#### **Assembly Documents**

This section includes the final legislative documents that show the Assembly's approval of the 2020 budgets.

The legislative documents are presented according to format and timing defined in the Anchorage Municipal Charter and Anchorage Municipal Code. These final legislative documents show the changes made to the budgets as the documents progressed through the legislative process.

#### **Documents**

Assembly Ordinances for Operating and Capital Improvement Budgets

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- At least two public hearings must be held, including:
  - o one hearing at least 21 days after the budgets are submitted to the Assembly
  - one hearing at least seven but not more than 14 days prior to the adoption of the budgets
- The Assembly may increase or decrease any item, and may add or delete items, in the proposed operating or capital budgets
- The Assembly must approve the budgets at least 21 days prior to the end of the fiscal year
- Each document (original and S version) is accompanied by an Assembly Memorandum that summarizes the ordinance, typically in narrative form
- The Assembly ordinances for the operating budget are accompanied by an "AM Support" document that shows a summary of the balanced budget in a table format and the dollar impact of the funding uses and funding sources starting from the prior year Revised Budget and ending with the budget year Approved Budget on the final legislative document.

Assembly Resolution for Capital Improvement Program

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- Each document is accompanied by an Assembly Memorandum

Planning & Zoning Commission Resolution – Capital Recommendation

Typically included with the Assembly Resolution for the Capital Improvement Program

Assembly Resolution for Six-Year Fiscal Program

- Must be submitted to the Assembly at least 90 days before the end of the fiscal year
- Each document is accompanied by an Assembly Memorandum

#### **Document Changes**

The following indicate that the original documents that were submitted by the Administration were changed:

- "(S)" after the document number indicates that the document is a "Substitution" and includes changes by the Administration
- "as Amended" after the document number indicates that the document includes amendments by the Assembly

If the documents that were submitted by the Administration were changed, the new documents will show strikethroughs on the items that were changed, and, depending on the iteration, the changes will be shown with bolding or italicized bolding.

2020 Approved General Government Operating Budget

**Budget** 

Submitted By: Chairman of the Assembly at

the Request of the Mayor

Municipal Clerk's Office Prepared By: Office of Management &

**Amended and Approved** 

3 4

10

17

19

22

Date: November 19, 2019 For Reading: November 19, 2019

#### ANCHORAGE, ALASKA AO No. 2019 - 117 (S) as Amended

1 AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2020 GENERAL 2 GOVERNMENT OPERATING BUDGET.

WHEREAS, the Mayor has presented a recommended 2020 General Government Operating Budget for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.03 of the Municipal Charter; and

9 WHEREAS, the Assembly reviewed the budget as presented; and

11 **WHEREAS**, duly advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal Charter; and 13

14 **WHEREAS**, the 2020 General Government Operating Budget for the Municipality of Anchorage is now ready for adoption and appropriation of funds in accordance with Article XIII, Section 13.05 of the Municipal Charter; now therefore,

#### 18 THE ANCHORAGE ASSEMBLY ORDAINS:

20 **Section 1.** The 2020 General Government Operating Budget is hereby adopted for the Municipality of 21 Anchorage.

23 <u>Section</u> <u>2.</u> The direct cost amounts set forth for the 2020 fiscal year for the following operating departments and/or agencies are hereby appropriated for the 2020 fiscal year:

|    |                                  |     | 2020                  | 2020     |                 | 2020                  |
|----|----------------------------------|-----|-----------------------|----------|-----------------|-----------------------|
|    |                                  |     | Direct                | Debt     |                 | Total                 |
| 25 | Department/Agency                |     | Cost                  | Service  |                 | Direct Cost           |
| 26 | GENERAL GOVERNMENT               |     |                       |          |                 |                       |
| 27 |                                  | \$  | 4,546,201             |          | \$              | 4,546,201             |
| 28 | Assembly                         | \$_ | <del>4,317,029</del>  | \$       | - \$            | <del>4,317,029</del>  |
| 29 | Chief Fiscal Officer             |     | 467,391               |          | -               | 467,391               |
| 30 | Development Services             |     | 11,695,240            |          | -               | 11,695,240            |
| 31 |                                  |     | 12,010,232            |          |                 | 13,035,137            |
| 32 |                                  |     | <del>12,085,448</del> |          | _               | <del>13,110,353</del> |
| 33 | Economic & Community Development |     | 12,062,948            | 1,024,90 | )5 —            | <del>13,087,853</del> |
| 34 | Equal Rights Commission          |     | 775,476               |          | -               | 775,476               |
| 35 | Finance                          |     | 12,967,166            | 303,17   | '2              | 13,270,338            |
| 36 | Anchorage Fire Department        |     | 98,873,408            | 4,700,67 | '2              | 103,574,080           |
| 37 |                                  |     | 12,895,817            |          |                 | 13,034,493            |
| 38 |                                  | _   | <del>12,160,817</del> |          | _               | <del>12,299,493</del> |
| 39 | Anchorage Health Department      |     | 12,613,297            | 138,67   | '6 <del>-</del> | 12,751,973            |
| 40 |                                  |     | 4,923,081             |          |                 | 4,923,081             |
| 41 | Human Resources                  |     | 4,978,193             |          |                 | <del>4,978,193</del>  |

Ordinance to Adopt and Appropriate 2020 General Government Operating Budget Page 2 of 6

|    |                                  | 2020                      | 2020          | 2020                      |
|----|----------------------------------|---------------------------|---------------|---------------------------|
|    |                                  | Direct                    | Debt          | Total                     |
| 1  | Department/Agency                | Cost                      | Service       | Direct Cost               |
| 2  |                                  | 22,422,987                |               | 23,825,569                |
| 3  | Information Technology           | <del>22,481,552</del>     | 1,402,582     | <del>23,884,134</del>     |
| 4  | Internal Audit                   | 768,081                   | -             | 768,081                   |
| 5  |                                  | 9,244,250                 |               | 9,256,250                 |
| 6  | Library                          | 9,254,250                 | 12,000        | <del>9,266,250</del>      |
| 7  |                                  | 43,625,423                |               | 87,647,410                |
| 8  | Maintenance & Operations         | <del>43,747,423</del>     | 44,021,987    | <del>87,769,410</del>     |
| 9  | Management & Budget              | 1,099,160                 | -             | 1,099,160                 |
| 10 | Mayor                            | 2,069,125                 | -             | 2,069,125                 |
| 11 | Municipal Attorney               | 8,009,629                 | -             | 8,009,629                 |
| 12 | Municipal Manager                | 11,948,870                | 815,195       | 12,764,065                |
| 13 | Parks & Recreation               | 20,325,992                | 3,039,172     | 23,365,164                |
| 14 | Planning                         | 3,182,257                 | -             | 3,182,257                 |
| 15 |                                  | 121,038,800               |               | 121,688,346               |
| 16 | Anchorage Police Department      | <del>- 120,488,800</del>  | 649,546       | <del>- 121,138,346</del>  |
| 17 | Project Management & Engineering | 1,448,768                 | -             | 1,448,768                 |
| 18 |                                  | 25,213,678                |               | 25,751,991                |
| 19 |                                  | <del>25,214,678</del>     |               | <del>25,752,991</del>     |
| 20 | Public Transportation            | <del>24,964,678</del>     | 538,313       | <del>25,502,991</del>     |
| 21 | Public Works Administration      | 11,912,302                | -             | 11,912,302                |
| 22 | Purchasing                       | 2,106,560                 | -             | 2,106,560                 |
| 23 |                                  | 8,184,424                 |               | 8,184,424                 |
| 24 | Real Estate                      | <del>8,169,424</del>      | -             | <del>8,169,424</del>      |
| 25 | Traffic                          | 5,967,196                 | -             | 5,967,196                 |
| 26 | TANs Expense                     | -                         | 692,001       | 692,001                   |
| 27 |                                  | 14,898,735                |               | 14,898,735                |
| 28 | Convention Center Reserve        | <del>14,854,735</del>     | -             | <del>14,854,735</del>     |
| 29 |                                  | \$ 472,620,249            |               | \$ 529,958,470            |
| 30 |                                  | <del>\$ 472,070,142</del> |               | <del>\$ 529,408,363</del> |
| 31 | GRAND TOTAL GENERAL GOVERNMENT   | <del>\$ 471,548,950</del> | \$ 57,338,221 | <del>\$ 528,887,171</del> |
| 32 |                                  |                           |               |                           |

33 <u>Section</u> <u>3.</u> The function cost amounts set forth for the 2020 fiscal year for the following operating 34 funds are hereby appropriated:

|    |        |                               | 2020                      | 2020         | 2020                      |
|----|--------|-------------------------------|---------------------------|--------------|---------------------------|
|    | Fund   |                               | Function                  | Debt         | Total                     |
| 35 | No.    | Fund Description              | Cost                      | Service      | Function Cost             |
| 36 |        | GENERAL FUNDS                 |                           |              |                           |
| 37 |        |                               | \$ 142,388,776            |              | \$ 146,903,734            |
| 38 |        |                               | <del>\$ 141,838,669</del> |              | <del>\$ 146,353,627</del> |
| 39 | 101000 | Areawide General              | <del>\$ 141,881,477</del> | \$ 4,514,958 | <del>\$ 146,396,435</del> |
| 40 | 104000 | Chugiak Fire SA               | 1,361,509                 | -            | 1,361,509                 |
| 41 | 105000 | Glen Alps SA                  | 322,217                   | -            | 322,217                   |
| 42 | 106000 | Girdwood Valley SA            | 3,308,116                 | -            | 3,308,116                 |
| 43 | 111000 | Birchtree/Elmore LRSA         | 288,938                   | -            | 288,938                   |
| 44 | 112000 | Sec. 6/Campbell Airstrip LRSA | 152,088                   | -            | 152,088                   |
| 45 | 113000 | Valli-Vue Estates LRSA        | 117,595                   | -            | 117,595                   |
| 46 | 114000 | Skyranch Estates LRSA         | 34,362                    | -            | 34,362                    |

