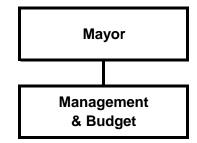
Management & Budget



Management & Budget

Description

The mission of Management & Budget Department is to implement sound financial and management policies through development and administration of municipal budgets.

Department Services

- Administer development, implementation, and monitoring of the general government and utility operating and capital budgets
- Establish and enforce policy for budget documentation format and content
- Review and process budget transfers, Assembly documentation, project set-up forms, grantrelated documentation, and personnel changes
- Facilitate a city-wide performance measure/accountability program

Department Goals that Contribute to Achieving the Mayor's Mission:

Administration – Make city government more efficient, accessible, transparent, and responsive to the citizens of Anchorage

- Improve the quality of the budget-related information provided citizens and decisionmakers by continuing to receive the "Distinguished Budget Presentation Award" from Government Finance Officers Association (GFOA).
- Improve accuracy of Assembly documents prepared by departments
- Implement the Mayor's "Performance. Value. Results" performance-based management initiative.
- Improve departments understanding of Intra-governmental charge (IGC) system.
- Ensure departments are satisfactorily served

Management & Budget Department Summary

	2015 Actuals	2016 Revised	2017 Approved	17 v 16 % Chg
Direct Cost by Division				
Management & Budget	975,351	1,249,866	1,049,720	(16.01%)
Direct Cost Total	975,351	1,249,866	1,049,720	(16.01%)
ntragovernmental Charges				
Charges by/to Other Departments	(972,715)	(1,249,865)	(1,049,763)	(16.01%)
Function Cost Total	2,636	1	(43)	(5141.66%)
Net Cost Total	2,636	1	(43)	(5141.66%)
Direct Cost by Category				
Salaries and Benefits	873,282	998,474	969,153	(2.94%)
Supplies	3,760	2,805	2,761	(1.57%)
Travel	-	-	-	-
Contractual/OtherServices	92,313	248,587	77,806	(68.70%)
Debt Service	-	-	-	-
Equipment, Furnishings	5,996	-	-	-
Direct Cost Total	975,351	1,249,866	1,049,720	(16.01%)
Position Summary as Budgeted				
	8	7	7	-
Full-Time				
Full-Time Part-Time	-	-	-	-

2017 Positions: end-ofyear count is 6 due to 1 FT position being eliminated July 1, 2017 due to SAP go-live.

Management & Budget Reconciliation from 2016 Revised Budget to 2017 Approved Budget

	Position		sitions	IS	
	Direct Costs	FT	PT	Seas/1	
2016 Revised Budget	1,249,866	7	-	-	
2016 One-Time Requirements - REMOVE 2016 1Q - 1 TIME - 2015 Fund Balance Carry-forward of contract for continuation of IGC review project	(150,000)	-	-	-	
Changes in Existing Programs/Funding for 2017 - Salary and benefits adjustments	26,790	-	-	-	
2017 Continuation Level	1,126,656	7	-	-	
2017 Proposed Budget Changes					
- Reduce professional services	(20,781)	-	-	-	
- Eliminate 1 FT position on July 1, 2017 due to SAP going live	(56,111)	(1)	-	-	
 2017 Assembly Amendments <u>Assembly Member Flynn, as amended by Assembly Member Weddleton</u> - Restore \$120,937 to the Library Department funded by specific reductions of 1.5958% to all departments' supply budgets except Police and Fire 	(44)	-	-	-	
 2017 Approved Budget	1,049,720	6	-		

Management & Budget Division Summary

Management & Budget

(Fund Center # 139100, 139179)

	2015 Actuals	2016 Revised	2017 Approved	17 v 16 % Chg
Direct Cost by Category				
Salaries and Benefits	873,282	998,474	969,153	(2.94%)
Supplies	3,760	2,805	2,761	(1.57%)
Travel	-	-	-	-
Contractual/Other Services	92,313	248,587	77,806	(68.70%)
Equipment, Furnishings	5,996	-	-	-
Manageable Direct Cost Total	975,351	1,249,866	1,049,720	(16.01%)
Debt Service	-	-	-	-
Non-Manageable Direct Cost Total	-	-	-	-
Direct Cost Total	975,351	1,249,866	1,049,720	-
Intragovernmental Charges				
Charges by/to Other Departments	(972,715)	(1,249,865)	(1,049,763)	(16.01%)
Function Cost Total	2,636	1	(43)	(5141.66%)
Net Cost Total	2,636	1	(43)	(5141.66%)
Position Summary as Budgeted				
Full-Time	8	7	7	-
Position Total	8	7	7	-

2017 Positions: end-ofyear count is 6 due to 1 FT position being eliminated July 1, 2017 due to SAP go-live.

Management & Budget Division Detail

Management & Budget

(Fund Center # 139100, 139179)

