

## Assembly Documents

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This section includes the final legislative documents that show the Assembly's approval of the budgets.

The legislative documents are presented according to format and timing defined in the Anchorage Municipal Charter and Anchorage Municipal Code. These final legislative documents show the recommendations and changes made to the budgets as the documents progressed through the legislative process.

### Documents

Assembly Information Memorandums (AIM) – informational documents, including:

- Municipal Budget Advisory Commission recommendations for all budgets
- Planning & Zoning Commission recommendations for capital budgets

Assembly Ordinances (AO) for Operating and Capital Improvement Budgets

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- At least two public hearings must be held, including:
  - one hearing at least 21 days after the budgets are submitted to the Assembly
  - one hearing at least seven but not more than 14 days prior to the adoption of the budgets
- The Assembly may increase or decrease any item, and may add or delete items, in the proposed operating or capital budgets by amending the documents
- The Assembly must approve the budgets at least 21 days prior to the end of the fiscal year
- Each document (original and S version) is accompanied by an Assembly Memorandum (AM) that summarizes the ordinance, typically in narrative form
- The Assembly ordinances for the operating budget are accompanied by an "AM Support" document that shows a summary of the balanced budget in a table format and the dollar impact of the funding uses and funding sources starting from the prior year Revised Budget and ending with the budget year Approved Budget on the final legislative document.

Assembly Resolution (AR) for Capital Improvement Program

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- Accompanied by an AM

Assembly Resolution (AR) for Six-Year Fiscal Program

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- Accompanied by an AM

### Document Changes

The following indicate that the original documents that were submitted by the Administration were changed:

- "(S)" after the document number indicates that the document is a "Substitution" and includes changes by the Administration
- "as Amended" after the document number indicates that the document includes amendments by the Assembly

If the documents that were submitted by the Administration were changed, the new documents will show strikethroughs on the items that were changed, and, depending on the iteration, the changes will be shown with bolding or italicized bolding.

Municipal Clerk's Office  
**Amended and Approved**  
 Date: **November 18, 2025**

Submitted by: Chair of the Assembly at the  
 Request of the Mayor  
 Prepared by: Chief Administrative Officer  
 For reading: October 7, 2025

## ANCHORAGE, ALASKA AO No. 2025-110, As Amended

**AN ORDINANCE AMENDING ANCHORAGE MUNICIPAL CODE CHAPTERS 1.35, 3.20, AND 3.30 RELATING TO THE ORGANIZATION OF THE EXECUTIVE BRANCH, SETTING FORTH THE DUTIES AND RESPONSIBILITIES OF EXECUTIVE BRANCH AGENCIES, AMENDING RELATED ANCHORAGE MUNICIPAL CODE TO REFLECT THE NEW EXECUTIVE MANAGEMENT STRUCTURE.**

**WHEREAS**, as outlined in its 120-day budget memorandum, the administration desires to realign the organization of departments;

**WHEREAS**, to put permit greater emphasis on a coordinated and results-driven, community development focus, this ordinance will have the Real Estate, Planning, and Development Services departments report to a Community Development Director;

**WHEREAS**, as part of the reorganization, Maintenance & Operations, Project Management & Engineering, and the Traffic Engineering department will continue to report to the Director of Public Works, who will now report directly to the municipal manager;

**WHEREAS**, this ordinance will not have significant economic effects; now, therefore:

### **THE ANCHORAGE ASSEMBLY ORDAINS:**

**Section 1.** Anchorage Municipal Code section 1.35.010 is hereby amended to read as follows (*the remainder of the section is not affected and therefore not set out*):

#### **1.35.010      Principal executive personnel, boards and commissions, and elected officials.**

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B.      Principal executive personnel and members of boards and commissions and elected officials who shall take the oath of office. The following officials and municipal executives shall take and subscribe to the oath of office:

\*\*\*      \*\*\*      \*\*\*

2.      Principal municipal executives whose office is created by Municipal Charter, AMC 2.20, AMC 3.20, or AMC 5.10 including:

- a.      Municipal attorney (Charter § 5.04).
- b.      Municipal manager (Charter § 5.03).
- c.      Municipal clerk (Charter § 4.05).
- d.      Chief fiscal officer (Charter § 5.05).

- e. Ombudsman (Charter § 4.07).
- f. Director of internal audit (section 3.20.100).
- g. Assembly program and budget analyst (section 2.20.055).
- h. Assembly counsel (section 2.20.065).
- i. Director—Community Development [PLANNING, DEVELOPMENT & PUBLIC WORKS] department (section 3.20.070).
- j. Director—Office of Management and Budget (section 3.20.070).
- k. Executive Director of the Equal Rights Commission (section 5.10.040).

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(AO No. 2000-131, § 1, 9-12-00; AO No. 2002-69, § 1, 5-14-02; AO No. 2018-24, § 1, 4-10-18; AO No. 2021-114, § 1, 1-31-22; AO No. 2022- 40(S), § 1, 3-22-22; AO No. 2023-68, § 3, 6-20-23; AO No. 2023-73, § 2, 7- 25-23; AO No. 2023-111(S), § 1, 11-7-23; AO No. 2024-61(S-1), § 3, 7-16-24; AO No. 2024-110(S), §§ 1, 7, 11-26-24)

**Section 2.** Anchorage Municipal Code section 3.20.0101 is hereby amended to read as follows (*the remainder of the section is not affected and therefore not set out*):

### **3.20.010      Executive and administrative order; organizational chart.**

The executive branch of the municipal government shall be organized as provided in this chapter and the following plan:

*[Delete existing image; replace with image in Exhibit A]*

(AO No. 79-27; AO No. 82-49; AO No. 88-82; AO No. 90-15(S); AO No. 91-173(S); AO No. 94-135(S), § 2, 7-12-94; AO No. 2000-105(S), § 2, 6-27-00; AO No. 2000-141(S), § 2, 9-26-00; AO No. 2002-130, § 4, 9-10-02; AO No. 2003-109, § 1, 9-9-03; AO No. 2004-136, § 1, 12-7-04; AO No. 2005-142, § 1, 10-25-05; AO No. 2009-21, § 1, 2-24-09; AO No. 2009-101, § 1, 8-25-09; AO No. 2010-64, § 1(Exh. A), 9-28-10; AO No. 2010-93, § 1(Exh. A), 1-11-11; AO No. 2011-22(S), § 1, 3-29-11; AO No. 2011-25, § 1, 5-24-11; AO No. 2012-106, § 1(Exh. A), 11-13-12; AO No. 2013-34, § 1(Exh. A), 2-26-13; AO No. 2015-112(S), § 1, 1-1-16; AO 2018-108(S), § 1, 12-31-18; AO No. 2020-79(S), § 1, 8-26-20; AO No. 2020-109, § 1, 10-13-20; AO No. 2020-121, § 1, 1-1-21; AO No. 2021-114, § 2, 1-31-22; AO No. 2022-40(S), § 2, 3-22-22; AO No. 2023-38(S), § 1, 4-18-23)

**Section 3.** Anchorage Municipal Code section 3.20.070 is hereby amended to read as follows (*the remainder of the section is not affected and therefore not set out*):

### **3.20.070      Executive branch organization**

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B. *Office of the municipal manager.* Within the office of the municipal manager and reporting to the municipal manager or designee are: the

office of emergency management; health and safety; transportation inspection; and the following departments:

\* \* \* \* \*

10. Community Development[PLANNING, DEVELOPMENT AND PUBLIC WORKS]. Within Community Development[THE PLANNING, DEVELOPMENT AND PUBLIC WORKS] and reporting to the department, are the following departments:

a. *Development services department.* This department is responsible for administering the municipality's building plan review, building permit, and building inspections, on-site water and wastewater codes, NPDES inspections, right-of-way permitting, plan review and permitting, code abatement, maintenance of department computer systems and geographic base layers, and provide research and technical services in support of public and private development projects. This department also enforces zoning regulations, responds to zoning complaints, and issues operating permits for B&Bs, mobile home parks, and transmission towers. This department is also responsible for subdivision public improvement quality assurance.

b. *Planning department.* This department is responsible for comprehensive land use planning and planning for public facilities, and environmental resources. The department manages the municipality's coastal and wetlands management programs; administers, and enforces the Title 21 Land Use Code; processes applications and prepares recommendations for zoning, conditional use, variance, subdivision, and site plan reviews; and provides staff support to the planning and zoning commission, platting board, zoning board of examiners and appeals, urban design commission, and the municipal assembly. The department also provides technical, GIS mapping, geographic base layers, and website support to all of the departments headquartered in the planning and development center. The department also provides staff support to the Anchorage Metropolitan Area Transportation Solutions (AMATS).

c. [DEPARTMENT OF PUBLIC WORKS. THIS DEPARTMENT IS RESPONSIBLE FOR MANAGEMENT OVERSIGHT OF PUBLIC DEVELOPMENT SERVICES AND INCLUDES THE FOLLOWING DEPARTMENTS:

I. MAINTENANCE AND OPERATIONS DEPARTMENT. THIS DEPARTMENT PROVIDES YEAR-ROUND MAINTENANCE OF ALL ROADS, DRAINAGE SYSTEMS, STREET

LIGHTS, WITHIN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA (ARDSA). THIS DEPARTMENT IS ALSO RESPONSIBLE FOR MAINTENANCE OF OTHER SERVICE AREAS AS OUTLINED IN TITLE 27. THE DEPARTMENT ACTS AS THE STEWARD FOR GENERAL GOVERNMENT FACILITIES, VEHICLES, AND EQUIPMENT; PERFORMS CONSTRUCTION MANAGEMENT FOR NEW FACILITIES, RENOVATION, AND MAINTENANCE UPGRADE PROJECTS; PROVIDES MAINTENANCE AND CUSTODIAL SERVICES, ARRANGES FOR UTILITIES, AND SECURITY, AND VERIFIES PAYMENT OF THESE ACCOUNTS; ACQUIRES AND MAINTAINS ALL GENERAL GOVERNMENT VEHICLES AND EQUIPMENT; PROVIDES CONTRACT ADMINISTRATION FOR FACILITIES MAINTENANCE AND SECURITY ACTIVITIES OPERATED THROUGH OUTSIDE CONTRACTORS; AND MAINTAINS AND OPERATES THE 911 EMERGENCY DISPATCH SYSTEM AND OTHER MUNICIPAL INTERNAL RADIO COMMUNICATIONS SYSTEMS AND INFRASTRUCTURE.

II. *PROJECT MANAGEMENT AND ENGINEERING DEPARTMENT.* THIS DEPARTMENT IS RESPONSIBLE FOR CAPITAL PROJECT MANAGEMENT, ENGINEERING, DESIGN, CONSTRUCTION, AND QUALITY CONTROL; STORMWATER RUNOFF QUALITY MANAGEMENT; AND RIGHT-OF-WAY ACQUISITION.

III. *TRAFFIC ENGINEERING DEPARTMENT.* THIS DEPARTMENT IS RESPONSIBLE FOR PLANNING, ENGINEERING, DESIGN, INSTALLATION, OPERATION, AND MAINTENANCE OF TRAFFIC SIGNALS AND TRAFFIC CONTROL DEVICES; ON- AND OFF-STREET PARKING REQUIREMENTS; AND THE DUTIES AND RESPONSIBILITIES ASSIGNED BY TITLE 9 AND TITLE 21.

D.] *Real estate.* This department is responsible for management oversight of the acquisition, retention, and disposal of municipal lands and lands within the Heritage Land Bank inventory, to include reserving needed lands for future public uses. The department is also responsible for lease, planning, acquisition,

management, maintenance, and disposition of real property owned or occupied by the municipality, including the utilities, and tax foreclosures of property. This department includes the following divisions: Real Estate Services and Heritage Land Bank.

11. *Department of public works.* This department is responsible for management oversight of public development services and includes the following departments:

a. *Maintenance and operations department.* This department provides year-round maintenance of all roads, drainage systems, street lights, within the Anchorage Roads and Drainage Service Area (ARDSA). This department is also responsible for maintenance of other service areas as outlined in Title 27. The department acts as the steward for general government facilities, vehicles, and equipment; performs construction management for new facilities, renovation, and maintenance upgrade projects; provides maintenance and custodial services, arranges for utilities, and security, and verifies payment of these accounts; acquires and maintains all general government vehicles and equipment; provides contract administration for facilities maintenance and security activities operated through outside contractors; and maintains and operates the 911 emergency dispatch system and other municipal internal radio communications systems and infrastructure.

b. *Project management and engineering department.* This department is responsible for capital project management, engineering, design, construction, and quality control; stormwater runoff quality management; and right-of-way acquisition.

c. *Traffic engineering department.* This department is responsible for planning, engineering, design, installation, operation, and maintenance of traffic signals and traffic control devices; on- and off-street parking requirements; and the duties and responsibilities assigned by Title 9 and Title 21.

12[11]. *Parks and Recreation Department.* The parks and recreation department is responsible for preserving and enhancing the quality of life for present and future generations by providing recreational programs and maximizing the use of trails, parks, and recreational facilities in the Anchorage Bowl, Eagle River-Chugiak, and Girdwood area. This department includes the following division:

a. Anchorage Memorial Park Cemetery.

13[12].Anchorage Library Department. The library department's mission is to provide information through library materials and staff, offer educational programs for residents [CITIZENS] from birth [PRE-SCHOOL] to adult, provide equitable access to technology with computers and the internet for personal use and for government and employment resources.

