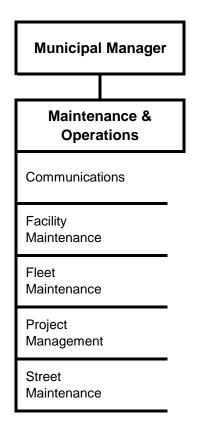
Maintenance & Operations



Maintenance & Operations

Description

The Maintenance & Operations Department performs a major portion of the maintenance needs on municipally-owned properties throughout Anchorage. Activities include street maintenance including snow removal, facility maintenance, fleet maintenance, communications, managing facility capital improvement projects, and a variety of other maintenance needs.

Department Services/Divisions

- Street Maintenance is one of the biggest and most costly responsibilities of Municipal government. It's also one of the most necessary. The Street Maintenance Division must keep approximately 1,300 lane miles of streets at an adequate level of service and safety. An important function of Street Maintenance is to provide snow and ice removal to ensure a safe and accessible transportation system during winter months.
- Facility Maintenance provides the maintenance of over 164 municipal buildings and over 211 parks. Maintenance responsibility includes all facets of building maintenance including HVAC, carpentry, electrical, plumbing, mechanical, welding, painting, graffiti removal, and roof repairs.
- Fleet Maintenance provides essential maintenance and repairs for 578 Municipal vehicles and equipment, to include the Anchorage Police Department fleet of an additional 455 vehicles.
- Communications & Electronics provides expertise to ensure that public safety communications and electronic systems are fully functional for all Municipal agencies. Some of the supported systems are the Police and Fire 911 Centers, 12 microwave radio sites, mobile computer systems used by Police, Fire and Transit, 250 automatic defibrillators and nearly 3,000 mobile and portable two-way radios.
- Capital Projects provides project management services on major general government building renovations and new construction capital projects. This section is responsible for new construction such as the Mt. View Library, fire stations, and Eagle River Town Center. They are also responsible for all maintenance projects, which include things such as roof replacement, lighting, fire control systems, painting, heating, and any other miscellaneous projects related to facilities.

Department Goals that Contribute to Achieving the Mayor's Mission:

Dublic Safety – Improve public safety and strengthen Anchorage neighborhoods

- 100% of Fire & Medic apparatus have working, certified electronic defibrillators.
- Support the efficient, safe operations of emergency services by providing expeditious maintenance of public safety radio equipment.
- 98% of police-assigned automatic electronic defibrillators are certified and operable on any given day.

Administration – Make city government more efficient, accessible, transparent, and responsive to the citizens of Anchorage

- Minimize the downtime of Fire, Police and General Government personnel.
- Improve response times to prioritized work order requests.

Strengthen Anchorage's Economy – Build a city that attracts and retains a talented workforce, the most innovative companies, and provides a strong environment for economic growth

- Repair reported potholes within 24 hours within Anchorage Roads and Drainage Service Area (ARDSA).
- Complete declared plow-outs within 72 hours of a snowfall four inches or more within ARDSA.
- Year-to-date percentage of storm drain structures inspected and cleaned as required within ARDSA.
- Assess LED lighting options and design installation plan for LED street lights.

Maintenance & Operations Department Summary

	2015 Actuals	2016 Revised	2017 Approved	17 v 16 % Chg
Direct Cost by Division				
MO Maintenance & Operations	83,627,112	89,064,961	86,890,552	(2.44%)
Direct Cost Total	83,627,112	89,064,961	86,890,552	(2.44%)
Intragovernmental Charges Charges by/to Other Departments	(13,654,428)	(14,571,797)	(14,301,599)	(1.85%)
Function Cost Total	69,972,684	74,493,164	72,588,953	(2.56%)
Program Generated Revenue	(2,201,082)	(1,441,578)	(1,441,964)	0.03%
Net Cost Total	67,771,603	73,051,586	71,146,989	(2.61%)
Direct Cost by Category				
Salaries and Benefits	18,271,243	18,998,701	18,990,047	(0.05%)
Supplies	2,052,431	2,737,973	2,341,590	(14.48%)
Travel	-	4,810	4,810	-
Contractual/OtherServices	20,019,142	21,565,722	20,899,286	(3.09%)
Debt Service	43,256,866	45,724,055	44,621,119	(2.41%)
Equipment, Furnishings	27,430	33,700	33,700	-
Direct Cost Total	83,627,112	89,064,961	86,890,552	(2.44%)
Position Summary as Budgeted				
Full-Time	154	155	153	(1.29%)
Part-Time	15	14	7	(50.00%)
Position Total	169	169	160	(5.33%)

Maintenance & Operations Reconciliation from 2016 Revised Budget to 2017 Approved Budget