2020 Approved General Government Operating Budget
Ordinance to Adopt and Appropriate 2020 General Government Operating Budget
Page 3 of 6

|    | rage 5 or 0                               | 2020                      | 2020          | 2020                      |
|----|---|---------------------------|---------------|---------------------------|
|    | Fund                                      | Function                  | Debt          | Total                     |
| 1  | No. Fund Description                      | Cost                      | Service       | Function Cost             |
| 2  | 115000 Upper Grover LRSA                  | 17,497                    | -             | 17,497                    |
| 3  | 116000 Raven Woods/Bubbling Brook LRSA    | 19,158                    | -             | 19,158                    |
| 4  | 117000 Mt. Park Estates LRSA              | 33,084                    | -             | 33,084                    |
| 5  | 118000 Mt. Park/Robin Hill RRSA           | 151,111                   | _             | 151,111                   |
| 6  | 119000 Chugiak/Birchwood/Eagle River RRSA | 7,281,900                 | -             | 7,281,900                 |
| 7  | 121000 Eaglewood Contributing RSA         | 103,479                   | -             | 103,479                   |
| 8  | 122000 Gateway Contributing RSA           | 2,216                     | -             | 2,216                     |
| 9  | 123000 Lakehill LRSA                      | 53,133                    | -             | 53,133                    |
| 10 | 124000 Totem LRSA                         | 28,234                    | -             | 28,234                    |
| 11 | 125000 Paradise Valley South LRSA         | 15,413                    | -             | 15,413                    |
| 12 | 126000 SRW Homeowners LRSA                | 55,948                    | -             | 55,948                    |
| 13 | 129000 Eagle River Street Light SA        | 356,172                   | -             | 356,172                   |
| 14 | 131000 Anchorage Fire SA                  | 78,287,401                | 3,409,976     | 81,697,377                |
| 15 | •   | 30,966,602                |               | 74,988,589                |
| 16 | 141000 Anchorage Roads & Drainage SA      | <del>30,996,602</del>     | 44,021,987    | <del>75,018,589</del>     |
| 17 | 142000 Talus West LRSA                    | 155,427                   | -             | 155,427                   |
| 18 | 143000 Upper O'Malley LRSA                | 684,921                   | -             | 684,921                   |
| 19 | 144000 Bear Valley LRSA                   | 50,649                    | -             | 50,649                    |
| 20 | 145000 Rabbit Creek View/Heights LRSA     | 114,309                   | -             | 114,309                   |
| 21 | 146000 Villages Scenic Parkway LRSA       | 24,050                    | -             | 24,050                    |
| 22 | 147000 Sequoia Estates LRSA               | 19,362                    | -             | 19,362                    |
| 23 | 148000 Rockhill LRSA                      | 54,586                    | -             | 54,586                    |
| 24 | 149000 South Goldenview Area RRSA         | 682,274                   | -             | 682,274                   |
| 25 | 150000 Homestead LRSA                     | 23,480                    | -             | 23,480                    |
| 26 |   | 128,959,899               |               | 129,609,445               |
| 27 | 151000 Anchorage Metropolitan Police SA   | <del> 128,409,899</del>   | 649,546       | <del>- 129,059,445</del>  |
| 28 | 152000 Turnagain Arm Police SA            | 29,472                    | -             | 29,472                    |
| 29 | 161000 Anchorage Parks & Recreation SA    | 21,186,498                | 2,874,553     | 24,061,051                |
| 30 | 162000 Eagle River/Chugiak Parks/Rec SA   | 4,638,029                 | 164,619       | 4,802,648                 |
| 31 | 163000 Anchorage Building Safety SA       | 8,021,529                 | -             | 8,021,529                 |
| 32 | 164000 Public Finance & Investment Fund   | 2,151,056                 | -             | 2,151,056                 |
| 33 |   | \$ 432,140,490            |               | \$ <i>487,776,129</i>     |
| 34 |   | <del>\$ 431,590,383</del> |               | <del>\$ 487,226,022</del> |
| 35 | Subtotal General Funds                    | <del>\$ 431,113,191</del> | \$ 55,635,639 | <del>\$ 486,748,830</del> |
| 36 |   |                           |               |                           |
| 37 | SPECIAL REVENUE FUNDS                     |                           |               | _                         |
| 38 |   | \$ 14,898,735             |               | \$ 14,898,735             |
|    | 2020X0 Convention Center Reserves         | <del>\$ 14,854,735</del>  | \$ -          | <del>\$ 14,854,735</del>  |
| 40 | 221000 Heritage Land Bank                 | 1,035,198                 | -             | 1,035,198                 |
| 41 |   | \$ 15,933,933             | •             | \$ 15,933,933             |
| 42 | Subtotal Special Revenue Funds            | <del>\$ 15,889,933</del>  | \$ -          | <del>\$ 15,889,933</del>  |
| 43 |   |                           |               |                           |
| 44 | DEBT SERVICE FUNDS                        |                           | 000 000       | 222                       |
| 45 | 301000 PAC Surcharge Revenue Bond         | -                         | 300,000       | 300,000                   |
| 46 | Subtotal Debt Service Fund                | \$ -                      | \$ 300,000    | \$ 300,000                |
| 47 |   |                           |               |                           |

Ordinance to Adopt and Appropriate 2020 General Government Operating Budget Page 4 of 6

| INTERNAL SERVICE FUNDS          |  |                           |
|---------------------------------|--|---------------------------|
| 602000 Self-Insurance           | \$ 546,893 \$ -                        | \$ 546,893                |
|                                 | (8,432,119)                            | (7,029,537)               |
| 607000 Information Technology   | <del>(8,432,119)</del> 1,402,582       | <del>(7,029,537)</del>    |
|                                 | \$ (7,885,226)                         | \$ (6,482,644)            |
| Subtotal Internal Service Funds | <del>\$ (7,885,226)</del> \$ 1,402,582 | <del>\$ (6,482,644)</del> |
|                                 |  |                           |
|                                 | \$ <i>440,</i> 189,197                 | \$ 497,527,418            |
|                                 | <del>\$ 439,639,090</del>              | <del>\$ 496,977,311</del> |
| GRAND TOTAL GENERAL GOVERNMENT  | \$ 439,117,898 \$ 57,338,221           | \$ 496,456,119            |

Section 4. The amount of *TEN MILLION NINETY-TWO THOUSAND FOUR HUNDRED FIFTEEN DOLLARS (\$10,092,415)* NINE MILLION FIVE HUNDRED FORTY-TWO THOUSAND THREE HUNDRED EIGHT DOLLARS (\$9,542,308) is appropriated from the MOA Trust Fund (730000) as a contribution to the 2020 General Government Operating Budget, Areawide General Fund (101000) as revenue appropriated in support of operations.

18 <u>Section</u> <u>5.</u> The 2020 Operating Budget for the Police and Fire Retiree Medical Administration Fund (165000) is adopted and appropriated as supported by contributions from 2020 Police and Fire 20 Departments' General Government Operating Budgets.

- Police and Fire Retiree Medical Administration direct cost is appropriated in an amount of ONE HUNDRED NINETY THOUSAND EIGHTY-FOUR DOLLARS (\$190,084);
- Fund 165000 function cost is appropriated in an amount of TWO HUNDRED SEVEN THOUSAND SIX HUNDRED EIGHTY-EIGHT DOLLARS (\$207,688).

Section 6. The amount of ONE MILLION ONE HUNDRED THIRTY-SIX THOUSAND ONE DOLLARS (\$1,136,001) of anticipated assessment revenues from the Downtown Improvement District, Special Assessment District 1SD97, is appropriated to the Public Services Special Assessment District Fund (271000), for 2020 services benefiting property owners within said assessment district.

32 <u>Section</u> <u>7.</u> The 2020 Operating Budget for the Police and Fire Retiree Medical Liability Fund (281000) is adopted and appropriated as supported by contributions from 2020 Police and Fire Departments' General Government Operating Budgets.

- Police and Fire Retiree Medical Liability direct cost is appropriated in an amount of THREE MILLION SIX HUNDRED SEVENTY THOUSAND ONE HUNDRED THIRTY-ONE DOLLARS (\$3,670,131);
- Fund 281000 function cost is appropriated in an amount of THREE MILLION SIX HUNDRED EIGHTY-EIGHT THOUSAND SEVEN HUNDRED TWO DOLLARS (\$3,688,702).

41 <u>Section</u> <u>8.</u> The 2020 Operating Budget for the Equipment Maintenance (Fleet) Fund (601000) is adopted and appropriated from anticipated income included as expenditures in the General Government Operating Budget Departments.

- Equipment Maintenance (Fleet) direct cost is appropriated in an amount of SIX MILLION SEVEN HUNDRED THIRTY THOUSAND THREE HUNDRED NINETY-FOUR DOLLARS (\$6,730,394);
- Fund 601000 function cost is appropriated in an amount of EIGHT MILLION SIX HUNDRED THIRTY-EIGHT THOUSAND THREE HUNDRED SEVENTY-FIVE DOLLARS (\$8,638,375).

DOC - 5

Ordinance to Adopt and Appropriate 2020 General Government Operating Budget Page 5 of 6

1 <u>Section 9.</u> The 2020 Operating Budget for the Police and Fire Retirement System Fund (715000) is adopted and appropriated from anticipated investment income of the Fund as approved by the 3 Anchorage Police and Fire Retirement System Board:

- Police and Fire Retirement Agency direct cost is appropriated in an amount of EIGHT HUNDRED NINETY-FOUR THOUSAND SEVEN HUNDRED FOURTEEN DOLLARS (\$894,714);
- Fund 715000 function cost is appropriated in an amount of NINE HUNDRED FIFTY-THREE THOUSAND THREE HUNDRED FIFTY DOLLARS (\$953,350).

9 <u>Section</u> <u>10.</u> The amount of SEVEN MILLION NINE HUNDRED THIRTY-THREE THOUSAND SIX 10 HUNDRED SEVENTY-FIVE DOLLARS (\$7,933,675) of anticipated E911 Surcharge revenue is 11 hereby appropriated to the E911 Surcharge Fund (211000) for E911 operations in fiscal year 2020.

13 <u>Section</u> 11. The amount of FIVE MILLION FOUR HUNDRED THIRTY-THREE THOUSAND TWO HUNDRED NINETY DOLLARS (\$5,433,290) of contributions from the 2020 Police and Fire Departments' General Government Operating Budgets is hereby appropriated to the Police / Fire retiree COPs Debt Service Fund (330000) for debt service payments in fiscal year 2020.

Section 12. The amount of FIFTY THOUSAND DOLLARS (\$50,000) of contributions from the 2020 Public Works Administration Department, Areawide General Fund (101000), General Government Operating Budget is hereby appropriated to the Public Works Administration Department, Miscellaneous Operational Grants Fund (261010) for 1% for Art Maintenance.

23 <u>Section</u> <u>13.</u> The amount of TWO HUNDRED FIFTY THOUSAND DOLLARS (\$250,000) of contributions from the 2020 Anchorage Health Department, Areawide General Fund (101000), General Government Operating Budget is hereby appropriated to the Anchorage Health Department, Miscellaneous Operational Grants Fund (261010) for Housing and Homelessness initiatives.

29 Section 44. The amount of FOUR HUNDRED SEVENTY-FIVE THOUSAND NINE HUNDRED SIXTY-30 THREE DOLLARS (\$475,963) of contributions from the 2020 Maintenance & Operations Department, Areawide General Fund (101000), General Government Operating Budget is hereby appropriated to the Maintenance & Operations Department, Areawide General Capital Improvement Projects Fund (401800) for major municipal facility upgrades and repairs.