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(AO No. 21-76; AO No. 59-76; AO No. 283-76; AO No. 77-359; AO No. 78-82; AO No. 78-113; AO No. 78-121; AO No. 79-27; AO No. 80-5; AO No. 82-49; AO No. 83-159; AO No. 85-8; AO No. 86-204; AO No. 88-47(S); AO No. 88-82; AO No. 89-10; AO No. 89-18; AO No. 89-39; AO No. 90-15(S); AO No. 91-173(S); AO No. 92-79; AO No. 92-148; AO No. 94-135(S), § 8, 7-12-94; AO No. 95-141, § 1, 7-11-95; AO No. 96-47, § 2, 3-5-96; AO No. 98-115(S), § 3, 7-1-98; AO No. 2003-109, § 6, 9-9-03; AO No. 2004-132, § 2, 10-12-04; AO No. 2004-136, § 2, 12-7-04; AO No. 2005-142, § 2, 10-25-05; AO No. 2008-90(S), § 2, 1-1-09; AO No. 2009-21, § 2, 2-24-09; AO No. 2009-101, § 6, 8-25-09; AO No. 2010-64, § 2, 9-28-10; AO No. 2010-93, § 2, 1-11-11; AO No. 2011-40, § 1, 3-29-11; AO No. 2011-25, § 2, 5-24-11; AO No. 2012-106, § 3, 11-13-12; AO No. 2013-34, § 3, 2-26-13; AO No. 2015-112(S), § 5, 1-1-16; AO No. 2017-122(S), § 4, 10-24-17; AO No. 2018-24, § 3, 4-10-18; AO No. 2018-108(S), § 3, 12-31-18; AO No. 2018-118, § 2, 1-1-19; AO No. 2019-42, § 2, 4-23-19; AO No. 2019-133, § 1, 11-5-19; AO No. 2020-23, § 2, 3-10-20; AO No. 2020-24, § 1, 3-10-20; AO No. 2020-79(S), § 2, 8-26-20; AO No. 2020-109, § 2, 10-13-20; AO No. 2020-121, § 2, 1-1-21; AO No. 2021-113(S), § 3, 11-10-21; AO No. 2021-114, § 2, 1-31-22; AO No. 2022-40(S), § 3, 3-22-22; AO No. 2023-38(S), § 2, 4-18-23; AO No. 2023-61(S), § 1, 5-23-23; AO No. 2023-111(S), § 2, 11-7-23; AO No. 2023-81, § 2, 1-9-24; AO No. 2024-28, § 1, 3-27-24; AO No. 2024-110(S), §§ 4, 7, 8, 11-26-24; AO No. 2025-57, § 1, 5-6-25)

**Editor's note—** AO No. 2000-105(S), § 2, adopted June 27, 2000, repealed § 3.20.070, which pertained to municipal organizations. See the Code Comparative Table. Subsequently, AO No. 2003-109, § 6, effective Sept. 9, 2003, added provisions designated as § 3.20.070 to read as herein set out.

**Charter reference—** Appointment of department heads, § 5.02(a); municipal manager, § 5.03; municipal attorney, § 5.04.

**Cross-reference—** Principal executive personnel, boards and commissions, § 1.35.010.

**Section 4.** Anchorage Municipal Code section 3.30.172 is hereby amended to read as follows (the remainder of the section is not affected and therefore not set out):

**3.30.172 Classification**

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E. The following classifications are assigned to Range 22E:

\*\*\* \*\*

8 [EXECUTIVE] Director, office of federal compliance[EQUAL EMPLOYMENT OPPORTUNITY].

1                   \* \* \*   \* \* \*   \* \* \*

2           G.       The following classifications are assigned to Range 24E:

3

4                   \* \* \*   \* \* \*   \* \* \*

5           7.       Director, Community Development       [PLANNING,

6                   DEVELOPMENT, AND PUBLIC WORKS]

7                   \* \* \*   \* \* \*   \* \* \*

8           (AO No. 79-195; AO No. 91-96; AO No. 92-5(S); AO No. 92-111; AO No. 94-

9           225, § 3, 12-6-94; AO No. 97-103, § 2, 7-1-97; AO No. 98-79, § 1, 5-19-98;

10          AO No. 98- 115(S), § 4, 7-1-98; AO No. 2000-101(S), § 1, 9-26-00; AO No.

11          2001-56, § 1, 2-1- 01; AO No. 2001-98, § 1, 5-1-01; AO No. 2001-130, § 1,

12          8-1-01; AO No. 2001-132, § 1, 8-14-01; AO No. 2002-69, § 3, 5-14-02; AO

13          No. 2002-100, § 1, 7-16-02; AO No. 2002-111, § 1, 8-6-02; AO No. 2002-

14          130, § 1, 9-10-02; AO No. 2003-29, § 1, 2- 11-03; AO No. 2004-3, § 1, 1-20-

15          04; AO No. 2004-85, § 1, 5-18-04; AO No. 2004- 87, § 1, 6-8-04; AO No.

16          2004-132, § 3, 10-12-04; AO No. 2005-6, § 1, 2-15-05; AO No. 2005-119, §

17          1, 9-27-05; AO No. 2005-151(S), § 1, 10-25-05; AO No. 2009-84, § 1, 7-7-

18          09; AO No. 2015-112(S), § 6, 1-1-16; AO No. 2016-39, § 1, 4-12-16; AO No.

19          2017-107, § 1, 8-8-17; AO No. 2018-17, § 1, 2-27-18; AO No. 2018-108(S),

20          § 4, 12-31-18; AO No. 2020-79(S), § 4, 8-26-20; AO No. 2021-66, § 2, 7-27-

21          21; AO No. 2023-111(S), § 3, 11-7-23)

22

23 **Section 5.**   This ordinance shall be effective **January 1, 2026**[immediately] upon

24 passage and approval by the Assembly.

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26 PASSED AND APPROVED by the Anchorage Assembly this 18th day of November,

27 2025.

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31 \_\_\_\_\_

32 Chair

33 ATTEST:

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38 Municipal Clerk





# MUNICIPALITY OF ANCHORAGE

## Assembly Memorandum

AM No. 727-2025

Meeting Date: October 7, 2025

**FROM: MAYOR**

**SUBJECT: AN ORDINANCE AMENDING ANCHORAGE MUNICIPAL CODE CHAPTERS 1.35, 3.20, AND 3.30 RELATING TO THE ORGANIZATION OF THE EXECUTIVE BRANCH, SETTING FORTH THE DUTIES AND RESPONSIBILITIES OF EXECUTIVE BRANCH AGENCIES, AMENDING RELATED ANCHORAGE MUNICIPAL CODE TO REFLECT THE NEW EXECUTIVE MANAGEMENT STRUCTURE.**

The Administration submits this ordinance to enact a reorganization of the executive branch.

As outlined in its 120-day budget memorandum, the administration desires to realign the organization of departments to put greater emphasis on community development.

To that end, this ordinance rebrands the existing Director of Planning, Development & Public Works, the director of "Community Development," to which the Real Estate, Planning, and Development Services departments will report.

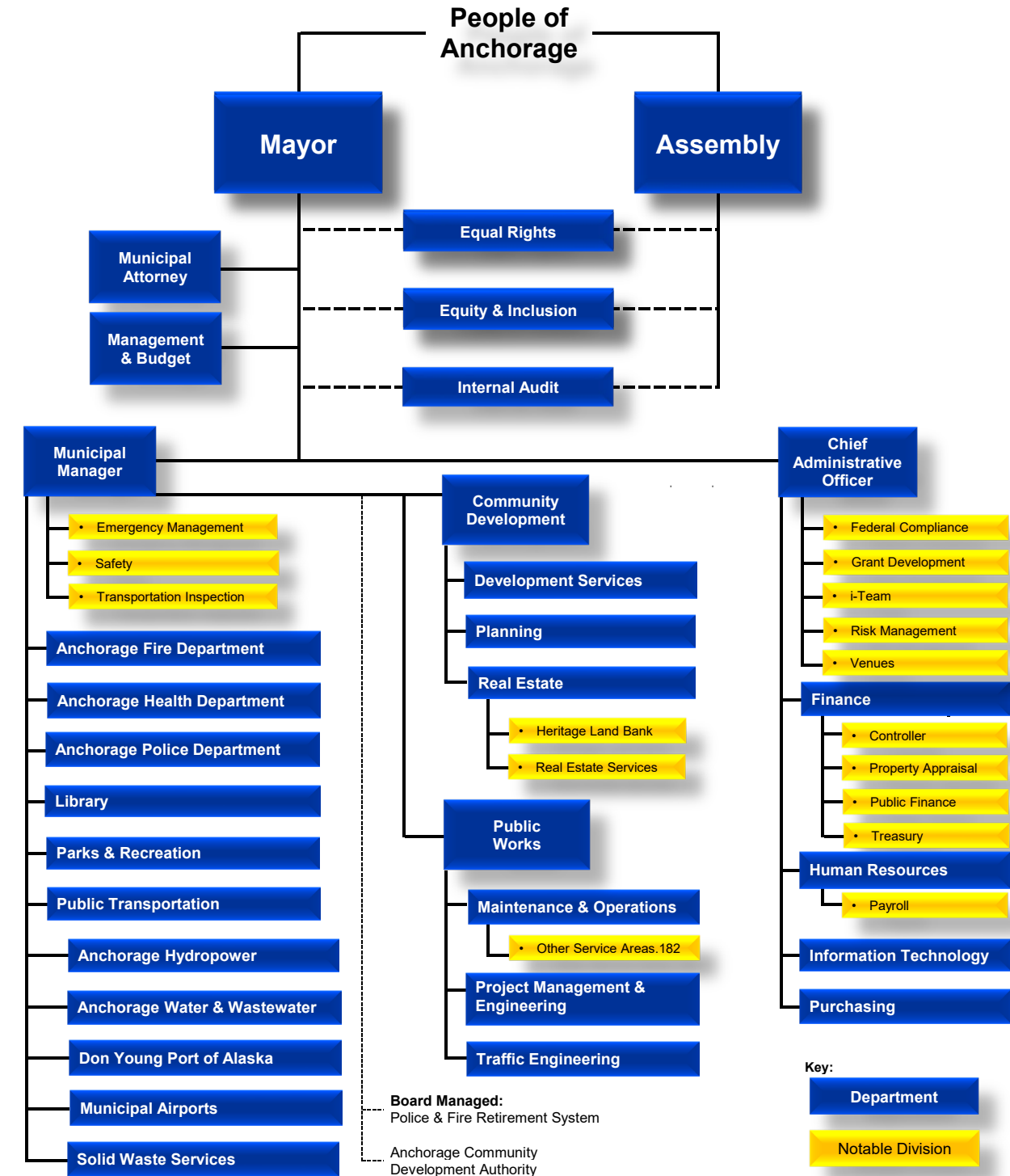
Maintenance & Operations, Project Management & Engineering, and the Traffic Engineering department will continue to report to the Director of Public Works, which will now be a direct report to the municipal manager.

### **THE ADMINISTRATION RECOMMENDS APPROVAL.**

Prepared by:	Chief Administrative Office
Approved by:	William D. Falsey, Chief Administrative Officer
Concur:	Philippe D. Brice, CFO
Concur:	Eva Gardner, Municipal Attorney
Concur:	Ona R. Brause, Office of Management & Budget, Director
Concur:	Rebecca A. Windt Pearson, Municipal Manager
Respectfully submitted:	Suzanne LaFrance, Mayor



# Municipality of Anchorage



Municipal Clerk's Office  
**Amended and Approved**  
 Date: **November 18, 2025**

Submitted By: Chair of the Assembly at  
 the Request of the Mayor  
 Prepared By: Office of Management &  
 Budget  
 For Reading: October 7, 2025

**ANCHORAGE, ALASKA**  
**AO No. 2025 - 106 as Amended**

**AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND APPROPRIATING FUNDS FOR THE 2026 GENERAL GOVERNMENT OPERATING BUDGET FOR THE MUNICIPALITY OF ANCHORAGE.**

**WHEREAS**, the Mayor has presented a recommended 2026 General Government Operating Budget for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.03 of the Municipal Charter; and

**WHEREAS**, the Assembly reviewed the budget as presented; and

**WHEREAS**, duly advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal Charter; and

**WHEREAS**, the 2026 General Government Operating Budget for the Municipality of Anchorage is now ready for adoption and appropriation of funds in accordance with Article XIII, Section 13.05 of the Municipal Charter; now therefore,

**THE ANCHORAGE ASSEMBLY ORDAINS:**

**Section 1.** The 2026 General Government Operating Budget is hereby adopted for the Municipality of Anchorage.

**Section 2.** The direct cost amounts set forth for the 2026 fiscal year for the following operating departments and/or agencies are hereby appropriated for the 2026 fiscal year:

Department/Agency	2026 Direct Cost	2026 Debt Service	2026 Total Direct Cost
<b>GENERAL GOVERNMENT</b>			
	<b>\$ 9,242,638</b>		<b>\$ 9,437,365</b>
Assembly	<del>\$ 9,259,158</del>	\$ 194,727	<del>\$ 9,453,885</del>
	<b>22,678,820</b>		<b>22,974,820</b>
Chief Administrative Officer	<del>22,668,820</del>	296,000	<del>22,964,820</del>
	<b>1,853,701</b>		<b>1,853,701</b>
Community Development	<del>2,233,405</del>	-	<del>2,233,405</del>
Development Services	12,840,179	-	12,840,179
Equal Rights Commission	770,827	-	770,827
Equity & Inclusion	431,352	-	431,352
Finance	15,343,544	1,145,267	16,488,811