		Po	sition	5
	Direct Costs	FT	PT	Seas/T
2016 Revised Budget	89,064,961	155	-	14
2016 One-Time Requirements				
 REMOVE ONE-TIME - Voter Approved Bond O&M - ONE-TIME - Annual (25yr) contribution of \$340K to reserve for roofs re 2008 Proposition 1, AO 2008-20(S), Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Existing Museum) including up to \$340K Capital Reserve. 	(340,000)	-	-	-
 REMOVE 2016 1Q - ONE-TIME - Girdwood Valley SA - Adjust in line with Girdwood Board of Supervisors request. ONE-TIME increase professional services for cemetery feasibility study. 	(20,000)	-	-	-
 REMOVE 2016 1Q - ONE-TIME - Girdwood Valley SA - Adjust in line with Girdwood Board of Supervisors request. ONE-TIME Reduction to non-labor: reduce capital contribution. 	49,999	-	-	-
Debt Service Changes				
- GO Bonds	(1,091,108)	-	-	-
- TANS	(11,828)	-	-	-
Changes in Existing Programs/Funding for 2017				
 Salary and benefits adjustments including increase Engineering Technician position from Seasonal to FT offset by reduction in non-labor 	413,744	1	-	(1)
- Hotel/Motel Tax	528	-	-	-
2017 Continuation Level	88,066,296	156	-	13
2017 One-Time Requirements				
 ONE-TIME - Voter Approved Bond O&M - ONE-TIME - Annual (25yr) contribution of \$340K to reserve for roofs re 2008 Proposition 1, AO 2008-20(S), Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Existing Museum) including up to \$340K Capital Reserve. 	340,000	-	-	-
- Reduction in fleet rental rates	(1,035,037)	-	-	-
2017 Proposed Budget Changes				
- Voter Approved Bond O&M - 2014 Bond Proposition 5, AO 2014-20.	50,000	-	-	-
- Voter Approved Bond O&M - 2015 Bond Proposition 5, AO 2015-4.	431,000	-	-	-

Maintenance & Operations Reconciliation from 2016 Revised Budget to 2017 Approved Budget

		Po	sitions	\$
	Direct Costs	FT	PT	Seas/
- Voter Approved Bond O&M - 2016 Bond Proposition 5, AO 2015-134.	141,250	-	-	
- Decrease contractual services for snow hauling	(183,723)	-	-	
 Eliminate six (6) winter seasonal light equipment operator positions and two (2) full- time regular medium equipment operator positions 	(368,792)	(2)	-	(6
- Eliminate one (1) full-time regular Administrative Officer position	(124,059)	(1)	-	
- Reduce fuel - align budget with current fuel costs	(358,649)	-	-	
Supervisors' approved budget	(29,999)	-	-	
 <u>Girdwood Service Area (Fund 106000)</u> - changes per Girdwood Board of Supervisors' approved budget 	(29,999)	-	-	
017 Assembly Amendments				
 <u>Assembly Member Flynn, as amended by Assembly Member Weddleton</u> - Restore \$120,937 to the Library Department funded by specific reductions of 1.5958% to all departments' supply budgets except Police and Fire 	(37,735)	-	-	
2017 Approved Budget	86,890,552	153		,

Maintenance & Operations Division Summary

MO Maintenance & Operations

(Fund Center # 710563, 710509, 710551, 710581, 747000, 710583, 710585, 710557, 710503,...)

	2015 Actuals	2016 Revised	2017 Approved	17 v 16 % Chg
Direct Cost by Category				
Salaries and Benefits	18,271,243	18,998,701	18,990,047	(0.05%)
Supplies	2,052,431	2,737,973	2,341,590	(14.48%)
Travel	-	4,810	4,810	-
Contractual/Other Services	20,019,142	21,565,722	20,899,286	(3.09%)
Equipment, Furnishings	27,430	33,700	33,700	-
Manageable Direct Cost Total	40,370,246	43,340,906	42,269,433	(2.47%)
Debt Service	43,256,866	45,724,055	44,621,119	(2.41%)
Non-Manageable Direct Cost Total	43,256,866	45,724,055	44,621,119	(2.41%)
Direct Cost Total	83,627,112	89,064,961	86,890,552	-
Intragovernmental Charges				
Charges by/to Other Departments	(13,654,428)	(14,571,797)	(14,301,599)	(1.85%)
Function Cost Total	69,972,684	74,493,164	72,588,953	(2.56%)
Program Generated Revenue by Fund				
Fund 101000 - Areawide General	90,045	116,049	116,049	-
Fund 106000 - Girdwood Valley SA	58,884	8,000	9,000	12.50%
Fund 129000 - Eagle River Street Lighting SA	11,881	10,330	10,330	-
Fund 141000 - Anchorage Roads & Drainage SA	2,040,271	1,307,199	1,306,585	(0.05%)
Program Generated Revenue Total	2,201,082	1,441,578	1,441,964	0.03%
Net Cost Total	67,771,603	73,051,586	71,146,989	(2.61%)
Position Summary as Budgeted				
Full-Time	154	155	153	(1.29%)
Part-Time	15	14	7	(50.00%)
Position Total	169	169	160	(5.33%)

Maintenance & Operations Division Detail

MO Maintenance & Operations

(Fund Center # 710563, 710509, 710551, 710581, 747000, 710583, 710585, 710557, 710503,...)