36 Section 45. Appropriating a contribution in the amount of TWO HUNDRED THOUSAND DOLLARS (\$200,000) from the 2020 Maintenance & Operations Department, Operating Budget Areawide General Fund (101000) to the Areawide General Capital Improvement Projects (CIP) Fund (401800) Maintenance & Operations Department, for roof reserves at George M. Sullivan Arena, Anchorage Museum at Rasmuson Center, and Z.J. Loussac Library, recommended as follows:

|                       |       | Revenues    | Experiultures |
|-----------------------|-------|-------------|---------------|
|                       |       | Acct 450010 | Acct 530380   |
| 401800-121033-PF09201 |       | \$84,000    | \$84,000      |
| 401800-121037-PF09202 |       | \$48,000    | \$48,000      |
| 401800-535500-PF09203 |       | \$68,000    | \$68,000      |
|                       | TOTAL | \$200,000   | \$200,000     |

DOC - 6

Ordinance to Adopt and Appropriate 2020 General Government Operating Budget Page 6 of 6 15 Section 46. The amount of FORTY THOUSAND DOLLARS (\$40,000) of contributions from the 2020 3 Public Works Administration Department, Glen Alps Service Area (SA) Fund (105000), General 4 Government Operating Budget is hereby appropriated to the Public Works Administration Department, 5 Miscellaneous Capital Improvement Projects Fund (409800) for road and drainage improvement 6 projects within the Glen Alps SA. 7 8 16 9|Section 47. The amount of ONE HUNDRED THOUSAND DOLLARS (\$100,000) of contributions 10 from the 2020 Parks & Recreation Department, Anchorage Parks & Recreation Service Area (SA) 11 Fund (161000), General Government Operating Budget is hereby appropriated to the Parks & 12 Recreation Department, Anchorage Parks & Recreation SA Capital Improvement Projects Fund 13 (461800) for capital reserve for future repairs at Bartlett, Dimond, East, Service, and West pools. 14 15 17 16 Section 48. The amount of SIX HUNDRED FIFTY THOUSAND DOLLARS (\$650,000) of 17 contributions from the 2020 Parks & Recreation Department, Anchorage Parks & Recreation Service 18 Area (SA) Fund (161000), General Government Operating Budget is hereby appropriated to the Parks 19 & Recreation Department, Anchorage Parks & Recreation SA Capital Improvement Projects Fund 20 (461800) for purchasing capital equipment and improving parks, trails, and facilities. 21 22 18 23 Section 49. The amount of FIVE HUNDRED FIFTY THOUSAND DOLLARS (\$550,000) of 24 contributions from the 2020 Anchorage Police Department, Anchorage Metropolitan Police 25 Service Area Fund (151000), General Government Operating Budget is hereby appropriated to 26 the Anchorage Police Department, Miscellaneous Operational Grants Fund (261010) for 27 Housing and Homelessness ongoing services. 28 29 19 30 31 Section 49. This ordinance shall take effect upon passage and approval by the Assembly. 32 33 PASSED AND APPROVED by the Anchorage Assembly this / 9th day of November , 2019. 34 35 36 37 38 Chair of the Assembly 39 ATTEST: 40 43 Municipal Clerk

## MUNICIPALITY OF ANCHORAGE ASSEMBLY MEMORANDUM

AM No. 620 - 2019

Meeting Date: October 8, 2019

1 2 3 From: MAYOR

Subject: AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR THE 2020 GENERAL GOVERNMENT OPERATING BUDGET.

4 5 6

7

8

9

10

11

The Proposed 2020 Budget 2020 Proposed Budget prioritizes public safety and community well-being. As the State of Alaska shifts costs to local government, the Municipality of Anchorage (MOA) has stepped in to address and mitigate the impacts of the State's retreat from its historical funding commitments. The MOA continues to maintain a AAA bond rating, which has helped stabilize Anchorage's economy, even in the face of the State's economic and fiscal challenges and downgrade in its bond rating.

12 13 14

15

16 17 In 2020, residential property taxes, for general government, remain virtually unchanged. Budget highlights include the deposit of proceeds from the sale of ML&P into the municipal trust, as well as continued efficiency in local services: aside from public safety, over the past 4 years, departmental budgets have been reduced by approximately 4%, in addition to absorbing the costs of inflation.

18 19 20

21

22

The continued focus on public safety in 2020 includes: annual academies for Police and Fire; increasing the capacity of dispatch; and new officers for trail safety. Other increases in the 2020 Proposed Budget are primarily due to rising labor and medical costs and the need for MOA to cover costs traditionally handled by the State.

232425

In short, the 2020 Proposed Budget addresses high-priority community needs and paves the way to a strong, sustainable fiscal future for the MOA.

262728

#### THE ADMINISTRATION RECOMMENDS APPROVAL.

29

Prepared by: Lance Wilber, Director, OMB

31 Concur: Alexander Slivka, CFO

32 Concur: Rebecca A. Windt Pearson, Municipal Attorney

33 Concur: William D. Falsey, Municipal Manager

Respectfully submitted: Ethan A. Berkowitz, Mayor

## MUNICIPALITY OF ANCHORAGE ASSEMBLY MEMORANDUM

#### **AM No. 620 - 2019 (A)**

Meeting Date: November 19, 2019

1 From: MAYOR

Subject: AN ORDINANCE ADOPTING AND APPROPRIATING FUNDS FOR

THE 2020 GENERAL GOVERNMENT OPERATING BUDGET.

4 5 6

7

8

9

10

11

12 13

14

15

16 17

18

19

20

21

22

2324

2526

2728

29 30

31

32

3

The S Version changes to the Proposed 2020 Budget, noted on the AM Support, includes strikethroughs as follows:

- AM Support Line 35 New Patrol Officers for trail safety, etc.
- AM Support Line 40 Homeless and Behavioral Health Systems Coordinator...
- AM Support Line 42 Contribution to Housing and Homelessness ongoing services project to include matching support to Stolt Building and Mid-Town Day Shelter to private investment

And budget adjustments as follows:

- Revenue projection increases:
  - \$118K MOA Trust Fund Contribution due to anticipated increase in deposit from ML&P sale proceeds
  - \$270K Exemption Review recovery anticipated to be higher
  - \$200K Room Tax anticipated to be higher, note that this results in increased direct cost budgets for <u>Economic & Community Development</u> of \$22.5K and for <u>Convention Center Reserve</u> of \$44K to total \$66.5K
- Assembly direct cost increase of \$229K for departmental labor and non-labor adjustments
- Health add new Behavioral Health Analyst position starting July 1, for \$52.5K and \$45K for grant to Coalition to End Homelessness for data/outcomes coordination
- Health to Police move \$550K contribution to Housing and Homelessness ongoing services to include support to Mobile Intervention Team (MIT)
- <u>Maintenance & Operations</u> reduction of \$60K for ML&P Restricted Rate Reduction (RRR) and reduction of \$62K from Energy efficiency feasibility studies
- <u>Public Transportation</u> add funding of \$250K for new bus route to provide service to Old Seward Highway and 36th Avenue for 3 years, matched with anticipated AMATS grant funding

33 34 35

36

The complete budget documents are available as follows:

- http://www.muni.org/Departments/budget/Pages/default.aspx
- Hard copies at each municipal library branch