Ordinance to Adopt and Appropriate 2026 General Government Operating Budget  
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		2026 Direct Cost	2026 Debt Service	2026 Total Direct Cost
1	Department/Agency			
2	Anchorage Fire Department	127,544,479	4,410,185	131,954,664
3	Anchorage Health Department	20,574,556	3,940	20,578,496
4	Human Resources	7,214,707	-	7,214,707
5	Information Technology	23,200,461	230,285	23,430,746
6	Internal Audit	947,876	-	947,876
7	Library	10,335,191	35,894	10,371,085
8	Maintenance & Operations	70,653,605	42,088,616	112,742,221
9				
10		<b>1,356,071</b>		<b>1,356,071</b>
11	Management & Budget	<del>1,346,071</del>	-	<del>1,346,071</del>
12	Mayor	3,154,632	-	3,154,632
13	Municipal Attorney	9,925,214	-	9,925,214
14				
15		<b>2,255,526</b>		<b>2,412,059</b>
16	Municipal Manager	<del>2,272,806</del>	156,533	<del>2,429,339</del>
17				
18		<b>22,968,940</b>		<b>26,316,084</b>
19	Parks & Recreation	<del>23,143,940</del>	3,347,144	<del>26,491,084</del>
20				
21		<b>3,802,489</b>		<b>3,802,489</b>
22	Planning	<del>3,752,489</del>	-	<del>3,752,489</del>
23	Anchorage Police Department	148,947,237	2,328,757	151,275,994
24	Project Management & Engineering	900,975	-	900,975
25				
26		<b>33,249,028</b>		<b>33,898,870</b>
27	Public Transportation	<del>33,149,028</del>	649,842	<del>33,798,870</del>
28				
29		<b>1,942,360</b>		<b>1,942,360</b>
30	Public Works	<del>1,562,656</del>	-	<del>1,562,656</del>
31	Purchasing	2,154,779	-	2,154,779
32	Real Estate	5,107,636	6,166,461	11,274,097
33	Traffic Engineering	7,268,581	361,813	7,630,394
34	Areawide TANs Expense	-	1,927,000	1,927,000
35	Convention Center & Reserves	26,818,451	1,000	26,819,451
36		<b>\$ 593,483,855</b>		<b>\$ 656,827,319</b>
37	GRAND TOTAL GENERAL GOVERNMENT	<del>\$ 593,522,655</del>	\$ 63,343,464	<del>\$ 656,866,119</del>

**Section 3.** The function cost amounts set forth for the 2026 fiscal year for the following operating funds are hereby appropriated:

	Fund	2026 Function Cost	2026 Debt Service	2026 Total Function Cost
41	No. Fund Description			
42	<u>GENERAL FUNDS</u>			
43		<b>\$ 179,806,050</b>		<b>\$ 193,492,260</b>
44	101000 Areawide General	<del>\$ 179,669,850</del>	\$ 13,686,210	<del>\$ 193,356,060</del>

Ordinance to Adopt and Appropriate 2026 General Government Operating Budget  
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	Fund	2026	2026	2026
	No. Fund Description	Function Cost	Debt Service	Total Function Cost
1				
2	103000 Areawide EMS Lease	-	829,029	829,029
3	104000 Chugiak Fire SA	1,631,602	-	1,631,602
4	105000 Glen Alps SA	508,041	-	508,041
5	106000 Girdwood Valley SA	5,462,722	110,540	5,573,262
6	107000 AW APD IT Systems Special Levy	1,840,000	-	1,840,000
7	111000 Birchtree/Elmore LRSA	408,070	-	408,070
8	112000 Sec. 6/Campbell Airstrip LRSA	221,954	-	221,954
9	113000 Valli-Vue Estates LRSA	158,984	-	158,984
10	114000 Skyranch Estates LRSA	48,225	-	48,225
11	115000 Upper Grover LRSA	26,174	-	26,174
12	116000 Raven Woods/Bubbling Brook LRSA	24,887	-	24,887
13	117000 Mt. Park Estates LRSA	45,459	-	45,459
14	118000 Mt. Park/Robin Hill RRSA	218,667	-	218,667
15	119000 Chugiak/Birchwood/Eagle River RRSA	9,817,647	83,798	9,901,445
16	121000 Eaglewood Contributing RSA	137,288	-	137,288
17	122000 Gateway Contributing RSA	2,525	-	2,525
18	123000 Lakehill LRSA	81,777	-	81,777
19	124000 Totem LRSA	44,420	-	44,420
20	125000 Paradise Valley South LRSA	23,178	-	23,178
21	126000 SRW Homeowners LRSA	86,854	-	86,854
22	129000 Eagle River Street Light SA	337,521	-	337,521
23	131000 Anchorage Fire SA	91,113,219	2,735,179	93,848,398
24	141000 Anchorage Roads & Drainage SA	41,463,637	40,102,418	81,566,055
25	142000 Talus West LRSA	134,824	-	134,824
26	143000 Upper O'Malley LRSA	956,601	-	956,601
27	144000 Bear Valley LRSA	71,043	-	71,043
28	145000 Rabbit Creek View/Heights LRSA	153,135	-	153,135
29	146000 Villages Scenic Parkway LRSA	33,038	-	33,038
30	147000 Sequoia Estates LRSA	31,992	-	31,992
31	148000 Rockhill LRSA	85,010	-	85,010
32	149000 South Goldenview Area RRSA	971,351	-	971,351
33	150000 Homestead LRSA	37,184	-	37,184
34	151000 Anchorage Metropolitan Police SA	160,976,792	1,955,677	162,932,469
35	152000 Turnagain Arm Police SA	21,735	-	21,735
36				
37		<b>24,177,480</b>		<b>27,429,051</b>
38	161000 Anchorage Parks & Recreation SA	<del>24,352,480</del>	3,251,571	<del>27,604,051</del>
39	162000 Eagle River/Chugiak Parks/Rec SA	5,340,966	61,757	5,402,723
40	163000 Anchorage Building Safety SA	8,752,633	-	8,752,633
41	164000 Public Finance & Investment Fund	2,547,209	-	2,547,209
42	170000 ML&P Sale Fund	5,500,000	-	5,500,000
43				
44		<b>\$ 543,299,894</b>		<b>\$ 606,116,073</b>
45	Subtotal General Funds	<del>\$ 543,338,694</del>	\$ 62,816,179	<del>\$ 606,154,873</del>

Ordinance to Adopt and Appropriate 2026 General Government Operating Budget  
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Fund No.	Fund Description	2026 Function Cost	2026 Debt Service	2026 Total Function Cost
<b><u>SPECIAL REVENUE FUNDS</u></b>				
2020X0	Convention Center Reserves	\$ 21,575,383	\$ 1,000	\$ 21,576,383
221000	Heritage Land Bank	1,022,386	-	1,022,386
	Subtotal Special Revenue Funds	\$ 22,597,769	\$ 1,000	\$ 22,598,769
<b><u>DEBT SERVICE FUNDS</u></b>				
301000	PAC Surcharge Revenue Bond	-	296,000	296,000
	Subtotal Debt Service Fund	\$ -	\$ 296,000	\$ 296,000
<b><u>INTERNAL SERVICE FUNDS</u></b>				
602000	Self-Insurance	\$ 605,125	\$ -	\$ 605,125
607000	Information Technology	(6,327,873)	230,285	(6,097,588)
	Subtotal Internal Service Funds	\$ (5,722,748)	\$ 230,285	\$ (5,492,463)
		<b>\$ 560,174,915</b>		<b>\$ 623,518,379</b>
	<b>GRAND TOTAL GENERAL GOVERNMENT</b>	<b>\$ 560,213,715</b>	<b>\$ 63,343,464</b>	<b>\$ 623,557,179</b>

**Section 4.** The amount of SIXTEEN MILLION FIVE HUNDRED THOUSAND DOLLARS (\$16,500,000) is hereby appropriated from the MOA Trust Fund (730000) as a transfer to the 2026 General Government Operating Budget, Areawide General Fund (101000) as revenue in support of operations. Fund 730000 function cost is appropriated in the amount of SIXTEEN MILLION SEVEN HUNDRED THIRTY-EIGHT THOUSAND EIGHT HUNDRED THREE DOLLARS (\$16,738,803).

**Section 5.** The 2026 Operating Budget for the Police and Fire Retiree Medical Administration Fund (165000) is hereby adopted and appropriated as supported by transfers from 2026 Police and Fire Departments' General Government Operating Budgets.

- Police and Fire Retiree Medical Administration direct cost is appropriated in an amount of TWO HUNDRED THREE THOUSAND FIFTY-ONE DOLLARS (\$203,051);
- Fund 165000 function cost is appropriated in an amount of TWO HUNDRED TWENTY-ONE THOUSAND SIX HUNDRED TWENTY-ONE DOLLARS (\$221,621).

**Section 6.** The amount not to exceed of ONE MILLION ONE HUNDRED TWO THOUSAND TWO HUNDRED SEVENTEEN DOLLARS (\$1,102,217) of anticipated assessment revenues, net of cash pool costs, from the Downtown Improvement District, Special Assessment District 1SD97, is hereby appropriated to the Public Services Special Assessment District Fund (271000), for 2026 services benefiting property owners within said assessment district.

**Section 7.** The 2026 Operating Budget for the Police and Fire Retiree Medical Liability Fund (281000) is adopted and appropriated as supported by transfers from 2026 Police and Fire Departments' General Government Operating Budgets.

- Police and Fire Retiree Medical Liability direct cost is appropriated in an amount of THREE MILLION NINE HUNDRED TWENTY THOUSAND TWO HUNDRED FIFTY-TWO DOLLARS (\$3,920,252);
- Fund 281000 function cost is appropriated in an amount of THREE MILLION NINE HUNDRED FIFTY THOUSAND ONE HUNDRED TWO DOLLARS (\$3,950,102).

Ordinance to Adopt and Appropriate 2026 General Government Operating Budget  
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**Section 8.** The 2026 Operating Budget for the Equipment Maintenance (Fleet) Fund (601000) is adopted and appropriated from anticipated income included as expenditures in the General Government Operating Budget Departments.

- Equipment Maintenance (Fleet) direct cost is appropriated in an amount of SEVEN MILLION SEVENTY-NINE THOUSAND FIVE HUNDRED SIXTY-ONE DOLLARS (\$7,079,561);
- Fund 601000 function cost is appropriated in an amount of TEN MILLION SEVENTY-FOUR THOUSAND ONE HUNDRED TWENTY-ONE DOLLARS (\$10,074,121).

**Section 9.** The 2026 Operating Budget for the Police and Fire Retiree Medical Trust Fund (713000) is adopted and appropriated from contribution from the Police and Fire Retiree Medical Liability Fund (281000):

- Police and Fire Retiree Medical Trust direct cost is appropriated in an amount of FORTY-NINE THOUSAND EIGHT HUNDRED FORTY-FOUR DOLLARS (\$49,844);
- Fund 713000 function cost is appropriated in an amount of THREE MILLION EIGHT HUNDRED EIGHTY-TWO THOUSAND ONE HUNDRED TWENTY-TWO DOLLARS (\$3,882,122).

**Section 10.** The 2026 Operating Budget for the Police and Fire Retirement System Fund (715000) is adopted and appropriated from anticipated investment income of the Fund as approved by the Anchorage Police and Fire Retirement System Board:

- Police and Fire Retirement Agency direct cost is appropriated in an amount of THIRTY-SEVEN MILLION TWENTY-THREE THOUSAND SIX HUNDRED FORTY-ONE DOLLARS (\$37,023,641);
- Fund 715000 function cost is appropriated in an amount of THIRTY-SEVEN MILLION NINETY-FIVE THOUSAND NINE HUNDRED FIFTY-ONE DOLLARS (\$37,095,951).

**Section 11.** The amount of EIGHT MILLION FIVE HUNDRED THIRTY-FOUR THOUSAND SIX HUNDRED FIFTEEN DOLLARS (\$8,534,615) of anticipated E911 Surcharge revenue is hereby appropriated to the E911 Surcharge Fund (211000) for E911 operations in fiscal year 2026.

**Section 12.** The amount of FIVE MILLION FOUR HUNDRED TWENTY-SIX THOUSAND NINE HUNDRED FIFTY-SEVEN DOLLARS (\$5,426,957) of transfers from the 2026 Police and Fire Departments' General Government Operating Budgets is hereby appropriated to the Police / Fire retiree COPs Debt Service Fund (330000) for debt service payments in fiscal year 2026.

**Section 13.** The 2026 Operating Budget for the Alcoholic Beverages Retail Sales Tax Fund (206000) is adopted and appropriated to the following respective departments:

Department	Total Function Cost
Finance	\$ 601,208
	<b>\$ 12,718,187</b>
Health	<del>\$ 12,703,187</del>
Library	\$ 115,294
Municipal Attorney	\$ 292,195
Parks & Recreation	\$ 859,191
Police	\$ 1,298,206
	<b>\$ 15,884,281</b>
	<del>\$ 15,869,281</del>

Ordinance to Adopt and Appropriate 2026 General Government Operating Budget  
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- Fund 206000 function cost is appropriated in an amount of ~~FIFTEEN MILLION EIGHT HUNDRED SIXTY-NINE THOUSAND TWO HUNDRED EIGHTY-ONE DOLLARS (\$15,869,281)~~  
**FIFTEEN MILLION EIGHT HUNDRED EIGHTY-FOUR THOUSAND TWO HUNDRED EIGHTY-ONE DOLLARS (\$15,884,281).**

**Section 14.** The 2026 Operating Budget for the Marijuana Retail Sales Tax Fund (208000) is adopted and appropriated to the following respective departments:

Department	Total Function Cost
Finance	\$ 275,968
	<b>\$ 8,279,262</b>
Health	<del>\$ 8,404,262</del>
Library	<b>\$ 125,000</b>
	<b>\$ 8,680,230</b>

- Fund 208000 function cost is appropriated in an amount of EIGHT MILLION SIX HUNDRED EIGHTY THOUSAND TWO HUNDRED THIRTY DOLLARS (\$8,680,230).