	2015 Actuals	2016 Revised	2017 Approved	17 v 16 % Chg
Direct Cost by Category				
Salaries and Benefits	18,271,243	18,998,701	18,990,047	(0.05%)
Supplies	2,052,431	2,737,973	2,341,590	(14.48%)
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Equipment, Furnishings	27,430	33,700	33,700	-
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Debt Service	43,256,866	45,724,055	44,621,119	(2.41%)
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Direct Cost Total	83,627,112	89,064,961	86,890,552	(2.44%)
Intragovernmental Charges				
Charges by/to Other Departments	(13,654,428)	(14,571,797)	(14,301,599)	(1.85%)
Program Generated Revenue				
403010 - Assessment Collects	748,509	160,000	160,000	-
403020 - P & I On Assessments(MOA/AWWU)	39,986	60,000	60,000	-
405030 - SOA Traffic Signal Reimbursement	516,618	449,190	449,190	-
405120 - Build America Bonds (BABs) Subsidy	469,605	572,329	571,715	(0.11%)
406020 - Inspections	-	6,170	6,170	-
406080 - Lease & Rental Revenue-HLB	86,853	113,949	113,949	-
406290 - Rec Center Rentals & Activities	8,884	-	-	-
406625 - Reimbursed Cost-NonGrant Funded	44,618	2,100	2,100	-
408090 - Recycle Rebate	1,710	-	-	-
408380 - Prior Year Expense Recovery	50,965	-	-	-
408390 - Insurance Recoveries	229,775	69,840	69,840	-
408405 - Lease & Rental Revenue	-	8,000	9,000	12.50%
408580 - Miscellaneous Revenues	1,684	-	-	-
450010 - Contributions from Other Funds	1,875	-	-	-
Program Generated Revenue Total	2,201,082	1,441,578	1,441,964	0.03%
Net Cost				
Direct Cost Total	83,627,112	89,064,961	86,890,552	(2.44%)
Charges by/to Other Departments Total	(13,654,428)	(14,571,797)	(14,301,599)	(1.85%)
Program Generated Revenue Total	(2,201,082)	(1,441,578)	(1,441,964)	0.03%
Net Cost Total	67,771,603	73,051,586	71,146,989	(2.61%)

Position Detail as Budgeted

	2015 Revised			2016 Revised			2017 Approved		
	Full Time	Part Time		Full Time	Part Time	_	<u>Full Time</u>	Part Time	
Administrative Officer	2	-		2	-		1	-	
Civil Engineer I	1	-		1	-		1	-	
Civil Engineer II	1	-	\square	1	-		1	-	
Communications Division Manager	-	-		-	-		1	-	

Position Detail as Budgeted	2015 F	Revised		2016 F	Revised	2017 A	pproved
	Full Time	Part Time		Full Time	Part Time	Full Time	Part Time
Division Director II	1	-		1	-	1	-
Electronic Foreman	1	-		1	-	1	-
Electronic Tech Leadman	1	-		1	-	1	-
Engineering Tech III	-	-		1	-	1	-
Engineering Technician II	-	1		-	1	1	-
Engineering Technician III	2	-		1	-	1	-
Equipment Operations Tech I	3	-		3	-	3	-
Equipment Operations Tech II	1	-		1	-	1	-
General Foreman	4	-		4	-	3	-
Heavy Equipment Operator	28	-		28	-	28	-
Heavy Equipment Operator Ldmn	5	-		5	-	5	-
Journeyman Carpenter	7	-		7	-	7	-
Journeyman Certified Plumber	9	-		9	-	9	-
Journeyman Certified Plumber Foreman	1	-		1	-	1	-
Journeyman Wireman	6	-		6	-	6	-
Journeyman Wireman Foreman	1	-		1	-	1	-
Leadman Plumber	1	-		1	-	1	-
Light Equipment Operator	12	12		12	12	12	6
Manager	2	-		2	-	2	-
Medium Equipment Operator	38	-		38	-	36	-
Office Associate	1	1	Ī	1	1	1	1
Public Works Superintendent	1	-		1	-	1	-
Quality Control Spec	1	-		1	-	1	-
Radio Installer I	1	-	Ī	1	-	1	-
Radio Installer II	2	-		2	-	2	-
Senior Admin Officer	2	-		2	-	2	-
Senior Electronic Tech	5	-	Ī	5	-	5	-
Senior Office Associate	1	1		2	-	2	-
Special Admin Assistant I	1	- 1		1	-	2	-
Special Admin Assistant II	2	-		2	-	1	-
Street Maintenance Supvr	6	-		6	-	6	-
Superintendent	3	- 1		3	-	3	-
Warehouseman/Journeyman	1	-		1	-	1	-
Position Detail as Budgeted Total	154	15		155	14	153	7

Position Detail as Budgeted

Anchorage: Performance. Value. Results

Street Maintenance Division Maintenance & Operations Department

"Anchorage: Performance. Value. Results."

Purpose

Protect, maintain, and improve Municipal roads and drainage systems through organized efforts and effective use of resources.

