

Municipal Clerk's Office

**Approved**

Date: **April 25, 2023**

Submitted By: Chair of the Assembly at the Request of the Mayor  
 Prepared By: Office of Management & Budget  
 For Reading: April 25, 2023

**ANCHORAGE, ALASKA  
 AR 2023 - 103 (S)**

1 **A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE REVISING AND**  
 2 **APPROPRIATING FUNDS FOR THE 2023 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES**  
 3 **OPERATING AND CAPITAL IMPROVEMENT BUDGETS FOR THE MUNICIPALITY OF**  
 4 **ANCHORAGE.**

5 **WHEREAS**, the 2023 operating and capital improvement budgets/programs for the Municipal  
 6 Utilities/Enterprises were approved per AO 2022-89 as Amended and effective on January 1,  
 7 2023; and

8  
 9 **WHEREAS**, the Mayor has recommended revisions to the municipal utility/enterprise activity  
 10 departments and fund appropriations for 2023; now, therefore,

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 12 **THE ANCHORAGE ASSEMBLY RESOLVES:**

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 14 **Section 1.** The amounts set forth for the 2023 fiscal year are hereby revised and appropriated:

Fund	Utility/Enterprise	Approved Budget	Revision	Revised Budget
			<b>\$ 383,466</b>	<b>\$ 49,820,132</b>
540000	Anchorage Water Utility (AWU)	\$ 49,436,666	<del>\$ 67,632</del> <b>(519,636)</b>	<del>\$ 49,504,298</del> <b>49,148,746</b>
550000	Anchorage Wastewater Utility (ASU)	49,668,382	<del>(754,710)</del> <b>(252,853)</b>	<del>48,913,672</del> <b>11,894,473</b>
560000	Solid Waste Refuse Collections	12,147,326	<del>(272,421)</del> <b>5,636,560</b>	<del>11,874,905</del> <b>27,951,898</b>
562000	Solid Waste Disposal	22,315,338	<del>5,620,967</del>	<del>27,936,305</del>
570000	Port of Alaska	16,518,843	(135,615)	16,383,228
580000	Merrill Field Airport	2,172,323	(1,185,322)	987,001
Fund	Utility/Enterprise	Approved Budget	Revision	Revised Budget
540200	AWU Capital	\$ 15,762,000	\$ 350,000	\$ 16,112,000
550200	ASU Capital	16,943,000	210,000	17,153,000
562200	SWS Disposal Capital	3,770,000	295,000	4,065,000

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 32 **Section 2.** This resolution shall take effect immediately upon passage and approval by the  
 33 Assembly.

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 35 PASSED AND APPROVED by the Anchorage Assembly this 25th day of April 2023.

36  
 37 *Suzanne LaFrance*

38 \_\_\_\_\_  
 39 Chair

39 ATTEST:

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*Jennifer Veneklasen*

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Municipal Clerk

OMB Note: To reflect the changes from the original version to this S version, a ~~strikethrough~~ identifies an amount being replaced, a number in **bold** is the new and/or replacement amount.



# MUNICIPALITY OF ANCHORAGE

## Assembly Memorandum

AM No. 229 - 2023

Meeting Date: April 11, 2023

1 **FROM: MAYOR**

2  
3 **SUBJECT: A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE**  
4 **REVISING AND APPROPRIATING FUNDS FOR THE 2023**  
5 **MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES OPERATING**  
6 **AND CAPITAL IMPROVEMENT BUDGETS FOR THE**  
7 **MUNICIPALITY OF ANCHORAGE.**  
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9 The accompanying Assembly Resolution revises and appropriates the Municipal  
10 Utilities/Enterprises Activities 2023 Operating Budgets for the following reasons:

- 11  
12 • Adjusts the Municipal Utility/Enterprise Service Assessments (MUSA/MESA);  
13 • Adjusts IGCs (charges to/from others); and  
14 • Adjusts personnel and benefit costs in line with collective bargaining agreements (CBA).  
15

16 The following operating changes included are:

17  
18 SWS Utility Disposal

- 19 • \$330,000 for utility increases for new facilities  
20 • \$5,145,957 for increased bonded debt incurred  
21

22 SWS Utility Refuse Collections

- 23 • \$55,250 for utility increases for new facilities  
24

25 The following Municipal Utilities/Enterprises Activities 2023 Capital Improvement  
26 Budgets/Programs (CIB/CIP) are changed to reflect the following:  
27

28 AWU Capital Projects Fund (540200) – total approved CIB of \$15,762,000; requesting  
29 increase of \$350,000 of equity funding for a revised total of \$16,112,000.

- 30 • Add new project: Eklutna Water Treatment Facility Safety Improvements – \$350,000  
31

32 ASU Capital Projects Fund (550200) – total approved CIB of \$16,943,000; requesting  
33 increase of \$210,000 of equity funding for a revised total of \$17,153,000.

- 34 • Add new project: Asplund Wastewater Treatment Facility Brine/Caustic Header  
35 Replacement – \$210,000  
36

37 SWS Disposal Capital Projects Fund (562200) – total approved CIB of \$3,770,000;  
38 requesting increase of \$295,000 of equity and debt funding for a total of \$4,065,000.

- 39 • Add new project: Hazardous Waste Holding Tank Repair \$45,000  
40 • Add new project: Cash Booth Scales and Design \$250,000  
41  
42

1 The budget documents, as previously approved, are available at the following site:

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<http://www.muni.org/Departments/budget/Pages/default.aspx>

4

5 The budget revisions included in the attached resolution will be made available at the  
6 above-mentioned site after Assembly approval.

