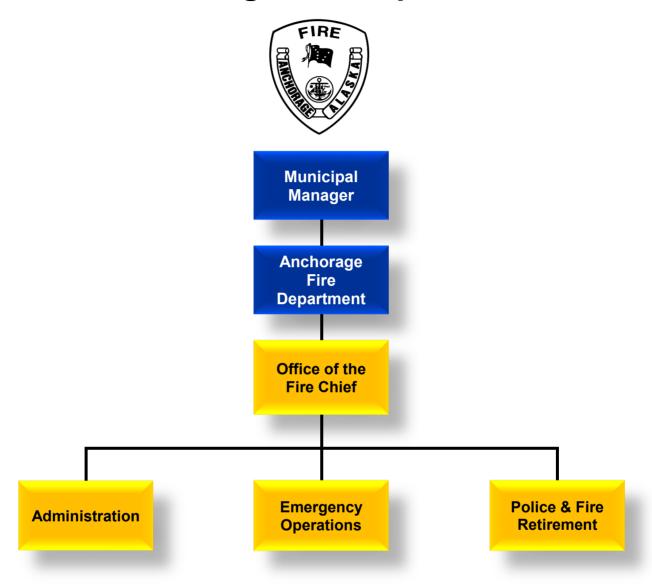
Anchorage Fire Department



Anchorage Fire Department

Description

The Anchorage Fire Department's (AFD) mission is: To serve our community before, during, and after an emergency.

Department Services/Divisions

- Office of Fire Chief/AFD Administration this division serves as the infrastructure to a
 professional organization seeking to serve our community. This includes providing
 leadership, strategic planning, and financial stability for department operations.
 - Financial Services Performs administrative duties and financial support.
 - Administrative support
 - Patient billing
 - Payroll services
 - Purchasing
 - Contract administration
 - Prevention/Fire Marshal Performs code enforcement inspections, plan review, investigates fires, and enforces compliance.
 - Fire code compliance inspections
 - Fire code plan review
 - Fire cause investigations
 - Public education
 - Community Right to Know (CRTK)
- AFD Operations
 - Communications Processes 911 telephone calls for fire and medical emergencies and dispatches resources.
 - Data Systems Provides IT support for apparatus and staff and updates and maintains computer hardware and software.
 - Training Provides training and service in the following areas:
 - Pre-employment recruitment and testing
 - New hire orientation
 - Safety training
 - In-service training and career development
 - Promotional testing and certifications
 - EMS continuing education
 - Community Risk Reduction (CRR)
 - Public education and awareness
 - Injury prevention program
 - Liaison with other agencies injury prevention programs
 - Identification of Risk Reduction Solutions
 - EMS, Fire, and Rescue Operations Respond to all requests for emergency medical care within the Areawide Service Area, provide quality pre-hospital assistance, treatment, and transportation of the sick and injured. Protect the public and the environment by performing rescue services within the Fire Service Areas for:
 - Fire suppression
 - Emergency rescue
 - Mitigation response to fire, injury, illness, and disaster

- Specialty response for Hazardous Materials, Urban Search & Rescue, Dive, Front-country/Rope Rescue, Swift-water and Wildland Ops education
- Maintenance Shop The repair and maintenance of AFD fleet services for the emergent and non-emergent apparatus that serve the citizens of Anchorage, Eagle River, Chugiak, and Girdwood.
- Mobile Integrated Health Program
 - Core Team Evaluation of data to identify high use callers to determine a more suitable response for the needs of the individual and direction to appropriate services.
 - Mobile Crisis Team (MCT) Crisis response team of a mental health professional and emergency responder who responds to individuals experiencing acute mental health emergencies.
- Police & Fire Retirement Account for the cost associated with Fire Retirement and Medical Program for all current retirees and active employees.

Department Goals that Contribute to Achieving the Mayor's Mission:



Public Safety – Preserve law and order. Focus on recruitment and retention of high-quality emergency responders. Lower crime rates and increase active policing throughout the community.

- Improve outcomes for sick, injured, and endangered victims.
- Reduce fire damage, eliminate fire deaths and injuries.
- Maintain one of the highest cardiac arrest survival rates in the nation.
- Maintain the highest rating from Insurance Services Office Fire Suppression
- Timely and effective response.