Core Services

- Snow and ice removal
- Pothole repair
- Storm drain structure maintenance

Accomplishment Goals

- Complete declared plow-outs within 72 hours of a snowfall four inches or more within Anchorage Roads and Drainage Service Area (ARDSA)
- Repair reported potholes within 24 hours within ARDSA
- Annually inspect and clean "as required" all storm drain structures per Alaska Pollution Discharge Elimination System (APDES) Phase II permit within ARDSA

Performance Measures

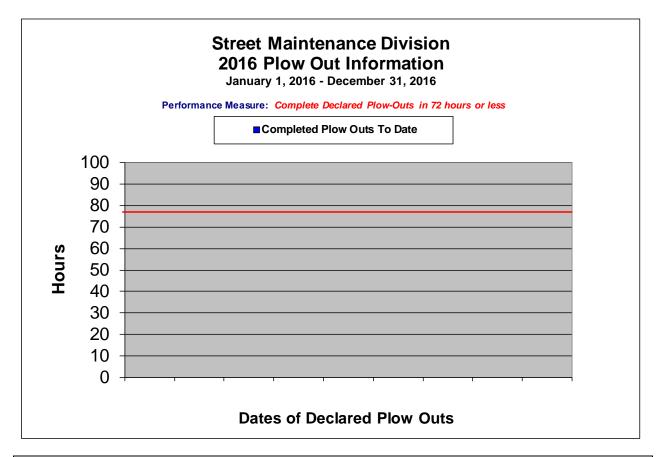
Progress in achieving goals shall be measured by:

- Complete declared plow-outs within 72 hours within ARDSA
- Repair reported potholes within 24 hours within ARDSA
- Year-to-date percentage of storm drain structures inspected and cleaned as required within ARDSA.

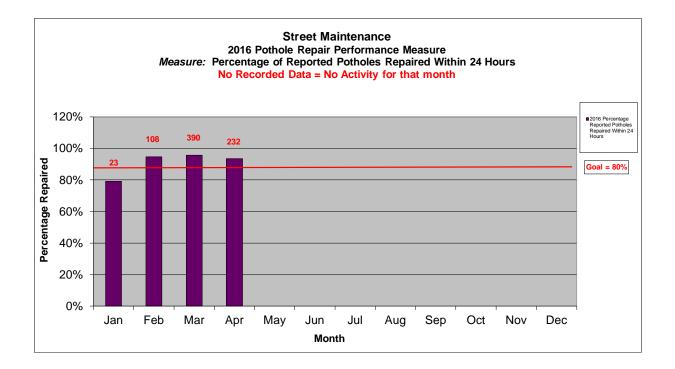
Explanatory Information

• Tracking information for these measures began January 1, 2010.

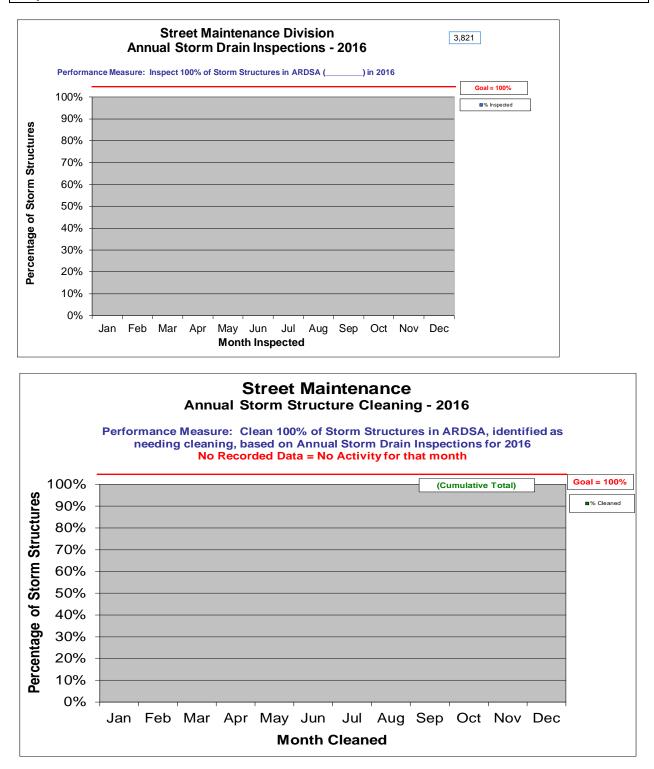
Measure #1: Complete declared plow-outs within 72 hours within ARDSA







<u>Measure #3</u>: Year-to-date percentage of storm drain structures inspected and cleaned as required within ARDSA.



Communications Division Maintenance & Operations Department

"Anchorage: Performance. Value. Results."

Purpose

Operate and maintain emergency and general voice and data wireless systems for all Municipal general government agencies with a priority on first responders and 911 Dispatch Centers.