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8 **THE ADMINISTRATION RECOMMENDS APPROVAL.**

9 Prepared by: Office of Management & Budget (OMB)

10 Recommended by: Courtney Petersen, Director, OMB

11 Concur: Grant Yutrzenka, CFO

12 Concur: Kent Kohlhase, Acting Municipal Manager

13 Respectfully Submitted: Dave Bronson, Mayor



# MUNICIPALITY OF ANCHORAGE

## Assembly Memorandum

AM No. 338–2023

**Meeting Date:** April 25, 2023

1 **FROM: MAYOR**

2

3 **SUBJECT: AR 2023-103 (S): A RESOLUTION OF THE MUNICIPALITY OF**  
4 **ANCHORAGE REVISING AND APPROPRIATING FUNDS FOR**  
5 **THE 2023 MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES**  
6 **OPERATING AND CAPITAL IMPROVEMENT BUDGETS FOR**  
7 **THE MUNICIPALITY OF ANCHORAGE.**

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9 The attached (S) version includes the increase to the Municipal Utility Service Assessments  
10 (MUSA) expense in the utilities, due to the changes of the mill rates used to calculate the  
11 MUSA.

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13 The budget documents, as previously approved, are available at the following site:

14

<http://www.muni.org/Departments/budget/Pages/default.aspx>

15

16 The budget revisions included in the attached resolution will be made available at the  
17 above-mentioned site after Assembly approval.

18

19

20 **THE ADMINISTRATION RECOMMENDS APPROVAL.**

21

22 Prepared by: Office of Management & Budget (OMB)  
23 Recommended by: Courtney Petersen, Director, OMB  
24 Concur: Grant Yutrzenka, CFO  
25 Concur: Kent Kohlhase, Acting Municipal Manager  
26 Respectfully Submitted: Dave Bronson, Mayor

### Anchorage Hydropower Utility Statement of Revenues and Expenses

	2022 Actuals *Unaudited	2022 Revised	\$ Change	2023 Approved	\$ Change	2023 Revised	23 v 23 Revised % Change
<b>Operating Revenue</b>							
Wholesale Power Sales	2,274,149	2,382,089	(668,373)	1,713,716	-	1,713,716	0.00%
Water Diversion Income	238,926	-	250,000	250,000	-	250,000	0.00%
<b>Total Operating Revenue</b>	<b>2,513,075</b>	<b>2,382,089</b>	<b>(418,373)</b>	<b>1,963,716</b>	<b>-</b>	<b>1,963,716</b>	<b>0.00%</b>
<b>Non Operating Revenue</b>							
Chugach Revenues	2,539,706	2,539,706	-	2,587,845	-	2,587,845	0.00%
Investment Income	(79,110)	86,000	178,000	264,000	44,000	308,000	16.67%
<b>Total Non Operating Revenue</b>	<b>2,460,596</b>	<b>2,625,706</b>	<b>178,000</b>	<b>2,851,845</b>	<b>44,000</b>	<b>2,895,845</b>	<b>1.54%</b>
<b>Total Revenue</b>	<b>4,973,670</b>	<b>5,007,795</b>	<b>(240,373)</b>	<b>4,815,561</b>	<b>44,000</b>	<b>4,859,561</b>	<b>0.91%</b>
<b>Operating Expense</b>							
Salaries and Benefits	-	177,510	3,997	181,507	-	181,507	0.00%
<b>Total Labor</b>	<b>-</b>	<b>177,510</b>	<b>3,997</b>	<b>181,507</b>	<b>-</b>	<b>181,507</b>	<b>0.00%</b>
Supplies	-	-	214,000	214,000	-	214,000	0.00%
Travel	-	-	-	-	-	-	0.00%
Contractual/Other Services	216,288	227,538	(227,538)	-	-	-	0.00%
Transfers to Other Funds	2,326,128	3,139,706	(551,861)	2,587,845	-	2,587,845	0.00%
Dividend to General Government	300,000	300,000	-	300,000	-	300,000	0.00%
<b>Manageable Direct Cost Total</b>	<b>2,842,417</b>	<b>3,667,244</b>	<b>(565,399)</b>	<b>3,101,845</b>	<b>-</b>	<b>3,101,845</b>	<b>0.00%</b>
Municipal Enterprise/Utility Service Assessment	-	-	-	-	-	-	0.00%
Depreciation/Amortization	301,806	301,362	-	301,362	-	301,362	0.00%
<b>Non-Manageable Direct Cost Total</b>	<b>301,806</b>	<b>301,362</b>	<b>-</b>	<b>301,362</b>	<b>-</b>	<b>301,362</b>	<b>0.00%</b>
Charges by/to Other Departments	34,954	34,954	-	34,954	-	34,954	0.00%
<b>Total Operating Expense</b>	<b>3,179,177</b>	<b>4,181,070</b>	<b>(561,402)</b>	<b>3,619,668</b>	<b>-</b>	<b>3,619,668</b>	<b>0.00%</b>
<b>Total Expense</b>	<b>3,179,177</b>	<b>4,181,070</b>	<b>(561,402)</b>	<b>3,619,668</b>	<b>-</b>	<b>3,619,668</b>	<b>0.00%</b>
<b>Net Income (Loss)</b>	<b>1,794,494</b>	<b>826,725</b>	<b>321,029</b>	<b>1,195,893</b>	<b>44,000</b>	<b>1,239,893</b>	<b>3.68%</b>
<b>Appropriation:</b>							
<b>Total Expense</b>		<b>4,181,070</b>	<b>(561,402)</b>	<b>3,619,668</b>	<b>-</b>	<b>3,619,668</b>	<b>0.00%</b>
Less: Non Cash Items							
Depreciation/Amortization		301,362	-	301,362	-	301,362	0.00%
Total Non-Cash		301,362	-	301,362	-	301,362	0.00%
<b>Amount to be Appropriated (Function Cost/Cash Expense)</b>		<b>3,879,708</b>	<b>(561,402)</b>	<b>3,318,306</b>	<b>-</b>	<b>3,318,306</b>	<b>0.00%</b>

