSA area.
<a href="#">Chugiak-Eagle River Advisory Board</a>	<a href="#">4.60.105</a>	Planning	Serve to focus and advise on Chugiak-Eagle River area land use concerns.
<a href="#">Commission on Salaries and Emoluments</a>	<a href="#">5.08</a>	Assembly	A regulatory/adjudicatory commission that establishes compensation for the Mayor, Assembly members, and School Board members.
<a href="#">Eagle River-Chugiak Park and Recreational Service Area Board of Supervisors</a>	<a href="#">27.20.100</a>	Parks & Recreation	Advise and assist the Department of Cultural and Recreational services in administering the services to be provided within the area.
<a href="#">Emergency Medical Service Board</a>	<a href="#">4.40.065</a>	Fire	Provide the emergency medical service with professional guidance.
<a href="#">Employee Relations Board</a>	<a href="#">4.40.070</a>	Human Resources	The board shall conduct hearings, issue cease and desist orders, require appropriate remedies for unfair labor practices, conduct elections and take affirmative action to effectuate the policies.
<a href="#">Geotechnical Advisory Commission</a>	<a href="#">4.50.050</a>	Planning	Acts in an advisory capacity to the Assembly, Mayor, municipal departments, Planning and Zoning Commission, Platting Board, Building Board, Building Safety, and the professional design community by providing professional advice on issues relating to natural hazards risk mitigation.
<a href="#">Heritage Land Bank Advisory Commission</a>	<a href="#">4.60.200</a>	Real Estate	Shall hold a public hearing prior to making a recommendation to the Mayor and Assembly regarding the disposal of Heritage Land Bank land or an interest in land. The HLBAC shall recommend, and submit for Assembly action, a comprehensive land and fund management program, including written policies and procedures, to accomplish the purpose and mission of the Heritage Land Bank specified in AMC 25.40.010. The commission may initiate actions with other boards and commissions when deemed necessary to perform its functions.
<a href="#">Historic Preservation Commission</a>	<a href="#">4.60.030</a>	Planning	Encourages and furthers the interests of historic preservation by identifying, protecting, and interpreting the Municipality's significant historic and cultural resources for the economic and social benefit of the community.
<a href="#">Houseless Lived Experience Advisory Board</a>	<a href="#">4.60.250</a>	Assembly	To provide input and feedback to the Assembly and Mayor on housing and homelessness solutions with the goal of centering the perspective of those with lived experience.
<a href="#">Housing, Homeless and Neighborhood Development Commission</a>	<a href="#">4.60.260</a>	Health	The HHAND Commission advises the Mayor and the Assembly on issues related to long and short-term housing, homeless and community development needs in the Municipality and strategies to effect revitalization of lower-income and at risk neighborhoods.
<a href="#">Human Resources Advisory Board</a>	<a href="#">4.60.095</a>	Human Resources	A regulatory/adjudicatory board that reviews and recommends revisions to municipal personnel rules.

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<b>Regulatory and Adjudicatory Board</b>	<b>Anchorage Municipal Charter Code</b>	<b>Contributing Department</b>	<b>Description</b>
<a href="#">Library Advisory Board</a>	<a href="#">4.60.040</a>	Library	Acts as the planning body for library activities and special projects and makes recommendations to the administration and Assembly. The board also reviews annual budgets and operations.
<a href="#">Military and Veterans Affairs Commission</a>	<a href="#">4.60.220</a>	Mayor	A program advisory commission that provides liaison between the municipal government, active duty military and the veterans community.
<a href="#">MOA Trust Fund Board of Trustees</a>	<a href="#">4.40.170</a>	Finance	A fiduciary board of trustees that governs the MOA Trust fund.
<a href="#">Municipal Airports Aviation Advisory Commission</a>	<a href="#">4.60.160</a>	Municipal Airports	A program advisory commission that advises on rules, regulations and administrative guidelines for municipal airports.
<a href="#">Municipal Health and Human Services Commission</a>	<a href="#">4.60.060</a>	Health	Facilitate the development of prioritized local health and human services goals and needs; recommend mechanisms and actions to meet the prioritized goals to the Mayor and Assembly; and inform the Mayor and Assembly and community on the status of health and human services issues as new strategies are implemented and challenges arise.
<a href="#">Municipal Pre-Funding Investment Board</a>	<a href="#">4.40.112</a>	Finance	Responsible for overseeing an investment fund and managing this fund to pre-fund a liability associated with a closed member group of eligible police and fire retirees by Year 2028.
<a href="#">Municipal Women's Commission</a>	<a href="#">4.60.210</a>	Health	A program advisory commission that advises the Mayor and Assembly on matters pertaining to the status of women.
<a href="#">On-Site Water and Wastewater Technical Review Board</a>	<a href="#">4.40.150</a>	Development Services	Propose, review and make recommendations to the Assembly regarding proposed amendments to chapter 15.55, chapter 15.65, or regulations thereunder.
<a href="#">Planning and Zoning Commission</a>	<a href="#">4.40.100</a>	Planning	A regulatory/adjudicatory commission that develops, reviews, and makes recommendations to the Assembly regarding the Comprehensive Development Plan and proposed amendments to Title 21.
<a href="#">Platting Board</a>	<a href="#">4.40.110</a>	Planning	A regulatory/adjudicatory board that implements the comprehensive plan and other plans by enforcing subdivision regulations; conducts public hearings on plat applications and vacations of dedicated public areas.
<a href="#">Police and Fire Retirement System Board of Trustees</a>	<a href="#">3.85</a>	Office of Police & Fire Retirement	Authorized to prosecute or defend actions, claims or proceedings of any kind or nature for the protection of the fund assets or for the protection of the board in the performance of its duties.
<a href="#">Port Commission</a>	<a href="#">4.40.020</a>	Don Young Port of Alaska	A regulatory/adjudicatory commission that advises on rules and regulations relating to the operation of the terminal/transportation facilities at the port.

