

Submitted By: Chairman of the Assembly at
the Request of the Mayor
Prepared By: Office of Management &
Budget
For Reading: November 15, 2016

MUNICIPAL CLERK'S OFFICE
AMENDED AND APPROVED
Date: 11-15-2016

ANCHORAGE, ALASKA
AO 2016 - 102 (S) as Amended

1 **AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND APPROPRIATING**
2 **FUNDS FOR THE 2017 GENERAL GOVERNMENT OPERATING BUDGET FOR THE**
3 **MUNICIPALITY OF ANCHORAGE**

4
5
6 WHEREAS, on October 25 and November 1, 2016, as duly advertised, public hearings were held for
7 the 2017 General Government Operating Budget in accordance with Charter Section 13.04; and
8

9 WHEREAS, the General Government Operating Budget for 2017 is now ready for adoption and
10 appropriation of funds in accordance with Charter Section 13.05; now therefore,
11

12 THE ANCHORAGE ASSEMBLY ORDAINS:
13

14 **Section 1.** The General Government Operating Budget for 2017 is hereby adopted for the
15 Municipality of Anchorage.
16

17 **Section 2.** The direct cost amounts set forth for the 2017 fiscal year for the following operating
18 departments and/or agencies are hereby appropriated for the 2017 fiscal year:

19 Department/Agency	2017 Direct Cost	2017 Debt Service	2017 Total Direct Cost
20 GENERAL GOVERNMENT			
	\$ 3,624,538		\$ 3,624,538
	\$ 3,576,744		\$ 3,576,744
23 Assembly	\$ 3,388,823	\$ -	\$ 3,388,823
	468,858		468,858
25 Chief Fiscal Officer	468,906	-	468,906
	11,123,998		11,123,998
27 Development Services	11,125,460	-	11,125,460
	10,844,940		11,748,914
	10,845,657		11,749,631
30 Economic & Community Development	10,411,157	903,974	11,315,131
	3,632,382		3,632,382
32 Employee Relations	3,632,519	-	3,632,519
	766,494		766,494
	766,608		766,608
35 Equal Rights Commission	804,708	-	804,708
	14,584,747		14,584,747
	14,585,875		14,585,875
38 Finance	13,652,745	-	13,652,745
	92,553,516		97,398,160
40 Anchorage Fire Department	93,083,898	4,844,644	97,928,542

Ordinance to Adopt and Appropriate 2017 General Government Operating Budget

Page 2 of 5

	2017 Direct Cost	2017 Debt Service	2017 Total Direct Cost
1 Department/Agency			
2	11,273,105		11,564,810
3	11,276,019		11,567,724
4 Health & Human Services	11,197,734	291,705	11,489,439
5	19,248,811		20,147,491
6	19,249,546		20,148,226
7 Information Technology	19,074,546	898,680	19,973,226
8	720,043		720,043
9	720,064		720,064
10 Internal Audit	726,564	-	726,564
11	8,367,293		8,367,293
12 Library	8,247,276	-	8,247,276
13	42,269,433		86,890,552
14	42,307,168		86,928,287
15 Maintenance & Operations	42,337,167	44,621,119	86,958,286
16	1,049,720		1,049,720
17 Management & Budget	1,049,764	-	1,049,764
18	1,903,608		1,903,608
19	1,903,703		1,903,703
20 Mayor	1,823,703	-	1,823,703
21	7,372,099		7,372,099
22 Municipal Attorney	7,372,535	-	7,372,535
23	12,149,353		13,200,252
24 Municipal Manager	12,150,147	1,050,899	13,201,046
25	18,712,334		21,927,278
26	18,728,269		21,943,213
27 Parks & Recreation	18,744,749	3,214,944	21,959,693
28	3,343,951		3,343,951
29 Planning	3,344,192	-	3,344,192
30	108,971,001		109,223,429
31 Anchorage Police Department	108,671,877	252,428	108,924,305
32	6,567,925		6,567,925
33 Project Management & Engineering	6,568,834	-	6,568,834
34	22,481,570		22,963,587
35 Public Transportation	22,503,186	482,017	22,985,203
36	11,853,193		11,853,193
37 Public Works Administration	11,855,987	-	11,855,987
38	1,795,065		1,795,065
39 Purchasing	1,795,161	-	1,795,161
40	7,833,487		7,833,487
41 Real Estate	7,833,579	-	7,833,579
42 Non-Departmental (TANS DS Fund 101)	-	214,048	214,048
43	5,501,844		5,501,844
44 Traffic	5,513,595	-	5,513,595
45 Fund 202 Convention Ctr Reserve	13,430,952	-	13,430,952
46	\$ 442,444,260		\$ 499,218,718
47	\$ 442,376,260		\$ 499,150,718
48 GRAND TOTAL GENERAL GOVERNMENT	\$ 440,809,764	\$ 56,774,458	\$ 497,584,219
49			

Ordinance to Adopt and Appropriate 2017 General Government Operating Budget

Page 3 of 5

1 **Section 3.** The function cost amounts set forth for the 2017 fiscal year for the following operating
 2 funds are hereby appropriated:

3	Fund	2017	2017	2017
	No. Fund Description	Function	Debt	Total
		Cost	Service	Function Cost
4	<u>GENERAL FUNDS</u>			
5		\$ 122,667,082		\$ 126,253,088
6		\$ 122,583,147		\$ 126,169,153
7	101000 Areawide General	\$ 121,881,717	\$ 3,586,006	\$ 125,467,723
8	104000 Chugiak Fire SA	1,305,333	-	1,305,333
9	105000 Glen Alps SA	347,873	-	347,873
10		3,014,578		3,026,928
11	106000 Girdwood Valley SA	2,651,773	12,350	2,664,123
12	111000 Birchtree/Elmore LRSA	295,859	-	295,859
13	112000 Sec. 6/Campbell Airstrip LRSA	155,072	-	155,072
14	113000 Valli-Vue Estates LRSA	124,939	-	124,939
15	114000 Sky ranch Estates LRSA	36,603	-	36,603
16	115000 Upper Grover LRSA	15,477	-	15,477
17	116000 Raven Woods/Bubbling Brook LRSA	19,877	-	19,877
18	117000 Mt. Park Estates LRSA	34,555	-	34,555
19	118000 Mt. Park/Robin Hill RRSA	163,134	-	163,134
20	119000 Chugiak/Birchwood/Eagle River RRSA	7,119,369	-	7,119,369
21	121000 Eaglewood Contributing RSA	106,846	-	106,846
22	122000 Gateway Contributing RSA	2,154	-	2,154
23	123000 Lakehill LRSA	52,994	-	52,994
24	124000 Totem LRSA	27,221	-	27,221
25	125000 Paradise Valley South LRSA	16,182	-	16,182
26	126000 SRW Homeowners LRSA	58,959	-	58,959
27	129000 Eagle River Street Light SA	386,271	-	386,271
28		77,829,148		81,720,879
29	131000 Anchorage Fire SA	78,143,289	3,891,731	82,035,020
30	141000 Anchorage Roads & Drainage SA	26,262,049	44,621,119	70,883,168
31	142000 Talus West LRSA	150,198	-	150,198
32	143000 Upper O'Malley LRSA	720,858	-	720,858
33	144000 Bear Valley LRSA	51,122	-	51,122
34	145000 Rabbit Creek View/Heights LRSA	107,514	-	107,514
35	146000 Villages Scenic Parkway LRSA	22,784	-	22,784
36	147000 Sequoia Estates LRSA	20,784	-	20,784
37	148000 Rockhill LRSA	50,524	-	50,524
38	149000 South Goldenview Area RRSA	684,931	-	684,931
39	150000 Homestead LRSA	22,780	-	22,780
40	151000 Anchorage Metropolitan Police SA	120,816,356	252,428	121,068,784
41		17,601,929		20,459,394
42	161000 Anchorage Parks & Recreation SA	17,617,864	2,857,465	20,475,329
43	162000 Eagle River/Chugiak Parks/Rec SA	4,401,917	357,479	4,759,396
44	163000 Anchorage Building Safety SA	7,527,650	-	7,527,650
45		2,628,356		2,628,356
46	164000 Public Finance & Investment Fund	1,847,951	-	1,847,951
47		\$ 394,849,278		\$ 450,427,856
48		\$ 394,781,278		\$ 450,359,856
49	Subtotal General Funds	\$ 393,250,779	\$ 55,578,578	\$ 448,829,357

Ordinance to Adopt and Appropriate 2017 General Government Operating Budget

Page 4 of 5

Fund No.	Fund Description	2017 Function Cost	2017 Debt Service	2017 Total Function Cost
SPECIAL REVENUE FUNDS				
202020	Convention Center Reserves	\$ 13,430,952	\$ -	\$ 13,430,952
221000	Heritage Land Bank	1,170,410	-	1,170,410
	Subtotal Special Revenue Funds	\$ 14,601,362	\$ -	\$ 14,601,362
DEBT SERVICE FUNDS				
301000	PAC Surcharge Revenue Bond	-	297,200	297,200
	Subtotal Debt Service Fund	\$ -	\$ 297,200	\$ 297,200
INTERNAL SERVICE FUNDS				
602000	Self-Insurance	\$ 1,172,863	\$ -	\$ 1,172,863
607000	Information Technology	(5,654,787)	898,680	(4,756,107)
	Subtotal Internal Service Funds	\$ (4,481,924)	\$ 898,680	\$ (3,583,244)
		\$ 404,968,716		\$ 461,743,174
		\$ 404,900,716		\$ 461,675,174
18	GRAND TOTAL GENERAL GOVERNMENT	<u>\$ 403,370,217</u>	<u>\$ 56,774,458</u>	<u>\$ 460,144,675</u>

SIX MILLION ONE HUNDRED THOUSAND DOLLARS

Section 4. The amount of ~~FIVE MILLION SEVEN HUNDRED THOUSAND DOLLARS~~

~~(\$6,100,000)~~

~~(\$5,700,000)~~ is appropriated from the MOA Trust Fund (730000) as a contribution to the 2017 General Government Operating Budget, Areawide General Fund (101000) as revenue appropriated in support of operations.

Section 5. The 2017 Operating Budget for the Police and Fire Retiree Medical Administration Fund (165000) is adopted and appropriated as supported by contributions from 2017 Police and Fire Departments' General Government Operating Budgets.

- Police and Fire Retiree Medical Administration direct cost is appropriated in an amount of TWO HUNDRED FORTY-FOUR THOUSAND FIVE HUNDRED THREE DOLLARS (\$244,503);

- Fund 165000 function cost is appropriated in an amount of TWO HUNDRED FORTY-FIVE THOUSAND THREE HUNDRED ELEVEN DOLLARS (\$245,311).

Section 6. The amount of ONE MILLION ONE HUNDRED SIXTY-SIX THOUSAND EIGHTY-SIX DOLLARS (\$1,166,086) of anticipated assessment revenues from the Downtown Improvement District, Special Assessment District ISD97, is appropriated to the Public Services Special Assessment District Fund (271000), for 2017 services benefiting property owners within said assessment district.

Section 7. The 2016 Operating Budget for the Police and Fire Retiree Medical Liability Fund (281000) is adopted and appropriated as supported by contributions from 2017 Police and Fire Departments' General Government Operating Budgets.

- Police and Fire Retiree Medical Liability direct cost is appropriated in an amount of THREE MILLION SIX HUNDRED THIRTY-NINE THOUSAND FOUR HUNDRED FORTY-EIGHT DOLLARS (\$3,639,448);

- Fund 281000 function cost is appropriated in an amount of THREE MILLION SIX HUNDRED FIFTY-FIVE THOUSAND SEVEN HUNDRED SIXTY-ONE DOLLARS (\$3,655,761).

Ordinance to Adopt and Appropriate 2017 General Government Operating Budget
Page 5 of 5

1 **Section 8.** The 2017 Operating Budget for the Equipment Maintenance (Fleet) Fund (601000) is
2 adopted and appropriated from anticipated income included as expenditures in the General
3 Government Operating Budget Departments.