## Anchorage Water Utility Statement of Revenues and Expenses

	2022 Actuals *Unaudited	2022 Revised	\$ Change	2023 Approved	\$ Change	2023 Revised	23 v 23 Revised % Change
<b>Operating Revenue</b>							
Residential Sales	46,971,085	46,621,000	1,516,000	48,137,000	(337,000)	47,800,000	-0.70%
Commercial Sales	15,094,794	14,407,000	513,000	14,920,000	580,000	15,500,000	3.89%
Public Authority Sales	4,634,204	4,830,000	(106,000)	4,724,000	(424,000)	4,300,000	-8.98%
Miscellaneous	1,410,671	1,286,000	54,000	1,340,000	(40,000)	1,300,000	-2.99%
<b>Total Operating Revenue</b>	<b>68,110,754</b>	<b>67,144,000</b>	<b>1,977,000</b>	<b>69,121,000</b>	<b>(221,000)</b>	<b>68,900,000</b>	<b>-0.32%</b>
<b>Non Operating Revenue</b>							
Investment Income	(1,035,134)	312,050	1,233,000	1,545,050	626,000	2,171,050	40.52%
Other Income	12,416	5,000	-	5,000	-	5,000	0.00%
<b>Total Non Operating Revenue</b>	<b>(1,022,718)</b>	<b>317,050</b>	<b>1,233,000</b>	<b>1,550,050</b>	<b>626,000</b>	<b>2,176,050</b>	<b>40.39%</b>
<b>Total Revenue</b>	<b>67,088,037</b>	<b>67,461,050</b>	<b>3,210,000</b>	<b>70,671,050</b>	<b>405,000</b>	<b>71,076,050</b>	<b>0.57%</b>
<b>Operating Expense</b>							
Salaries and Benefits	17,253,034	18,863,866	108,970	18,972,836	124,923	19,097,759	0.66%
Overtime	854,611	453,000	-	453,000	-	453,000	0.00%
<b>Total Labor</b>	<b>18,107,644</b>	<b>19,316,866</b>	<b>108,970</b>	<b>19,425,836</b>	<b>124,923</b>	<b>19,550,759</b>	<b>0.64%</b>
Supplies	2,146,658	2,245,517	199,690	2,445,207	37,506	2,482,713	1.53%
Travel	25,094	96,700	-	96,700	-	96,700	0.00%
Contractual/Other Services	6,344,732	7,625,766	434,610	8,060,376	(117,887)	7,942,489	-1.46%
Dividend to General Government	300,000	300,000	500,000	800,000	700,000	1,500,000	87.50%
<b>Manageable Direct Cost Total</b>	<b>8,816,484</b>	<b>10,267,983</b>	<b>1,134,300</b>	<b>11,402,283</b>	<b>619,619</b>	<b>12,021,902</b>	<b>5.43%</b>
Municipal Enterprise/Utility Service Assessment	9,200,923	10,246,098	(783,332)	9,462,766	(303,433)	9,159,333	-3.21%
Depreciation/Amortization	11,527,543	13,106,740	234,773	13,341,513	(100,772)	13,240,741	-0.76%
<b>Non-Manageable Direct Cost Total</b>	<b>20,728,466</b>	<b>23,352,838</b>	<b>(548,559)</b>	<b>22,804,279</b>	<b>(404,205)</b>	<b>22,400,074</b>	<b>-1.77%</b>
Charges by/to Other Departments	2,259,471	2,489,456	83,359	2,572,815	(130,424)	2,442,391	-5.07%
Intradepartmental Overheads	(984,549)	(415,157)	(11,877)	(427,034)	72,781	(354,253)	-17.04%
<b>Total Operating Expense</b>	<b>48,927,516</b>	<b>55,011,986</b>	<b>766,193</b>	<b>55,778,179</b>	<b>282,694</b>	<b>56,060,873</b>	<b>0.51%</b>
<b>Non Operating Expense</b>							
Amortization of Debt Expense	(894,908)	(864,000)	(51,096)	(915,096)	-	(915,096)	0.00%
Debt Issuance Costs	-	450,000	(250,000)	200,000	-	200,000	0.00%
Interest on Bonded Debt	4,752,887	5,000,000	-	5,000,000	-	5,000,000	0.00%
Interest on Loans	1,627,828	1,950,000	(150,000)	1,800,000	-	1,800,000	0.00%
Interest During Construction (AFUDC)	(721,143)	(700,000)	-	(700,000)	-	(700,000)	0.00%
<b>Total Non Operating Expense</b>	<b>4,764,664</b>	<b>5,836,000</b>	<b>(451,096)</b>	<b>5,384,904</b>	<b>-</b>	<b>5,384,904</b>	<b>0.00%</b>
<b>Total Expense</b>	<b>53,692,180</b>	<b>60,847,986</b>	<b>315,097</b>	<b>61,163,083</b>	<b>282,694</b>	<b>61,445,777</b>	<b>0.46%</b>
<b>Net Income (Loss)</b>	<b>13,395,857</b>	<b>6,613,064</b>	<b>2,894,903</b>	<b>9,507,967</b>	<b>122,306</b>	<b>9,630,273</b>	<b>1.29%</b>
<b>Appropriation:</b>							
<b>Total Expense</b>		<b>60,847,986</b>	<b>61,163,083</b>	<b>61,163,083</b>	<b>597,791</b>	<b>61,445,777</b>	<b>0.46%</b>
Less: Non Cash Items							
Depreciation/Amortization		13,106,740	234,773	13,341,513	(100,772)	13,240,741	-0.76%
Amortization of Debt Expense		(864,000)	(51,096)	(915,096)	-	(915,096)	0.00%
Interest During Construction (AFUDC)		(700,000)	-	(700,000)	-	(700,000)	0.00%
<b>Total Non-Cash</b>		<b>11,542,740</b>	<b>183,677</b>	<b>11,726,417</b>	<b>(100,772)</b>	<b>11,625,645</b>	<b>-0.86%</b>
<b>Amount to be Appropriated (Function Cost/Cash Expense)</b>		<b>49,305,246</b>	<b>131,420</b>	<b>49,436,666</b>	<b>383,466</b>	<b>49,820,132</b>	<b>0.78%</b>