**Section 15.** The Office of Management and Budget, with agreement of the Municipal Clerk or their designee, is authorized to make conforming changes reasonably necessary to implement approved amendments, to this AO and any attached memoranda, exhibits, or referenced documents.

**16**

**Section 15.** This ordinance shall take effect upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 18th day of November, 2025.



Chair

ATTEST:



Municipal Clerk

OMB Note: To reflect the changes from the original to this final version, a ~~strike through~~ identifies an amount being replaced or omitted, **bold** is the resulting amount due to Assembly amendments and Conforming Amendment adjustments.





**MUNICIPALITY OF ANCHORAGE**  
**ASSEMBLY MEMORANDUM**  
**AM No. 723 - 2025**

Meeting Date: October 7, 2025

**From: MAYOR**

**Subject: AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE  
ADOPTING AND APPROPRIATING FUNDS FOR THE 2026  
GENERAL GOVERNMENT OPERATING BUDGET FOR THE  
MUNICIPALITY OF ANCHORAGE.**

The mayor's budget represents the Administration's commitment to providing quality municipal services and working together to create a safer, more affordable, and thriving Anchorage for all.

Due to the fiscal restraints facing our Municipality, the proposed 2026 operating budget is a continuation budget, remaining largely flat from 2025 services. Still, it builds on recent successes and momentum by continuing key investments in several areas. It reflects tangible progress made over the last year, from establishing a stable year-round shelter system to staffing up the Municipal Prosecutor's Office, cleaning over 30 dangerous camps, and strengthening our public safety and crisis response teams.

**Highlights to Mayor LaFrance's 2026 Proposed General Government Operating Budget:**

- Continued investment in public safety to increase the number of sworn police officers expand the use of technology, and support the Anchorage Fire Department
- Investing in housing solutions and neighborhood improvements
- Continued funding for year-round shelter, creating a reliable resource for those in need
- Funding to support transitioning people from shelter to housing
- Resources for camp abatement and cleanup of our parks, trails and public spaces
- Continued Anchorage Child Care and Early Education Fund investments to improve childcare access, stabilize the sector and support the community workforce.

The complete budget documents, including the public and private sector economic effects, are available as follows (and pursuant to AMC 2.30.053 B.2., a Summary of Economic Effect (SEE) is thus not included):

- <http://www.muni.org/Departments/budget/Pages/default.aspx>
- Hard copies at each municipal library branch

**THE ADMINISTRATION RECOMMENDS APPROVAL.**

Prepared by:	Office of Management & Budget (OMB)
Recommended by:	Ona R. Brause, Director, OMB
Concur:	Philippe D. Brice, Chief Fiscal Officer
Concur:	Eva Gardner, Municipal Attorney
Concur:	William D. Falsey, Chief Administrative Officer
Concur:	Rebecca A. Windt Pearson, Municipal Manager
Respectfully submitted:	Suzanne LaFrance, Mayor

2026 Approved General Government Operating Budget							Financing Sources Use/Increase (Non-Use/Decrease)					
Line #	Department / Agency	Category and Description	(1)-Time / (R)ecurring	Fund	Filled * Positions	Vacant * Positions	Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax - Special Levy and SAs with Max Tax Rates
1												
2		2025 Revised General Government Operating Budget					\$ 657,312,487	\$ 241,261,058	\$ 32,729,000	\$ (694,667)	\$ 355,360,203	\$ 28,656,893
3												
4		2026 Continuation										
5	Multiple	Labor		Multi	-	7	15,317,761	-	-	343,821	14,955,745	18,195
6	Multiple	Non-Labor		Multi	-	-	(9,020,519)	-	-	(890,194)	(7,840,638)	(289,687)
7	Multiple	Non-Labor - Debt Service		Multi	-	-	(3,942,702)	11,000	-	-	(3,953,647)	(55)
8	Multiple	IGCs		Multi	-	-	-	-	579,940	1,342,886	(1,946,759)	23,933
9	Multiple	Fund Balance		Multi	-	-	-	-	-	2,686,751	(2,686,751)	-
10	Multiple	Revenues		Multi	-	-	-	(9,608,445)	-	(4,043,569)	13,756,004	(103,990)
11		Total 2026 Continuation			-	7	\$ 2,354,540	\$ (9,597,445)	\$ 579,940	\$ (560,305)	\$ 12,283,954	\$ (351,604)
12												
13		Running Subtotal of 2026 Proposed General Government Operating Budget					\$ 659,667,027	\$ 231,663,613	\$ 33,308,940	\$ (1,254,972)	\$ 367,644,157	\$ 28,305,289
14		Funding Source Adjustments										
15	Taxes & Reserves	ML&P Sale Fund fund balance use to Areawide	1	Multi	-	-	5,500,000	5,500,000	-	5,500,000	(5,500,000)	-
16		Total Funding Source Adjustments			-	-	\$ 5,500,000	\$ 5,500,000	\$ -	\$ 5,500,000	\$ (5,500,000)	\$ -
17												
18		Running Subtotal of 2026 Proposed General Government Operating Budget					\$ 665,167,027	\$ 237,163,613	\$ 33,308,940	\$ 4,245,028	\$ 362,144,157	\$ 28,305,289
19		Tax Cap Adjustments										
20	Maintenance & Operations	Voter Approved Bond O&M - 2025 Bond Proposition 2, AO 2025-009	R	141000	-	-	62,500	-	-	-	62,500	-
21	Parks & Recreation	Voter Approved Bond O&M - 2023 Bond Proposition A, AO 2023-002 (S)	R	161000	-	-	7,000	-	-	-	7,000	-
22	Parks & Recreation	Voter Approved Bond O&M - 2024 Bond Proposition 4, AO 2024-7	R	161000	-	-	35,000	-	-	-	35,000	-
23	Parks & Recreation	Voter Approved Bond O&M - 2025 Bond Proposition 3, AO 2025-010	R	161000	-	-	10,000	-	-	-	10,000	-
24	Traffic	Voter Approved Bond O&M - 2024 Bond Proposition 6, AO 2024-008(S) As Amended	R	101000	-	-	40,000	-	-	-	40,000	-
25	Traffic	Voter Approved Bond O&M - 2025 Bond Proposition 5, AO 2025-014(S)	R	101000	-	-	56,000	-	-	-	56,000	-
26		Total Tax Cap Adjustments			-	-	\$ 210,500	\$ -	\$ -	\$ -	\$ 210,500	\$ -
27												
28		Running Subtotal of 2026 Proposed General Government Operating Budget					\$ 665,377,527	\$ 237,163,613	\$ 33,308,940	\$ 4,245,028	\$ 362,354,657	\$ 28,305,289
29		Organization Changes										
30	Community Development	Rebranding Planning, Development & Public Works Department back to	R	101000	1	7	2,195,913	-	-	-	2,195,913	-
31	Planning, Development & Public Works	Community Development Department and moving Public Works Administration from Community Development Department to the Public Works Department	R	101000	(2)	(15)	(3,491,368)	-	-	-	(3,491,368)	-
32	Public Works	(contingent on passage of AO 2025-110)	R	101000	1	8	1,295,455	-	-	-	1,295,455	-
33		Total Organization Changes			-	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34												
35		Running Subtotal of 2026 Proposed General Government Operating Budget					\$ 665,377,527	\$ 237,163,613	\$ 33,308,940	\$ 4,245,028	\$ 362,354,657	\$ 28,305,289
36		Ongoing Changes										
37	Library	New staff plan funded with Building Rental revenue adjustments	R	101000	-	-	45,000	45,000	-	-	-	-
38	Multiple	Girdwood Service Area - Girdwood Board of Supervisors' (GBOS) approved requested budget changes	R	106000	-	-	490,526	-	-	-	-	490,526
39	Parks & Recreation	Eagle River Parks & Recreation Service Area - Board of Supervisors' approved requested budget changes including funding for new position and taking to mills of 0.8 mill for parks and recreation Services and 0.2 mill for capital	R	162000	-	1	252,821	-	-	-	-	252,821
40		Total Ongoing Changes			-	1	\$ 788,347	\$ 45,000	\$ -	\$ -	\$ -	\$ 743,347
41												
42		Running Subtotal of 2026 Proposed General Government Operating Budget					\$ 666,165,874	\$ 237,208,613	\$ 33,308,940	\$ 4,245,028	\$ 362,354,657	\$ 29,048,636
43												
44		2025 Revised General Government Operating Budget					\$ 657,312,487	\$ 241,261,058	\$ 32,729,000	\$ (694,667)	\$ 355,360,203	\$ 28,656,893
45												
46		Total Adjustments			-	8	\$ 8,853,387	\$ (4,052,445)	\$ 579,940	\$ 4,939,695	\$ 6,994,454	\$ 391,743
47												
48		2026 Proposed General Government Operating Budget					\$ 666,165,874	\$ 237,208,613	\$ 33,308,940	\$ 4,245,028	\$ 362,354,657	\$ 29,048,636
49												
50		Less Depreciation / Amortization - Information Technology					\$ (9,299,755)					
51		2026 Proposed General Government Operating Budget Appropriation					\$ 656,866,119					
52												
53												

Preliminary Tax Cap \$ 362,530,185  
Amount (Over)/Under the Cap \$ 175,528

2026 Approved General Government Operating Budget							Financing Sources Use/Increase (Non-Use/Decrease)							
Line #	Department / Agency	Category and Description	(1)-Time / (R)ecurring	Fund	Filled * Positions	Vacant * Positions	Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax - Special Levy and SAs with Max Tax Rates		
54	Assembly Amendments													
55	Parks & Recreation	1A Part-time positions to full-time positions	R	101000	-	(6)	-	-	-	-	-	-		
56	Public Transportation	1B Additional budget for 65+ transportation	R	101000	-	-	100,000	-	-	-	100,000	-		
57	Planning	1C Additional budget for create staffing plan	1	101000	-	-	50,000	-	-	-	50,000	-		
58	Office of Management & Budget	1D Additional budget for Fiscal Public Engagement	R	101000	-	-	10,000	-	-	-	10,000	-		
59	Chief Administrative Officer	1D i-Team - Additional budget for Fiscal Public Engagement	R	101000	-	-	10,000	-	-	-	10,000	-		
60	Parks & Recreation	1E Reduction for Non-Recruited positions	R	161000	-	(7)	(175,000)	-	-	-	(175,000)	-		
61	Municipal Manager	1F Reduction for non-labor	R	101000	-	-	(17,280)	-	-	-	(17,280)	-		
62	Assembly	1F Reduction for non-labor	R	101000	-	-	(16,520)	-	-	-	(16,520)	-		
62	Community Development	Conforming amendment to passage of AO 2025-110 movement of two (2) filled	R	101000	(2)	-	(379,704)	(50,000)	3,487	-	(333,191)	-		
63	Public Works	positions from Community Development to Public Works	R	101000	2	-	379,704	50,000	(3,487)	-	333,191	-		
64	Total Assembly Amendments					-	(13)	\$ (38,800)	\$ -	\$ -	\$ -	\$ (38,800)	\$ -	
66	Running Subtotal of 2026 Proposed General Government Operating Budget with Assembly Amendments							\$ 666,127,074	\$ 237,208,613	\$ 33,308,940	\$ 4,245,028	\$ 362,315,857	\$ 29,048,636	
68	2025 Revised General Government Operating Budget							\$ 657,312,487	\$ 241,261,058	\$ 32,729,000	\$ (694,667)	\$ 355,360,203	\$ 28,656,893	
70	Total Adjustments and Assembly Amendments					-	(5)	\$ 8,814,587	\$ (4,052,445)	\$ 579,940	\$ 4,939,695	\$ 6,955,654	\$ 391,743	
72	2026 Approved General Government Operating Budget with Assembly Amendments							\$ 666,127,074	\$ 237,208,613	\$ 33,308,940	\$ 4,245,028	\$ 362,315,857	\$ 29,048,636	
74	Less Depreciation / Amortization - Information Technology							\$ (9,299,755)	Total Property Taxes					\$ 391,364,493
75	2026 Approved General Government Operating Budget Appropriation with Assembly Amendments							\$ 656,827,319						
77	Preliminary Tax Cap Calculation										\$ 362,530,185			
	Amount (Over)/Under the Cap										\$ 214,328			