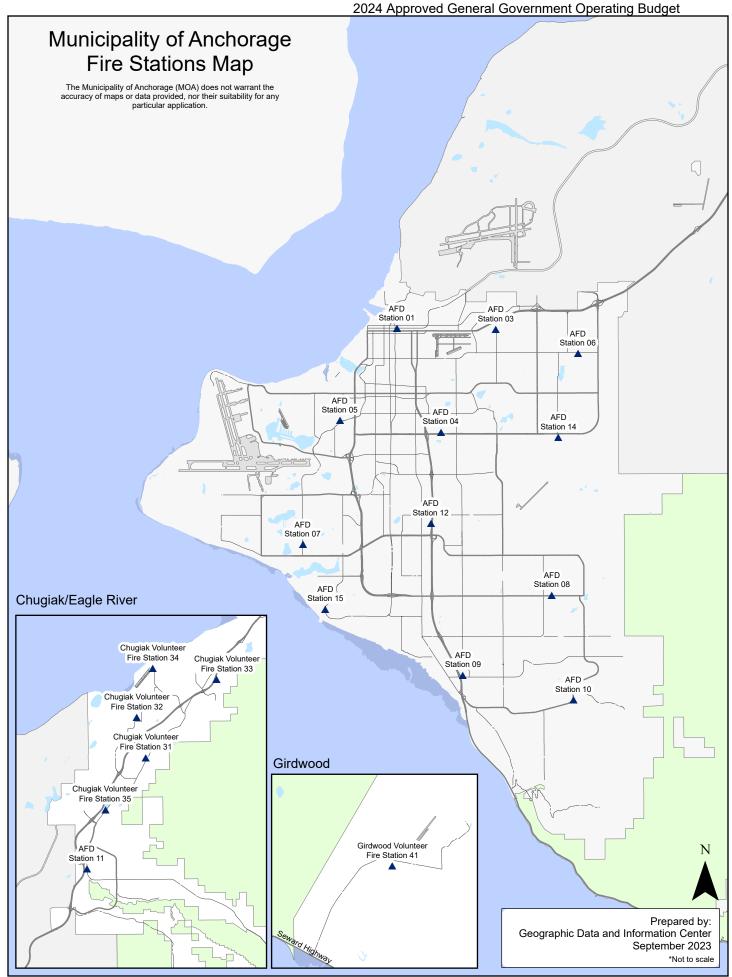


Exemplary Municipal Operations – Improve the efficiency and effectiveness of Municipal operations to deliver services faster and better.

- Prevent unintended fires
- Maintain high level of responsiveness to the building community

Station Logo	#	Address	Personnel per shift	Engine	Medic	Truck	Tender	Special	Specialty
	1	122 E. 4 th Ave. Located downtown	19-23					HAZMAT	Hazmat
ENGINE TO THE PERSON	3	430 Bragaw St. Located near Mountain View	9-10		+				Urban Search & Rescue
	4	4350 MacInnes St. Located in midtown	11-14						Rescue & Dive / Water
	5	2207 McRae Rd. Located in Spenard	9-10		+				Ladder Maintenance Rapid Intervention Team
24212000 MADA	6	1301 Patterson St. Located near Muldoon	6-8						
PRIDE	7	8735 Jewel Lake Rd. Located in Jewel Lake	5						Sewing / Turnout Repairs
	8	6151 O'Malley Rd. Located on O'Malley	4						Air Resources
SOUTH STOKE	9	13915 Lake Otis Pkwy. Located on DeArmoun	6-7		+				Front Country / Hose Testing / Rope Rescue
PARMET COMMENT OF THE PROPERTY OF THE PARMET OF THE PARME	10	14861 Mountain Air Dr. Located on Rabbit Creek	4						Chains / Fire Protection Systems
	11	16630 Eagle River Rd. Located in Eagle River	10						Swift Water Rescue
THE PORT OF THE PO	12	7920 Homer Dr. Located near Dimond	10-12		+				Small Tools / Equipment
JE LANGE ANCHORAGE	14	4501 Campbell Airstrip Rd. Located near Baxter	8-9						Wildland Ops / Radios
	15	11301 Southport Dr. Located in Southport	3						Uniforms
		Total	104-119	14	13	5	5	5	

	See Appendix L and Appendix M for more information.											
Station Logo	#	Address	Personnel per shift	Engine	Medic	Truck	Tender	Special	Specialty			
CHUGIAK BOOSE	31 - 35	Chugiak Volunteer	5-8						Front Country / Water Resuce / Rope Rescue			
STEPHONO TO STANK AND ADDRESS OF THE PARTY O	41	186 Egloff Dr. Located in Girdwood	6						Front Country / Swift Water Rescue			