373839

#### THE ADMINISTRATION RECOMMENDS APPROVAL.

40 Prepared by: Lance Wilber, Director, OMB

41 Concur: Alexander Slivka, CFO

42 Concur: Rebecca A. Windt Pearson, Municipal Attorney

43 Concur: William D. Falsey, Municipal Manager

Respectfully submitted: Ethan A. Berkowitz, Mayor

#### 2020 Approved Generaling Swerment Operating Budget

|          |                                 |  | 5                         |                  |                     |                     |                        | -                            | -                                       | -                                       | 5                                       |    |  |
|----------|---------------------------------|--|---------------------------|------------------|---------------------|---------------------|------------------------|------------------------------|---|---|---|----|--|
| Fine #   | Department                      | Description  | (1)-Time /<br>(R)ecurring | Fund             | Filled<br>Positions | Vacant<br>Positions | Direct<br>Costs        | Non-Property<br>Tax Revenues | IGC                                     | Fund<br>Balance<br>(All GG)             | Property Tax<br>Under Charter<br>Limit  | SA | operty Tax<br>as with Max<br>Tax Rates |
| 1<br>2   |                                 | 2019 Revised General Government Operating Budget   |                           |                  |                     |                     | \$ 526,843,297         | \$ 187,022,266               | \$ 31,302,015                           | \$ 1,943,366                            | \$ 287,778,391                          | \$ | 18,797,259                             |
| 3        |                                 |  |                           |                  |                     |                     |                        |                              |   |   |   | _  |  |
| 4        | 2020 Continuation               | Labor  |                           | NA. 14:          |                     |                     | C 407 007              |                              |   | F20 7F0                                 | F 707 000                               |    | 400 400                                |
| 6        | Multiple<br>Multiple            | Labor<br>Non-Labor   |                           | Multi<br>Multi   | -                   | -                   | 6,427,367<br>2,547,764 | -                            | -                                       | 536,759<br>1,267,132                    | 5,767,202<br>1,243,659                  | —  | 123,406<br>36,973                      |
| 7        | Multiple                        | Non-Labor - Debt Service   |                           | Multi            |                     |                     | (3,052,464)            |                              |   | (2,000)                                 | (3,011,970)                             |    | (38,494)                               |
| 8        | Multiple                        | IGCs   |                           | Multi            |                     | -                   | (0,002,101)            | -                            | 105,361                                 | 2.583.898                               | (2,673,731)                             |    | (15,528)                               |
| 9        | Multiple                        | Fund Balance   |                           | Multi            | -                   | -                   | -                      | -                            | -                                       | (2,025,254)                             | 2,011,235                               |    | 14,019                                 |
| 10       | Multiple                        | Revenues   |                           | Multi            | -                   | -                   | -                      | 438,083                      | -                                       | (223,442)                               | (401,337)                               |    | 186,696                                |
| 11       |                                 | Total 2020 Continuation  |                           |                  | -                   | -                   | \$ 5,922,667           | \$ 438,083                   | \$ 105,361                              | \$ 2,137,093                            | \$ 2,935,058                            | \$ | 307,072                                |
| 12<br>13 |                                 | Running Subtotal of 2020 Proposed General Government Operating B   | udaet                     |                  |                     |                     | \$ 532.765.964         | \$ 187.460.349               | \$ 31,407,376                           | \$ 4.080.459                            | \$ 290,713,449                          | \$ | 19.104.331                             |
| 14       | Funding Source Adjustmen        |  |                           |                  |                     |                     | +,,                    | * 101,100,010                | • | * 1,000,000                             | <b>V</b> 200,110,110                    | Ť  | ,,                                     |
| 15       | Development Services            | Building Safety Fees - Contingent upon passage of AO 2019-116  | R                         | Multi            | -                   | -                   | -                      | 1,661,000                    | -                                       | (1,377,000)                             | (284,000)                               |    | _                                      |
| 16       | Library                         | <u>Library Fines</u> - Elimination of all fines on library cards is expected to save on staff  | R                         | 101000           | -                   | -                   | -                      | (99,500)                     | -                                       | -                                       | 99,500                                  |    | -                                      |
|          |                                 | time and is considered an equity issue because fines are a deterrent for people  |                           |                  |                     |                     |                        |                              |   |   |   |    |  |
| 47       | Libert                          | in using the library because there are many families that cannot afford fines  |                           | 404000           |                     |                     |                        | 42.000                       |   |   | (42.000)                                |    |  |
| 17       | Library                         | Passport Fees - Continued implementation of service to all but one of the locations  |                           | 101000           | -                   | -                   | -                      | 13,000                       | -                                       | -                                       | (13,000)                                |    | -                                      |
| 18       | Fire                            | Supplemental Emergency Medical Transportation (SEMT) Program ambulance   | R                         | 101000           | -                   |                     | -                      | 3,333,333                    | -                                       | -                                       | (3,333,333)                             | —  | _                                      |
|          | 1110                            | service fee Federal Medicaid reimbursement increase - partial 2019, based on   |                           | .0.000           |                     |                     |                        | 0,000,000                    |   |   | (0,000,000)                             |    |  |
|          |                                 | August 30, 2019 notification posting at:   |                           |                  |                     |                     |                        |                              |   |   |   |    |  |
|          |                                 | https://aws.state.ak.us/OnlinePublicNotices/Notices/View.aspx?id=195325  |                           |                  |                     |                     |                        |                              |   |   |   |    |  |
| 19       | Taxes & Reserves                | MOA Trust Fund Contribution for partial year of deposit of ML&P sale proceeds  | R                         | 101000           | -                   | -                   | -                      | 2,942,308                    | -                                       | -                                       | (2,942,308)                             |    | -                                      |
| 20       | -                               | (assumes deposit of \$225M mid-2020) (see AM Support Line 88)  Total Funding Source Adjustments  |                           |                  | _                   | _                   | \$ -                   | \$ 7,850,141                 | \$ -                                    | \$ (1,377,000)                          | \$ (6,473,141)                          | \$ |  |
| 21       |                                 | Total Fallaning Coal Co. Asjaconiconic   |                           |                  |                     |                     | Ť                      | * 1,000,000                  | •                                       | · (:,:::,:::,                           | <b>,</b> (-,,,                          | •  |  |
| 22       |                                 | Running Subtotal of 2020 Proposed General Government Operating B   | udget                     |                  |                     |                     | \$ 532,765,964         | \$ 195,310,490               | \$ 31,407,376                           | \$ 2,703,459                            | \$ 284,240,308                          | \$ | 19,104,331                             |
| 23       | Tax Cap Adjustments             | 5 11 1 21 21 21 21 21 21 21 21 21 21 21 2  |                           | 151000           |                     |                     |                        |                              |   | (4.070.000)                             | 1 070 000                               |    |  |
| 24<br>25 | Police Maintenance & Operations | Fund balance recovery for Henry settlement paid in 2019  Voter Approved Bond O&M - 2019 Bond Proposition 2, AO 2019-1  | 1<br>R                    | 151000<br>101000 | -                   |                     | 3,000                  | -                            | -                                       | (1,879,000)                             | 1,879,000<br>3,000                      |    |  |
| 26       | Maintenance & Operations        | Voter Approved Bond O&M - 2019 Bond Proposition 2, AO 2019-1   | R                         | 141000           | <u> </u>            |                     | 105,000                |                              |   |   | 105,000                                 |    |  |
| 27       | Parks & Recreation              | Voter Approved Bond O&M - 2019 Bond Proposition 5, AO 2019-2   | R                         | 161000           |                     |                     | 40,000                 | _                            |   | -                                       | 40,000                                  | —  | _                                      |
| 28       | T divid di Nobiodilori          | Total Tax Cap Adjustments  | - 11                      | 101000           | _                   |                     | \$ 148,000             |                              | \$ -                                    | \$ (1,879,000)                          | ,                                       | \$ | _                                      |
| 29       |                                 | ······································   |                           |                  |                     |                     | ,                      | •                            | ·                                       | . ( , , , , , , , ,                     | , | ٠  |  |
| 30       |                                 | Running Subtotal of 2020 Proposed General Government Operating B   | udget                     |                  |                     |                     | \$ 532,913,964         | \$ 195,310,490               | \$ 31,407,376                           | \$ 824,459                              | \$ 286,267,308                          | \$ | 19,104,331                             |
| 31       | Expenditure Adjustments -       |  |                           |                  |                     |                     |                        |                              |   |   |   |    |  |
| 32       | Fire                            | Annual academy and testing for 2021 Academy  | R                         | 131000           | -                   | -                   | 1,200,000              | <u> </u>                     |   |   | -,,                                     |    | -                                      |
| 33<br>34 | Police                          | Annual academy   | R<br>R                    | 151000           | -                   | 6                   | 350,868<br>606,042     | -                            | -                                       | -                                       | 350,868<br>606,042                      |    | -                                      |
| 35       | Police<br>Police                | New Dispatchers / non-sworn positions  New Patrol Officers for trail safety, etc.  | R                         | 151000<br>151000 | -                   | 4                   | 536,912                |                              | -                                       |   | 536,912                                 |    |  |
| 36       | 1 Olice                         | Total Expenditure Adjustments - Public Safety Ongoing  | 11                        | 131000           | -                   | 10                  |                        |                              | \$ -                                    | \$ -                                    | \$ 2,693,822                            | \$ | -                                      |
| 37       |                                 | ,  |                           |                  |                     |                     |                        | •                            | ·                                       | •                                       |   |    |  |
| 38       | Francis Phone Address           | Running Subtotal of 2020 Proposed General Government Operating B   | udget                     |                  |                     |                     | \$ 535,607,786         | \$ 195,310,490               | \$ 31,407,376                           | \$ 824,459                              | \$ 288,961,130                          | \$ | 19,104,331                             |
| 39<br>40 | Expenditure Adjustments -       |  |                           | 404000           |                     |                     | F0 F00                 |                              |   |   | E0 E00                                  |    |  |
| +0       | Health                          | Homeless and Behavioral Health Systems Coordinator position starting July 1, to oversee work related to homelessness, emergency sheltering, and the underlying |                           | 101000           | -                   | 1                   | 52,520                 | -                            | -                                       | -                                       | 52,520                                  |    | -                                      |
|          |                                 | causes such as behavioral health, human trafficking, and domestic violence and   |                           |                  |                     |                     |                        |                              |   |   |   |    |  |
|          |                                 | sexual assault   |                           |                  |                     |                     |                        |                              |   |   |   |    |  |
|          | Health                          | Contribution to Housing and Homelessness ongoing project to include support to Mobile Intervention Team (MIT) (see AM Support Lines 94 and 95)                 | R                         | 101000           | -                   | -                   | 550,000                | -                            | -                                       | -                                       | 550,000                                 |    | -                                      |
| 42       | Health                          | Contribution to Housing and Homelessness ongoing services project to include matching support to Stolt Building and Mid-Town Day Shelter to private            | R                         | 101000           | -                   |                     | 250,000                | -                            | -                                       | -                                       | 250,000                                 |    | -                                      |
| 43       | Parks & Recreation              | Homeless camp cleanup/abatement program from mid-April through mid-<br>October, seasonal positions   | R                         | 161000           | -                   | 14                  | 348,844                | -                            | -                                       | -                                       | 348,844                                 |    | -                                      |
| 44<br>45 |                                 | Total Expenditure Adjustments - Homelessness Ongoing   |                           |                  | -                   | 15                  | \$ 1,201,364           | \$ -                         | \$ -                                    | \$ -                                    | \$ 1,201,364                            | \$ | -                                      |
| 45<br>46 |                                 | Running Subtotal of 2020 Proposed General Government Operating B   | udget                     |                  |                     |                     | \$ 536,809,150         | \$ 195,310,490               | \$ 31,407,376                           | \$ 824,459                              | \$ 290,162,494                          | \$ | 19,104,331                             |
|          |                                 | ,  |                           |                  |                     |                     | ,, ••                  | ,,                           | , - ,                                   | , | , , , , , ,                             | _  | . ,                                    |