Direct Services

- Install, maintain, and repair wireless communication systems to maximize responder safety and efficient use of personnel and resources
- Provide technical expertise in the procurement and inventory management of electronic equipment to ensure compatibility and asset accountability
- Provide design and project management for communications system upgrades and acquisitions
- Maintain oversight of Federal Communications Commission (FCC)-related licensing to ensure compliance of federal rules and regulations
- Install, maintain, and repair biomedical equipment as used by Police and Fire responders to ensure functionality and reliability of life saving devices
- Install & maintain WiFi hot spot equipment within most municipal buildings

Accomplishment Goals

- Minimize downtime of Fire, Police and General Government personnel
- 100% of Fire & Medic apparatus have working, certified electronic defibrillators
- Support the efficient, safe operations of emergency services by providing expeditious maintenance of public safety radio equipment
- 98% of police-assigned automatic electronic defibrillators are certified and operable on any given day

Performance Measures

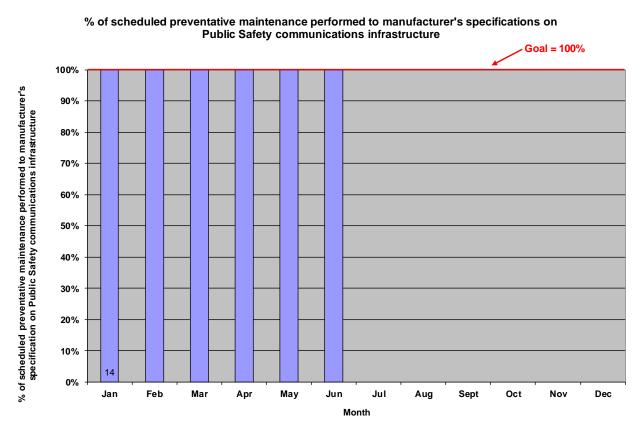
Progress in achieving goals shall be measured by:

• Percent of unscheduled repairs to Public Safety core service equipment/systems completed and returned to service within two hours, seven days a week, 24 hours a day

Explanatory Information

• Tracking information for these measures began January 1, 2011.

<u>Measure #4:</u> Percent of unscheduled repairs to Public Safety core service equipment/systems completed and returned to service within two hours, seven days a week, 24 hours a day



2016

Fleet Maintenance Division Maintenance & Operations Department

"Anchorage: Performance. Value. Results."

Purpose

Preserve, maintain, and manage Municipal general government vehicles and equipment.

Core Services

• Year-round maintenance of Municipal general government vehicles and equipment

Accomplishment Goals

- Improve overall vehicle in-commission rate for all customers
- Reduce fleet vehicle maintenance costs while providing safe, operable vehicles

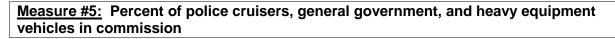
Performance Measures

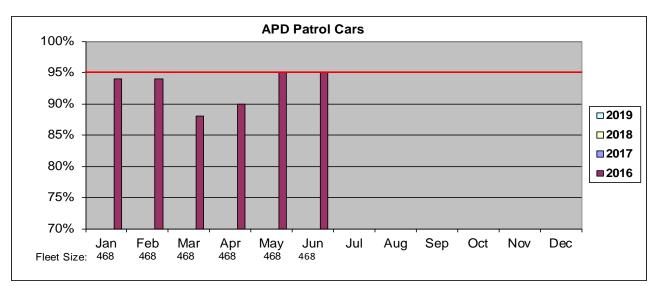
Progress in achieving goals shall be measured by:

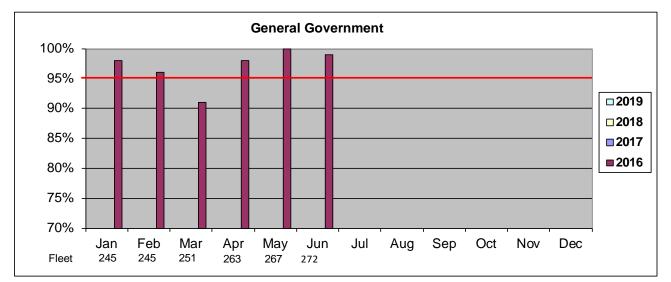
Percent of police cruisers, general government, and heavy equipment vehicles in commission

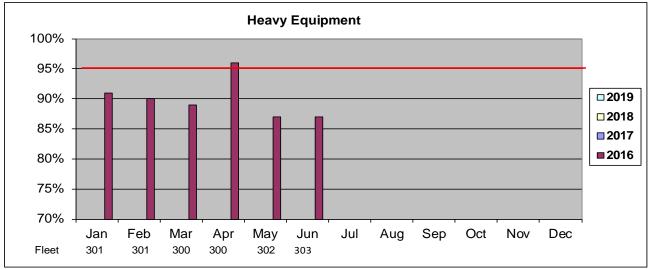
Explanatory Information

• Tracking information for these measures began January 1, 2010.









MO - 17

Facility Maintenance Division Maintenance & Operations Department

"Anchorage: Performance. Value. Results."