FD - 6

Fire Department Summary

	2022 Actuals Unaudited	2023 Revised	2024 Approved	24 v 23 % Chg
Direct Cost by Division				
FD Administration	5,859,833	6,332,890	6,466,714	2.11%
FD Emergency Operations	100,997,277	97,947,520	100,351,246	2.45%
FD Office of the Fire Chief	311,113	450,312	484,941	7.69%
FD Police & Fire Retirement	7,612,721	7,529,940	7,548,705	0.25%
Direct Cost Total	114,780,944	112,260,662	114,851,606	2.31%
Intragovernmental Charges				
Charges by/to Other Departments	12,937,483	14,051,817	14,298,656	1.76%
Function Cost Total	127,718,427	126,312,479	129,150,262	2.25%
Program Generated Revenue	(35,756,109)	(23,707,296)	(23,714,159)	0.03%
Net Cost Total	91,962,318	102,605,183	105,436,103	2.76%
Direct Cost by Category				
Salaries and Benefits	80,639,561	84,032,715	87,715,842	4.38%
Supplies	3,525,783	3,469,393	3,480,393	0.32%
Travel	34,398	50,000	53,500	7.00%
Contractual/OtherServices	25,141,750	18,243,868	18,184,104	(0.33%)
Debt Service	5,363,422	6,095,658	5,048,739	(17.17%)
Equipment, Furnishings	76,031	369,028	369,028	-
Direct Cost Total	114,780,944	112,260,662	114,851,606	2.31%
Position Summary as Budgeted				
Full-Time	396	403	408	1.24%
Part-Time	-	-	-	-
Position Total	396	403	408	1.24%

Fire Reconciliation from 2023 Revised Budget to 2024 Approved Budget

		Po	sitions	3
	Direct Costs	FT	PT	Seas/1
2023 Revised Budget	112,260,662	403	-	-
 2023 One-Time Adjustments REVERSE - 2023 1Q S - ONE TIME - AR 2023-95, Section 2 - One additional academy 	(470,000)	-	-	-
Debt Service Changes - General Obligation (GO) Bonds	(1,254,459)	_	_	_
- Tax Anticipation Notes (TANs)	183,000	_	_	_
- Recategorize certain leases from non-labor to debt service (GASB 87)	829,030	-	-	-
Changes in Existing Programs/Funding for 2024 - Salaries and benefits adjustments	1,406,952	-	-	-
- Police & Fire Retirement	18,765	-	-	-
- Recategorize certain leases from non-labor to debt service (GASB 87)	(829,030)	-	-	-
2024 Continuation Level	112,144,920	403	-	
 2024 Proposed Budget Changes Girdwood Service Area - Girdwood Board of Supervisors (GBOS) approved requested budget changes 	132,001	-	-	-
2024 Assembly Amendments - 2024 Assembly Amendment #52, Line 7, Girdwood Emergency Medical Service	188,768	_	-	-
 2024 Assembly Amendment #52, Line 8, Add 10 PCNs, unfunded - for staffing standards, grant compliance, and shift rotation 2024 Assembly Amendment #51, Chugiak Volunteer Fire & Rescue 	79,742	-	-	-
2024 Assembly Amendment #13, Mobile crisis team out of ATAX to AFD ops - calculated labor - funded with 2023 SEMT amount collected over budgeted amount	2,306,175	5	-	-
 2024 Mayor Vetoes Strike: 2024 Assembly Amendment #52, Line 8, Add 10 PCNs, unfunded - for staffing standards, grant compliance, and shift rotation Strike: 2024 Assembly Amendment #13, Mobile crisis team out of ATAX to AFD ops - calculated labor - funded with 2023 SEMT amount collected over budgeted amount 	- (2,306,175)	- (5)	-	-
 2024 Veto Overrides Override Strike: 2024 Assembly Amendment #52, Line 8, Add 10 PCNs, unfunded - for staffing standards, grant compliance, and shift rotation Override Strike: 2024 Assembly Amendment #13, Mobile crisis team out of ATAX to AFD ops - calculated labor - funded with 2023 SEMT amount collected over budgeted amount 	2,306,175	- 5	-	-
	114,851,606	408		

Alcoholic Beverages Retail Sales Tax Program

Description

The net receipts from the alcoholic beverages retail sales tax, after payment of the costs of administration, collection, and audit to the municipality, are dedicated and shall be available to use only for:

- Funding for police, related criminal justice personnel, and first responders
- Funding to combat and address child abuse, sexual assault, and domestic violence
- Funding for substance misuse treatment, prevention programs, detoxification or longterm addiction recovery facilities, mental and behavioral health programs, and resources to prevent and address Anchorage's homelessness crisis.