- 4 - Equipment Maintenance (Fleet) direct cost is appropriated in an amount of ELEVEN MILLION
- 5 EIGHT HUNDRED SIXTY-FIVE THOUSAND SIX HUNDRED EIGHTY DOLLARS (\$11,865,680);
- 6 - Fund 601000 function cost is appropriated in an amount of THIRTEEN MILLION FIVE
- 7 HUNDRED SEVENTY-ONE THOUSAND FIVE HUNDRED TWENTY-THREE DOLLARS
- 8 (\$13,571,523).
- 9

10 **Section 9.** The 2017 Operating Budget for the Police and Fire Retirement System Fund (715000) is
11 adopted and appropriated from anticipated investment income of the Fund as approved by the
12 Anchorage Police and Fire Retirement System Board:

- 13 - Police and Fire Retirement Agency direct cost is appropriated in an amount of EIGHT
- 14 HUNDRED THIRTY-FIVE THOUSAND NINE HUNDRED SIXTEEN DOLLARS (\$835,916);
- 15 - Fund 715000 function cost is appropriated in an amount of EIGHT HUNDRED NINETY-THREE
- 16 THOUSAND THREE HUNDRED TEN DOLLARS (\$893,310).
- 17

18 **Section 10.** The amount of EIGHT MILLION SIX HUNDRED NINETY-ONE THOUSAND EIGHT
19 HUNDRED FIFTY-THREE DOLLARS (\$8,691,853) of anticipated E911 Surcharge revenue is hereby
20 appropriated to the E911 Surcharge Fund (211000) for E911 operations in fiscal year 2017.
21

22 **Section 11.** This ordinance shall take effect upon passage and approval by the Assembly.
23

24 PASSED AND APPROVED by the Anchorage Assembly this 15th day of November, 2016.
25
26

27 
28 Chair of the Assembly

29 ATTEST:
30
31

32 _____
Municipal Clerk

2017 Approved General Government Operating Budget

2017 Proposed General Government Operating Budget

Line #	Department	Description	Funding Sources			Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
			Fund	Filled Positions	Vacant Positions						
1											
2		2016 Revised General Government Operating Budget				\$ 489,755,292	\$ 164,095,064	\$ 36,730,695	\$ 4,348,042	\$ 266,494,607	\$ 18,086,886
3											
4		2017 Continuation									
5	Multiple	Labor	Multi	-	(6)	9,194,357	-	-	335,139	8,842,170	17,050
6	Multiple	Non-Labor	Multi	-	-	(4,662,527)	-	-	(75,000)	(4,702,526)	114,999
7	Multiple	Non-Labor - Debt Service	Multi	-	-	(102,230)	3,500	-	-	(220,606)	114,876
8	Multiple	IGCs	Multi	-	-	-	-	-	-	-	-
9	Multiple	Fund Balance	Multi	-	-	-	-	-	(4,162,786)	4,162,786	-
10	Multiple	Revenues	Multi	-	-	96,031	(2,635,249)	(6)	1,267,890	1,566,603	(103,211)
11		Total 2017 Continuation				\$ 4,525,631	\$ (2,631,749)	\$ (6)	\$ (2,634,757)	\$ 9,648,427	\$ 143,714
12											
13		Running Subtotal of 2017 Proposed General Government Operating Budget				\$ 494,280,923	\$ 161,463,315	\$ 36,730,689	\$ 1,713,285	\$ 276,143,034	\$ 18,230,600
14		Revenue Adjustments									
15	Taxes & Reserve	<u>AO to be submitted in October</u> - Increase MOA Trust Fund payout from 4.0% to 4.25%	101000	-	-	-	400,000	-	-	(400,000)	-
16	Taxes & Reserve	<u>Dividend</u> - Port of Anchorage	101000	-	-	-	500,000	-	-	(500,000)	-
17	Taxes & Reserve	<u>Dividend</u> - Solid Waste Services Disposal	101000	-	-	-	1,142,839	-	-	(1,142,839)	-
18	Taxes & Reserve	Marijuana Tax - per Treasury 08/16/16 - Treasury projection is between \$1M and 3M, this adjustment takes the total 2017 budget to the high-point of \$3M.	101000	-	-	-	2,299,080	-	-	(2,299,080)	-
19		Total Revenue Adjustments				\$ -	\$ 4,341,919	\$ -	\$ -	\$ (4,341,919)	\$ -
20											
21		Running Subtotal of 2017 Proposed General Government Operating Budget				\$ 494,280,923	\$ 165,805,234	\$ 36,730,689	\$ 1,713,285	\$ 271,801,115	\$ 18,230,600
22		O&M on Voter Approved Debt									
23	Parks & Recreation	<u>Voter Approved Bond O&M</u> - ONE-TIME - Annual (20 year) contribution of \$100K to reserve for pools re 2007 Proposition 4, AO 2007-148(S), to renovate, replace and renew pool facilities.	161000	-	-	100,000	-	-	-	100,000	-
24	M&O	<u>Voter Approved Bond O&M</u> - ONE-TIME - Annual (25yr) contribution of \$340K to reserve for roofs re 2008 Proposition 1, AO 2008-20(S), Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Existing Museum) including up to \$340K Capital Reserve.	101000	-	-	340,000	-	-	-	340,000	-
25	M&O	<u>Voter Approved Bond O&M</u> - 2014 Bond Proposition 5, AO 2014-20.	141000	-	-	50,000	-	-	-	50,000	-
26	Traffic	<u>Voter Approved Bond O&M</u> - 2014 Bond Proposition 5, AO 2014-20.	141000	-	-	40,000	-	-	-	40,000	-
27	M&O	<u>Voter Approved Bond O&M</u> - 2015 Bond Proposition 5, AO 2015-4.	141000	-	-	431,000	-	-	-	431,000	-
28	Parks & Recreation	<u>Voter Approved Bond O&M</u> - 2016 Bond Proposition 4, AO 2015-135.	161000	-	-	159,000	-	-	-	159,000	-
29	M&O	<u>Voter Approved Bond O&M</u> - 2016 Bond Proposition 5, AO 2015-134.	141000	-	-	141,250	-	-	-	141,250	-
30		Total O&M on Voter Approved Debt				\$ 1,261,250	\$ -	\$ -	\$ -	\$ 1,261,250	\$ -
31											
32		Running Subtotal of 2017 Proposed General Government Operating Budget				\$ 495,542,173	\$ 165,805,234	\$ 36,730,689	\$ 1,713,285	\$ 273,062,365	\$ 18,230,600
33		SAP Related Costs									
34	Information Technology	SAP Advanced Business Applications Developer (ABAP) will support production configuration and assist in functional change requests. July start.	607000	-	1	58,349	-	-	58,349	-	-
35	Information Technology	SAP Basis Developer for providing SAP Basis support for environment including, SAP HANA, BW on HANA, and other SAP products. July start.	607000	-	1	58,349	-	-	58,349	-	-
36	Information Technology	SAP Technical Analyst will support planning and development SAP system enhancements, configuration changes and projects. Analyze business requirements for processes and provide effective solutions to all issues. July start.	607000	-	1	58,349	-	-	58,349	-	-
37	Information Technology	SAP Security Administrator perform security audits and analyze user profiles to maintain proper software configuration settings. July start.	607000	-	1	58,349	-	-	58,349	-	-
38	Information Technology	SAP Go-Live Stabilization Efforts for 4 weeks	607000	-	-	1,329,742	-	-	1,329,742	-	-
39	Information Technology	SAP Application Management Services (AMS) to assist, troubleshoot, and work to resolve IT issues related to the SAP software system.	607000	-	-	1,000,000	-	-	1,000,000	-	-
40	Information Technology	HEC environment dedicated circuit. This expenditure is for the annual cost of the line between both parties ensuring reliable and secure connectivity.	607000	-	-	54,000	-	-	54,000	-	-