#### 2020 Approved Generaling Soverment Operating Budget

|                | • |  | _                         |        |                     |                     | 2020 / 101                        | noved Gene                   | in igovonini                         | тот орог                    | ding budge                             |   |
|----------------|---|--|---------------------------|--------|---------------------|---------------------|-----------------------------------|------------------------------|--------------------------------------|-----------------------------|--|---|
| Line #         | Department                              | Description  | (1)-Time /<br>(R)ecurring | Fund   | Filled<br>Positions | Vacant<br>Positions | Direct<br>Costs                   | Non-Property<br>Tax Revenues | IGC                                  | Fund<br>Balance<br>(All GG) | Property Tax<br>Under Charter<br>Limit | Property Tax<br>SAs with Max<br>Tax Rates |
| 47             | Expenditure Adjustments -               | Operations Continuity  |                           |        |                     |                     |                                   |                              |                                      |                             |  |   |
| 48             | Assembly                                | Interpreter Services   | R                         | 101000 | -                   | -                   | 15,000                            | -                            | -                                    | -                           | 15,000                                 | -   |
| 49             | Economic & Community Dev                | e <u>i-team</u> - 2 Special Administrative Assistant positions to be funded mid year due to Bloomberg funding lapsing June 2020  | R                         | 101000 | 2                   | -                   | 145,043                           | =                            | =                                    | -                           | 145,043                                | =   |
| 50             | Economic & Community Dev                | e Geographic Information System (GIS) licensing cost for AWWU licenses, funded with IGC revenue from AWWU  | R                         | 101000 | -                   | -                   | 100,978                           | -                            | 100,978                              | -                           | -                                      | -   |
| 51             | Finance                                 | <u>Property Appraisal</u> - Computer Assisted Mass Appraisal (CAMA) system debt service and maintenance  | R                         | 101000 | -                   | -                   | 534,932                           | -                            | -                                    | -                           | 534,932                                | -   |
| 52             | Finance                                 | Property Appraisal - Exemption Review Project - 1 Supervisor and 2 Clerk positions to review property tax exemptions and provide increased equity for all property owners in the Municipality. Recovery may be about \$1M outside the charter limit (see AM Support Line 89)                             | R                         | 101000 | -                   | 3                   | 274,440                           | 1,130,000                    | -                                    | -                           | (855,560)                              | -   |
| 53             | Health                                  | Women, Infants, Children (WIC) - 0.75 FTE of Program Manager position to enhance entry level positions for workload and retention and allow program manager to engage in varied Public Health work related to obesity and other issues. Promotes caseload growth which is tied to federal funding levels | R                         | 101000 | 1                   | -                   | 109,890                           | -                            | -                                    | -                           | 109,890                                | -   |
| 54             | Human Resources                         | Payroll Audit Project - 3 Payroll Auditor positions to be funded mid-year  | R                         | 101000 | -                   | 3                   | 165,336                           | -                            | -                                    | -                           | 165,336                                | -   |
| 55             | Library                                 | Reinstatement of filled, unfunded Library Assistant position   | R                         | 101000 | 1                   | -                   | 87,991                            | -                            | -                                    | -                           |  | -   |
| 56             | Library                                 | Facility cleaning at all locations (chairs, power wash, pest control, etc.).  Currently cleaning once a year, need to increase to twice  | R                         | 101000 | -                   | -                   | 10,000                            | -                            | -                                    | -                           | 10,000                                 | -   |
| 57             | Maintenance & Operations                | Energy-efficiency feasibility studies, analysis for financing mechanisms, and an optimization pilot project pursuant to recommendations included in the MOA Climate Action Plan (see AM Support Line 97)   | R                         | 101000 | -                   | -                   | 92,000                            | -                            | -                                    | -                           | 92,000                                 | -   |
| 58             | Maintenance & Operations                | Small cell equipment installations on street lighting system funded by resulting fees and utility reimbursement  | R                         | 141000 | -                   | -                   | 12,000                            | 12,000                       | -                                    | -                           | -                                      | -   |
| 59             | Maintenance & Operations                | Increase funding for municipal fleet repair and maintenance supplies (includes APD fleet; vehicles and equipment are run longer resulting in more wear and tear of parts that require replacement)   | R                         | Multi  | -                   | -                   | 200,000                           | -                            | -                                    | -                           | 200,000                                | -   |
| 60             | Maintenance & Operations                | Road Survey - Required every three years, last one was done in 2018 2017   | 1                         | 141000 | -                   | -                   | 130,000                           | -                            | -                                    | -                           | 130,000                                | -   |
| 61             | Management & Budget                     | Rate case work for AWWU, funded with IGC revenue from AWWU   | R                         | 101000 | -                   | -                   | 30,000                            | -                            | 30,000                               | -                           | -                                      | -   |
| 62             | Parks & Recreation                      | Ben Boeke and Dempsey Anderson Ice Arenas - SMB of AK Management<br>Agreement combined net operating deficit   | R                         | 161000 | -                   | -                   | 80,019                            | -                            | -                                    | -                           | 80,019                                 | -   |
| 63             | Police                                  | Girdwood Service Area - Whittier Police contract and facility rent per Girdwood Board of Supervisors' (GBOS) approved budget   | R                         | 106000 | -                   | -                   | 36,000                            | -                            | -                                    | -                           | -                                      | 36,000                                    |
| 64             | Public Transportation                   | ParaTransit Services due to loss of Alaska Mental Health Trust grant, this would be used for operations and as grant match   | R                         | 101000 | -                   | -                   | 185,000                           | -                            | -                                    | -                           | 185,000                                | =   |
| 65             | Public Works Administration             | 1% for Art contribution for maintenance of over 491 installations of public artwork, in line with 2020 Proposed Capital Improvement Budget (CIB)   |                           | 101000 | -                   | -                   | 50,000                            | -                            | -                                    | -                           | 50,000                                 | -   |
| 66             | Public Works Administration             | Special assessment interfund loan repayment funded with special assessment collections   | R                         | 101000 | -                   | -                   | 7,830                             | 7,830                        | -                                    | -                           | -                                      | -   |
| 67             | Real Estate                             | Real Estate Director funding increase due to Chief Housing Officer (CHO) Grant award reduction in 2020   | R                         | 101000 | -                   | -                   | 63,147                            | -                            | -                                    | 15,787                      | 47,360                                 | -   |
| 68             | Multiple                                | Labor adjustments  | R                         | Multi  | -                   | -                   | 36,824                            | -                            | -                                    | <u> </u>                    | 30,024                                 | -   |
| 69             | Multiple                                | IGCs - Calculated  | R                         | Multi  | -                   | -                   | <u> </u>                          |                              | 892,698                              | (1,155,245)                 |  | 39,866                                    |
| 70             |   | Total Expenditure Adjustments - Operations Continuity  |                           |        | 4                   | 6                   | \$ 2,366,430                      | \$ 1,149,830                 | \$ 1,023,676 \$                      | (1,139,458)                 | \$ 1,256,516                           | \$ 75,866                                 |
| 71<br>72       |   | Running Subtotal of 2020 Proposed General Government Operating Bu  | udget                     |        |                     |                     | \$ 539,175,580                    | \$ 196,460,320               | \$ 32,431,052 \$                     | (314,999)                   | \$ 291,419,010                         | \$ 19,180,197                             |
| 73<br>74<br>75 |   | 2019 Revised General Government Operating Budget   |                           |        |                     |                     | \$ 526,843,297                    | \$ 187,022,266               | \$ 31,302,015 \$                     | 1,943,366                   | \$ 287,778,391                         | \$ 18,797,259                             |
| 76<br>77       |   | Total Adjustments and Amendments   |                           |        | 4                   | 31                  | \$ 12,332,283                     | \$ 9,438,054                 | \$ 1,129,037 \$                      | (2,258,365)                 | \$ 3,640,619                           | \$ 382,938                                |
| 78<br>79       |   | 2020 Proposed General Government Operating Budget  |                           |        |                     |                     |                                   | \$ 196,460,320               | \$ 32,431,052 \$                     | (314,999)                   | \$ 291,419,010<br>Total Taxes          | \$ 19,180,197<br>\$ 310,599,207           |
| 80<br>81       |   | Less Depreciation / Amortization - Information Technology<br>2020 Proposed General Government Operating Budget Appropriation   |                           |        |                     |                     | \$ (10,288,409)<br>\$ 528,887,171 |                              | raliminant To: Co                    | n Coloulati                 | £ 204 440 C40                          |   |
| 82<br>83<br>84 |   |  |                           |        |                     |                     |                                   | Pi                           | reliminary Tax Ca<br>Amount (Over)/U |                             |  |   |