Additional information is available in Appendix R.

Department Services

The Anchorage Fire Department (AFD) utilizes the funding for the Mobile Crisis Team (MCT). The MCT is a 911 behavioral crisis response unit staffed with licensed clinicians providing emergency clinical treatment of acute behavioral crises in the field. The MCT is a Health Insurance Portability and Accountability Act (HIPAA) covered entity and State of Alaska qualified behavioral health service provider. Mobile crisis teams are one of four components of the Crisis Now framework being implemented in the State of Alaska.

The Crisis Now model is a continuum of three components that are working in many communities to prevent suicide, reduce the inappropriate use of emergency rooms and correctional settings, and to provide the best support for individuals in crisis. The components of the Crisis Now model include:

- A regional or statewide crisis call center that coordinates in real time with the other components;
- Centrally deployed 24/7 mobile crisis teams to respond in-person to individuals in crisis;
- 23-hour and short-term stabilization, which may be operated separately or jointly, offering a safe, supportive, and appropriate behavioral health crisis placement for those who cannot be stabilized by call center clinicians or mobile crisis team response.

Fire Department Summary Alcohol Tax

	2022 Actuals Unaudited	2023 Revised	2024 Approved	24 v 23 % Chg
Direct Cost by Division				
FD Emergency Operations	503,102	2,380,153	-	(100.00%)
Direct Cost Total	503,102	2,380,153	-	(100.00%)
Intragovernmental Charges Charges by/to Other Departments	16,064	167,021	-	(100.00%)
Function Cost Total	519,166	2,547,174	-	(100.00%)
Net Cost Total	519,166	2,547,174	-	(100.00%)
Direct Cost by Category				
Salaries and Benefits	484,892	2,280,153	-	(100.00%)
Supplies	6,820	-	-	-
Travel	1,498	-	-	-
Contractual/OtherServices	9,893	100,000	-	(100.00%)
Debt Service	-	-	-	-
Direct Cost Total	503,102	2,380,153	-	(100.00%)
Position Summary as Budgeted				
Full-Time	-	2	-	(100.00%)
Part-Time	-	-	-	-
Position Total	-	2	-	(100.00%)

Fire Operating Grant and Alternative Funded Programs

Program	Fund Center	Award Amount	Expected Expenditures Thru 12/31/2023	Expected Expenditures in 2024	Expected Balance at End of 2024	Pe FT	rsonnel PT	т	Program Expiration
FEMA Vehicle Extrication (Federal Grant) - # 3000020 This grant is to train trainers and provide subsequent training on Vehicle Extrication equipment for Anchorage, Girdwood and Chugiak Fire Departments.	352000	144,319	144,319	-	-	-	-	-	Sep-23
FEMA Resilency & USAR (Federal Grant) - # 3000023	352000	742,125	556,594	185,531	-	-	-	-	Aug-24
This AFG grant will be used to incorporate existing health and fitness initiatives into a comprehensive AFD Health and Wellness Resiliency Program with goals to reduce work-related injuries and their associated costs, develop a fitness and nutrition program for the department's Peer Fitness Trainers to implement, and increase behavioral health awareness, training, and self-care. The Urban Search and Rescue (USAR) component of the AFG grant will a provide train-the-trainer program to increase the instructional capacity to train first responders in Southcentral Alaska to respond to structural collapse incidents during natural or human-caused disasters.									
FEMA Staffing for Adequate Fire and Emergency Response (SAFER) (Federal Grant) - # 3000024 The purpose of the SAFER Grant Program is to provide funding directly to fire departments and volunteer firefither interest organizations to assist in increasing the number of firfighters to help communities meet industry minimum standards and attain 24-hour staffing to provide adequate protection from fire and fire-related hazards, and to to fulfill tranditional missions of fire departments.	352000	9,805,896	3,204,126	3,268,206	3,333,564	18	-	-	Mar-26
USDA Forest Service, Alaska Region, State and Private Forestry (Federal Grant) - # 3000025	352000	4,000,000	117,052	682,948	3,200,000	1	-	-	Apr-28
Anchorage Fire Department Wildfire Mitigation Program, to establish a current, comprehensive Community Wildfire Protection Plan (CWPP). Establish processess to assess, evaluate, and prioritize the wildfire risk and presence of hazardous fuels within the MOA. Update predictive fire behavior and risk models for local conditions. Implement hazardous fuel mitigation and fuel reduction strategies for identified priority areas to reduce wildfire risk and provide for forest health. Develop new shaded fuel breaks and re-treat existing fuel breaks in strtegic locations to help reduce wildfire spread.									
Total Grant and Alternative Operating Funding for De	partment	14,692,340	4,022,091	4,136,685	6,533,564	19	-	-	
Total General Government Operating Direct Cost for Department Total Operating Budget for Department				114,851,606 118,988,291		408 427	-	:	