2017 Approved General Government Operating Budget

2017 Proposed General Government Operating Budget

Line #	Department	Description	Fund	Filled Positions	Vacant Positions	Direct Costs	Funding Sources				
							Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
41	Information Technology	HEC S/W Maintenance covering the additional annual cost of hosting SAP in the HEC environment.	607000	-	-	277,936	-	-	277,936	-	-
42	Information Technology	Maintenance of Electronic Content Management Licenses purchased for development within the SAP system.	607000	-	-	21,656	-	-	21,656	-	-
43	Information Technology	Master Lease Interest on SAP capital funding.	607000	-	-	359,972	-	-	359,972	-	-
44	Information Technology	SAP related depreciation	607000	-	-	3,557,670	-	-	3,557,670	-	-
45	Information Technology	Eliminate SAP project facilities and equipment - Sunshine Mall, etc	101000	-	-	(165,000)	-	-	(165,000)	-	-
46	Finance	Eliminate SAP backfill professional services	101000	-	-	(425,104)	-	-	-	(425,104)	-
47	Information Technology	Eliminate three SAP backfill positions in July	607000	(3)	-	(209,736)	-	-	(209,736)	-	-
48	Employee Relations	Eliminate three SAP backfill positions in July	101000	(2)	(1)	(142,347)	-	-	-	(142,347)	-
49	Finance	Eliminate three SAP backfill positions in July	101000	(1)	(2)	(147,406)	-	-	-	(147,406)	-
50	Fire	Eliminate one SAP backfill position in July	131000	(1)	-	(58,577)	-	-	-	(58,577)	-
51	OMB	Eliminate one SAP backfill position in July	101000	-	(1)	(56,111)	-	-	-	(56,111)	-
52	Purchasing	Eliminate one SAP backfill position in July	101000	(1)	-	(53,664)	-	-	-	(53,664)	-
53		Total SAP Related Costs		(8)	-	\$ 5,576,427	\$ -	\$ -	\$ 6,459,636	\$ (883,209)	\$ -
54											
55		Running Subtotal of 2017 Proposed General Government Operating Budget				\$ 501,118,600	\$ 165,805,234	\$ 36,730,689	\$ 8,172,921	\$ 272,179,156	\$ 18,230,600
56		Expenditure Adjustments - Public Safety Ongoing									
57	Fire	2017 Cont. AWWU charge AFD for fire hydrant use - estimated increase over 20'	131000	-	-	245,542	-	-	-	245,542	-
58	Police	2017 Contribution to P&F Trust - increase a total of \$3.3M between Fire and Police departments	151000	-	-	1,643,738	-	-	-	1,643,738	-
59	Fire	2017 Contribution to P&F Trust - increase a total of \$3.3M between Fire and Police departments	131000	-	-	1,654,446	-	-	-	1,654,446	-
60	Police	Prisoner Care Agreement escalator	151000	-	-	928,000	-	-	-	928,000	-
61	Police	Labor for June academy - 28 new recruits (\$66,154 x 28)	151000	-	28	1,852,312	-	-	-	1,852,312	-
62	Police	Labor for December academy - 28 new recruits (\$9,451 x 28)	151000	-	28	264,628	-	-	-	264,628	-
63	Fire	Public Safety Pay Plan - no cost of living increase in 2017	Multi	-	-	(66,556)	-	-	-	(66,556)	-
64	Police	Public Safety Pay Plan - no cost of living increase in 2017	151000	-	-	(54,479)	-	-	-	(54,479)	-
65		Total Expenditure Adjustments - Public Safety Ongoing		-	56	\$ 6,467,631	\$ -	\$ -	\$ -	\$ 6,467,631	\$ -
66											
67		Running Subtotal of 2017 Proposed General Government Operating Budget				\$ 507,586,231	\$ 165,805,234	\$ 36,730,689	\$ 8,172,921	\$ 278,646,787	\$ 18,230,600
68		Expenditure Adjustments - One-Time									
69	Police	ONE-TIME - Academy funding for recruiting and backgrounds of new sworn officers	151000	-	-	171,700	-	-	-	171,700	-
70	Police	ONE-TIME - Academy training supplies for two academies: June (up-to 28 recruits) & December (up-to 28 recruits) & a lateral academy (up-to 6 recruits)	151000	-	-	387,004	-	-	-	387,004	-
71	Police	ONE-TIME - Academy outfitting supplies (uniforms, body armor, radio, etc) for a second academy up-to 28 recruits and a lateral academy up-to 6 recruits	151000	-	-	465,766	-	-	-	465,766	-
72	Multiple	ONE-TIME - Reduction in fleet rental rates	Multi	-	-	(2,018,388)	-	-	(25,143)	(1,957,905)	(35,340)
73		Total Expenditure Adjustments - One-Time		-	-	\$ (993,918)	\$ -	\$ -	\$ (25,143)	\$ (933,435)	\$ (35,340)
74											
75		Running Subtotal of 2017 Proposed General Government Operating Budget				\$ 506,592,313	\$ 165,805,234	\$ 36,730,689	\$ 8,147,778	\$ 277,713,352	\$ 18,195,260
76		Expenditure Adjustments - Department Reductions and Efficiencies									
77	CFO	Reduce professional services for cost savings	101000	-	-	(8,839)	-	-	-	(8,839)	-
78	Development Services	Eliminate filled Civil Engineer position for cost savings	101000	(1)	-	(156,897)	-	-	-	(156,897)	-
79	Development Services	Reduce non-labor for cost savings	101000	-	-	(43,000)	-	-	-	(43,000)	-
80	ECD	Transfer from Municipal Manager Department - Chief Innovation Officer position	101000	1	-	142,722	-	-	-	142,722	-
81	ECD	Workforce Development	101000	-	-	25,000	-	-	-	25,000	-
82	Employee Relations	Request for proposal (RFP) for Family Medical Leave Act program. It is in the process of being outsourced.	101000	-	-	66,000	-	-	-	66,000	-
83	Employee Relations	Eliminate full-time filled Personnel Technician	101000	(1)	-	(43,230)	-	-	-	(43,230)	-
84	Employee Relations	Reduce non-labor for cost savings	101000	-	-	(133,500)	-	-	-	(133,500)	-
85	Finance	Controller - Reduce position	101000	-	(1)	(103,121)	-	-	-	(103,121)	-