	2015 Actuals	2016 Revised	2017 Approved	17 v 16 % Chg
Direct Cost by Category				
Salaries and Benefits	873,282	998,474	969,153	(2.94%)
Supplies	3,760	2,805	2,761	(1.57%)
Travel	-	-	-	-
Contractual/Other Services	92,313	248,587	77,806	(68.70%)
Equipment, Furnishings	5,996	-	-	-
— Manageable Direct Cost Total	975,351	1,249,866	1,049,720	(16.01%)
Debt Service	-	-	-	-
— Non-Manageable Direct Cost Total	-	-	-	-
Direct Cost Total	975,351	1,249,866	1,049,720	(16.01%)
Intragovernmental Charges				
Charges by/to Other Departments	(972,715)	(1,249,865)	(1,049,763)	(16.01%)
Net Cost				
Direct Cost Total	975,351	1,249,866	1,049,720	(16.01%)
Charges by/to Other Departments Total	(972,715)	(1,249,865)	(1,049,763)	(16.01%)
 Net Cost Total	2,636	1	(43)	(5141.66%)

Position Detail as Budgeted

	2015 Revised		2016 Revised			2017 Approved		
	Full Time	Part Time	Full Time	Part Time		Full Time	Part Time	
Administrative Officer	1	-	1	-		1	-	
Budget Analyst II	4	-	3	-		3	-	
Director	1	-	1	-		1	-	
Executive Assistant II	1	-	1	-		1	-	
Public Finance Manager	1	-	1	-		1	-	
Position Detail as Budgeted Total	8	-	7	-		7	-	

2017 Positions: end-ofyear count is 6 due to 1 FT position being eliminated July 1, 2017 due to SAP go-live. Anchorage: Performance. Value. Results

Management & Budget

Anchorage: Performance. Value. Results.

Mission

Implementation of sound fiscal and management policies through development and administration of municipal budgets

Core Services

- Administer development, implementation, and monitoring of the general government and utility operating and capital budgets
- Establish and enforce policy for budget documentation format and content
- Review and process budget transfers, Assembly documentation, project set-up forms, grant-related documentation, and personnel changes
- Facilitate a city-wide performance measure/accountability program

Accomplishment Goals

- Improve the quality of budget-related information provided citizens and decision-makers by attaining the "Distinguished Budget Presentation Award" from Government Finance Officers Association (GFOA) by 2012 and in each successive year.
- Improve accuracy of Assembly documents prepared by departments
- Implement the Mayor's "Performance. Value. Results" performance-based management initiative
- Improve departments understanding of Intra-governmental charge (IGC) system
- Ensure departments are satisfactorily served

Performance Measures

Progress in achieving goals will be measured by:

<u>Measure #1:</u> Receipt of Government Finance Officers Association (GFOA) Budget Award in 2016.

Office of Management and Budget submitted the 2016 approved budget to GFOA in February for evaluation in meeting the Distinguished Budget Presentation criteria. As of June 2016 we are awaiting GFOA's decision.

<u>Measure #2:</u> Percent of department-prepared Assembly documents rejected due to formatting and accounting errors.

Department	2013 Total % Rej'd	2014 Total % Rej'd	2015 Total % Rej'd	2016 1st Qtr # Rec'd	2016 1st Qtr # Rej'd	2016 1st Qtr % Rej'd	2016 2nd Qtr # Rec'd	2016 2nd Qtr # Rej'd	2016 2nd Qtr % Rej'd
AWWU	21%	20%	25%	2	-	0%	1	-	0%
Chief Fiscal Officer	17%	6%	30%	1	-	0%			0%
Development Services	10%	3%	17%	-	-	0%			0%
Economic & Community Development				9	2		4	1	25%
Employee Relations	9%	45%	0%	1	-	0%	2	-	0%
Finance	0%	0%	30%	2	-	0%	4	1	25%
Fire	18%	0%	10%	2	-	0%	1	-	0%
Health	16%	3%	25%	7	1	14%	6	1	17%
Information Technology	0%	700%	100%	-	-	0%			0%
Internal Audit	0%	0%	0%	-	-	0%			0%
Library	31%	0%	33%	2	-	0%	5	-	0%
Maintenance & Operations				5	2	40%			0%
Management & Budget	0%	53%	6%	5	1	20%	17	1	6%
Mayor	0%	0%	0%	1	-	0%	2	-	0%
Merrill Field Airport	0%	0%	60%	2	-	0%	3	-	0%
Municipal Attorney	0%	0%	0%	3	-	0%	3	-	0%
Municipal Light & Power	0%	0%	0%	-	-	0%			0%
Municipal Manager	22%	20%	11%	-	-	0%	1	-	0%
Parks & Recreation	22%	25%	29%	8	3	38%			0%
Planning	22%	18%	14%	7	-	0%	8	2	25%
Police	22%	18%	14%	-	-	0%	5	1	20%
Port	33%	500%	0%	-	-	0%	1	-	0%
Project Management & Engineering				3	1	33%	1	-	0%
Public Transportation	60%	0%	32%	7	-	0%	1	-	0%
Public Works Administration	34%	16%	35%	8	2	25%	9	2	22%
Purchasing	0%	0%	0%	-	-	0%			0%
Real Estate	23%	0%	20%	9	1	11%	8	2	25%
Solid Waste Services	33%	900%	0%	-	-	0%			0%
Traffic				4	2	50%	1	-	0%
Totals	26%	24%	23%	88	15	17%	83	11	13%

Year to Date Change in Percent of Rejected PACE Documents

<u>Measure #3:</u> Department performance measures that are reporting data.