Purpose

Preserve, maintain, and improve Municipal facilities

Core Services

• Maintenance of Municipal general government facilities

Accomplishment Goals

Improve response times to prioritized work order requests

Performance Measures

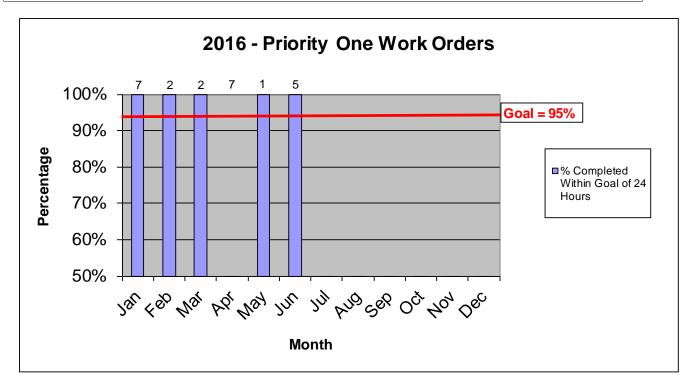
Progress in achieving goals shall be measured by:

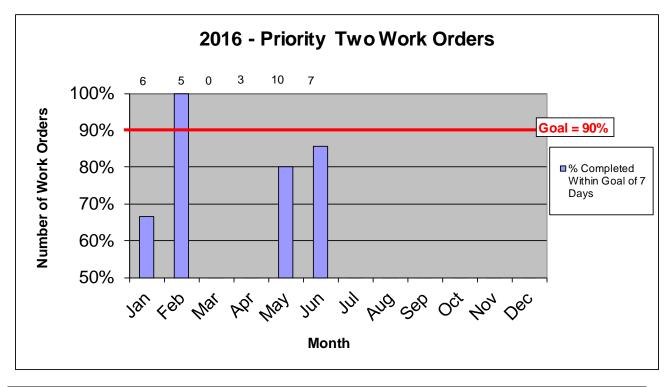
- Percent of Priority 1 (emergency) work orders completed within 24 hours
- Percent of Priority 2 (urgent) work orders completed within seven days
- Percent of Priority 3 (priority) work orders completed within one month

Explanatory Information

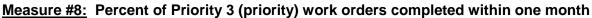
• Tracking information for these measures began June 1, 2010.

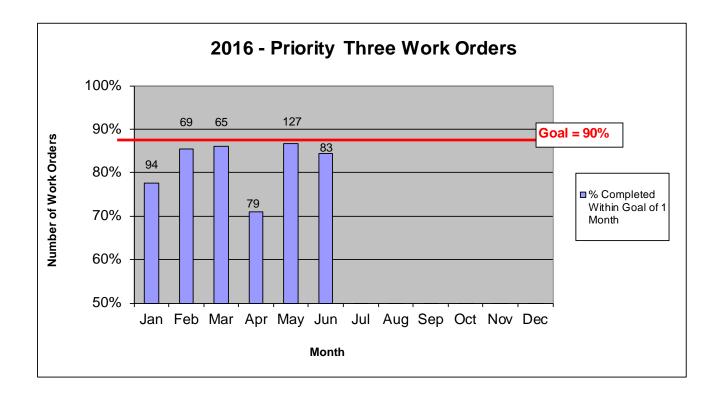
Measure #6: Percent of Priority 1 (emergency) work orders completed within 24 hours





<u>Measure #7:</u> Percent of Priority 2 (urgent) work orders completed within seven days





Capital Projects Division Maintenance and Operations Department

"Anchorage: Performance. Value. Results."

Purpose

Manage, design, and construct Municipal facility renovations and new construction projects that meet the needs of requesting departments within the available funding.

Core Services

- Project management of Municipal facility renovation and upgrade projects
- Project management of new construction of Municipal facilities

Accomplishment Goals

• Reduce capital projects construction contracts with change orders

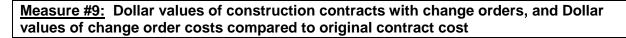
Performance Measures

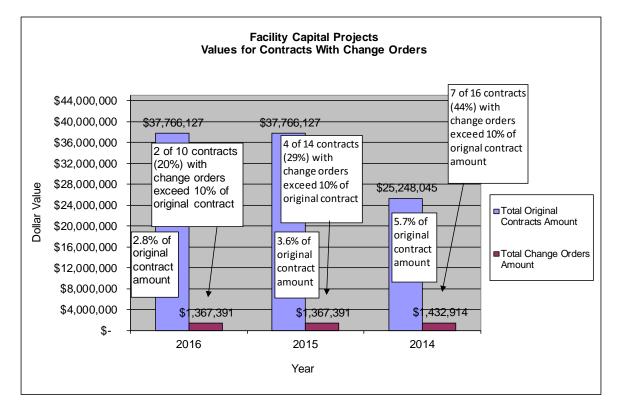
Progress in achieving goals shall be measured by:

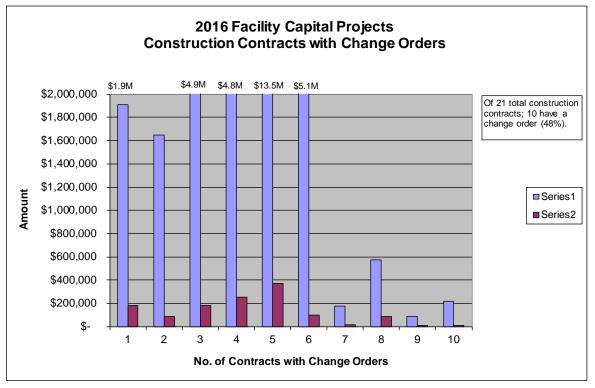
 Dollar values of construction contracts with change orders and Dollar values of change order costs compared to original contract cost

Explanatory Information

• Tracking information for these measures began January 1, 2010.