DOC - 11

83 84 85

#### 2020 Approved Generali@swerment Operating Budget

|  |  | - 5                                     |  |                     |                                     |   |                              |   |  |   |                       |
|--|--|---|--|---------------------|-------------------------------------|---|------------------------------|---|--|---|-----------------------|
| Department   | Description  | (1)-Time /<br>(R)ecurring               | Fund   | Filled<br>Positions | Vacant<br>Positions                 | Direct<br>Costs   | Non-Property<br>Tax Revenues | IGC   | Fund<br>Balance<br>(All GG)                    | Property Tax<br>Under Charter<br>Limit  | Property SAs with I   |
| S Version Changes  |  |   |  |                     |                                     |   |                              |   |  |   |                       |
| Taxes & Reserves   | MOA Trust Fund Contribution for partial year of deposit of ML&P sale proceeds (assumes deposit from \$225M to \$234M mid-2020) (ref. AM Support Line 19)   | R                                       | 101000   | -                   | -                                   | -   | 117,692                      | -   | -  | (117,692)   |                       |
| Taxes & Reserves   | Property Appraisal - Exemption Review Project - Adjust revenue recovery from \$1.13M to \$1.4M due to updated projection (ref. AM Support Line 52)   | R                                       | 101000   | -                   | -                                   | -   | 270,000                      | -   | -  | (270,000)   |                       |
| Multiple   | Room Tax projection increase by \$200K   | R                                       | Multi  | -                   | -                                   | 66,500  | 200,000                      | -   | (66,500)                                       | (67,000)  |                       |
| Assembly   | Direct cost increase for departmental labor and non-labor adjustments  | R                                       | 101000   | -                   | -                                   | 229,172   | · -                          | -   | -  | 229,172   |                       |
| Health   | Behavioral Health Analyst with July 1 start  | R                                       | 101000   | -                   | 1                                   | 52,520  | -                            | -   | -  | 52,520  |                       |
| Health   | Community Grant to Coalition to End Homelessness for data/outcomes coordination  | R                                       | 101000   | -                   | -                                   | 45,000  | -                            | -   | -  | 45,000  |                       |
| Health   | Contribution to Housing and Homelessness ongoing services to include support   | R                                       | 101000   | -                   | -                                   | (550,000)   | _                            | -   | -  | (550,000)   |                       |
| Police   | to Mobile Intervention Team (MIT) (ref. AM Support Line 41)  | R                                       | 151000   | -                   | -                                   | 550,000   | -                            | -   | -  |   |                       |
| Maintenance & Operations   | ML&P Restricted Rate Reduction (RRR)   | R                                       | Multi  |                     | _                                   | (60,000)  | -                            | -   |  | (60,000)  |                       |
| Maintenance & Operations   | Energy-efficiency feasibility studies, analysis for financing mechanisms, and an optimization pilot project pursuant to recommendations included in the MOA Climate Action Plan reduction from \$92K to \$30K (ref. AM Support Line 57)  | R                                       | 101000   | -                   | -                                   | (62,000)  | -                            | -   | -  | (62,000)  |                       |
| Public Transportation  | New bus route to provide service to Old Seward Highway and 36th Avenue (Loussac Library) for 3 years, matched with anticipated AMATS grant funding to start no earlier than August 2020  | R                                       | 101000   | -                   | -                                   | 250,000   | -                            | -   | -  | 250,000   |                       |
|  | Total S Version Changes  |   |  | -                   | 1 :                                 | 521,192   | \$ 587,692                   | \$ -  | \$ (66,500)                                    | \$ -  | \$                    |
| Running  | Subtotal of 2020 Proposed General Government Operating Budget w S versio   | n Char                                  | ges  |                     |                                     | 539,696,772   | \$ 197,048,012               | \$ 32,431,052   | \$ (381,499)                                   | \$ 291,419,010  | \$ 19,18              |
|  | 2019 Revised General Government Operating Budget   |   |  |                     | 9                                   | 526.843.297   | \$ 187,022,266               | \$ 31.302.015   | \$ 1.943.366                                   | \$ 287,778,391  | \$ 18,79              |
|  |  |   |  |                     |                                     | , ,   | \$ 10,025,746                |   | , ,  |   | ,                     |
|  | Total Adjustments and S Version Changes  |   |  | 4                   | 32                                  | 12,000,470  | \$ 10,025,746                | \$ 1,129,037  | \$ (2,324,865)                                 | \$ 3,040,019  | \$ 3                  |
|  | 0000 D   |   |  |                     | _                                   |   | A 407.040.040                | A 00 101 0F0  | A (004 400)                                    | A 004 440 040   | <b>*</b> 40.4         |
|  | 2020 Proposed General Government Operating Budget w S Version Changes  |   |  |                     |                                     | , ,   | \$ 197,048,012               | \$ 32,431,052   | \$ (381,499)                                   | \$ 291,419,010<br>Total Taxes   |                       |
|  | Less Depreciation / Amortization - Information Technology  |   |  |                     | :                                   | (10,288,409)  | , ,                          | \$ 32,431,052   | \$ (381,499)                                   |   |                       |
| 2020 Proposed (  |  |   |  |                     | :                                   | , ,   |                              | , ,   | ,  | Total Taxes   |                       |
| 2020 Proposed (  | Less Depreciation / Amortization - Information Technology  |   |  | _                   | :                                   | (10,288,409)  |                              | Preliminary Tax   | \$ (381,499)  Cap Calculation  )/Under the Cap | Total Taxes \$ 291,419,010  | \$ 19,18<br>\$ 310,59 |
| ·  | Less Depreciation / Amortization - Information Technology  |   |  |                     | :                                   | (10,288,409)  |                              | Preliminary Tax   | Cap Calculation                                | Total Taxes \$ 291,419,010  |                       |
| Assembly Amendments  | Less Depreciation / Amortization - Information Technology General Government Operating Budget Appropriation with S Version Changes  Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a   |   | 101000   |                     | :                                   | (10,288,409)  |                              | Preliminary Tax   | Cap Calculation                                | Total Taxes \$ 291,419,010  |                       |
| Assembly Amendments Real Estate  | Less Depreciation / Amortization - Information Technology General Government Operating Budget Appropriation with S Version Changes  Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology  |   | 101000   | -                   | :                                   | (10,288,409)<br>529,408,363   |                              | Preliminary Tax<br>Amount (Ove  | Cap Calculation<br>)/Under the Cap<br>-        | Total Taxes \$ 291,419,010  |                       |
| Assembly Amendments Real Estate Information Technology   | Less Depreciation / Amortization - Information Technology General Government Operating Budget Appropriation with S Version Changes  Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land  | 1                                       |  | -                   | :                                   | \$ (10,288,409)<br>\$ 529,408,363   |                              | Preliminary Tax<br>Amount (Over   | Cap Calculation<br>)/Under the Cap<br>-        | Total Taxes \$ 291,419,010  |                       |
| Assembly Amendments Real Estate Information Technology Health  | Less Depreciation / Amortization - Information Technology General Government Operating Budget Appropriation with S Version Changes  Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4) Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the  | 1                                       | 607000   |                     | :                                   | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)   |                              | Preliminary Tax<br>Amount (Over   | Cap Calculation<br>)/Under the Cap<br>-        | \$ 291,419,010<br>\$ -  |                       |
| Assembly Amendments Real Estate Information Technology Health Taxes & Reserves   | Less Depreciation / Amortization - Information Technology General Government Operating Budget Appropriation with S Version Changes  Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4) Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4)   | 1 1 1                                   | 607000<br>101000<br>101000   | -                   | :                                   | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000  | -<br>-<br>250,000            | Preliminary Tax<br>Amount (Over<br>15,000<br>(15,000)                   | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>-<br>250,000<br>(250,000)   |                       |
| Assembly Amendments Real Estate Information Technology Health Taxes & Reserves Health  | Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4)  Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4)  Amendment #15D - Operationalizes shelter capacity (150 individuals) currently funded during winter months using overflow emergency shelter contracts  | 1 1 1 1                                 | 607000<br>101000<br>101000   | -                   | -                                   | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000  | -<br>-<br>250,000            | Preliminary Tax<br>Amount (Over<br>15,000<br>(15,000)                   | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>250,000<br>(250,000)  |                       |
| Assembly Amendments Real Estate Information Technology Health Taxes & Reserves Health Health   | Less Depreciation / Amortization - Information Technology General Government Operating Budget Appropriation with S Version Changes  Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4) Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4) Amendment #15D - Operationalizes shelter capacity (150 individuals) currently funded during winter months using overflow emergency shelter contracts Amendment #15D - use of existing day shelter funding (remove AO 2019-117 (S), as Amended, Section 13)  | 1 1 1 1 1                               | 607000<br>101000<br>101000<br>101000   |                     | -                                   | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000<br>-<br>735,000<br>(250,000)   | 250,000                      | Preliminary Tax<br>Amount (Over<br>15,000<br>(15,000)                   | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>-<br>250,000<br>(250,000)<br>691,435<br>(250,000)   |                       |
| Assembly Amendments Real Estate Information Technology Health Taxes & Reserves Health Health Human Resources   | Less Depreciation / Amortization - Information Technology General Government Operating Budget Appropriation with S Version Changes  Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4)  Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4)  Amendment #15D - Operationalizes shelter capacity (150 individuals) currently funded during winter months using overflow emergency shelter contracts  Amendment #15D - use of existing day shelter funding (remove AO 2019-117 (S), as Amended, Section 13)  Amendment #15D - removal of one proposed payroll audit position  | 1 1 1 1 1 1 1 1 1                       | 607000<br>101000<br>101000<br>101000<br>101000                               |                     |                                     | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000<br>(250,000)<br>(250,000)  | 250,000                      | Preliminary Tax<br>Amount (Over<br>15,000<br>(15,000)                   | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>-<br>250,000<br>(250,000)<br>(250,000)<br>(250,000)<br>(55,112)                               |                       |
| Assembly Amendments Real Estate Information Technology Health Taxes & Reserves Health Health Human Resources Economic & Community Dev  | Less Depreciation / Amortization - Information Technology General Government Operating Budget Appropriation with S Version Changes  Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4) Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4)  Amendment #15D - Operationalizes shelter capacity (150 individuals) currently funded during winter months using overflow emergency shelter contracts Amendment #15D - use of existing day shelter funding (remove AO 2019-117 (S), as Amended, Section 13)  Amendment #15D - removal of one proposed payroll audit position the Amendment #15D - removal of one proposed i-team position | 1 1 1 1 1 1 1 1 1 1                     | 101000<br>101000<br>101000<br>101000<br>101000<br>101000                     | -                   | -<br>-<br>-<br>-<br>(1)<br>(1)      | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)                                    | 250,000                      | Preliminary Tax<br>Amount (Over<br>15,000<br>(15,000)                   | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>250,000<br>(250,000)<br>(250,000)<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)           |                       |
| Assembly Amendments Real Estate Information Technology Health Taxes & Reserves Health Health Human Resources Economic & Community Dev  | Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4)  Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4)  Amendment #15D - Operationalizes shelter capacity (150 individuals) currently funded during winter months using overflow emergency shelter contracts  Amendment #15D - use of existing day shelter funding (remove AO 2019-117 (S), as Amended, Section 13)  Amendment #15D - removal of one proposed payroll audit position re Amendment #15D - removal or one proposed i-team position  Amendment #15D - remove proposed additional Library cleaning  | 1 1 1 1 1 1 1 1 1 1 1 1                 | 101000<br>101000<br>101000<br>101000<br>101000<br>101000                     | -                   | -<br>-<br>-<br>-<br>(1)<br>(1)      | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)<br>(10,000)                        | 250,000                      | Preliminary Tax Amount (Over  | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>250,000<br>(250,000)<br>(250,000)<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)           |                       |
| Assembly Amendments Real Estate Information Technology Health Taxes & Reserves Health Health Human Resources Economic & Community Dev Library Information Technology                       | Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4)  Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4)  Amendment #15D - Operationalizes shelter capacity (150 individuals) currently funded during winter months using overflow emergency shelter contracts  Amendment #15D - use of existing day shelter funding (remove AO 2019-117 (S), as Amended, Section 13)  Amendment #15D - remove one proposed payroll audit position to Amendment #15D - remove proposed additional Library cleaning  Amendment #15D - remove proposed additional Library cleaning  Amendment #15D - remove broposed additional Library cleaning        | 1 | 101000<br>101000<br>101000<br>101000<br>101000<br>101000<br>607000           | -                   | -<br>-<br>-<br>-<br>(1)<br>(1)<br>- | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)<br>(10,000)<br>(43,565)            | 250,000                      | Preliminary Tax Amount (Over 15,000) (15,000)                           | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>250,000<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)<br>(10,000)                         |                       |
| Assembly Amendments Real Estate Information Technology Health Taxes & Reserves Health Health Human Resources Economic & Community Dev Library Information Technology Public Transportation | Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4)  Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4)  Amendment #15D - Operationalizes shelter capacity (150 individuals) currently funded during winter months using overflow emergency shelter contracts  Amendment #15D - use of existing day shelter funding (remove AO 2019-117 (S), as Amended, Section 13)  Amendment #15D - removel of one proposed payroll audit position  e Amendment #15D - remove proposed additional Library cleaning  Amendment #15D - remove proposed additional Library cleaning  Amendment #15D - removes travel for Public Transportation Dept  | 1 | 101000<br>101000<br>101000<br>101000<br>101000<br>101000<br>101000<br>101000 | -                   | -<br>-<br>-<br>-<br>(1)<br>(1)      | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000<br>(250,000)<br>(55,112)<br>(75,216)<br>(10,000)<br>(43,565)<br>(1,000)              | 250,000                      | Preliminary Tax Amount (Over  | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>250,000<br>(250,000)<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)<br>(10,000)<br>(1,000) |                       |
| Assembly Amendments Real Estate  Information Technology  Health  Taxes & Reserves  Health  Health  Human Resources Economic & Community Dev  | Amendment #10 - Addition of \$15,000 for a land use study or selecting a site or the Chugiak Eagle River (CER) Cemetery. The concept of developing a — cemetery is listed in the CER Comprehensive Plan and is in the Heritage Land Bank development plan. Funded with \$15,000 from the Information Technology travel budget.  Amendment #21A - Providing a competitive grant, which identifies students who have high Adverse Childhood Experience (ACE) scores to assist them to be successful in school (Amendment #4)  Amendment #21A - Increase in the Trust payout from 4.25% to 5% following the ML&P sale, which should increase the distribution amount by \$540,000 (adjust AO 2019-117 (S) as Amended, Section 4)  Amendment #15D - Operationalizes shelter capacity (150 individuals) currently funded during winter months using overflow emergency shelter contracts  Amendment #15D - use of existing day shelter funding (remove AO 2019-117 (S), as Amended, Section 13)  Amendment #15D - remove one proposed payroll audit position to Amendment #15D - remove proposed additional Library cleaning  Amendment #15D - remove proposed additional Library cleaning  Amendment #15D - remove broposed additional Library cleaning        | 1 | 101000<br>101000<br>101000<br>101000<br>101000<br>101000<br>607000           | -                   | -<br>-<br>-<br>-<br>(1)<br>(1)<br>- | (10,288,409)<br>5 529,408,363<br>15,000<br>(15,000)<br>250,000<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)<br>(10,000)<br>(43,565)<br>(1,000) | 250,000<br>                  | Preliminary Tax Amount (Over  15,000)  (15,000)  -  43,565  -  (43,565) | Cap Calculation )/Under the Cap                | \$ 291,419,010<br>\$ -<br>250,000<br>(250,000)<br>(250,000)<br>(55,112)<br>(75,216)<br>(10,000)                         |                       |