Fire Department

Anchorage: Performance. Value. Results.

Mission

To serve our community, before, during, and after an emergency.

Core Services

- Emergency medical services response and transportation to hospitals
- Fire suppression and life rescue
- Fire code compliance inspections, fire code plan review, fire cause investigations

Accomplishment Goals

- Improve outcome for sick, injured, trapped, and endangered victims
- · Reduce fire damage, eliminate fire deaths, and injuries
- Prevent unintended fires

Performance Measures

Progress in achieving goals shall be measured by:

Measure #1: Annual property loss due to fire

2017	2018	2019	2020	2021	2022	2023 Q1	2023 Q2
\$11.69	\$12.69	\$25.38	\$12.00	\$ 22.68	\$ 31.03	\$4.9	\$2.7



- Amounts are estimates based on fire department investigation
- 2017 amount reflects Royal Suites Lodge fire.
- Reduction in property loss in 2020 may be attributed to a reduction in the number and severity of fires to people spending more time
 at home. For example, a reduction in unattended cooking fires because people are more likely to have the time to pay attention to
 their cooking.

Emergency Medical Services Division Fire Department

Anchorage: Performance. Value. Results.

Mission

Improve outcome for sick, injured, trapped, and endangered victims

Core Services

- Fielding 9-1-1 emergency calls and dispatching emergency medical resources
- First response basic life support
- Advanced life support response and transportation to hospitals

Accomplishment Goals

Maintain one of the highest cardiac arrest survival rates in the nation

Performance Measures

Explanatory Information

Measures are in substantial part based on National Fire Protection Association 1710: Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations and Special Operations to the Public by Career Fire Departments 2004 Edition.

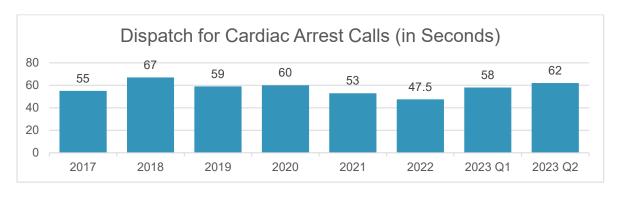
Progress in achieving goals shall be measured by:

Measure #2: Dispatch for cardiac arrest calls

Performance target: Units dispatched within 60 seconds, 90% of the time

	2017	2018	2019	2020	2021	2022	2023 Q1	2023 Q2
Average		07	50	00	50	47.5	50	60
(seconds)	55	67	59	60	53	47.5	58	62
% Under 60								
seconds	72%	68%	68%	63%	75%	78%	83%	72%
# of Cardiac								
dispatches	641	593	599	685	819	917	233	221

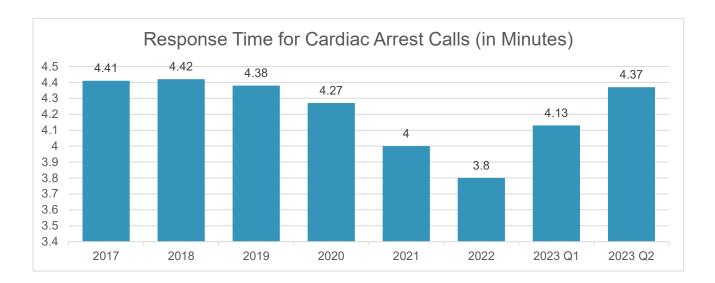
^{*} These number represents only dispatches for code red complaints of chest pain and cardiac arrest. Numbers in 2021 are elevated due to better analytical tools and an increase in overall EMS calls by 2,997.