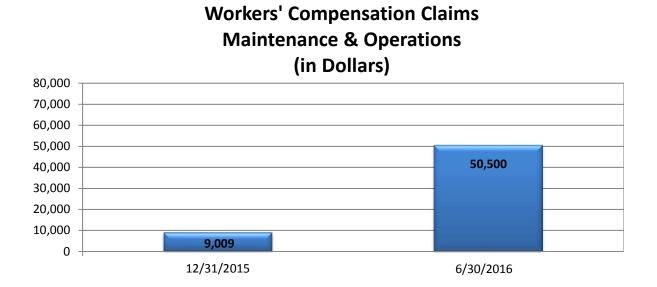




<u>PVR Measure WC:</u> Managing Workers' Compensation Claims

Reducing job-related injuries is a priority for the Administration by ensuring safe work conditions and safe practices. By instilling safe work practices we ensure not only the safety of our employees but reduce the potential for injuries and property damage to the public. The Municipality is self-insured and every injury poses a financial burden on the public and the injured worker's family. It just makes good sense to WORK SAFE.

Results are tracked by monitoring monthly reports issued by the Risk Management Division.



Maintenance & Operations Operating Grant and Alternative Funded Programs

Program	Fund Center	Award Amount	Amount Expended As of 12/31/2016	Expected Expenditures in 2017	Expected Balance at End of 2017	Per FT	rsonn PT	el T	Program Expiration
Maintenance and Operations Divisi NPDES PERMIT REIMBURSEMENT - Reimbursement from State of Alaska for Municipal efforts managed and performed as required by federal NPDES Permit		1,750,000	350,000	700,000	-	2	-	-	Dec-20
FEDERAL HIGHWAY ADMINISTRATION/STATE PASS THRU (State Grant - Revenue Pass Thru)									
- Provides funding to update signal timing plans to address intersection congestion and improve air quality. Supports development of a Traffic Management Center, emergency vehicle preemption and transit priority. (77216G Traffic Signalization 10-12)	787000	1,868,405	1,559,972	308,433	-	2	-	-	Dec-17
- Provides funding to the MOA to collect, analyze, and input information pertaining to pedestrian and vehicular volumes, crashes, and traffic studies. (77239G AMATS MOA Traffic Counts 09-11)	786000	1,907,992	1,507,992	400,000	-	1	-	-	Dec-17
- Provides funding to the MOA to from dust control services on MOA arterial roadways. Funds utilized to obtain and apply Magnesium Chloride during peak dust periods. (<u>724615G</u> AMATS MOA Anchorage Arterial Dust Control 15-17)	743000	383,105	150,986	232,119	(0)	-	-	-	Dec-17
BOND FUNDED Recycled Asphalt/Chip Seal Program	743000	291,858	-	291,858	-	-	-	17	
Total Grant and Alternative Operating Fu	unding for	Department	3,568,950	1,932,410	(0)	5	-	17	
Total General Government Operating Di Total Operating Budget for Department	rect Cost f	or Departme	nt	86,890,552 88,822,962		153 158	-	7 24	

Equipment Maintenance Operations

Description

The Equipment Maintenance Operations is a section of the Maintenance & Operations Department. The Equipment Maintenance Operations section is appropriated to fund 601 which is classified as an internal service fund. The 601 fund accounts for the day-to-day operational management and maintenance of general government equipment and vehicles. The appropriation for this fund is separately disclosed on the ordinance that approves the General Government Operating Budget, as it is funded by direct cost expenditures included in the GGOB under each department's Contractual/Other Services budget.

Department Services

To preserve, maintain, and manage Municipal general government vehicles and equipment while providing safe, effective vehicles and equipment for Municipal operations and programs.

Equipment Maintenance Operations Reconciliation from 2016 Revised Budget to 2017 Approved Budget

(DeptID # 710600)

		P	ositions	
	Appropriation	FT	PT	٦
2016 Revised Budget	13,894,251	40	-	-
Changes in Existing Programs/Funding for 2017				
- Salary and benefits adjustments - Intragovernmental Charges	4,797 (242,717)	-	-	-
- magovernmentar charges	(242,717)	-	-	-
2017 Continuation Level	13,656,331	40	-	-
2017 Proposed Budget Changes - Eliminate 1 FT Equipment Service Tech I position	(84,807)	(1)	-	-
 2017 Approved Budget	13,571,524	39	-	-
2017 Adjustment for Accounting Transactions to get to Appropriation - In-line with best practice, MOA does not include accounting entry transactions in the GGOB appropriation. Reduction of depreciation / amortization of assets purchased on previous appropriations	(5,728,090)	-	-	-
2017 Approved Budget Appropriation	7,843,434	39	-	-

Maintenance & Operations Division Summary

MO Maintenance & Operations

(Fund Center # 710600)