## Anchorage Wastewater Utility Statement of Revenues and Expenses

	2022 Actuals *Unaudited	2022 Revised	\$ Change	2023 Approved	\$ Change	2023 Revised	23 v 23 Revised % Change
<b>Operating Revenue</b>							
Residential Sales	48,946,302	49,040,000	414,000	49,454,000	46,000	49,500,000	0.09%
Commercial Sales	14,356,822	13,840,000	360,000	14,200,000	100,000	14,300,000	0.70%
Public Authority Sales	2,992,723	2,714,000	128,000	2,842,000	58,000	2,900,000	2.04%
Miscellaneous	975,735	975,000	(59,000)	916,000	-	916,000	0.00%
<b>Total Operating Revenue</b>	<b>67,271,582</b>	<b>66,569,000</b>	<b>843,000</b>	<b>67,412,000</b>	<b>204,000</b>	<b>67,616,000</b>	<b>0.30%</b>
<b>Non Operating Revenue</b>							
Investment Income	(589,321)	243,050	979,000	1,222,050	394,000	1,616,050	32.24%
Other Income	4,225	10,000	-	10,000	(5,000)	5,000	-50.00%
<b>Total Non Operating Revenue</b>	<b>(585,096)</b>	<b>253,050</b>	<b>979,000</b>	<b>1,232,050</b>	<b>389,000</b>	<b>1,621,050</b>	<b>31.57%</b>
<b>Total Revenue</b>	<b>66,686,486</b>	<b>66,822,050</b>	<b>1,822,000</b>	<b>68,644,050</b>	<b>593,000</b>	<b>69,237,050</b>	<b>0.86%</b>
<b>Operating Expense</b>							
Salaries and Benefits	16,777,185	18,323,719	60,081	18,383,800	30,169	18,413,969	0.16%
Overtime	459,962	419,500	-	419,500	-	419,500	0.00%
<b>Total Labor</b>	<b>17,237,147</b>	<b>18,743,219</b>	<b>60,081</b>	<b>18,803,300</b>	<b>30,169</b>	<b>18,833,469</b>	<b>0.16%</b>
Supplies	3,028,774	3,070,442	20,015	3,090,457	185,085	3,275,542	5.99%
Travel	36,549	102,100	-	102,100	-	102,100	0.00%
Contractual/Other Services	10,972,662	12,130,017	308,326	12,438,343	(192,500)	12,245,843	-1.55%
Dividend to General Government	-	-	-	-	-	-	0.00%
<b>Manageable Direct Cost Total</b>	<b>14,037,985</b>	<b>15,302,559</b>	<b>328,341</b>	<b>15,630,900</b>	<b>(7,415)</b>	<b>15,623,485</b>	<b>-0.05%</b>
Municipal Enterprise/Utility Service Assessment	7,034,578	7,000,894	284,521	7,285,415	(393,353)	6,892,062	-5.40%
Depreciation/Amortization	11,901,302	13,164,282	358,100	13,522,382	(536,341)	12,986,041	-3.97%
<b>Non-Manageable Direct Cost Total</b>	<b>18,935,880</b>	<b>20,165,176</b>	<b>642,621</b>	<b>20,807,797</b>	<b>(929,694)</b>	<b>19,878,103</b>	<b>-4.47%</b>
Charges by/to Other Departments	2,205,970	2,455,173	66,108	2,521,281	(148,952)	2,372,329	-5.91%
Intradepartmental Overheads	(736,695)	(377,665)	5,151	(372,514)	(85)	(372,599)	0.02%
<b>Total Operating Expense</b>	<b>51,680,288</b>	<b>56,288,462</b>	<b>1,102,302</b>	<b>57,390,764</b>	<b>(1,055,977)</b>	<b>56,334,787</b>	<b>-1.84%</b>
<b>Non Operating Expense</b>							
Amortization of Debt Expense	(697,542)	(700,000)	31,374	(668,626)	-	(668,626)	0.00%
Debt Issuance Costs	-	450,000	(250,000)	200,000	-	200,000	0.00%
Interest on Bonded Debt	3,579,950	4,000,000	-	4,000,000	-	4,000,000	0.00%
Interest on Loans	1,475,675	1,900,000	(300,000)	1,600,000	-	1,600,000	0.00%
Interest During Construction (AFUDC)	(893,943)	(900,000)	-	(900,000)	-	(900,000)	0.00%
<b>Total Non Operating Expense</b>	<b>3,464,140</b>	<b>4,750,000</b>	<b>(518,626)</b>	<b>4,231,374</b>	<b>-</b>	<b>4,231,374</b>	<b>0.00%</b>
<b>Total Expense</b>	<b>55,144,428</b>	<b>61,038,462</b>	<b>583,676</b>	<b>61,622,138</b>	<b>(1,055,977)</b>	<b>60,566,161</b>	<b>-1.71%</b>
<b>Net Income (Loss)</b>	<b>11,542,058</b>	<b>5,783,588</b>	<b>1,238,324</b>	<b>7,021,912</b>	<b>1,648,977</b>	<b>8,670,889</b>	<b>23.48%</b>
<b>Appropriation:</b>							
<b>Total Expense</b>	<b>55,144,428</b>	<b>61,038,462</b>	<b>583,676</b>	<b>61,622,138</b>	<b>(1,055,977)</b>	<b>60,566,161</b>	<b>-1.71%</b>
Less: Non Cash Items							
Depreciation/Amortization	11,901,302	13,164,282	358,100	13,522,382	(536,341)	12,986,041	-3.97%
Amortization of Debt Expense	(697,542)	(700,000)	31,374	(668,626)	-	(668,626)	0.00%
Interest During Construction (AFUDC)	(893,943)	(900,000)	-	(900,000)	-	(900,000)	0.00%
<b>Total Non-Cash</b>	<b>10,309,818</b>	<b>11,564,282</b>	<b>389,474</b>	<b>11,953,756</b>	<b>(536,341)</b>	<b>11,417,415</b>	<b>-4.49%</b>
<b>Amount to be Appropriated (Function Cost/Cash Expense)</b>	<b>44,834,610</b>	<b>49,474,180</b>	<b>194,202</b>	<b>49,668,382</b>	<b>(519,636)</b>	<b>49,148,746</b>	<b>-1.05%</b>