2026 Approved General Government Operating Budget - Alcoholic Beverages Retail Sales Tax Program

Line #	Department / Agency	Category and Description	(1)-Time / (R)ecurring	Fund	Filled * Positions	Vacant * Positions	Spending			Financing Sources		
							Direct Costs	IGCs	Function Cost	Non-Property Tax Revenues	Fund Balance	Total Financing Sources
1												
2		<b>2025 Revised Alcoholic Beverages Retail Sales Tax Program</b>					\$ 15,787,857	\$ 471,418	\$ 16,259,275	\$ 16,259,275	\$ -	\$ 16,259,275
3		<b><u>Child Abuse, Sexual Assault, and Domestic Violence</u></b>										
4	Health	Continuation calculated labor and IGC adjustments	R	206000	-	-	4,282	(36)	4,246	-	-	-
5	Health	Evidence-based grants to providers	R	206000	-	-	(500,000)	-	(500,000)	-	-	-
6	Health	Eklutna Afterschool Program	1	206000	-	-	(100,000)	-	(100,000)	-	-	-
7	Library	Early Literacy program operations	R	206000	-	-	1,511	38	1,549	-	-	-
8	Library	Best Beginnings	1	206000	-	-	(125,000)	-	(125,000)	-	-	-
9		<b>Total Child Abuse, Sexual Assault, and Domestic Violence</b>			-	-	\$ (719,207)	\$ 2	\$ (719,205)	\$ -	\$ -	\$ -
10												
11		<b>Running Subtotal of 2026 Proposed Alcoholic Beverages Retail Sales Tax Program</b>			-	-	\$ 15,068,650	\$ 471,420	\$ 15,540,070	\$ 16,259,275	\$ -	\$ 16,259,275
12		<b><u>First Responders</u></b>										
13	Municipal Attorney	Continuation calculated labor and IGC adjustments	R	206000	-	-	(11,367)	(21)	(11,388)	-	-	-
14	Police	Continuation calculated labor and IGC adjustments	R	206000	-	-	60,508	1,059	61,567	-	-	-
15	Fire	Mobile Crisis Team 24/7 Operations	R	206000	-	-	(1,438,456)	(11,944)	(1,450,400)	-	-	-
16	Police	HOPE Multi-Disciplinary Outreach Team - 3rd Ave RNC	R	206000	-	-	500,000	-	500,000	-	-	-
17		<b>Total First Responders</b>			-	-	\$ (889,315)	\$ (10,906)	\$ (900,221)	\$ -	\$ -	\$ -
18												
19		<b>Running Subtotal of 2026 Proposed Alcoholic Beverages Retail Sales Tax Program</b>			-	-	\$ 14,179,335	\$ 460,514	\$ 14,639,849	\$ 16,259,275	\$ -	\$ 16,259,275
20		<b><u>Homelessness</u></b>										
21	Health	Continuation calculated labor and IGC adjustments	R	206000	-	-	44,885	184	45,069	-	-	-
22	Health	Christian Health Association	R	206000	-	-	400,000	-	400,000	-	-	-
23	Health	Anchorage Coalition to End Homelessness	R	206000	-	-	(280,000)	-	(280,000)	-	-	-
24	Health	Non-congregate winter	1	206000	-	-	29,192	-	29,192	-	-	-
25	Health	Congregate shelter - annual operations contract	1	206000	-	-	1,000,000	-	1,000,000	-	-	-
26	Parks & Recreation	Continuation calculated labor and IGC adjustments	R	206000	-	-	64,071	567	64,638	-	-	-
27		<b>Total Homelessness</b>			-	-	\$ 1,258,148	\$ 751	\$ 1,258,899	\$ -	\$ -	\$ -
28												
29		<b>Running Subtotal of 2026 Proposed Alcoholic Beverages Retail Sales Tax Program</b>			-	-	\$ 15,437,483	\$ 461,265	\$ 15,898,748	\$ 16,259,275	\$ -	\$ 16,259,275
30		<b><u>Administration, Collection, and Audits to the Municipality</u></b>										
31	Finance	Continuation calculated labor, IGC, and revenue adjustments	R	206000	-	-	4,127	(8,594)	(4,467)	(300,000)	-	(300,000)
32	Mayor	Alcohol Tax education and outreach	1	206000	-	-	(25,000)	-	(25,000)	-	-	-
33		<b>Total Administration, Collection, and Audits to the Municipality</b>			-	-	\$ (20,873)	\$ (8,594)	\$ (29,467)	\$ (300,000)	\$ -	\$ (300,000)
34												
35		<b>2026 Proposed Alcoholic Beverages Retail Sales Tax Program</b>			-	-	\$ 15,416,610	\$ 452,671	\$ 15,869,281	\$ 15,959,275	\$ -	\$ 15,959,275
36		<b>2026 Proposed Alcoholic Beverages Retail Sales Tax Program Amount of Function Costs (Over)/Under Financing Sources</b>										\$ 89,994
37												
38		<b><u>Assembly Amendments</u></b>										
39	Health	Education and communications	R	206000	-	-	15,000	-	15,000	-	-	-
40		<b>Total Assembly Amendments</b>			-	-	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ -
41												
42		<b>2026 Approved Alcoholic Beverages Retail Sales Tax Program with Assembly Amendments</b>			-	-	\$ 15,431,610	\$ 452,671	\$ 15,884,281	\$ 15,959,275	\$ -	\$ 15,959,275
43		<b>2026 Approved Alcoholic Beverages Retail Sales Tax Program with Assembly Amendments Amount of Function Costs (Over)/Under Financing Sources</b>										\$ 74,994
44												

2026 Approved General Government Operating Budget - Marijuana Retail Sales Tax Program

Line #	Department / Agency	Category and Description	(1)-Time / (R)ecurring	Fund	Filled * Positions	Vacant * Positions	Spending			Financing Sources		
							Direct Costs	IGCs	Function Cost	Non-Property Tax Revenues	Fund Balance	Total Financing Sources
1												
2		<b>2025 Revised Marijuana Retail Sales Tax Program</b>					\$ 9,365,000	\$ 251,066	\$ 9,616,066	\$ 5,900,000	\$ 5,200,000	\$ 11,100,000
3		<b>Child Care</b>										
3	Health	<u>Early Educator Child Care Subsidies</u> - Pilot - Subsidies to support the cost of childcare for early educators. Pilot program with funding distributed beginning in summer of 2025.	R	208000	-	-	500,000	-	500,000	-	-	-
4	Health	<u>Early Education Grants to Providers</u> - Funding to support pre-K in Title 1 schools.	R	208000	-	-	-	-	-	-	-	-
5	Health	<u>Little Bears Playhouse Construction</u> - Funding to support construction of daycare in Girdwood.	R	208000	-	-	(200,000)	-	(200,000)	-	-	-
6	Health	<u>Pilot Projects</u> - Flexible financial assistance that drives innovation, increases access to quality, affordable childcare, and brings further investment in the sector. Includes eligibility for capital projects.	R	208000	-	-	(750,000)	-	(750,000)	-	-	-
7	Health	<u>Sector Worker Retention Bonuses</u> - Retention focused bonus payments for sector workers based on experience and training completed.	R	208000	-	-	400,000	-	400,000	-	-	-
8	Health	<u>Start-Up Funds for In-Home Providers</u> - Small awards available for newly created in-home care providers.	R	208000	-	-	100,000	-	100,000	-	-	-
6	Library	Early Literacy program operations	1	208000	-	-	-	-	-	-	-	-
9	Library	Best Beginnings	1	208000	-	-	-	-	-	-	-	-
7	Parks & Recreation	<u>Grant to Boys &amp; Girls Club of Southcentral Alaska</u> - restricted specifically to underwrite membership fees, to reduce or eliminate barriers to access clubhouse programs at the Mt. View Community Center Club, Northeast Community Center Club, Woodland Park Club, and Eagle River Club, as determined by the organization.	1	208000	-	-	(400,000)	-	(400,000)	-	-	-
8		<b>Total Child Care</b>			-	-	\$ (350,000)	\$ -	\$ (350,000)	\$ -	\$ -	\$ -
9												
10		<b>Running Subtotal of 2026 Proposed Marijuana Retail Sales Tax Program</b>			-	-	\$ 9,015,000	\$ 251,066	\$ 9,266,066	\$ 5,900,000	\$ 5,200,000	\$ 11,100,000
11		<b>Administration &amp; Collection</b>										
12	Health	Board Administration - Funding set aside for Board administration, including but not limited to the cost of staff, contractors, data collection, studies, research, and/or any required audits.	R	208000	-	-	-	-	-	-	-	-
13	Finance	Tax Collection - cost of Municipal tax collection.	R	208000	-	-	(546,066)	(9,032)	(555,098)	-	-	-
14	Taxes & Reserves	Marijuana Retail Sales Tax Financing Sources	R	208000	-	-	(35,000)	4,262	(30,738)	200,000	(2,599,934)	(2,399,934)
15		<b>Total Administration &amp; Collection</b>			-	-	\$ (581,066)	\$ (4,770)	\$ (585,836)	\$ 200,000	\$ (2,599,934)	\$ (2,399,934)
16												
17		<b>2026 Proposed Marijuana Retail Sales Tax Program</b>			-	-	\$ 8,433,934	\$ 246,296	\$ 8,680,230	\$ 6,100,000	\$ 2,600,066	\$ 8,700,066
18		<b>2026 Proposed Marijuana Retail Sales Tax Program Amount of Function Costs (Over)/Under Financing Sources</b>										\$ 19,836
19												
20		<b>Assembly Amendments</b>										
21	Health	Reduce Pilot Projects	R	208000	-	-	(125,000)	-	(125,000)	-	-	-
22	Library	Best Beginnings	R	208000	-	-	125,000	-	125,000	-	-	-
23		<b>Total Assembly Amendments</b>			-	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24												
25		<b>2026 Approved Marijuana Retail Sales Tax Program with Assembly Amendments</b>			-	-	\$ 8,433,934	\$ 246,296	\$ 8,680,230	\$ 6,100,000	\$ 2,600,066	\$ 8,700,066
26		<b>2026 Approved Marijuana Retail Sales Tax Program with Assembly Amendments Amount of Function Costs (Over)/Under Financing Sources</b>										\$ 19,836
27												



# Fiscal Year 2026 Budget: Proposed Amendments

NOVEMBER 18, 2025

[WWW.MUNI.ORG/ASSEMBLY](http://WWW.MUNI.ORG/ASSEMBLY)

## Amendment #1 to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Vice Chair Brawley and Member Volland

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

This omnibus amendment reduces recommended appropriation by (\$23,800) to the following departments for the items described. Additional information can be found on the subsequent pages of this packet.

Amendment				Assembly	
Department	Description	R/1	Amount	Sponsor	Ref
Parks	Part-time positions to full-time positions	R	Net-0	AB,CC	1A
Public Transportation	Additional Budget for 65+ transportation	R	100,000	DV,EBD,GM	1B
Planning	Additional budget for Comp Plan	1	50,000	EBD	1C
Office of Management and Budget	Additional Budget for Fiscal Public Engagement	R	10,000	AB	1D
Chief Administrative Office	Additional Budget for Fiscal Public Engagement	R	10,000	AB	1D
Multi	Reduction for Non-Recruited Positions	R	(175,000)	JG,KM,SM	1E
Municipal Manager	Reduction for non-labor	R	(17,280)	JG,KM,SM	1F
Assembly	Reduction for non-labor	R	(16,520)	JG,KM,SM	1F
Health	Additional Budget for ATAX Use Communications	R	15,000	AB	1G
Health	Grant to Best Beginnings	1	Net-0	DV	1H
-	Conforming Amendment	-	-	-	1I

Passed 12-0

## Amendment #1A to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Chair Constant & Vice Chair Brawley

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input type="checkbox"/> DECREASE <input checked="" type="checkbox"/> NEUTRAL
---

**Department:** Parks & Recreation

**Amount:** Net-0 [recurring]

**Description of amendment:** This amendment utilizes the Department's existing funding, eliminating 14 seasonal part-time positions in the Horticulture Division, and reallocating the funding to create five full-time positions. These positions have recently been increasingly difficult to fill, and historically the same person may be hired seasonally twice per year but not considered a full-time employee.

Within the Natural Resources Division, the new positions added would be paid for with a reduction of fund transfers to the Department's CIP Fund.

This has been recommended by the Department.

<b>Budget Information:</b>
----------------------------

**Department:** Parks & Rec

**Amount:** See below table *provided by the Parks and Recreation Director*

Division	Description	Direct Cost Dollar Amount Increase / (Decrease)
Horticulture	ADD: Five (5) Full Time Gardener II	\$ 483,055
Horticulture	ELIMINATE: Two (2) Seasonal Parks Operators	\$ (64,022)
Horticulture	ELIMINATE: Five (5) Seasonal Gardener I	\$ (89,540)
Horticulture	ELIMINATE: Three (3) Seasonal Gardener II	\$ (58,677)
Horticulture	ELIMINATE: Two (2) Seasonal Parks Caretaker II	\$ (59,276)
Horticulture	ELIMINATE: Two (2) Seasonal Parks Caretaker I	\$ (51,220)
Natural Resources	ADD: Parks Foreman (Working) - Regular (Funded by reducing transfer to other funds)	\$ 132,854
Natural Resources	ADD: Two (2) Full Time Parks Caretaker II	\$ 193,222
Park Maintenance	Reduce: Transfer to other funds	\$ (486,396)



**Amendment #1B to AO 2025-106  
FY 2025 General Government Operating Budget**

**Submitted by:** Assembly Members Baldwin Day, Volland, Martinez

<b>PROPOSED AMENDMENT</b> <input checked="" type="checkbox"/> INCREASE <input type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Public Transportation

**Amount:** \$100,000 [recurring]

**Description of amendment:** This amendment provides additional budget for the department to add an additional weekday for individuals aged 65+ to ride People Mover fare free.

<b>Budget Information:</b>
----------------------------

**Department:** Public Transportation

**Amount:** \$100,000

**Fund:** Areawide General Fund

Motion to amend to strike this amendment: No 4-8

**Amendment #1C to AO 2025-106  
FY 2025 General Government Operating Budget**

**Submitted by:** Assembly Member Baldwin Day

<b>PROPOSED AMENDMENT</b> <input checked="" type="checkbox"/> INCREASE <input type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Planning

**Amount:** \$50,000 [one-time]

**Description of amendment:** This amendment provides additional budget to utilize the existing term contract with consultant to scope the rewrite project, research best practices, conduct literature review, create a staffing plan, and develop public engagement strategy.