	Total	Data	No	% Data	
Departments	Measures	Reported	Data	Reported	Date
Anchorage Water & Wastewater	6	6		100.00%	7/20/2016
Development Services	12	12		100.00%	7/14/2016
Economic & Comm Dev					
Employee Relations	9	9		100.00%	7/13/2016
Equal Rights Commission	4	4		100.00%	7/8/2016
Finance					
Controller	5	5		100.00%	7/13/2016
Payroll	See Contoll	er's PVRs		0.00%	
Property Appraisal	3	3		100.00%	7/11/2016
Public Finance	4	4		100.00%	7/25/2016
Treasury	9	9		100.00%	7/13/2016
Fire	6	6		100.00%	7/20/2016
Health & Human Services	7	7		100.00%	7/25/2016
Information Technology	9	9		100.00%	7/14/2016
Internal Audit	4	4		100.00%	7/12/2016
Library	5	5		100.00%	7/13/2016
Maintenance & Operations	9	9		100.00%	7/13/2016
Management & Budget	5	5		100.00%	7/26/2016
Merrill Field Airport	6	6		100.00%	7/12/2016
Municipal Attorney	16	16		100.00%	7/13/2016
Municipal Light & Power	10	10		100.00%	7/15/2016
Municipal Manager					
Emergency Mgmt	1	0		0.00%	
Equal Opportunity	1	1		100.00%	7/14/2016
Risk Management	2	2		100.00%	7/11/2016
Transportation Inspection	2	2		100.00%	7/14/2016
Parks & Recreation	10	10		100.00%	7/11/2016
Planning	5	5		100.00%	7/13/2016
Police	11	11		100.00%	7/13/2016
Port	3	3		100.00%	7/14/2016
Project Mgmt & Engineering	6	6		100.00%	7/13/2016
Public Transportation	10	10		100.00%	7/12/2016
Public Works Administration					
Purchasing	3	3		100.00%	7/12/2016
Real Estate	5	5		100.00%	7/22/2016
Solid Waste Services	3			0.00%	
Traffic	3	3		100.00%	7/13/2016

<u>Measure #4:</u> Percent of departments that provide a satisfactory rating regarding timeliness, responsiveness, helpfulness.

1. Please rate the following aspects of our work

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total	Weighted Average
OMB clearly communicates its directions, expectations, and time lines	19.40% 13	40.30% 27	19.40.% 13	10.45% 7	10.45% 7	67	3.90
Turnaround time on documents is timely	14.93% 10	38.81% 25	19.40% 12	19.40% 13	7.46% 5	67	3.64
OMB team is knowledgeable and helpful	37.31% 25	35.82% 24	16.42% 11	7.46% 5	2.99% 2	67	4.09
OMB responsiveness to questions or issues is handled quickly and efficiently	25.37% 17	32.84% 22	16.42% 11	14.93% 10	10.45% 7	67	3.90
Training and reference materials provided by OMB are useful and relevant	11.94% 8	22.39% 15	43.28% 29	10.45% 7	11.94% 8	67	3.60
The information OMB provides helps with my understanding of IGCs	10.45% 7	26.87% 18	26.87% 18	17.96% 12	17.91% 12	67	3.66

2. Rate your understanding of IGCs

Excellent	12.31%	8
Good	21.54%	14
Adequate	33.85%	22
Poor	29.23%	19
Unacceptable	3.08%	2
Total		65
Total		65

3. Overall, how do you rate the quality of services we provide?

Excellent	24.62%	16
Good	30.77%	20
Adequate	15.38%	10
Poor	21.54%	14
Unacceptable	7.69%	5
Total		65

4. Overall, is our performance...

12.31%	8
43.08%	28
33.85%	22
9.23%	6
1.54%	1
_	65
	43.08% 33.85% 9.23%

Next survey to be taken in 2017 1st quarter

Measure #5:	Change in departments'	' understanding	of Intragovernmental Charges
(IGCs).		-	

	2015	2014
Excellent or Good	32%	40%
Adequate	24%	40%
Poor or Unacceptable	44%	20%

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<u>PVR Measure WC:</u> Managing Workers' Compensation Claims

Reducing job-related injuries is a priority for the Administration by ensuring safe work conditions and safe practices. By instilling safe work practices we ensure not only the safety of our employees but reduce the potential for injuries and property damage to the public. The Municipality is self-insured and every injury poses a financial burden on the public and the injured worker's family. It just makes good sense to WORK SAFE.

Workers' Compensation Claims Management & Budget (in Dollars) 50,000 40,000 41,665 30,000 20,000 10,000 No Claims No Claims No Claims 0 12/31/2013 12/31/2014 12/31/2015 6/30/2016

Results are tracked by monitoring monthly reports issued by the Risk Management Division.