2017 Approved General Government Operating Budget

2017 Proposed General Government Operating Budget

Line #	Department	Description	Funding Sources								
			Fund	Filled Positions	Vacant Positions	Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
86	Finance	Treasury - Decreased postage cost due to Postal Service stepping back a couple pennies on the 1st Class Rate rather than proceeding with the \$0.50 rate Treasury had originally assumed would occur in 2016.	101000	-	-	(2,400)	-	-	-	(2,400)	-
87	Fire	Reduce overtime	101000	-	-	(800,000)	-	-	-	(800,000)	-
88	Health & Human Services	Reduce contribution to senior centers by 5% - Anchorage Senior Center \$26,285 - will be reduced from \$525,700 to \$499,415 and Chugiak Senior Center \$16,000 - will be reduced from \$320,000 to \$304,000.	101000	-	-	(42,285)	-	-	-	(42,285)	-
89	Health & Human Services	Reduce ADVSAIP operating funded grants to providers	101000	-	-	(36,000)	-	-	-	(36,000)	-
90	Health & Human Services	Eliminate Environmental Health Specialist - Seasonal position, 0.25FTE	101000	-	(1)	(14,916)	-	-	-	(14,916)	-
91	Health & Human Services	Increase funding for Netsmart/INSIGHT software maintenance contract to support clinical services	101000	-	-	43,000	-	-	-	43,000	-
92	Information Technology	Ongoing support of the IBM hardware maintenance for Mainframe environment.	607000	-	-	72,000	-	-	72,000	-	-
93	Information Technology	ADA Compliance Tool & Services - resources needed to re-fit muni.org site.	607000	-	-	115,000	-	-	115,000	-	-
94	Information Technology	ADA Compliance Tool & Services - resources needed to re-fit muni.org site.	607000	-	-	35,000	-	-	35,000	-	-
95	Information Technology	Socrata Open Data license software maintenance.	607000	-	-	68,400	-	-	68,400	-	-
96	Information Technology	Reduce Print Shop non-labor for cost savings	101000	-	-	(252,189)	-	-	-	(252,189)	-
97	Library	Increase three positions from .75FTE to 1FTE	101000	-	-	62,537	-	-	-	62,537	-
98	Library	Eliminate vacant positions due to staff turnover in Circulation and Technical Servi	101000	-	(3)	(208,559)	-	-	-	(208,559)	-
99	Library	Reduce Friends of the Library support for library programs	101000	-	-	(4,033)	-	-	-	(4,033)	-
100	M&O	Reduce contractual services for snow hauling	141000	-	-	(183,724)	-	-	-	(183,724)	-
101	M&O	Eliminate six (6) winter seasonal Light Equipment Operator positions and two (2) full-time regular Medium Equipment Operator position	141000	-	(8)	(368,792)	-	-	-	(368,792)	-
102	M&O	Eliminate one filled (1) full-time regular Administrative Officer position	101000	(1)	-	(124,059)	-	-	-	(124,059)	-
103	OMB	Reduce professional services for cost savings.	101000	-	-	(20,781)	-	-	-	(20,781)	-
104	Mayor	Reduce Mayor's Community Grants for cost savings.	101000	-	-	(210,000)	-	-	-	(210,000)	-
105	Mayor	Reduce non-labor for cost savings.	101000	-	-	(37,581)	-	-	-	(37,581)	-
106	Municipal Attorney	Eliminate vacant legal secretary position	101000	-	(1)	(118,453)	-	-	-	(118,453)	-
107	Municipal Attorney	Reduce non-labor for cost savings.	101000	-	-	(20,000)	-	-	-	(20,000)	-
108	Municipal Manager	Reduce non-labor for cost savings.	101000	-	-	(39,350)	-	-	-	(39,350)	-
109	Municipal Manager	Transfer to Office of Economic & Community Development - Chief Innovation Officer funding	101000	-	-	(83,000)	-	-	-	(83,000)	-
110	Parks & Recreation	Realignment of staff and non-labor for cost saving	162000	-	4	5,096	-	-	-	5,096	-
111	Parks & Recreation	Delete 5 Lifeguard positions for cost saving	161000	-	(5)	(58,213)	-	-	-	(58,213)	-
112	Parks & Recreation	Reduce Contract Services for ice rink maintenance	161000	-	-	(46,883)	-	-	-	(46,883)	-
113	Planning	Eliminate vacant Planning Office Associate position	101000	-	(1)	(76,464)	-	-	-	(76,464)	-
114	Planning	Reduce non-labor for cost savings.	101000	-	-	(27,486)	-	-	-	(27,486)	-
115	Planning	Reduce overtime for cost savings.	101000	-	-	(9,350)	-	-	-	(9,350)	-
116	PM&E	Reduce personnel costs by increasing charges to APDES grant funding from in-house personnel working on M4 permit compliance issues.	101000	-	-	(75,000)	-	-	-	(75,000)	-
117	Public Transportation	Reduce personnel and repair & maint. costs by eliminating fixed route service on seven (7) holidays (Dr. Martin Luther King Jr. Day, President's Day, Seward's Day, Veteran's Day, Day after Thanksgiving, Christmas Eve & New Years Eve.) This will save 2,529 timetable revenue hours.	101000	-	-	(320,498)	(82,000)	-	-	(238,498)	-
118	Real Estate	Reduce Professional Svcs	101000	-	-	(36,846)	-	-	-	(36,846)	-
119	Traffic	Reduce non-labor for cost savings.	101000	-	-	(60,000)	-	-	-	(60,000)	-
120	Traffic	Reduce overtime for cost savings.	101000	-	-	(15,000)	-	-	-	(15,000)	-
121	Multiple	Reduce fuel - align with current costs	Multi	-	-	(1,100,112)	-	-	(5,817)	(1,087,970)	(6,325)
122	Multiple	IGCs with updated rates and factors - Fixed	Multi	-	-	-	-	708,849	(7,634,279)	6,742,694	182,736
123		Total Expenditure Adjustments - Department Reductions and Efficiencies		(2)	(16)	\$ (4,245,806)	\$ (82,000)	\$ 708,849	\$ (7,349,696)	\$ 2,300,630	\$ 176,411
124											
125		Running Subtotal of 2017 Proposed General Government Operating Budget				\$ 502,346,507	\$ 165,723,234	\$ 37,439,538	\$ 798,082	\$ 280,013,982	\$ 18,371,671
126		Fund Balance Adjustments									
127	Multiple	2015 Fund Balance Use	Multi	-	-	-	-	-	8,944,569	(8,944,569)	-
128		Total Fund Balance Adjustments		-	-	\$ -	\$ -	\$ -	\$ 8,944,569	\$ (8,944,569)	\$ -
129											
130		Running Subtotal of 2017 Proposed General Government Operating Budget				\$ 502,346,507	\$ 165,723,234	\$ 37,439,538	\$ 9,742,651	\$ 271,069,413	\$ 18,371,671