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<b>Regulatory and Adjudicatory Board</b>	<b>Anchorage Municipal Charter Code</b>	<b>Contributing Department</b>	<b>Description</b>
<a href="#">Port of Alaska Modernization Program Advisory Board</a>	<a href="#">11.50.035</a>	Don Young Port of Alaska	Review and provide input on design concepts for future cargo and fuels infrastructure; receive reports on construction process plans, progress, and project financing, and changes to them; and provide feedback on such reports as the board deems appropriate.
<a href="#">Public Naming Commission</a>	<a href="#">4.60.035</a>	Assembly	Implement the standards for public naming.
<a href="#">Public Transit Advisory Board</a>	<a href="#">4.60.100</a>	Public Transportation	Contribute to the long range planning of a balanced public transit system in the municipality.
<a href="#">Senior Citizens Advisory Commission</a>	<a href="#">4.60.110</a>	Health	Advise the Mayor, the Assembly and appropriate department heads with respect to aspects of aging which bear upon the welfare of senior citizens.
<a href="#">Sister Cities Commission</a>	<a href="#">4.60.120</a>	Mayor	A program advisory commission that promotes friendly relations and exchanges of information to encourage international understanding and opportunities for economic development between Anchorage and its sister cities.
<a href="#">Solid Waste and Recycling Advisory Commission</a>	<a href="#">4.70.040</a>	Solid Waste Services	Advises Solid Waste Services on all issues related to solid waste and recycling. Their duties are to consider issues of substance to SWS operations and make recommendations
<a href="#">Stormwater Utility Commission</a>	<a href="#">4.70.070</a>	Project Management & Engineering	Make recommendations to the Assembly and Administration, guide formation decisions and engage in public outreach, review and comment of SWU proposed services, areas, work plans, master plan, capital improvement plan, rate structure, governance and organization, and other matters as appropriate.
<a href="#">Urban Design Commission</a>	<a href="#">4.40.125</a>	Planning	A program advisory commission that reviews street and roadway landscape improvement projects; advises on urban design matters.
<a href="#">Watershed and Natural Resources Advisory Commission</a>	<a href="#">4.90.010</a>	Planning	Acts in an advisory capacity to Assembly, Mayor, municipal departments, Planning and Zoning Commission, Platting Board, Parks and Recreation Commission, and state and federal resource agencies; serves as technical liaison and point of contact between federal, state, and local agencies; reviews plans and makes project recommendations and responds with professional advice on issues relating to Anchorage's watersheds, stream channels, and fish and wildlife resources.
<a href="#">Youth Advisory Commission</a>	<a href="#">4.60.275</a>	Mayor	Advise the Mayor and Assembly on issues, services and programs from the youth perspective in our community.
<a href="#">Zoning Board of Examiners and Appeals</a>	<a href="#">4.40.130</a>	Planning	A regulatory/adjudicatory board that hears requests for variances from zoning regulations and appeals from administrative decisions under Title 21.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Municipality of Anchorage  
Alaska**

For the Fiscal Year Beginning

**January 01, 2025**

*Christopher P. Morill*

Executive Director

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