#### 2020 Approved Generaling Swerment Operating Budget

| Line # | Department | Description   | (1)-Time /<br>(R)ecurrin | Fund | Filled<br>Positions | Vacant<br>Positions | Direct<br>Costs | Non-Property<br>Tax Revenues | IGC               | Fund<br>Balance<br>(All GG) | Property Tax<br>Under Charter<br>Limit | SAs  | operty Tax<br>s with Max<br>ax Rates |
|--------|------------|---|--------------------------|------|---------------------|---------------------|-----------------|------------------------------|-------------------|-----------------------------|--|------|--------------------------------------|
| 130    |            |   |                          |      |                     |                     |                 |                              |                   |                             |  |      |                                      |
| 131    |            | 2019 Revised General Government Operating Budget                |                          |      |                     |                     | \$ 526,843,297  | \$ 187,022,266               | \$ 31,302,015     | \$ 1,943,366                | \$ 287,778,391                         | \$   | 18,797,259                           |
| 132    |            |   |                          |      |                     |                     |                 |                              |                   |                             |  |      |                                      |
| 133    |            | Total Adjustments and Amendments                                |                          |      | 4                   | 30                  | \$ 13,403,582   | \$ 10,575,853                | \$ 1,129,037      | \$ (2,324,865)              | \$ 3,640,619                           | \$   | 382,938                              |
| 134    |            |   |                          |      |                     | _                   |                 |                              |                   |                             |  |      |                                      |
| 135    |            | 2020 Approved General Government Operating Budget               |                          |      |                     |                     | \$ 540,246,879  | \$ 197,598,119               | \$ 32,431,052     | \$ (381,499)                | \$ 291,419,010                         | \$   | 19,180,197                           |
| 136    |            |   |                          |      |                     |                     |                 |                              |                   |                             | Total Taxes                            | \$ 3 | 10,599,207                           |
| 137    |            | Less Depreciation / Amortization - Information Technology       |                          |      |                     |                     | \$ (10,288,409) |                              |                   |                             |  |      |                                      |
| 138    |            | 2020 Approved General Government Operating Budget Appropriation |                          |      |                     |                     | \$ 529,958,470  |                              |                   |                             |  |      |                                      |
| 139    |            |   |                          |      |                     |                     |                 |                              | Preliminary Tax C | cap Calculation             | \$ 291,419,010                         |      |                                      |
| 140    |            |   |                          |      |                     |                     |                 |                              | Amount (Over)     | /Under the Cap              | \$ -                                   |      |                                      |

#### 2020 Approved General Government Operating Budget

Submitted by: Chair of the Assembly at the

Chall of the Assembly at the

Request of the Mayor

Prepared by: Office of Management &

Budget

For reading: October 8, 2019

Municipal Clerk's Office **Amended and Approved** Date: **November 19, 2019** 

#### ANCHORAGE, ALASKA AO No. 2019–118, As Amended

### AN ORDINANCE ADOPTING THE 2020 GENERAL GOVERNMENT CAPITAL IMPROVEMENT BUDGET.

WHEREAS, the Mayor has presented a recommended 2020 General Government Capital Improvement Budget (CIB) for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.03 of the Municipal Charter; and

WHEREAS, the Assembly reviewed the budget as presented; and

**WHEREAS,** duly advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal Charter; and,

WHEREAS, the 2020 General Government CIB is now ready for adoption in accordance with Article XIII, Section 13.05 of the Municipal Charter; now, therefore,

#### THE ANCHORAGE ASSEMBLY ORDAINS:

<u>Section 1.</u> The 2020 General Government CIB is hereby approved for the Municipality of Anchorage, subject to receipt and appropriation of the necessary funds.

**Section 2.** The anticipated 2020 appropriations by fund are as follows (000)s:

| Fund Title                           | Bonds             | State  | <b>Federal</b> | Other | <u>Total</u>       |
|--------------------------------------|-------------------|--------|----------------|-------|--------------------|
| 401X00 Areawide General CIP          | 8,475             | 12,300 | -              | 526   | 21,301             |
| 406X00 Girdwood Valley SA CIP        | 2,200             | -      | -              | -     | 2,200              |
| 419X00 CBERRRSA CIP                  | -                 | -      | -              | 600   | 600                |
| 431X00 Anchorage Fire SA CIP         | 2,050             | 500    | -              | -     | 2,550              |
| _                                    | 39,300            |        |                |       | 44,200             |
| 441X00 Anchorage Road and Drainage   | <del>38,800</del> | 4,900  | -              | -     | 4 <del>3,700</del> |
| 451X00 Anchorage Metropolitan Police | 2,400             | -      | -              | -     | 2,400              |
| 461X00 Anchorage Parks & Rec SA CIF  | 3,950             | 9,675  | -              | -     | 13,625             |
| 462X00 ER/Chug Parks & Rec SA CIP    | -                 | -      | -              | 1,100 | 1,100              |
| 485X00 Public Transportation CIP     | 1,995             | -      | 12,600         | -     | 14,595             |
| 601800 Fleet Service                 | -                 | 750    | -              | 2,300 | 3,050              |
| 607800 Information Technology CIP    | -                 | -      | -              | 3,315 | 3,315              |
| -                                    | 60,370            |        |                |       | 108,936            |
| Total                                | <del>59,870</del> | 28,125 | 12,600         | 7,841 | 108,436            |

 Section 3. The anticipated 2020 appropriations by department are as follows (000)s:

| <u>Department</u>                | <b>Bonds</b>      | State  | <b>Federal</b> | Other | Total             |
|----------------------------------|-------------------|--------|----------------|-------|-------------------|
| Fire                             | 3,850             | = .    | =              | =     | 3,850             |
| Information Technology           |                   | -      | =              | 3,315 | 3,315             |
| Library                          | 1,175             | _      | _              | _     | 1,175             |
| Maintenance & Operations         | 10,100            | 28,125 | -              | 2,826 | 41,051            |
| Parks & Recreation               | 3,950             | _      | _              | 1,100 | 5,050             |
|                                  | 38,000            |        |                |       | 38,600            |
| Project Management & Engineering | <del>37,500</del> | -      | =              | 600   | <del>38,100</del> |
| Public Transportation            | 1,995             | -      | 12,600         | -     | 14,595            |
| Traffic                          | 1,300             |        |                | _     | 1,300             |
|                                  | 60,370            | ·      |                |       | 108,936           |
| Total                            | 59,870            | 28,125 | 12,600         | 7,841 | 108,436           |

<u>Section 4.</u> This ordinance shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 19<sup>th</sup> day of November, 2019.

Chair of the Assembly

ATTEST:

Municipal Clerk

### MUNICIPALITY OF ANCHORAGE **ASSEMBLY MEMORANDUM**

#### AM No. 621-2019

Meeting Date: October 8, 2019

From: 1 MAYOR

2 3

Subject: AN ORDINANCE ADOPTING THE 2020 GENERAL GOVERNMENT

CAPITAL IMPROVEMENT BUDGET.

4 5 6

7

8

The attached Assembly Ordinance adopts the 2020 General Government Capital Improvement Budget. Details are included in the 2020 General Government Capital Improvement Budget / 2020-2025 General Government Capital Improvement Program book.

9

10 11

#### THE ADMINISTRATION RECOMMENDS APPROVAL.

12 13

Prepared by: Lance Wilber, Director, OMB

Concur: Alexander Slivka, CFO 14

Concur: Rebecca A. Windt Pearson, Municipal Attorney 15

Concur: William D. Falsey, Municipal Manager 16

Ethan A. Berkowitz, Mayor 17 Respectfully submitted:

Submitted by:

Chair of the Assembly at the

Request of the Mayor

Municipal Clerk's Office

Amended and Approved

Prepared by:

Office of Management & Budget

For reading:

October 8, 2019

# Date: November 19, 2019 ANCHORAGE, ALASKA AR No. 2019–337, As Amended

A RESOLUTION ADOPTING THE 2020-2025 GENERAL GOVERNMENT CAPITAL IMPROVEMENT PROGRAM.

4 5

> 6 7

3

1

WHEREAS, the Mayor has presented a recommended 2020-2025 General Government Capital Improvement Program (CIP) for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

8 9 10

WHEREAS, the Assembly reviewed the 2020-2025 General Government CIP as presented; and

11 12 13

WHEREAS, a duly advertised public hearing was held in accordance with Article XIII, Section 13.02 of the Municipal Charter; now, therefore,

14 15 16

#### THE ANCHORAGE ASSEMBLY RESOLVES:

1718

<u>Section 1.</u> The 2020-2025 General Government Capital Improvement Program, is hereby adopted as by AO 2019–118, As Amended.

19 20 21

<u>Section 2.</u> This resolution shall be effective immediately upon passage and approval by the Assembly.

23 24

22

PASSED AND APPROVED by the Anchorage Assembly this 19th day of November, 2019.

252627

Chair of the Assembly

28 29 30

31

32

ATTEST:

333435

36 37

Municipal Clerk

## MUNICIPALITY OF ANCHORAGE ASSEMBLY MEMORANDUM

AM No. 622 - 2019

Meeting Date: October 8, 2019

1 From: MAYOR

2

Subject: A RESOLUTION ADOPTING THE 2020-2025 GENERAL

**GOVERNMENT CAPITAL IMPROVEMENT PROGRAM** 

4 5 6

7

8

The attached Assembly Resolution adopts the 2020-2025 General Government Capital Improvement Program. Details are included in the 2020 General Government Capital Improvement Budget / 2020-2025 General Government Capital Improvement Program book.

9 10

#### THE ADMINISTRATION RECOMMENDS APPROVAL.

11 12

13

Prepared by: Lance Wilber, Director, OMB

14 Concur: Alexander Slivka, CFO

15 Concur: William D. Falsey, Municipal Manager

Respectfully submitted: Ethan A. Berkowitz, Mayor



### **MUNICIPALITY OF ANCHORAGE**

#### **ASSEMBLY INFORMATION MEMORANDUM**

No. <u>AIM 151-2019</u>

Meeting Date: November 19, 2019

| 1        | FROM:  | MAYOR  |  |  |
|----------|--|--|--|--|
| 2 3      | SUBJECT:   | TRANSMITTAL OF PLANNING AND ZONING COMMISSION                |  |  |
| 4        |  | RESOLUTION NO. 2019-022 REGARDING THE GENERAL                |  |  |
| 5        | GOVERNMENT 2020 CAPITAL IMPROVEMENT BUDGET AND                                   |  |  |  |
| 6        | 2020-2025 CAPITAL IMPROVEMENT PROGRAM.   |  |  |  |
| 7        |  |  |  |  |
| 8        |  |  |  |  |
| 9        | This AIM transmits Planning and Zoning Commission Resolution No. 2019-022,       |  |  |  |
| 10       | which provides the Commission's findings and recommendation of its review of the |  |  |  |
| 11       | proposed General Government 2020 Capital Improvement Budget and the              |  |  |  |
| 12       | proposed 2020-2025 Capital Improvement Program (PZC Case No. 2019-0121).         |  |  |  |
| 13       |  |  |  |  |
| 14       | Droporod by  | Carol C. Wang Lang Banga Blanning Managar                    |  |  |
| 15<br>16 | Prepared by:   |  |  |  |
| 17       | Approved by  | Planning Department : Michelle J. McNulty, Planning Director |  |  |
| 18       | Concur:  | Christopher M. Schutte, Director                             |  |  |
| 19       | Concur.  | Office of Economic & Community Development                   |  |  |
| 20       | Concur:  | William D. Falsey, Municipal Manager                         |  |  |
| 21       | Respectfully   | , , , , , , , , , , , , , , , , , , ,                        |  |  |
| 22       | . toop con any   | Zulan / li Zememiz, mayer                                    |  |  |
| 23       |  |  |  |  |
| 24       | Attachment:  | Planning and Zoning Commission Resolution No. 2019-022       |  |  |

### MUNICIPALITY OF ANCHORAGE PLANNING AND ZONING COMMISSION RESOLUTION NO. 2019-022

A RESOLUTION RECOMMENDING APPROVAL TO THE ANCHORAGE ASSEMBLY OF THE GENERAL GOVERNMENT 2020 PROPOSED CAPITAL IMPROVEMENT BUDGET (CIB) AND 2020-2025 PROPOSED CAPITAL IMPROVEMENT PROGRAM (CIP).