**Solid Waste Services - Refuse Collection  
Statement of Revenues and Expenses**

	2022 Actuals *Unaudited	2022 Revised	\$ Change	2023 Approved	\$ Change	2023 Revised	23 v 23 Revised % Change
<b>Operating Revenue</b>							
Commercial Collections	8,101,454	8,037,671	401,012	8,438,683	-	8,438,683	0.00%
Residential Collections	4,343,313	4,477,576	223,879	4,701,455	-	4,701,455	0.00%
Dumpster Container Rental	573,422	531,948	-	531,948	-	531,948	0.00%
Reimbursed Costs	86,691	78,500	-	78,500	-	78,500	0.00%
Miscellaneous	64,834	51,660	-	51,660	-	51,660	0.00%
<b>Total Operating Revenue</b>	<b>13,169,714</b>	<b>13,177,355</b>	<b>624,891</b>	<b>13,802,246</b>	<b>-</b>	<b>13,802,246</b>	<b>0.00%</b>
<b>Non Operating Revenue</b>							
Investment Income	(160,830)	37,000	290,000	327,000	420,000	747,000	128.44%
<b>Total Non Operating Revenue</b>	<b>(160,830)</b>	<b>37,000</b>	<b>290,000</b>	<b>327,000</b>	<b>420,000</b>	<b>747,000</b>	<b>128.44%</b>
<b>Total Revenue</b>	<b>13,008,884</b>	<b>13,214,355</b>	<b>914,891</b>	<b>14,129,246</b>	<b>420,000</b>	<b>14,549,246</b>	<b>2.97%</b>
<b>Operating Expense</b>							
Salaries and Benefits	3,065,399	3,436,131	48,441	3,484,572	8,678	3,493,250	0.25%
Overtime	109,000	87,937	-	87,937	-	87,937	0.00%
<b>Total Labor</b>	<b>3,174,399</b>	<b>3,524,068</b>	<b>48,441</b>	<b>3,572,509</b>	<b>8,678</b>	<b>3,581,187</b>	<b>0.24%</b>
Supplies	495,625	549,450	81,000	630,450	-	630,450	0.00%
Travel	-	6,000	-	6,000	-	6,000	0.00%
Contractual/Other Services	3,865,315	3,751,191	-	3,751,191	55,250	3,806,441	1.47%
Dividend to General Government	300,000	300,000	-	300,000	-	300,000	0.00%
<b>Manageable Direct Cost Total</b>	<b>4,660,940</b>	<b>4,606,641</b>	<b>81,000</b>	<b>4,687,641</b>	<b>55,250</b>	<b>4,742,891</b>	<b>1.18%</b>
Municipal Enterprise/Utility Service Assessment	212,984	213,017	(25,719)	187,298	13,756	201,054	7.34%
Depreciation/Amortization	1,525,058	1,257,000	-	1,257,000	-	1,257,000	0.00%
<b>Non-Manageable Direct Cost Total</b>	<b>1,738,042</b>	<b>1,470,017</b>	<b>(25,719)</b>	<b>1,444,298</b>	<b>13,756</b>	<b>1,458,054</b>	<b>0.95%</b>
Charges by/to Other Departments	2,580,381	2,923,121	306,757	3,229,878	(330,537)	2,899,341	-10.23%
<b>Total Operating Expense</b>	<b>12,153,761</b>	<b>12,523,847</b>	<b>410,479</b>	<b>12,934,326</b>	<b>(252,853)</b>	<b>12,681,473</b>	<b>-1.95%</b>
<b>Non Operating Expense</b>							
Debt Issuance Costs	99,433	20,000	-	20,000	-	20,000	0.00%
Interest on Loans	401,698	450,000	-	450,000	-	450,000	0.00%
<b>Total Non Operating Expense</b>	<b>501,131</b>	<b>470,000</b>	<b>-</b>	<b>470,000</b>	<b>-</b>	<b>470,000</b>	<b>0.00%</b>
<b>Total Expense</b>	<b>12,654,892</b>	<b>12,993,847</b>	<b>410,479</b>	<b>13,404,326</b>	<b>(252,853)</b>	<b>13,151,473</b>	<b>-1.89%</b>
<b>Net Income (Loss)</b>	<b>353,992</b>	<b>220,508</b>	<b>504,412</b>	<b>724,920</b>	<b>672,853</b>	<b>1,397,773</b>	<b>92.82%</b>
<b>Appropriation:</b>							
<b>Total Expense</b>	<b>12,654,892</b>	<b>12,993,847</b>	<b>410,479</b>	<b>13,404,326</b>	<b>(252,853)</b>	<b>13,151,473</b>	<b>-1.89%</b>
Less: Non Cash Items							
Depreciation/Amortization	1,525,058	1,257,000	-	1,257,000	-	1,257,000	0.00%
Total Non-Cash	1,525,058	1,257,000	-	1,257,000	-	1,257,000	0.00%
<b>Amount to be Appropriated (Function Cost/Cash Expense)</b>	<b>11,129,834</b>	<b>11,736,847</b>	<b>410,479</b>	<b>12,147,326</b>	<b>(252,853)</b>	<b>11,894,473</b>	<b>-2.08%</b>