<b>Budget Information:</b>
----------------------------

**Department:** Planning

**Amount:** \$50,000

**Fund:** Areawide General Fund

## Amendment #1D to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Vice Chair Brawley

<b>PROPOSED AMENDMENT</b> <input checked="" type="checkbox"/> INCREASE <input type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Office of Management and Budget & Chief Administrative Officer

**Amount:** \$20,000 [recurring]

**Description of amendment:** This amendment provides budget for continued fiscal education and outreach for civic engagement, to help the public understand the current situation and make informed decisions about options for addressing persistent fiscal issues. OMB staffs the Budget Advisory Commission, who could also host discussions and listening sessions. Funding may be used to support in-person meetings (such as child care), developing online tools and outreach, and other strategies for increasing public engagement in the topic.

<b>Budget Information:</b>
----------------------------

**Department:** Office of Management and Budget

**Amount:** \$10,000

**Fund:** Areawide General Fund

**Department:** Chief Administrative Officer (for i-Team)

**Amount:** \$10,000

**Fund:** Areawide General Fund

**Amendment #1E to AO 2025-106  
FY 2025 General Government Operating Budget**

**Submitted by:** Assembly Members Goecker, McCormick, Myers

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Multiple

**Amount:** ~ (\$175,000) [recurring]

**Description of amendment:** This amendment eliminates the labor budget for all vacant, funded positions that haven't been recruited for in 2025. Final amount to be calculated by the Office of Management and Budget and Confirmed by the Municipal Clerks Office.

<b>Budget Information:</b>
----------------------------

**Department:** Multiple

**Amount:** ~ (\$175,000)

**Fund:** Multiple

Moved to amend to \$850,000 reduction: 3-9 NO Failed

**Amendment #1F to AO 2025-106  
FY 2025 General Government Operating Budget**

**Submitted by:** Assembly Members Goecker, McCormick, Myers

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Assembly and Municipal Manager

**Amount:** (\$33,800.00)

**Description of amendment:** This amendment reduces the non-labor budget for items such as meals during Assembly Meetings and Worksessions.

<b>Budget Information:</b>
----------------------------

**Department:** Assembly

**Amount:** (\$16,520.00)

**Fund:** Areawide General Fund

**Department:** Municipal Manager

**Amount:** (\$17,280.00)

**Fund:** Areawide General Fund

## Amendment #1G to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Vice Chair Brawley

<b>PROPOSED AMENDMENT</b> <input checked="" type="checkbox"/> INCREASE <input type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Health

**Amount:** \$15,000 [recurring]

**Description of amendment:** Education and accountability communications about utilization of alcohol and marijuana tax funded programs, so the public has visibility and awareness about how tax revenues are utilized.

Sponsor's original intent was to put a similar amount from the marijuana tax for education and communications, but this is not being offered in the amendment because the department is already planning to engage in that activity with existing administration funding as budgeted.

<b>Budget Information:</b>
----------------------------

**Department:** Health

**Fund:** Alcoholic Beverages Retail Sales Tax Fund

**Amount:** \$15,000

## Amendment #1H to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Member Volland

<b>PROPOSED AMENDMENT</b> <input checked="" type="checkbox"/> INCREASE <input type="checkbox"/> DECREASE <input checked="" type="checkbox"/> NEUTRAL
--

**Department:** Health

**Amount:** Net-0 [recurring]

**Description of amendment:** This amendment is budget neutral. It reduces the recommended amount to the Health Department from the Marijuana Sales Tax Fund for Pilot Projects and makes it available for a grant to Best Beginnings for early childhood education.

<b>Budget Information</b>
---------------------------

**Department:** Health

**Description:** Pilot Projects

**Amount:** (\$125,000)

**Fund:** Marijuana Sales Tax Fund

**Department:** Health

**Description:** Donations

**Amount:** \$125,000

**Fund:** Marijuana Sales Tax Fund

Motion to amend, pull this item out: failed



## Encouraging Early Literacy in Alaska: An Evaluation of the Imagination Library Program

The Imagination Library program provides age-appropriate books by mail each month to children from birth to age 5 in 112 different Alaska communities. The program is supported statewide by Best Beginnings, an Anchorage-based public-private partnership. Best Beginnings provides training and financial assistance to local organizations that manage the program in their own communities. Best Beginnings also administers Anchorage Imagination Library, the largest program in the state. The Dollywood Foundation in Tennessee selects and sends books directly to the homes of enrolled children.

The program has three main goals: supporting improvements in children's home literacy environments, strengthening parent-child bonds, and increasing academic outcomes through early literacy and family engagement efforts. Program funding comes from state, local, and private sources, and individuals.

### *Imagination Library communities in 2018*



This brief summarizes results from a recent evaluation of Imagination Library. The evaluation examined program data from 2010 to 2019 and estimated the relationship of program participation to child outcomes in the early elementary grades.

### **Participation in Imagination Library nearly doubled from 2010 to 2018**

From 2010 to 2018, the number of children served increased by 67 percent and the number of books sent increased by 87 percent. In 2018, 24,586 children across the state received 204,828 books.

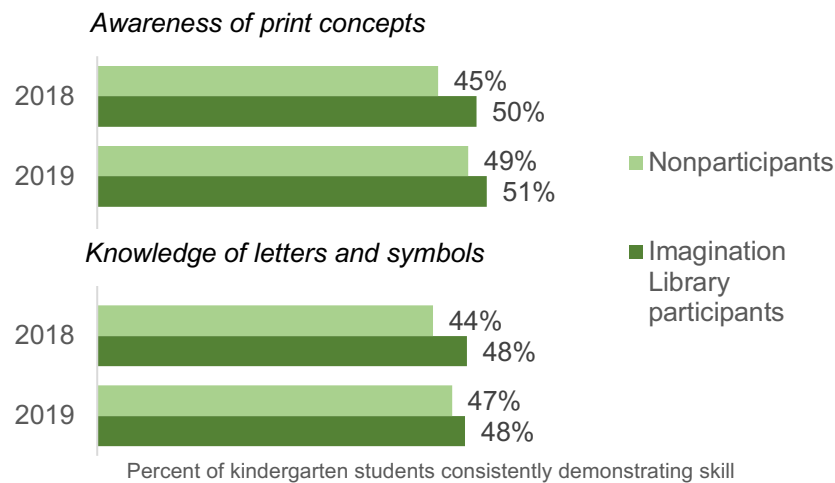
### **Participation in Imagination Library is associated with increased kindergarten readiness**

Children who participated in Imagination Library had higher rates of kindergarten readiness than similar children who did not participate. Readiness is defined as consistently demonstrating the skills or behaviors for 11 of 13 Alaska Developmental Profile kindergarten entry assessment indicators. This finding was consistent across student groups, including English language learner students, Alaska Native students, and economically disadvantaged students. For example, among incoming kindergarten students in 2016 across the state, 30 percent of Imagination Library participants were kindergarten ready compared to 25 percent of similar students who did not participate.



### Participation in Imagination Library is associated with higher literacy skills

Imagination Library participants had higher rates of demonstrating literacy skills on the Alaska Developmental Profile, particularly in awareness of print concepts and knowledge of letters and symbols. For example, among entering kindergarteners in 2018, 48 percent of Imagination Library participants consistently demonstrated knowledge of letters and symbols compared to 44 percent of similar nonparticipants.



### Participation in Imagination Library is associated with higher reading and math achievement in grade 3

Imagination Library participation was associated with higher levels of grade 3 reading achievement and higher levels of grade 3 math achievement in certain years. This association was stronger for children who had participated for a longer amount of time in Imagination Library.

### Promising evaluation results demonstrate a need for further research

These results from the first large-scale quantitative evaluation of the Imagination Library program in Alaska show promising connections between program participation and early elementary student outcomes. More research is needed to explore how participation is connected to other outcomes, such as student test performance in grades 1 and 2, and how the influence of participation on student outcomes varies based on the number of years a child receives books through the program.

*For more information about Imagination Library and this evaluation, please contact:*

Abbe Hensley, Best Beginnings executive director, [ahensley@bestbeginningsalaska.org](mailto:ahensley@bestbeginningsalaska.org).

**Amendment #11 to AO 2025-106  
FY 2025 General Government Operating Budget**

**Submitted by:** Assembly Vice Chair Brawley

<b>PROPOSED AMENDMENT</b>
---------------------------

**Description of amendment:** To add language to allow conformance with budget amendments.

<b>Text:</b>
--------------

**AO at page #**, to insert a new section just before the last section of the AO and number accordingly, the new section to read as follows:

**Section #. The Office of Management and Budget, with agreement of the Municipal Clerk or their designee, is authorized to make conforming changes reasonably necessary to implement approved amendments, to this AO and any attached memoranda, exhibits, or referenced documents.**

## Amendment #2 to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Members Goecker, McCormick, Myers

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Multiple

**Amount:** (\$192,732)

**Description of amendment:** This amendment reduces the budget for multiple departments for travel.

<b>Budget Information:</b>
----------------------------

<u>Department</u>	<u>Fund</u>	<u>Amount</u>
Anchorage Fire Department	Areawide General Fund	10,000
Anchorage Fire Department	Anchorage Fire Service Area Fund	30,000
Anchorage Health Department	Areawide General Fund	4,825
Assembly	Areawide General Fund	50,000
Internal Audit	Areawide General Fund	1,500
Chief Administrative Officer	Areawide General Fund	5,000
Community Development	Areawide General Fund	8,000
Anchorage Equal Rights Commission	Areawide General Fund	8,500
Finance	Areawide General Fund	5,000
Information Technology	Areawide General Fund	19,236
Library	Areawide General Fund	10,000
Municipal Attorney	Areawide General Fund	5,000
Municipal Manager	Areawide General Fund	10,000
Maintenance and Operations	TBD	4,810
Office of Management and Budget	Areawide General Fund	15,000
Real Estate	Areawide General Fund	1,000
Traffic Engineering	TBD	4,861

**Failed 3-9**

## Amendment #4 to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Members Goecker, McCormick, Myers

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Anchorage Equal Rights Commission & Office of Equity and Inclusion

**Amount:** (\$1,202,179)

**Description of amendment:**

1. The amendment eliminates the labor budget for the Equal Rights Commission (ERC) staff. The core functions of the ERC are currently being executed by State agencies. Reducing the budget staff will save nearly  $\frac{3}{4}$  of a million dollars for the Anchorage taxpayers while not reducing benefits or services to Anchorage residents.
2. This amendment eliminates the budget for the Office of Equity and Inclusion (OEI). The core functions of OEI are either already being generated within the HR department (data collection, affirmative action plans etc.) or could be done within the HR department's existing staff and structure.

<b>Budget Information</b>
---------------------------

**Department:** Anchorage Equal Rights Commission

**Amount:** (\$770,827)

**Fund:** Areawide General Fund

**Department:** Office of Equity and Inclusion

**Amount:** (\$431,352)

**Fund:** Areawide General Fund

Withdrawn

## Amendment #5 to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Members Goecker, McCormick, Myers

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Multiple

**Amount:** (\$229,324)

**Description of amendment:** This amendment reduces the non-labor budget for various departments for membership dues, donations, communications, and advertising.

<b>Budget Information:</b>
----------------------------

<u>Department</u>	<u>Fund</u>	<u>Amount</u>
Anchorage Fire Department	Areawide General Fund	8,000
Anchorage Fire Department	Anchorage Fire Service Area Fund	4,500
Assembly	Areawide General Fund	23,400
Assembly (LSO)	Areawide General Fund	36,000
Community Development	Areawide General Fund	25,000
Various Communications*	Multiple**	97,793.50
Various Advertising*	Multiple**	34,631.50

\* Excludes the Information Technology Department, Anchorage Police Department, Anchorage Fire Department, Maintenance & Operations, and Municipal Clerk (Elections).