2017 Approved General Government Operating Budget

2017 Proposed General Government Operating Budget

Line #	Department	Description	Fund	Filled Positions	Vacant Positions	Funding Sources					
						Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
132		2016 Revised General Government Operating Budget				\$ 489,755,292	\$ 164,095,064	\$ 36,730,695	\$ 4,348,042	\$ 266,494,607	\$ 18,086,886
133											
134		Total Adjustments and Amendments		(10)	34	\$ 12,591,215	\$ 1,628,170	\$ 708,843	\$ 5,394,609	\$ 4,574,806	\$ 284,785
135											
136		2017 Proposed General Government Operating Budget				\$ 502,346,507	\$ 165,723,234	\$ 37,439,538	\$ 9,742,651	\$ 271,069,413	\$ 18,371,671
137										Total Taxes	\$ 289,441,084
138		Less Depreciation / Amortization - Information Technology				\$ (4,762,288)					
139		2017 Proposed General Government Operating Budget Appropriation				\$ 497,584,219					
140									Preliminary Tax Cap Calculation	\$ 271,069,413	
141									Amount (Over)/Under the Cap	\$ -	
142		S Version Changes									
143	Assembly	Add Election workers wages due to postponement of Vote-by-Mail	101000	-	-	100,000	-	-	-	100,000	-
144	Assembly	Add ongoing space rent for Vote-by-Mail	101000	-	-	150,000	-	-	-	150,000	-
145	Assembly	Cost savings - non-labor, labor, elimination of vacant administrative position	101000	-	(1)	(62,079)	-	-	-	(62,079)	-
146	CFO	Increase allocation of CFO labor costs to Public Finance	101000	-	-	-	-	59,828	-	(59,828)	-
147	ECD	ESRI Enterprise License, Professional Services, GIS Cloud Infrastructure	101000	-	-	434,500	-	-	-	434,500	-
148	Equal Rights Commission	Various reductions per Assembly recommendations	101000	-	-	(38,100)	-	-	-	(38,100)	-
149	Finance	Add back half of \$425,104 for SAP backfill professional services for CAFR support (ref line 46). Funded with contribution from Public Finance & Investment (164000, PS 191).	101000	-	-	212,552	212,552	-	-	-	-
150	Finance	Public Finance - contribute Public Finance & Investment Fund (164000, PS 191) Fund Balance to Finance Department and Information Technology Department, Areawide Fund 101000 (ref lines 149 and 156).	164000	-	-	387,552	-	-	387,552	-	-
151	Finance	Public Finance - Add two positions and non-labor funded with anticipated increase in revenues in Public Finance & Investment (164000, PS 191).	164000	1	1	333,026	532,510	(59,828)	(139,656)	-	-
152	Fire	Personnel alignment	Multi	-	-	(395,000)	-	-	-	(395,000)	-
153	Fire	Reduce 2017 Cont. AWWU charge AFD for fire hydrant use - estimated increase over 2016 as there will be no rate increase for 2017 (ref line 57).	131000	-	-	(245,542)	-	-	-	(245,542)	-
154	Health & Human Services	Add back contribution to senior centers - Anchorage Senior Center: \$26,285 will be added back to total \$525,700 and Chugiak Senior Center: \$16,000 will be added back to total \$320,000 (ref line 88).	101000	-	-	42,285	-	-	-	42,285	-
155	Health & Human Services	Add back ADVSAIP operating funded grants to providers, to be funded with State grant funds (ref line 89).	101000	-	-	36,000	-	36,000	-	-	-
156	Information Technology	Reinstate partial print shop non-labor costs, funded with contribution from Public Finance & Investment (164000, PS 191) (ref line 96).	101000	-	-	175,000	175,000	-	-	-	-
157	Internal Audit	Cost savings	101000	-	-	(6,500)	-	-	-	(6,500)	-
158	Mayor	Add back partial Community Grants funding (ref line 104).	101000	-	-	80,000	-	-	-	80,000	-
159	Multiple	2015 Fund Balance Use - 5 Majors - change from \$8,944,564 to \$8,944,305 (ref line 127).	Multi	-	-	-	-	-	(264)	264	-
160	Multiple	Girdwood Service Area (106) - changes per Girdwood Board of Supervisors' approved budget, including full year funding for police services.	106000	-	-	362,805	1,000	-	-	-	361,805
161		Total S Version Changes		1	-	\$ 1,566,499	\$ 921,062	\$ 36,000	\$ 247,632	\$ -	\$ 361,805
162											
163		Running Subtotal of 2017 Proposed General Government Operating Budget w S version Changes				\$ 503,913,006	\$ 166,644,296	\$ 37,475,538	\$ 9,990,283	\$ 271,069,413	\$ 18,733,476
164											
165		2016 Revised General Government Operating Budget				\$ 489,755,292	\$ 164,095,064	\$ 36,730,695	\$ 4,348,042	\$ 266,494,607	\$ 18,086,886
166											
167		Total Adjustments and S Version Changes		(9)	34	\$ 14,157,714	\$ 2,549,232	\$ 744,843	\$ 5,642,241	\$ 4,574,806	\$ 646,590
168											
169		2017 Proposed General Government Operating Budget w S Version Changes				\$ 503,913,006	\$ 166,644,296	\$ 37,475,538	\$ 9,990,283	\$ 271,069,413	\$ 18,733,476
170										Total Taxes	\$ 289,802,889
171		Less Depreciation / Amortization - Information Technology				\$ (4,762,288)					
172		2017 Proposed General Government Operating Budget Appropriation with S Version Changes				\$ 499,150,718					
173									Preliminary Tax Cap Calculation	\$ 271,069,413	
174									Amount (Over)/Under the Cap	\$ -	