(Case No. 2019-0121)

WHEREAS, Anchorage Municipal Code section 21.02.080C.2. states that the planning and zoning commission shall "review and make recommendations to the assembly and school board regarding the annual capital improvement program of the municipality and school district"; and

WHEREAS, the Municipality of Anchorage, Office of Management and Budget (OMB), has prepared its annual General Government FY 2020 Capital Improvement Budget (CIB) and six-year FY 2020-2025 Capital Improvement Program (CIP); and

WHEREAS, the Capital Improvement Budget identifies projects and funding sources for the upcoming fiscal year, and the Capital Improvement Program has a longer-term outlook that identifies projects for the next six years, including the upcoming fiscal year; and

WHEREAS, capital improvement programming is an integral planning and budgeting process affecting land use development and the provision of public services.

NOW, THEREFORE, BE IT RESOLVED by the Anchorage Planning and Zoning Commission that:

- A. The Commission makes the following findings of fact:
  - 1. Several of the park projects are supported by park master plans that the Planning and Zoning Commission has reviewed in the last few years.
  - 2. A majority of the CIB/CIP projects are related to maintenance and improvements to existing facilities as a status quo.
  - 3. The CIB/CIP includes new projects identified within master plans that have been recently approved and the reinvestment focus areas.
  - 4. The 2020 Proposed Capital Improvement Budget and 2020-2025 Proposed Capital Improvement Plan implements adopted district and neighborhood plans for Downtown, Government Hill, East Anchorage, Fairview, Mountain View, and West Anchorage, as well as the Anchorage 2040 Land Use Plan.
  - 5. The 2020 Proposed Capital Improvement Budget and 2020-2025 Proposed Capital Improvement Plan is fiscally constrained and reflects the realities of the state budget.

Planning and Zoning Commission Resolution No. 2019-022 Page 2

- 6. The 2020 Proposed Capital Improvement Budget and 2020-2025 Proposed Capital Improvement Plan will assist the Municipality in moving forward with several projects to address fire safety and response, the need for police patrol vehicles, drainage and stormwater management and improvements, parks and trails improvements, street lighting and pedestrian safety improvements, facility replacements or upgrades to promote cultural and tourism opportunities, and providing for our most vulnerable seniors and children.
- B. The Planning and Zoning Commission recommends to the Anchorage Assembly approval of the General Government 2020 Proposed Capital Improvement Budget and the 2020–2025 Proposed Capital Improvement Program.

PASSED AND APPROVED by the Anchorage Planning and Zoning Commission on the 14th day of October, 2019.

ADOPTED by the Anchorage Planning and Zoning Commission this 4th day of November, 2019.

Michelle J. McNulty, AICP

Secretary

Danielle Bailey

Chair

(2019-0121)

krb



### **MUNICIPALITY OF ANCHORAGE**

#### **ASSEMBLY INFORMATION MEMORANDUM**

Municipal Clerk's Office Accepted

AIM No. 159-2019

Date: November 19, 2019 Mooting Date: November 10, 2010

|    | Date: Novemb   | oer 19, 2019      | Meeting Date: November 19, 2019          |  |  |
|----|--|-------------------|--|--|--|
| 1  | From:  | MAYOR             | <u> </u>                                 |  |  |
| 2  | Subject:   | Municipal Budget  | Advisory Commission 2020 Proposed Budget |  |  |
| 4  |  | Resolution, Nover | mber 2019.                               |  |  |
| 5  |  |                   |  |  |  |
| 6  |  |                   |  |  |  |
| 7  | Attached is a resolution from the Municipal Budget Advisory Commission recommending  |                   |  |  |  |
| 8  | the Assembly support:  |                   |  |  |  |
| 9  | 1) The proposed 2020 General Government Operating Budget,                            |                   |  |  |  |
| 10 | 2) The 2020 Capital Improvement Budget and 2020-2025 Capital Improvement             |                   |  |  |  |
| 11 | Progr  |                   |  |  |  |
| 12 | 3) The Proposed 2020 Utility & Enterprise Operating and Capital Budgets.             |                   |  |  |  |
| 13 |  |                   |  |  |  |
| 14 | The resolution was discussed at the regular meeting of the commission on November 7, |                   |  |  |  |
| 15 | 2019.  |                   |  |  |  |
| 16 |  |                   |  |  |  |
| 17 | D  |                   | ANTH A Discussion OMD                    |  |  |
| 18 | Prepared by  |                   | ce Wilber, Director, OMB                 |  |  |
| 19 | Concur:  | VVIIII            | am D. Falsey, Municipal Manager          |  |  |

Respectfully submitted: Ethan A. Berkowitz, Mayor 20

Municipal Budget Advisory Commission 2020 Proposed Budget Resolution, November 2019

The Municipal Budget Advisory Commission (BAC) is responsible to provide the assembly, the mayor, the school board and the superintendent of schools well–informed advice as to budgets and budgeting process, 4.50.030.

Whereas; the BAC has been provided information, offered presentations, and reviewed the proposed 2020 budgets (General Government, Capital and Utility & Enterprises) by the Office of Management and Budget, and

Whereas; The BAC recognizes the budgetary challenges as illustrated in the Proposed 2020 General Government Operating Budget, and

Whereas; The BAC understands the impact and recognizes the significant reductions in state resources available that are resulting in cost shifting of local resources to otherwise state supported services. Concurrently, the drastic reduction in capital investment over the past 5 years has resulted in increased strain on our local capital program to keep up with local community infrastructure needs, and

Whereas; The BAC supports the proposed budget which continues to prioritize public safety, to which approximately 40% of the total budget is allocated, supporting programs that focus on addressing homelessness in our community while maintaining basic support services in other departments, and

Whereas; The BAC concurs with the proposed budget to fully fund police and fire attrition academies, the additional resources to police non-sworn and patrols as well as the homeless camp clean-up programs as a continuation of efforts to maintain service levels, response time and overall enhancement of public safety, and

Whereas; The BAC is aware the Fire Department is challenged in being able to meet its 2019 budget related to Overtime and Leave Cash-In. For the Proposed 2020 Budget, the BAC recommends that no change be made to the Fire Department budget until after January 2020 when leave cash-in projections are updated and all measures have been taken at the department level to limit overtime within management's authority and the confines of the labor contract, and

Whereas; The BAC has considered the proposed 2020 capital projects specifically related to the 2020 bonds and supports the proposed amount as the capital investments required to maintain and improve our infrastructure, and

Whereas; The BAC has reviewed the proposed operating and capital budgets for the Utilities and Enterprise departments and would support the proposed tariff adjustments for the Port of Alaska as recommended by Port Commission on October 23<sup>rd</sup>.

Whereas; The BAC is apprised of information related to the sale of ML&P. Of particular interest to the BAC is the plan for the proceeds assuming the sale of ML&P. The BAC supports the proposed 2020 budgets as submitted which recommends any proceeds from the sale, following payments of debts, are initially planned to be placed into the Municipal Trust as part of the proposed budgets. The BAC further recommends the Administration and Assembly to revisit the matter for budgeting purposes after the sale transaction is complete and then after more information about the benefits of depositing into the trust an/or possibly paying down other municipal debt has been made available, and

#### Now Therefore Be it Resolved:

- 1) That the BAC recommends the Assembly support the proposed 2020 General Government Operating Budget.
- 2) That the BAC recommends supporting proposed 2020 Capital Improvement Budget and 2020-2025 Capital Improvement Program.
- 3) That the BAC recommends support for the Proposed 2020 Utility & Enterprise Operating and Capital Budgets and that any action approved by the Assembly related to the Port of Alaska be reflected in a revised 2020 budget as approved and if given an opportunity would support review and offering recommendation on the ML&P sale proceeds after the transaction is completed.

Passed and approved on this date: 11/14/19

Nolan Klouda

**Budget Advisory Commission, Chair** 

Submitted by:

Chair of the Assembly at the

Request of the Mayor

Prepared by: Municipal Clerk's Office For reading:

Office of Management & Budget

October 8, 2019

Approved

Date: November 19, 2019

ANCHORAGE, ALASKA AR No. 2019 - 338

#### A RESOLUTION ADOPTING THE 2020-2025 SIX-YEAR FISCAL PROGRAM.

1

2

WHEREAS, the Mayor has presented a recommended 2020-2025 Six-Year Fiscal Program for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

7 8

WHEREAS, the Assembly reviewed the 2020-2025 Six-Year Fiscal Program as presented; and

9 10 11

WHEREAS, a duly advertised public hearing was held in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

12 13 14

15

WHEREAS, assumptions and projections contained in the 2020-2025 Six-Year Fiscal Program were developed with information that was considered the most reliable and current at the time; now, therefore,

16 17 18

#### THE ANCHORAGE ASSEMBLY RESOLVES:

19 20

21

22

Section 1. To adopt the 2020-2025 Six-Year Fiscal Program as a working tool for further consideration by the Administration, the Assembly, and the public to address options by which Anchorage municipal government can manage future fiscal requirements.

23 24 25

Section 2. This resolution shall be effective immediately upon passage and approval by the Assembly.

27 28 29

26

PASSED AND APPROVED by the Anchorage Assembly this 19th day of November. 2019.

30 31 32

33 34 35

ATTEST:

36 37 38

39

Barbara a. Jones Municipal Clerk

# MUNICIPALITY OF ANCHORAGE ASSEMBLY MEMORANDUM

AM No. 623 - 2019

Meeting Date: October 8, 2019

 From: MAYOR

Subject: A RESOLUTION ADOPTING THE 2020-2025 SIX-YEAR FISCAL

PROGRAM.

In accordance with Article XIII, Section 13.02 of the Municipal Charter, the Mayor is required to submit to the Assembly a "six-year program for public services, fiscal policies, and capital improvements of the municipality. The program shall include estimates of the effect of capital improvement projects on maintenance, operation, and personnel costs."

 Like all responsible governments, the Municipality of Anchorage must provide its citizens with an acceptable level of critical public services. The purpose of the Six-Year Fiscal Program is to provide a financial plan for review and consideration in response to services required by the public.

The Six-Year Fiscal Program includes projections from the Anchorage Economic Development Corporation (AEDC) and municipal departments and encourages a balanced approach towards responding to ever-changing fiscal conditions. Achieving balance starts with a mindful approach and engaged activities to keep the cost of local government in focus. In addition to cost containment, other fiscal strategies include economic development, expenditure reductions, and revenue enhancements. Key strategic policy decisions will need to be made over the next six years in order to determine exactly what the appropriate balance point should be.

#### THE ADMINISTRATION RECOMMENDS APPROVAL.

Prepared by: Office of Management & Budget (OMB) and Finance

Department

Concur: Lance Wilber, Director, OMB

32 Concur: Alexander Slivka, CFO

33 Concur: William D. Falsey, Municipal Manager

Respectfully submitted: Ethan A. Berkowitz, Mayor