\*\* See attached

Motion to combine 5 & 6 Passed  
 amendment - Failed 3-9

**AO 2025-106 Amendment 5 Calculations**

<b>Communications</b>						<b>Advertising</b>					
<u>Fund</u>	<u>Amount</u>	<u>50% Fund</u>	<u>Funds Center</u>	<u>Amount</u>	<u>50% Amount</u>	<u>Fund</u>	<u>Amount</u>	<u>50% Fund</u>	<u>Funds Center</u>	<u>Amount</u>	<u>50% Amount</u>
101000	116,267.00	58,133.50	101500	367.00	183.50	101000	55,940.00	27,970.00	105000	1,500.00	750.00
221000	500.00	250.00	101700	1,800.00	900.00	221000	2,000.00	1,000.00	111100	8,000.00	4,000.00
161000	65,120.00	32,560.00	102000	600.00	300.00	161000	6,980.00	3,490.00	111300	640.00	320.00
162000	13,700.00	6,850.00	103000	150.00	75.00	162000	3,343.00	1,671.50	113200	1,500.00	750.00
<b>Total</b>	<b>195,587.00</b>	<b>97,793.50</b>	105000	170.00	85.00	106000	1,000.00	500.00	121000	1,000.00	500.00
			106000	30.00	15.00	<b>Total</b>	<b>69,263.00</b>	<b>34,631.50</b>	122100	2,000.00	1,000.00
			111100	2,970.00	1,485.00				122200	11,500.00	5,750.00
			121000	1,200.00	600.00				124200	100.00	50.00
			122100	500.00	250.00				124600	100.00	50.00
			122200	250.00	125.00				132100	100.00	50.00
			124200	11,338.00	5,669.00				190300	200.00	100.00
			124600	96.00	48.00				221000	100.00	50.00
			124700	1,095.00	547.50				232000	500.00	250.00
			124900	1,080.00	540.00				241000	800.00	400.00
			132100	1,900.00	950.00				246000	550.00	275.00
			134200	0.00	0.00				256000	800.00	400.00
			134600	100.00	50.00				271000	650.00	325.00
			135100	500.00	250.00				535500	25,000.00	12,500.00
			137000	1,700.00	850.00				550100	430.00	215.00
			138100	600.00	300.00				550400	900.00	450.00
			139100	2,200.00	1,100.00				550700	650.00	325.00
			181000	3,919.00	1,959.50				555100	2,843.00	1,421.50
			190000	60.00	30.00				555200	500.00	250.00
			190200	170.00	85.00				558000	1,000.00	500.00
			192020	264.00	132.00				560300	5,000.00	2,500.00
			192060	290.00	145.00				614000	600.00	300.00
			192080	264.00	132.00				622000	1,000.00	500.00
			212000	200.00	100.00				630000	300.00	150.00
			221000	7,300.00	3,650.00				788000	1,000.00	500.00
			222000	2,000.00	1,000.00				<b>Total</b>	<b>69,263.00</b>	<b>34,631.50</b>
			224000	1,000.00	500.00						
			225000	5,565.00	2,782.50						
			232000	1,639.00	819.50						
			233000	1,200.00	600.00						
			235000	1,000.00	500.00						
			236000	0.00	0.00						
			239000	100.00	50.00						
			240500	800.00	400.00						
			241000	1,650.00	825.00						
			244000	100.00	50.00						
			246000	8,550.00	4,275.00						
			256000	3,000.00	1,500.00						
			271000	900.00	450.00						
			538200	21,094.00	10,547.00						
			550100	4,000.00	2,000.00						
			550200	5,000.00	2,500.00						
			550400	3,250.00	1,625.00						
			550600	7,920.00	3,960.00						
			550700	500.00	250.00						
			555000	1,000.00	500.00						
			555100	7,700.00	3,850.00						
			555200	5,000.00	2,500.00						
			560200	26,250.00	13,125.00						
			560300	200.00	100.00						
			560400	18,000.00	9,000.00						
			611000	8,600.00	4,300.00						
			615000	13,356.00	6,678.00						
			781000	1,000.00	500.00						
			785000	2,300.00	1,150.00						
			786000	700.00	350.00						
			787000	200.00	100.00						
			788000	400.00	200.00						
			789000	500.00	250.00						
			<b>Total</b>	<b>195,587.00</b>	<b>97,793.50</b>						

## Amendment #6 to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Members Goecker, McCormick, Myers

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** Various General Government Departments

**Amount:** ~ (\$93,440)

**Description of amendment:**

1. This amendment reduces the budget for office supplies for all general government departments by 8%, approximately ~\$32,440. Final amount to be calculated by the Office of Management and Budget and Confirmed by the Municipal Clerks Office.
2. This amendment removes the budget for equipment and furniture for the Anchorage Police Department.

<b>Budget Information:</b>
----------------------------

1. **Department:** All General Government Departments

**Amount:** ~ (\$32,440)

**Funds:** Multiple

2. **Department:** Anchorage Police Department

**Amount:** (\$59,000)

**Funds:** Anchorage Metro Police Service Area Fund

1. **Department:** Finance

**Amount:** (\$22,000)

**Funds:** Multiple

Failed

## Amendment #7 to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Members Goecker, McCormick, Myers

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** All General Government Departments except for the Anchorage Police Department, Anchorage Fire Department, Finance, and Maintenance & Operations.

**Amount:** ~ (\$235,067.00)

**Description of amendment:** This amendment reduces the budget for overtime by 20% for most general government departments. Final amount to be calculated by the Office of Management and Budget and Confirmed by the Municipal Clerks Office.

<b>Budget Information:</b>
----------------------------

**Department:** All General Government Departments except for the Anchorage Police Department, Anchorage Fire Department, Finance, and Maintenance & Operations.

**Amount:** ~ (\$235,067.00)

**Fund:** Multiple



## Amendment #8 to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Member Martinez

<b>PROPOSED AMENDMENT</b> <input type="checkbox"/> INCREASE <input checked="" type="checkbox"/> DECREASE <input type="checkbox"/> NEUTRAL
---

**Department:** All

**Amount:** ~ (\$1,210,000)

**Description of amendment:** This amendment reduces budgeted overtime in each general government department by 10% below the Mayor's Proposed 2026 level, except where overtime is required by collective bargaining agreement, grant requirement, or legally mandated minimum staffing. Final amount to be calculated by the Office of Management and Budget and Confirmed by the Municipal Clerks Office.

The Administration shall submit an Overtime Management Plan for each affected department to the Assembly by March 31, 2026, identifying:

1. Three-year overtime history;
2. Primary drivers of overtime;
3. Structural strategies to reduce future overtime (e.g., scheduling, staffing, technology); and
4. Projected reductions for FY 2027–2029.

The Administration shall submit semi-annual overtime variance reports beginning July 2026.

<b>Budget Information:</b>
----------------------------

**Department:** All Departments (General Government)

**Amount:** ~ (\$1,210,000)

**Fund:** Multiple

Failed 4-8

## Amendment #9 to AO 2025-106 FY 2025 General Government Operating Budget

**Submitted by:** Assembly Member Martinez

**PROPOSED AMENDMENT**   ☐ INCREASE   ☒ DECREASE   ☐ NEUTRAL

**Department:** All General Government Departments

**Amount:** ~ (\$1,500,000)

**Description of amendment:** This amendment restricts expenditures for all new full-time positions (FTE) proposed in the FY 2026 General Government Operating Budget unless accompanied by a Productivity & Value Review (PVR) submitted by the Administration and approved by the Assembly. Final amount to be calculated by the Office of Management and Budget and Confirmed by the Municipal Clerks Office.

A PVR must demonstrate that:

1. The FTE will produce quantifiable savings, cost avoidance, or revenue equal to or greater than its fully loaded cost within 36 months;
2. There is a documented workload or service-standard need;
3. Alternatives (process changes, consolidation, automation) were evaluated; and
4. The position improves equitable service delivery.

Exemptions:

- Positions required by state or federal mandate;
- Positions required to maintain effective Fire/EMS/Police staffing;
- Grant-funded positions with no General Fund obligation.

Estimated avoided cost: \$1.0–\$2.0M annually, using the midpoint of \$1.5M for budget balancing purposes.

**Budget Information:**

**Department:** All Departments (General Government)

**Amount:** (\$1,500,000)

**Detail:** Salary and benefits line items across departments proposing new FTEs (primarily in Areawide General Fund 101 and other relevant operating funds). Positions shall remain unfunded until their PVR is approved by the Assembly.

Municipal Clerk's Office  
**Amended and Approved**  
 Date: **November 18, 2025**

Submitted by: Chair of the Assembly at the  
 Request of the Mayor  
 Prepared by: Office of Management &  
 Budget  
 For reading: October 7, 2025

## ANCHORAGE, ALASKA AO No. 2025 – 107, As Amended

### AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING THE 2026 GENERAL GOVERNMENT CAPITAL IMPROVEMENT BUDGET.

**WHEREAS**, the Mayor has presented a recommended 2026 General Government Capital Improvement Budget (CIB) for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.03 of the Municipal Charter; and

**WHEREAS**, the Assembly reviewed the budget as presented; and

**WHEREAS**, duly advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal Charter; and,

**WHEREAS**, the 2026 General Government CIB is now ready for adoption in accordance with Article XIII, Section 13.05 of the Municipal Charter; now, therefore,

#### THE ANCHORAGE ASSEMBLY ORDAINS:

**Section 1.** The 2026 General Government CIB is hereby approved for the Municipality of Anchorage, subject to receipt and appropriation of the necessary funds.

**Section 2.** The anticipated 2026 appropriations by fund are as follows (000)s:

Fund Description	Bonds	State	Federal	Other	Total
	<b>14,440</b>				<b>18,756</b>
401XXX Areawide General CIP	<del>13,940</del>	-	-	4,316	<del>18,256</del>
406XXX Girdwood Valley SA CIP	-	-	-	-	-
	<b>1,720</b>				<b>1,720</b>
410XXX Chugach State Park Access SA CIP	<del>750</del>	-	-	-	<del>750</del>
419XXX CBERRRSA CIP	-	-	-	600	600
431XXX Anchorage Fire SA CIP	2,500	-	-	-	2,500
	<b>38,450</b>				<b>58,100</b>
441XXX Anchorage Road and Drainage	<del>23,650</del>	-	19,650	-	<del>43,300</del>
451XXX Anchorage Metro Police SA CIP	350	-	-	-	350
461XXX Anchorage Parks & Rec SA CIP	6,050	-	-	-	6,050
462XXX ER/Chugiak Park & Rec SA CIP	-	-	-	1,200	1,200
485XXX Public Transportation CIP	1,700	-	10,947	-	12,647
601800 Fleet Service	-	-	-	2,300	2,300
607800 Information Technology CIP	-	-	-	1,440	1,440
	<b>65,210</b>				<b>105,663</b>
<b>Total</b>	<b><del>48,940</del></b>	<b>-</b>	<b>30,597</b>	<b>9,856</b>	<b><del>89,393</del></b>

**Section 3.** The anticipated 2026 appropriations by department are as follows (000)s:

Department	Bonds	State	Federal	Other	Total
Development Services	-	-	-	990	990
Fire	3,640	-	-	-	3,640
Health	-	-	-	350	350
Information Technology	-	-	-	1,440	1,440
Library	300	-	-	150	450
	<b>7,470</b>				<b>12,546</b>
Maintenance & Operations	<del>7,250</del>	-	-	5,076	<del>12,326</del>
Parks & Recreation	6,050	-	-	1,200	7,250
Police	350	-	-	-	350
	<b>40,300</b>				<b>60,600</b>
Project Management & Engineering	<del>24,750</del>	-	19,650	650	<del>45,050</del>
Public Transportation	1,700	-	10,947	-	12,647
	<b>5,400</b>				<b>5,400</b>
Traffic Engineering	<del>4,900</del>	-	-	-	<del>4,900</del>
	<b>65,210</b>				<b>105,663</b>
<b>Total</b>	<b>48,940</b>	<b>-</b>	<b>30,597</b>	<b>9,856</b>	<b>89,393</b>

**Section 4.** The Administration shall convene an advisory group with representation from Anchorage Roads & Drainage Service Area (ARDSA) and service areas that provide roads and/or drainage services that are within the Chugach State Park Access SA (CASA) boundaries shall develop a six-year Capital Improvement Program with a comprehensive list of projects for CASA improvements and submit to the Assembly by information memorandum no later than March 31, 2026.

**Section 5.**

**Section 4.** This ordinance shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 18th day of November, 2025.

*Christopher Constant*

Chair

ATTEST:

*Janie King*

Municipal Clerk

OMB Note: To reflect the changes from the original to this final version, a strikethrough identifies an amount being replaced or omitted, bold is the resulting amount due to Assembly amendments and Conforming Amendment adjustments.



**MUNICIPALITY OF ANCHORAGE**  
**ASSEMBLY MEMORANDUM**  
**AM No. 724 – 2025**

Meeting Date: October 7, 2025

**From: MAYOR**

**Subject: AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE  
ADOPTING THE 2026 GENERAL GOVERNMENT CAPITAL  
IMPROVEMENT BUDGET.**

The attached Assembly Ordinance adopts the 2026 General Government Capital Improvement Budget. Details are included in the 2026 General Government Capital Improvement Budget / 2026-2031 General Government Capital Improvement Program book.

The complete budget documents, including the public and private sector economic effects, are available as follows (and pursuant to AMC 2.30.053 B.2., a Summary of Economic Effect (SEE) is not included):

- <http://www.muni.org/Departments/budget/Pages/default.aspx>
- Hard copies at each municipal library branch

**THE ADMINISTRATION RECOMMENDS APPROVAL.**

Prepared by:	Office of Management & Budget (OMB)
Recommended by:	Ona R. Brause, Director, OMB
Concur:	Philippe D. Brice, Chief Fiscal Officer
Concur:	Eva Gardner, Municipal Attorney
Concur:	William D. Falsey, Chief Administrative Officer
Concur:	Rebecca A. Windt Pearson, Municipal Manager
Respectfully submitted:	Suzanne LaFrance, Mayor

Municipal Clerk's Office  
**Amended and Approved**  
Date: **November 18, 2025**

Submitted by: Chair of the Assembly at the  
Request of the Mayor  
Prepared by: Office of Management & Budget  
For reading: October 7, 2025

**ANCHORAGE, ALASKA**  
**AR No. 2025 – 296, As Amended**

**A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE ADOPTING THE 2026-2031 GENERAL GOVERNMENT CAPITAL IMPROVEMENT PROGRAM.**

**WHEREAS**, the Mayor has presented a recommended 2026-2031 General Government Capital Improvement Program (CIP) for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

**WHEREAS**, the Assembly reviewed the 2026-2031 General Government CIP as presented; and

**WHEREAS**, a duly advertised public hearing was held in accordance with Article XIII, Section 13.02 of the Municipal Charter; now, therefore,

**THE ANCHORAGE ASSEMBLY RESOLVES:**

**Section 1.** The 2026-2031 General Government Capital Improvement Program, is hereby adopted as by AO 2025 – 107, As Amended.

**Section 2.** This resolution shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 18th day of November, 2025.

*Christopher Constant*

Chair

ATTEST:

*Genie Stum*

Municipal Clerk



**MUNICIPALITY OF ANCHORAGE**  
**ASSEMBLY MEMORANDUM**  
**AM No. 728 - 2025**

Meeting Date: October 7, 2025

**From: MAYOR**

**Subject: A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE  
ADOPTING THE 2026-2031 GENERAL GOVERNMENT CAPITAL  
IMPROVEMENT PROGRAM**

The attached Assembly Resolution adopts the 2026-2031 General Government Capital Improvement Program.