	2015 Actuals	2016 Revised	2017 Approved	17 v 16 % Chg
Direct Cost by Category				
Salaries and Benefits	4,018,602	4,550,321	4,470,311	(1.76%)
Supplies	1,229,425	1,393,500	1,393,500	-
Travel	-	-	-	-
Contractual/Other Services	427,751	235,000	235,000	-
Manageable Direct Cost Total	5,675,778	6,178,821	6,098,811	(1.29%)
Debt Service	29,917	38,780	38,780	-
Depreciation/Amortization	4,282,731	5,728,090	5,728,090	-
Non-Manageable Direct Cost Total	4,312,649	5,766,870	5,766,870	-
Direct Cost Total	9,988,426	11,945,691	11,865,681	-
Intragovernmental Charges				
Charges by/to Other Departments	1,854,983	1,948,560	1,705,843	(12.46%)
Function Cost Total	11,843,409	13,894,251	13,571,524	(2.32%)
Program Generated Revenue by Fund				
Fund 601000 - Equipment Maintenance	10,682,212	9,660,327	7,663,544	(20.67%)
Program Generated Revenue Total	10,682,212	9,660,327	7,663,544	(20.67%)
Net Cost Total	1,161,197	4,233,924	5,907,980	39.54%
Position Summary as Budgeted				
Full-Time	40	40	39	(2.50%)
Position Total	40	40	39	(2.50%)

Maintenance & Operations Division Detail

MO Maintenance & Operations

(Fund Center # 710600)

	2015 Actuals	2016 Revised	2017 Approved	17 v 16 % Chg
Direct Cost by Category				
Salaries and Benefits	4,018,602	4,550,321	4,470,311	(1.76%)
Supplies	1,229,425	1,393,500	1,393,500	-
Travel	-	-	-	-
Contractual/Other Services	427,751	235,000	235,000	-
Manageable Direct Cost Total	5,675,778	6,178,821	6,098,811	(1.29%)
Debt Service	29,917	38,780	38,780	-
Depreciation/Amortization	4,282,731	5,728,090	5,728,090	-
Non-Manageable Direct Cost Total	4,312,649	5,766,870	5,766,870	-
Direct Cost Total	9,988,426	11,945,691	11,865,681	(0.67%)
Intragovernmental Charges				
Charges by/to Other Departments	1,854,983	1,948,560	1,705,843	(12.46%)
Program Generated Revenue				
406625 - Reimbursed Cost-NonGrant Funded	1,970	13,000	13,000	-
408380 - Prior Year Expense Recovery	12,287	-	-	-
408390 - Insurance Recoveries	46,260	142,000	142,000	-
408540 - Fleet Rental Revenues	9,710,419	9,731,080	7,734,297	(20.52%)
430050 - Capital Contr(ML&P/AWWU/CIVIC)	743,696	-	-	-
440010 - GCP CshPool ST-Int(MOA/ML&P)	84,373	100,000	100,000	-
440020 - CIP Csh Pools ST Int	61,968	(14,000)	(14,000)	-
440040 - Other Short-Term Interest	-	6,000	6,000	-
440080 - UnRIzd Gns&Lss Invs(MOA/AWWU)	(25,075)	-	-	-
460050 - Gn/Lss Sle Prprty (Full)(MOA/AWWU)	(61,244)	(375,000)	(375,000)	-
460070 - MOA Property Sales	107,558	57,247	57,247	-
Program Generated Revenue Total	10,682,212	9,660,327	7,663,544	(20.67%)
Net Cost				
Direct Cost Total	9,988,426	11,945,691	11,865,681	(0.67%)
Charges by/to Other Departments Total	1,854,983	1,948,560	1,705,843	(12.46%)
Program Generated Revenue Total	(10,682,212)	(9,660,327)	(7,663,544)	(20.67%)
Net Cost Total	1,161,197	4,233,924	5,907,980	39.54%

Position Detail as Budgeted

	2015 Revised		2016 Revised			2017 Approved			
	Full Time	Part Time	Full Time	Part Time		Full Time	Part Time		
Body Repair Tech II	2	-	2	-		2	-		
Equipment Service Tech I	3	-	3	-	Γ	2	-		
Equipment Service Tech II	3	-	3	-		3	-		
Equipment Technician	16	-	16	-		16	-		
Equipment Technician/Welder	2	-	2	-		2	-		
Expeditor	1	-	1	-		1	-		
General Foreman	1	-	1	-		1	-		

	2015 Revised			2016 Revised		2017 Approved	
	Full Time	Part Time		<u>Full Time</u>	Part Time	Full Time	Part Time
Lead Equipment Technician	2	-		2	-	2	-
Maintenance Supervisor	3	-		3	-	3	-
Maintenance Worker I	1	-		1	-	1	-
Maintenance Worker II	1	-		1	-	1	-
Manager	1	-		1	-	1	-
Parts Warehouser II	2	-		2	-	2	-
Senior Office Associate	1	-		1	-	1	-
Warranty Administrator	1	-		1	-	1	-
Position Detail as Budgeted Total	40	-		40	-	39	-

Position Detail as Budgeted