Measure #3: Response time to cardiac arrest calls

Performance target: Arrive at the patient within 4 minutes of being dispatched, 90% of the time

	2017	2018	2019	2020	2021	2022	2023 Q1	2023 Q2
Average (minutes)	4.41	4.42	4.38	4.27	4.0	3.8	4.13	4.37
% Under 4 minutes	46%	46%	42%	44%	47%	49%	50%	53%
# of occurrences	641	593	599	685	819	922	233	221
Confirmed Cardiac Events	259	235	197	268	324	315	114	91



Second quarter of 2020: Dispatch and response times may have increased for two reasons:

- The addition of coronavirus exposure screening questions asked of most callers seeking EMS services
- · Prior to departing the station AFD personnel are required to don a higher level of PPE especially for EMS responses

Fire and Rescue Operations Division Fire Department

Anchorage: Performance. Value. Results.

Mission

Reduce fire damage, eliminate fire deaths and injuries

Core Services

- Fielding 9-1-1 emergency calls and dispatching fire and rescue resources
- Fire control and suppression
- Life rescue

Accomplishment Goals

- Timely and effective response
- Insurance Services Office Fire Suppression Rating of 1 (on a scale of 10–1; 1 is highest)

Performance Measures

Explanatory Information

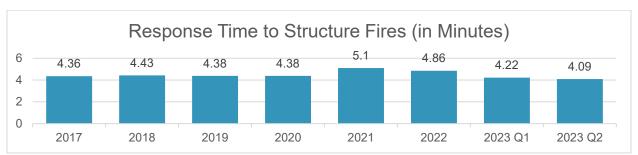
Measures are in substantial part based on National Fire Protection Association 1710: Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations and Special Operations to the Public by Career Fire Departments 2004 Edition.

Progress in achieving goals shall be measured by:

Measure #4: Response time to structure fire calls

Performance target: Arrive at the scene within 4 minutes of being dispatched, 90% of the time

	2017	2018	2019	2020	2021	2022	2023 Q1	2023 Q2
Average	2017	2010	2019	2020	2021	2022	Q I	QZ
(minutes)	4.36	4.43	4.38	4.38	5.1	4.86	4.22	4.09
% Under 4								
minutes	51%	45%	42%	44%	30%	25.5%	38.8%	49.1%
" .								
# of occurrences	361	392	319	250	177	255	85	59



Fire Prevention Division Fire Department

Anchorage: Performance. Value. Results.

Purpose

Prevent unintended fires

Division Direct Services

- Code enforcement inspections
- Certificate of Occupancy inspections
- Building plan fire code review
- Fire origin and cause investigations

Key Accomplishments

• High level of responsiveness to the building community

Performance Measures

Progress in achieving goals shall be measured by:

Measure #5: Percentage of hotels that are inspected for life safety annually

Performance Target: 90%

	2017	2018	2019	2020	2021	2022	2023 1 st Qtr	2023 2 nd Qtr	2023 3 rd Qtr	2023 4 th Qtr
Number of Hotels Inspected	N/A	N/A	N/A	N/A	N/A	72	30	10		
Percentage	57%	100%	71%	81%	100%	79%	17%	11%		

^{**}Reported Annually

<u>Measure #6: Percentage of 1/3 of commercial occupancies that are inspected for fire code violations triennially</u>

Performance Target: 90% of one-third of commercial occupancies to be inspected annually

	2017	2018	2019	2020	2021	2022	2023 1 st Qtr	2023 2 nd Qtr	2023 3 rd Qtr	2023 4 th Qtr
Number of Occupancies Inspected	N/A	N/A	N/A	N/A	N/A	1,175	449	270		
Percentage	21%	97%	28%	25%	28%	22%	9%	5%		

^{**}Reported Annually

Note: The numbers in the table reflect only <u>initial inspections</u> for each occupancy inspected. Many occupancies require several re-inspections.

PVR Measure WC: Managing Workers' Compensation Claims

Reducing job-related injuries is a priority for the Administration by ensuring safe work conditions and safe practices. By instilling safe work practices, we ensure not only the safety of our employees but reduce the potential for injuries and property damage to the public. The Municipality is self-insured and every injury poses a financial burden on the public and the injured worker's family. It just makes good sense to WORK SAFE.

Results are tracked by monitoring monthly reports issued by the Risk Management Division.