**Solid Waste Services - Disposal  
Statement of Revenues and Expenses**

	2022 Actuals *Unaudited	2022 Revised	\$ Change	2023 Approved	\$ Change	2023 Revised	23 v 23 Revised % Change
<b>Operating Revenue</b>							
Landfill Disposal Fees	23,383,914	22,921,573	-	22,921,573	-	22,921,573	0.00%
Hazardous Waste Fees	762,554	493,504	-	493,504	-	493,504	0.00%
Commercial Collections	-	-	1,490,617	1,490,617	-	1,490,617	0.00%
Community Recycling Residential	375,466	397,113	-	397,113	-	397,113	0.00%
Community Recycling Commercial	430,110	513,782	-	513,782	-	513,782	0.00%
Landfill Methane Gas Sales	2,310,919	2,500,000	-	2,500,000	-	2,500,000	0.00%
Reimbursed Costs	296,996	243,360	-	243,360	-	243,360	0.00%
Unsecured Loads	42,478	20,985	-	20,985	-	20,985	0.00%
Miscellaneous	102,402	66,475	-	66,475	-	66,475	0.00%
<b>Total Operating Revenue</b>	<b>27,704,838</b>	<b>27,156,792</b>	<b>1,490,617</b>	<b>28,647,409</b>	<b>-</b>	<b>28,647,409</b>	<b>0.00%</b>
<b>Non Operating Revenue</b>							
Investment Income	(333,023)	665,000	1,153,000	1,818,000	(315,000)	1,503,000	-17.33%
Other Income	112	100,000	-	100,000	-	100,000	0.00%
<b>Total Non Operating Revenue</b>	<b>(332,911)</b>	<b>765,000</b>	<b>1,153,000</b>	<b>1,918,000</b>	<b>(315,000)</b>	<b>1,603,000</b>	<b>-16.42%</b>
<b>Total Revenue</b>	<b>27,371,926</b>	<b>27,921,792</b>	<b>2,643,617</b>	<b>30,565,409</b>	<b>(315,000)</b>	<b>30,250,409</b>	<b>-1.03%</b>
<b>Operating Expense</b>							
Salaries and Benefits	5,952,636	6,657,256	293,356	6,950,612	(40,744)	6,909,868	-0.59%
Overtime	679,379	396,280	-	396,280	-	396,280	0.00%
<b>Total Labor</b>	<b>6,632,015</b>	<b>7,053,536</b>	<b>293,356</b>	<b>7,346,892</b>	<b>(40,744)</b>	<b>7,306,148</b>	<b>-0.55%</b>
Supplies	1,961,608	1,620,600	278,000	1,898,600	-	1,898,600	0.00%
Travel	1,695	14,000	-	14,000	-	14,000	0.00%
Contractual/Other Services	5,654,724	5,571,056	386,099	5,957,155	330,000	6,287,155	5.54%
Equipment/Furnishings	935	-	-	-	-	-	0.00%
Future Landfill Closure Costs	-	1,510,686	-	1,510,686	-	1,510,686	0.00%
Dividend to General Government	750,000	750,000	-	750,000	-	750,000	0.00%
<b>Manageable Direct Cost Total</b>	<b>8,368,961</b>	<b>9,466,342</b>	<b>664,099</b>	<b>10,130,441</b>	<b>330,000</b>	<b>10,460,441</b>	<b>3.26%</b>
Municipal Enterprise/Utility Service Assessment	1,158,888	1,158,480	(111,873)	1,046,607	8,530	1,055,137	0.82%
Depreciation/Amortization	4,514,021	5,550,000	-	5,550,000	-	5,550,000	0.00%
<b>Non-Manageable Direct Cost Total</b>	<b>5,672,909</b>	<b>6,708,480</b>	<b>(111,873)</b>	<b>6,596,607</b>	<b>8,530</b>	<b>6,605,137</b>	<b>0.13%</b>
Charges by/to Other Departments	3,551,962	3,796,271	449,729	4,246,000	192,817	4,438,817	4.54%
Intradepartmental Overheads	-	-	-	-	-	-	0.00%
<b>Total Operating Expense</b>	<b>24,225,847</b>	<b>27,024,629</b>	<b>1,295,311</b>	<b>28,319,940</b>	<b>490,603</b>	<b>28,810,543</b>	<b>1.73%</b>
<b>Non Operating Expense</b>							
Debt Issuance Costs	177,735	30,000	-	30,000	-	30,000	0.00%
Interest on Bonded Debt	-	-	-	-	5,145,957	5,145,957	0.00%
Interest on Loans	865,517	1,026,084	-	1,026,084	-	1,026,084	0.00%
<b>Total Non Operating Expense</b>	<b>1,043,252</b>	<b>1,056,084</b>	<b>-</b>	<b>1,056,084</b>	<b>5,145,957</b>	<b>6,202,041</b>	<b>487.27%</b>
<b>Total Expense</b>	<b>25,269,099</b>	<b>28,080,713</b>	<b>1,295,311</b>	<b>29,376,024</b>	<b>5,636,560</b>	<b>35,012,584</b>	<b>19.19%</b>
<b>Net Income (Loss)</b>	<b>2,102,827</b>	<b>(158,921)</b>	<b>1,348,306</b>	<b>1,189,385</b>	<b>(5,951,560)</b>	<b>(4,762,175)</b>	<b>-500.39%</b>
<b>Appropriation:</b>							
<b>Total Expense</b>	<b>25,269,099</b>	<b>28,080,713</b>	<b>1,295,311</b>	<b>29,376,024</b>	<b>5,636,560</b>	<b>35,012,584</b>	<b>19.19%</b>
Less: Non Cash Items							
Depreciation/Amortization	4,514,021	5,550,000	-	5,550,000	-	5,550,000	0.00%
Future Landfill Closure Costs	-	1,510,686	-	1,510,686	-	1,510,686	0.00%
<b>Total Non-Cash</b>	<b>4,514,021</b>	<b>7,060,686</b>	<b>-</b>	<b>7,060,686</b>	<b>-</b>	<b>7,060,686</b>	<b>0.00%</b>
<b>Amount to be Appropriated (Function Cost/Cash Expe</b>	<b>20,755,078</b>	<b>21,020,027</b>	<b>1,295,311</b>	<b>22,315,338</b>	<b>5,636,560</b>	<b>27,951,898</b>	<b>25.26%</b>