2017 Approved General Government Operating Budget

2017 Proposed General Government Operating Budget

Line #	Department	Description	Funding Sources												
			Fund	Filled Positions	Vacant Positions	Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates				
175															
176	Assembly Amendments														
177	Assembly	Assembly Member Croft - Professional services funding to continue contract with ZCo. Consulting to provide independent third-party review of the SAP project through June 30, 2017.	101000	-	-	48,000	-	-	-	48,000	-	-	-	-	
178	Multiple	Assembly Member Flynn, as amended by Assembly Member Weddleton - Restore \$120,937 to the Library Department funded by specific reductions of 1.5958% to all departments' supply budgets except Police and Fire.	Multi	-	-	-	-	-	-	-	-	-	-	-	
179	Public Transportation	Assembly Member Weddleton - contribution to Glacier Valley Transit in Girdwood.	101000	-	-	20,000	-	-	-	20,000	-	-	-	-	
180	Total Assembly Amendments					\$ 68,000	\$ -	\$ -	\$ -	\$ 68,000	\$ -	\$ -	\$ -	\$ -	
181															
182	Running Subtotal of 2017 Proposed General Government Operating Budget with S Version Changes and Amendments						\$ 503,981,006	\$ 166,644,296	\$ 37,475,538	\$ 10,058,283	\$ 271,069,413	\$ 18,733,476			
183															
184	2016 Revised General Government Operating Budget						\$ 489,755,292	\$ 164,095,064	\$ 36,730,695	\$ 4,348,042	\$ 266,494,607	\$ 18,086,886			
185															
186	Total Adjustments and Amendments						(9)	34	\$ 14,225,714	\$ 2,549,232	\$ 744,843	\$ 5,710,241	\$ 4,574,806	\$ 646,590	
187															
188	2017 Proposed General Government Operating Budget w/ S Version Changes and Amendments						\$ 503,981,006	\$ 166,644,296	\$ 37,475,538	\$ 10,058,283	\$ 271,069,413	\$ 18,733,476			
189															
190	Less Depreciation / Amortization - Information Technology						\$ (4,762,288)								
191	2017 Proposed General Government Operating Budget Appropriation w/ S Version Changes and Amendments						\$ 499,218,718								
192															
193											Preliminary Tax Cap Calculation		\$ 271,069,413		
										Amount (Over)/Under the Cap		\$ -			

MUNICIPAL CLERK'S OFFICE
AMENDED AND APPROVED
 Date: **11-15-2016**

Submitted by: Chair of the Assembly at the
 Request of the Mayor
 Prepared by: Office of Management &
 Budget
 For reading: October 4, 2016

ANCHORAGE, ALASKA
 AO No. 2016 – 105 as Amended

**AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING THE 2017
 GENERAL GOVERNMENT CAPITAL IMPROVEMENT BUDGET.**

WHEREAS, the Mayor has presented the Proposed 2017 General Government Capital Improvement Budget (CIB) for the Municipality of Anchorage to the Assembly in accordance with Article XIII, Section 13.03 of the Municipal Charter; and

WHEREAS, on October 25 and November 1, 2016, duly advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal Charter; now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. The Proposed 2017 General Government CIB is hereby approved for the Municipality of Anchorage, subject to receipt and appropriation of the necessary funds.

Section 2. The anticipated 2017 appropriations by fund are as follows (000)s:

Fund Title	Bonds	State	Federal	Other	Total
241 Federal Grants	-	-	200	-	200
401 Areawide General CIP	2,935	-	-	694	3,629
431 Anchorage Fire SA CIP	1,800	-	-	360	2,160
441 Anchorage Road and Drainage SA CIP	36,540	-	-	-	36,540
451 Anchorage Metropolitan Police SA CIP	1,400	-	-	-	1,400
461 Anchorage Parks & Rec SA CIP	3,450	-	-	-	3,450
485 Public Transportation CIP	754	-	3,555	-	4,309
606 Fleet Service	-	-	-	1,598	1,598
608 Information Technology CIP	-	-	-	2,232	2,232
Total	46,879	-	3,755	4,884	55,518

Section 3. The anticipated 2017 appropriations by department are as follows (000)s:

Department	Bonds	State	Federal	Other	Total
Fire	2,450	-	-	360	2,810
Health & Human Services	-	-	-	108	108
Information Technology	-	-	-	2,232	2,232
Maintenance & Operations	2,785	-	-	2,184	4,969

1	Department	Bonds	State	Federal	Other	Total
2	Parks & Recreation	3,450	-	-	-	3,450
3	Police	1,400	-	-	-	1,400
4	Project Management & Engineering	35,040	-	200	-	35,240
5	Public Transportation	754	-	3,555	-	4,309
6	Traffic	1,000	-	-	-	1,000
7	Total	46,879	-	3,755	4,884	55,518

8
9
10 **Section 4.** This ordinance shall be effective immediately upon passage and
11 approval by the Assembly.

12
13 PASSED AND APPROVED by the Anchorage Assembly this 15th day of November,
14 2016.

15
16
17
18
19
20 
21 _____
22 Chair of the Assembly

23 ATTEST:

24
25
26 
27 _____
28 Municipal Clerk

**MUNICIPALITY OF ANCHORAGE
ASSEMBLY MEMORANDUM**

AM No. 583 – 2016 (A)

Meeting Date: October 4, 2016

1 **From: MAYOR**

2
3 **Subject: AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE**
4 **ADOPTING THE 2017 GENERAL GOVERNMENT CAPITAL**
5 **IMPROVEMENT BUDGET.**
6
7

8 The attached Assembly Ordinance adopts the Proposed 2017 General Government
9 Capital Improvement Budget. Details attached.