Details are included in the 2026 General Government Capital Improvement Budget / 2026-2031 General Government Capital Improvement Program book.

The complete budget documents are available as follows:

- <http://www.muni.org/Departments/budget/Pages/default.aspx>
- Hard copies at each municipal library branch

**THE ADMINISTRATION RECOMMENDS APPROVAL.**

Prepared by:	Office of Management & Budget (OMB)
Recommended by:	Ona R. Brause, Director, OMB
Concur:	Philippe D. Brice, Chief Fiscal Officer
Concur:	William D. Falsey, Chief Administrative Officer
Concur:	Rebecca A. Windt Pearson, Municipal Manager
Respectfully submitted:	Suzanne LaFrance, Mayor



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# MUNICIPALITY OF ANCHORAGE

## Assembly Information Memorandum

AIM No. 224-2025

Municipal Clerk's Office

**Accepted**

Meeting Date: November 18, 2025

Date: **November 18, 2025**

**FROM: MAYOR**

**SUBJECT: A RESOLUTION OF THE BUDGET ADVISORY COMMISSION  
REGARDING THE 2026 PROPOSED BUDGET.**

Attached is Budget Advisory Commission Resolution 2025-3 regarding the 2026 proposed budget, passed at their special meeting on November 5, 2025.

Prepared by:	Amanda K. Moser, Office of Management & Budget
Approved by:	Ona R. Brause, Director, Office of Management & Budget
Concur:	William D. Falsey, Chief Administrative Officer
Concur:	Rebecca A. Windt Pearson, Municipal Manager
Respectfully submitted:	Suzanne LaFrance, Mayor

**Budget Advisory Commission  
Resolution 2025-03**

**A RESOLUTION OF THE MUNICIPAL BUDGET ADVISORY COMMISSION  
REGARDING THE 2026 PROPOSED BUDGET**

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**WHEREAS**, the Municipality of Anchorage faces structural fiscal constraints, including the charter-imposed tax cap, diminished state revenue sharing, and limited growth in alternative revenue sources, which collectively constrain the ability to fund operating costs and maintain services, and;

**WHEREAS**, there are various proposed ordinances currently being considered by the Assembly which are designed to diversify and otherwise update the revenue structure of the Municipality, and;

**WHEREAS**, the 2026 Proposed Operating Budget seeks to maintain largely flat funding levels from 2025, with modest adjustments primarily to accommodate inflation, contractual labor-cost increases, and sustaining core services, and;

**WHEREAS**, in recent years the Municipality has had a high vacancy rate across multiple departments (which has contributed to the need to outsource critical operational processes to contractors) but has more recently made substantial improvements in this area with the goal of being "fully staffed," and;

**WHEREAS**, the Mayor's budget emphasizes continued investment in public safety including additional sworn police personnel, enhanced technology, and support for fire safety, expanded crisis response operations, and funding for 24/7 mobile crisis teams, and;

**WHEREAS**, the proposed budget also includes investments in housing and neighborhood revitalization, removal or remediation of blighted properties, and enhanced cleanup of parks, trails, and public spaces, and;

**WHEREAS**, capital improvements and infrastructure maintenance remain essential for Anchorage's long-term economic health, and the 2026 capital program allocates funding for road maintenance, drainage projects, safety upgrades to municipal buildings, and park/trail improvements, and;

**WHEREAS**, economic and demographic trends in Anchorage, including shifting demographics, dependence on federal/state employment and resource development industries, and a historically stable – but potentially shifting – tax base, require that the Municipality manage cost growth prudently and seek sustainable revenue diversification, and;

**WHEREAS**, the Budget Advisory Commission (BAC) is charged with providing citizen oversight, technical review, and policy counsel to ensure that municipal spending decisions promote fiscal sustainability, service efficiency, accountability, and alignment with community priorities, now, therefore;

**THE BUDGET ADVISORY COMMISSION RESOLVES:**

- 1) The Budget Advisory Commission commends the Mayor and Administration for submitting a budget that avoids major service cuts or reductions in 2026 under constrained revenue conditions, while targeting investments in public safety and crisis response.
- 2) The Commission urges the Assembly to preserve the proposed investments in public safety, including additional sworn police officers, improved technology for public safety, and full staffing of the Mobile Crisis Team, as these are essential to the provision of high-quality services.
- 3) The Commission advises that the Assembly and Administration expand the use of specialized response models and diversionary programs for incidents involving behavioral health, substance use, and certain non-criminal crises, ensuring that the Municipality's public safety system deploys the most appropriate resources for each situation while maintaining efficiency and community trust.
- 4) The Commission recommends that the Assembly and Administration apply heightened scrutiny to contractual spending to identify efficiencies or cost reductions that do not compromise core service delivery, while continuing efforts to ensure adequate staffing and reduce vacancy rates—both of which are essential for managing operational costs and maintaining consistent, high-quality municipal services.
- 5) The Commission suggests that any new capital projects be evaluated rigorously for their long-term operations and maintenance cost implications, and that capital prioritization criteria continue to emphasize safety, utility, and lifecycle cost.
- 6) The Commission proposes that the Administration and Assembly search for innovative ways to present and discuss year-to-date spending data which make this information more understandable to both facilitate transparency and enable more informed decision-making.
- 7) The Commission requests that the Assembly and Administration conduct scenario analyses (for example, under modest revenue declines or cost pressures) and present alternative budget paths that would preserve essential services amid stress, to inform future planning and enhance resiliency.
- 8) The Commission encourages the Administration and Assembly to explore targeted revenue reforms to support municipal services, reduce overreliance on the property tax base, maintain fiscal flexibility in future years, and increase the contribution made by visitors to help fund the services from which they benefit.
- 9) The Commission advocates for ongoing engagement with community councils, citizen groups, and stakeholder organizations during the budget

1 amendment process to surface priorities, potential trade-offs, and to  
2 enhance public understanding of fiscal constraints.  
3

4 PASSED AND APPROVED by the Budget Advisory Commission this 5th day  
5 of November, 2025.  
6

7   
8

9 \_\_\_\_\_  
10 Chair of the Budget Advisory Commission

11 ATTEST:  
12

13   
14 \_\_\_\_\_  
15 Office of Management and Budget



# MUNICIPALITY OF ANCHORAGE

## ASSEMBLY INFORMATION MEMORANDUM

AIM No. 220-2025

Meeting Date: November 18, 2025

**FROM: MAYOR**

**SUBJECT: TRANSMITTAL OF PLANNING AND ZONING COMMISSION  
RESOLUTION NO. 2025-031 REGARDING THE PROPOSED  
GENERAL GOVERNMENT 2026 CAPITAL IMPROVEMENT  
BUDGET AND 2026-2031 CAPITAL IMPROVEMENT PROGRAM.**

This AIM transmits Planning and Zoning Commission Resolution No. 2025-031, which provides the Commission's findings and recommendations of its review of the General Government 2026 Proposed Capital Improvement Budget and 2026-2031 Proposed Capital Improvement Program (PZC Case No. 2025-0144).

Prepared by: Michael Nti Ababio, Senior Planner  
Planning Department

Approved by: Daniel Mckenna-Foster, Long-Range Planning Manager

Approved by: Mélisa R. K. Babb, Planning Director

Concur: Lance Wilber, PDPW Director

Concur: William D. Falsey, Chief Administrative Officer

Concur: Rebecca A. Windt Pearson, Municipal Manager

Respectfully submitted: Suzanne LaFrance, Mayor

Attachment: Planning and Zoning Commission Resolution No. 2025-031

**MUNICIPALITY OF ANCHORAGE**  
**PLANNING AND ZONING COMMISSION RESOLUTION NO. 2025-031**

A RESOLUTION RECOMMENDING APPROVAL TO THE ANCHORAGE ASSEMBLY OF THE GENERAL GOVERNMENT 2026 PROPOSED CAPITAL IMPROVEMENT BUDGET (CIB) AND 2026-2031 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP).

(Case No. 2025-0144)

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WHEREAS, Anchorage Municipal Code section 21.02.030C.2. states that "the planning and zoning commission shall review and make recommendations to the assembly and school board regarding the annual capital improvement program of the municipality and school district"; and

WHEREAS, the Municipality of Anchorage, Office of Management and Budget (OMB), has prepared its annual General Government FY 2026 Capital Improvement Budget (CIB) and six-year FY 2026-2031 Capital Improvement Program (CIP); and

WHEREAS, the Capital Improvement Budget identifies projects and funding sources for the upcoming fiscal year, and the Capital Improvement Program has a longer-term outlook that identifies projects for the next six years, including the upcoming fiscal year; and

WHEREAS, capital improvement programming is an integral planning and budgeting process affecting land use development and the provision of public services.

NOW, THEREFORE, BE IT RESOLVED by the Anchorage Planning and Zoning Commission that:

- A. The Commission makes the following findings of fact:
1. The proposed 2026 Capital Improvement Budget and the proposed 2026-2031 Capital Improvement Program (2026 Annual CIB/CIP) provides municipal investment in areas with adopted comprehensive, district, and neighborhood plans helping to implement goals, objectives, and action items desired and important to the communities that live within those areas.
  2. The 2026 Annual CIB/CIP identifies projects that improve safety, quality of life, and right-of-way improvements with a variety of projects by contributing millions in funding to repair and upgrade multi-modal travel facilities. These projects include roadways and trails, transit, support emergency medical services, new fire equipment, and making improvements to parks and trails.
  3. Supporting Anchorage's unique quality of life through the capital investments proposed in the 2026 Annual CIB/CIP contributes to economic development and can encourage private investments in new housing and commercial enterprises throughout the Municipality of Anchorage.

Planning and Zoning Commission  
Resolution No. 2025-031  
Page 2

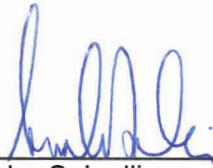
- B. The Planning and Zoning Commission recommends to the Anchorage Assembly approval of the *Proposed General Government 2026 Capital Improvement Budget and 2026–2031 Proposed Capital Improvement Program*.

PASSED AND APPROVED by the Anchorage Planning and Zoning Commission on the 3rd day of November 2025.

ADOPTED by the Anchorage Planning and Zoning Commission this 3rd day of November 2025.



Mélisa R. K. Babb  
Secretary



Andre Spinelli  
Chair

(Case No. 2025-0144)

mna



Municipal Clerk's Office  
**Approved**  
Date: **November 18, 2025**

Submitted by: Chair of the Assembly  
at the Request of the Mayor  
Prepared by: Office of Management &  
Budget  
For reading: October 7, 2025

**ANCHORAGE, ALASKA**  
**AR No. 2025 – 297**

**A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE ADOPTING THE  
2026-2031 SIX-YEAR FISCAL PROGRAM.**

**WHEREAS**, the Mayor has presented a recommended 2026-2031 Six-Year Fiscal Program for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

**WHEREAS**, the Assembly reviewed the 2026-2031 Six-Year Fiscal Program as presented; and

**WHEREAS**, a duly advertised public hearing was held in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

**WHEREAS**, assumptions and projections contained in the 2026-2031 Six-Year Fiscal Program were developed with information that was considered the most reliable and current at the time; now, therefore,

**THE ANCHORAGE ASSEMBLY RESOLVES:**

**Section 1.** To adopt the 2026-2031 Six-Year Fiscal Program as a working tool for further consideration by the Administration, the Assembly, and the public to address options by which Anchorage municipal government can manage future fiscal requirements.

**Section 2.** This resolution shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 18th day of November, 2025.



Chair

ATTEST:



Municipal Clerk





**MUNICIPALITY OF ANCHORAGE**  
**ASSEMBLY MEMORANDUM**  
**AM No. 729 - 2025**

Meeting Date: October 7, 2025

**From: MAYOR**

**Subject: A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE  
ADOPTING THE 2026-2031 SIX-YEAR FISCAL PROGRAM.**

In accordance with Article XIII, Section 13.02 of the Municipal Charter, the Mayor is required to submit to the Assembly a “six-year program for public services, fiscal policies, and capital improvements of the municipality. The program shall include estimates of the effect of capital improvement projects on maintenance, operation, and personnel costs.”

Like all responsible governments, the Municipality of Anchorage must provide its citizens with an acceptable level of critical public services. The purpose of the Six-Year Fiscal Program is to provide a financial plan for review and consideration in response to services required by the public.

The Six-Year Fiscal Program includes projections from the Anchorage Economic Development Corporation (AEDC) and municipal departments and encourages a balanced approach towards responding to ever-changing fiscal conditions. Achieving balance starts with a mindful approach and engaged activities to keep the cost of local government in focus. In addition to cost containment, other fiscal strategies include economic development, expenditure reductions, and revenue enhancements. Key strategic policy decisions will need to be made over the next six years in order to determine exactly what the appropriate balance point should be.

The complete budget documents, including the public and private sector economic effects, are available as follows (and pursuant to AMC 2.30.053 B.2., a Summary of Economic Effect (SEE) is thus not included):

- <http://www.muni.org/Departments/budget/Pages/default.aspx>
- Hard copies at each municipal library branch

**THE ADMINISTRATION RECOMMENDS APPROVAL.**

Prepared by:	Office of Management & Budget (OMB)
Recommended by:	Ona R. Brause, Director, OMB
Concur:	Philippe D. Brice, Chief Fiscal Officer
Concur:	William D. Falsey, Chief Administrative Officer
Concur:	Rebecca A. Windt Pearson, Municipal Manager
Respectfully submitted:	Suzanne LaFrance, Mayor