**Port of Alaska**  
**Statement of Revenues and Expenses**

	2022 Actuals *Unaudited	2022 Revised	\$ Change	2023 Approved	\$ Change	2023 Revised	23 v 23 Revised % Change
<b>Operating Revenue</b>							
Dock Revenue	8,618,875	7,998,787	(645,757)	8,644,544	-	8,644,544	0.00%
Dock Revenue - Debt Service	1,431,493	-	(854,243)	854,243	-	854,243	0.00%
Wharfage Dry Goods - Debt Service	-	-	-	-	-	-	0.00%
Wharfage Bulk Liquid - Debt Service	-	-	-	-	-	-	0.00%
Industrial Park Revenue	4,736,575	4,741,194	-	4,741,194	-	4,741,194	0.00%
Security Fees	1,544,552	1,477,975	-	1,477,975	-	1,477,975	0.00%
Reimbursed Costs	52,889	20,000	-	20,000	-	20,000	0.00%
Miscellaneous	1,136,421	895,647	-	895,647	-	895,647	0.00%
<b>Total Operating Revenue</b>	<b>17,520,806</b>	<b>15,133,603</b>	<b>(1,500,000)</b>	<b>16,633,603</b>	<b>-</b>	<b>16,633,603</b>	<b>0.00%</b>
<b>Non Operating Revenue</b>							
Pipeline Right-of-Way Fee	212,290	173,000	-	173,000	-	173,000	0.00%
Investment Income	(216,398)	94,000	126,000	(32,000)	644,000	612,000	-2012.50%
<b>Total Non Operating Revenue</b>	<b>17,173</b>	<b>267,000</b>	<b>126,000</b>	<b>141,000</b>	<b>644,000</b>	<b>785,000</b>	<b>456.74%</b>
<b>Total Revenue</b>	<b>17,537,978</b>	<b>15,400,603</b>	<b>(1,374,000)</b>	<b>16,774,603</b>	<b>644,000</b>	<b>17,418,603</b>	<b>3.84%</b>
<b>Operating Expense</b>							
Salaries and Benefits	2,549,895	2,875,568	(63,637)	2,939,205	(89,639)	2,849,566	-3.05%
Overtime	72,430	73,421	-	73,421	-	73,421	0.00%
<b>Total Labor</b>	<b>2,622,326</b>	<b>2,948,989</b>	<b>(63,637)</b>	<b>3,012,626</b>	<b>(89,639)</b>	<b>2,922,987</b>	<b>-2.98%</b>
Supplies	200,586	235,300	-	235,300	-	235,300	0.00%
Travel	13,242	19,795	-	19,795	-	19,795	0.00%
Contractual/Other Services	5,807,585	6,109,135	-	6,109,135	-	6,109,135	0.00%
Equipment/Furnishings	59,675	40,500	-	40,500	-	40,500	0.00%
Dividend to General Government	736,369	736,369	-	736,369	-	736,369	0.00%
<b>Manageable Direct Cost Total</b>	<b>6,817,458</b>	<b>7,141,099</b>	<b>-</b>	<b>7,141,099</b>	<b>-</b>	<b>7,141,099</b>	<b>0.00%</b>
Municipal Enterprise/Utility Service Assessment	1,390,551	1,390,551	150,911	1,239,640	-	1,239,640	0.00%
Depreciation/Amortization	7,036,993	7,937,791	-	7,937,791	5,900,000	13,837,791	74.33%
<b>Non-Manageable Direct Cost Total</b>	<b>8,427,544</b>	<b>9,328,342</b>	<b>150,911</b>	<b>9,177,431</b>	<b>5,900,000</b>	<b>15,077,431</b>	<b>64.29%</b>
Charges by/to Other Departments	1,207,570	1,426,255	(28,223)	1,454,478	(45,976)	1,408,502	-3.16%
<b>Total Operating Expense</b>	<b>19,074,897</b>	<b>20,844,685</b>	<b>59,051</b>	<b>20,785,634</b>	<b>5,764,385</b>	<b>26,550,019</b>	<b>27.73%</b>
<b>Non Operating Expense</b>							
Debt Issuance Costs	7,500	25,000	-	25,000	-	25,000	0.00%
Interest on Bonded Debt	2,958,989	2,650,000	(996,000)	3,646,000	-	3,646,000	0.00%
<b>Total Non Operating Expense</b>	<b>2,966,489</b>	<b>2,675,000</b>	<b>(996,000)</b>	<b>3,671,000</b>	<b>-</b>	<b>3,671,000</b>	<b>0.00%</b>
<b>Total Expense</b>	<b>22,041,386</b>	<b>23,519,685</b>	<b>(936,949)</b>	<b>24,456,634</b>	<b>5,764,385</b>	<b>30,221,019</b>	<b>23.57%</b>
<b>Net Income (Loss)</b>	<b>(4,503,408)</b>	<b>(8,119,082)</b>	<b>(437,051)</b>	<b>(7,682,031)</b>	<b>(5,120,385)</b>	<b>(12,802,416)</b>	<b>66.65%</b>
<b>Appropriation:</b>							
<b>Total Expense</b>		<b>23,519,685</b>	<b>(936,949)</b>	<b>24,456,634</b>	<b>5,764,385</b>	<b>30,221,019</b>	<b>23.57%</b>
Less: Non Cash Items							
Depreciation/Amortization		7,937,791	-	7,937,791	5,900,000	13,837,791	74.33%
<b>Total Non-Cash</b>		<b>7,937,791</b>	<b>-</b>	<b>7,937,791</b>	<b>5,900,000</b>	<b>13,837,791</b>	<b>74.33%</b>
<b>Amount to be Appropriated (Function Cost/Cash Expense)</b>		<b>15,581,894</b>	<b>(936,949)</b>	<b>16,518,843</b>	<b>(135,615)</b>	<b>16,383,228</b>	<b>-0.82%</b>