10
11 The Amended version includes the following changes to AO 2016-105:

12
13 Amendment #1 – Submitted by Assembly Members Dunbar and Petersen:
14 Delete 2017 funding for Tudor Centre Drive/Diplomacy Drive Area Resurfacing. Add
15 2017 funding in the same amount (\$500,000) to Pleasant Valley Subdivision Area
16 Road and Drainage Rehab.

17
18 **THE ADMINISTRATION RECOMMENDS APPROVAL.**

19
20 Prepared by: Lance Wilber, Director, OMB
21 Concur: Robert E. Harris, CFO
22 Concur: William Falsey, Municipal Attorney
23 Concur: Michael K. Abbott, Municipal Manager
24 Respectfully submitted: Ethan A. Berkowitz, Mayor
25

Submitted by: Chair of the Assembly at the
Request of the Mayor
Prepared by: Office of Management &
Budget
For reading: October 4, 2016

MUNICIPAL CLERK'S OFFICE
AMENDED AND APPROVED
Date: 11-15-2016

ANCHORAGE, ALASKA
AR No. 2016 – 235 as Amended

**A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE ADOPTING THE
2017-2022 GENERAL GOVERNMENT CAPITAL IMPROVEMENT PROGRAM**

WHEREAS, the Mayor has presented the Proposed 2017-2022 General
Government Capital Improvement Program (CIP) for the Municipality of Anchorage
to the Assembly in accordance with Article XIII, Section 13.02 of the Municipal
Charter; and

WHEREAS, on October 25 and November 1, 2016, in accordance with the
Assembly schedule duly advertised public hearings were held on the 2017-2022
General Government CIP; now, therefore,

THE ANCHORAGE ASSEMBLY RESOLVES:

Section 1. The 2017-2022 General Government Capital Improvement Program,
is hereby adopted as by AO 2016 – 105, as Amended.

Section 2. This resolution shall be effective immediately upon passage and
approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 15th day of November,
2016.


Chair of the Assembly

ATTEST:


Municipal Clerk

MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 584-2016

Meeting Date: October 4, 2016

1 **From: MAYOR**

2

3 **Subject: A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE**
4 **ADOPTING THE 2017-2022 GENERAL GOVERNMENT CAPITAL**
5 **IMPROVEMENT PROGRAM**

6

7 The attached Assembly Resolution adopts the Proposed 2017-2022 General
8 Government Capital Improvement Program.

9

10 **THE ADMINISTRATION RECOMMENDS APPROVAL.**

11

12 Prepared by: Lance Wilber, Director, OMB
13 Concur: Robert E. Harris, CFO
14 Concur: William Falsey, Municipal Attorney
15 Concur: Michael K. Abbott, Municipal Manager
16 Respectfully submitted: Ethan Berkowitz, Mayor

MUNICIPAL CLERK'S OFFICE

APPROVED

Date: 11-15-2016

Submitted by: Chair of the Assembly at the
Request of the Mayor

Prepared by: Finance Department

For reading: October 4, 2016

**ANCHORAGE, ALASKA
AR No. 2016-237**

A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE ADOPTING THE 2017-2022 SIX-YEAR FISCAL PROGRAM.

WHEREAS, the Mayor has presented the 2017-2022 Six-Year Fiscal Program for the Municipality of Anchorage to the Assembly in the 2017 General Government Operating Budget Book, in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

WHEREAS, a duly advertised public hearing was held prior to adoption in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

WHEREAS, the 2017-2022 Six-Year Fiscal Program provides a program for public services, fiscal policies and capital improvements of the Municipality and presents options for addressing fiscal requirements; and

WHEREAS, assumptions and projections contained in the 2017-2022 Six-Year Fiscal Program were developed with information that was considered the most reliable and current at the time; now, therefore,

THE ANCHORAGE ASSEMBLY RESOLVES:

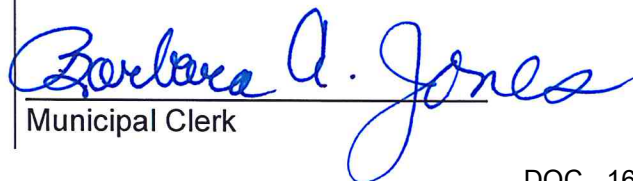
Section 1. To accept the 2017-2022 Six-Year Fiscal Program as a working tool for further consideration by the Administration, the Assembly, and the public to address options by which Anchorage municipal government can manage future fiscal requirements.

Section 2. This resolution shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 15th day of November, 2016.


Chair

ATTEST:


Municipal Clerk

MUNICIPALITY OF ANCHORAGE
ASSEMBLY MEMORANDUM

No. AM 586-2016

Meeting Date: October 4, 2016

1 **From: MAYOR**

2
3 **Subject: A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE**
4 **ADOPTING THE 2017-2022 SIX-YEAR FISCAL PROGRAM.**

5
6 In accordance with the Municipal Charter 13.02, the Mayor is required to submit to
7 the Assembly a “six-year program for public services, fiscal policies, and capital
8 improvements of the municipality. The program shall include estimates of the effect
9 of capital improvement projects on maintenance, operation, and personnel costs.”

10
11 Like all responsible governments, the Municipality of Anchorage must provide its
12 citizens with an acceptable level of critical public services. The purpose of the Six-
13 Year Fiscal Program is to provide a financial plan for review and consideration in
14 response to services required by the public.

15
16 The Six-Year Fiscal Program encourages a balanced approach towards responding
17 to ever-changing fiscal conditions. Achieving balance starts with a mindful
18 approach and engaged activities to keep the cost of local government in focus. In
19 addition to cost containment, other fiscal strategies include economic development,
20 expenditure reductions, and revenue enhancements. Key strategic policy decisions
21 will need to be made over the next six years in order to determine exactly what the
22 appropriate balance point should be.

23
24 **THE ADMINISTRATION RECOMMENDS APPROVAL.**

25
26 Prepared by: OMB and Finance Department
27 Concur: Lance Wilber, Director, OMB
28 Concur: Robert E. Harris, CFO
29 Concur: Michael K. Abbott, Municipal Manager
30 Respectfully submitted: Ethan Berkowitz, Mayor