**Merrill Field Airport  
Statement of Revenues and Expenses**

	2022 Actuals *Unaudited	2022 Revised	\$ Change	2023 Approved	\$ Change	2023 Revised	23 v 23 Revised % Change
<b>Operating Revenue</b>							
Airport Lease Fees	1,195,035	664,000	-	664,000	395,000	1,059,000	59.49%
Airport Property Rental	-	359,000	-	359,000	(359,000)	-	-100.00%
Permanent Parking Fees	431,540	278,000	-	278,000	72,000	350,000	25.90%
Transient Parking Fees	5,692	8,500	-	8,500	-	8,500	0.00%
Vehicle Parking Fees	91,997	76,000	-	76,000	-	76,000	0.00%
MOA Aviation Fuel Fees	132,509	101,000	-	101,000	19,000	120,000	18.81%
SOA Aviation Fuel Fees	35,606	24,000	-	24,000	4,000	28,000	16.67%
Medevac Taxiway Fees	62,777	58,000	-	58,000	4,000	62,000	6.90%
Simulator Center Revenue	3,390	50,000	(50,000)	-	-	-	0.00%
Miscellaneous	15,918	6,000	-	6,000	5,000	11,000	83.33%
<b>Total Operating Revenue</b>	<b>1,974,463</b>	<b>1,624,500</b>	<b>(50,000)</b>	<b>1,574,500</b>	<b>140,000</b>	<b>1,714,500</b>	<b>8.89%</b>
<b>Non Operating Revenue</b>							
Operating Grant Revenue	122,157	1,257,946	-	1,257,946	(1,099,004)	158,942	-87.36%
Investment Income	(28,625)	3,000	66,000	69,000	15,000	84,000	21.74%
<b>Total Non Operating Revenue</b>	<b>93,532</b>	<b>1,260,946</b>	<b>66,000</b>	<b>1,326,946</b>	<b>(1,084,004)</b>	<b>242,942</b>	<b>-81.69%</b>
<b>Total Revenue</b>	<b>2,067,995</b>	<b>2,885,446</b>	<b>16,000</b>	<b>2,901,446</b>	<b>(944,004)</b>	<b>1,957,442</b>	<b>-32.54%</b>
<b>Operating Expense</b>							
Salaries and Benefits	67,880	1,294,297	131,396	1,425,693	(7,460)	1,418,233	-0.52%
Overtime	709	8,442	-	8,442	-	8,442	0.00%
<b>Total Labor</b>	<b>68,589</b>	<b>1,302,739</b>	<b>131,396</b>	<b>1,434,135</b>	<b>(7,460)</b>	<b>1,426,675</b>	<b>-0.52%</b>
Supplies	20,183	116,000	-	116,000	-	116,000	0.00%
Travel	-	-	-	-	-	-	0.00%
Contractual/Other Services	599,875	500,000	-	500,000	-	500,000	0.00%
Equipment/Furnishings	551,661	2,000	-	2,000	-	2,000	0.00%
Dividend to General Government	-	-	-	-	-	-	0.00%
<b>Manageable Direct Cost Total</b>	<b>1,171,719</b>	<b>618,000</b>	<b>-</b>	<b>618,000</b>	<b>-</b>	<b>618,000</b>	<b>0.00%</b>
Municipal Enterprise/Utility Service Assessment	74,612	74,614	(11,541)	63,073	-	63,073	0.00%
Depreciation/Amortization	3,152,959	3,040,323	-	3,040,323	-	3,040,323	0.00%
<b>Non-Manageable Direct Cost Total</b>	<b>3,227,571</b>	<b>3,114,937</b>	<b>(11,541)</b>	<b>3,103,396</b>	<b>-</b>	<b>3,103,396</b>	<b>0.00%</b>
Charges by/to Other Departments	216,533	147,289	(90,174)	57,115	(1,177,862)	(1,120,747)	-2062.26%
<b>Total Operating Expense</b>	<b>4,684,413</b>	<b>5,182,965</b>	<b>29,681</b>	<b>5,212,646</b>	<b>(1,185,322)</b>	<b>4,027,324</b>	<b>-22.74%</b>
<b>Non Operating Expense</b>							
<b>Total Non Operating Expense</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Expense</b>	<b>4,684,413</b>	<b>5,182,965</b>	<b>29,681</b>	<b>5,212,646</b>	<b>(1,185,322)</b>	<b>4,027,324</b>	<b>-22.74%</b>
<b>Net Income (Loss)</b>	<b>(2,616,418)</b>	<b>(2,297,519)</b>	<b>(13,681)</b>	<b>(2,311,200)</b>	<b>241,318</b>	<b>(2,069,882)</b>	<b>-10.44%</b>
<b>Appropriation:</b>							
<b>Total Expense</b>		<b>5,182,965</b>	<b>29,681</b>	<b>5,212,646</b>	<b>(1,185,322)</b>	<b>4,027,324</b>	<b>-22.74%</b>
Less: Non Cash Items							
Depreciation/Amortization		3,040,323	-	3,040,323	-	3,040,323	0.00%
Total Non-Cash		3,040,323	-	3,040,323	-	3,040,323	0.00%
<b>Amount to be Appropriated (Function Cost/Cash Expense)</b>		<b>2,142,642</b>	<b>29,681</b>	<b>2,172,323</b>	<b>(1,185,322)</b>	<b>987,001</b>	<b>-54.56%</b>