2015 Approved General Government Operating Budget Submitted by: Chair of the Assembly at the

Request of the Mayor

Prepared by:

Finance Department October 7, 2014

CLERK'S OFFICE **APPROVED**

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For reading:

ANCHORAGE, ALASKA AR No. 2014-251

A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE ADOPTING THE 2015- 2020 SIX YEAR FISCAL PROGRAM.
WHEREAS, the Mayor has presented the 2015-2020 Six Year Fiscal Program for the Municipality of Anchorage to the Assembly in the 2015 Budget Book, in accordance with Article XIII, Section 13.02 of the Municipal Charter; and
WHEREAS, a duly advertised public hearing was held prior to adoption in accordance with Article XIII, Section 13.02 of the Municipal Charter; and
WHEREAS, the 2015-2020 Six Year Fiscal Program provides a program for public services, fiscal policies and capital improvements of the Municipality and presents options for addressing fiscal requirements; and
WHEREAS, assumptions and projections contained in the 2015-2020 Six Year Fiscal Program were developed with information that was considered the most reliable and current at the time; now, therefore,
THE ANCHORAGE ASSEMBLY RESOLVES:
<u>Section 1.</u> To accept the 2015-2020 Six Year Fiscal Program as a working tool for further consideration by the Administration, the Assembly, and the public to address options by which Anchorage municipal government can manage future fiscal requirements.
<u>Section 2.</u> This resolution shall be effective immediately upon passage and approval by the Assembly.
PASSED AND APPROVED by the Anchorage Assembly this day of, 2014.
Chair of the Assembly
ATTEST:
Municipal Clerk

MUNICIPALITY OF ANCHORAGE ASSEMBLY MEMORANDUM

No. <u>AM 559-2014</u>

Meeting Date: October 7, 2014

1 From:

MAYOR

Subject:

A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE

ADOPTING THE 2015-2020 SIX YEAR FISCAL PROGRAM.

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In accordance with the Municipal Charter 13.02, the Mayor is required to submit to the Assembly a "six-year program for public services, fiscal policies, and capital improvements of the municipality. The program shall include estimates of the effect of capital improvement projects on maintenance, operation, and personnel costs."

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Like all responsible governments, the Municipality of Anchorage must provide its citizens with an acceptable level of critical public services. The purpose of the Six-Year Fiscal Program is to provide a financial plan for review and consideration in response to services required by the public.

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The Six Year Fiscal Program encourages a balanced approach towards responding to ever-changing fiscal conditions. Achieving balance starts with a mindful approach and engaged activities to keep the cost of local government in focus. In addition to cost containment, other fiscal strategies include economic development, expenditure reductions, and revenue enhancements. Key strategic policy decisions will need to be made over the next six years in order to determine exactly what the appropriate balance point should be.

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THE ADMINISTRATION RECOMMENDS APPROVAL.

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Prepared by: Finance Department Concur: Katherine Giard, CFO

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George J. Vakalis, Municipal Manager

29 Respectfully submitted:

Daniel A. Sullivan, Mayor

SIX-YEAR FISCAL PROGRAM 2015 – 2020



Municipality of Anchorage

Dan Sullivan Mayor

REF. AR 2014-251

MUNICIPALITY OF ANCHORAGE PLANNING AND ZONING COMMISSION RESOLUTION NO. 2014-055

A RESOLUTION RECOMMENDING TO THE ANCHORAGE ASSEMBLY APPROVAL OF THE 2015-2020 SIX-YEAR FISCAL PROGRAM.

(Case 2014-0164)

WHEREAS, Section 13.02 of the Charter of the Municipality of Anchorage states, "At least 90 days before the end of the fiscal year of the municipality the mayor shall submit to the assembly, with recommendations from the planning commission, a six-year program for public services, fiscal policies and capital improvements of the municipality;" and

WHEREAS, the Mayor has presented the 2015-2020 Six-Year Fiscal Program for the Municipality of Anchorage to the Assembly in the 2015 Budget Book, in accordance with Article XIII, Section 13.02 of the Municipal Charter; and

WHEREAS, the 2015-2020 Six-Year Fiscal Program provides a program for public services, fiscal policies, and capital improvements of the Municipality and presents options for addressing fiscal requirements; and

WHEREAS, assumptions and projections contained in the 2015-2020 Six-Year Fiscal Program were developed with information that was considered the most reliable and current at the time; and

WHEREAS, the Planning and Zoning Commission considered the 2015-2020 Fiscal Program on October 6, 2014 for deliberation and action.

NOW, THEREFORE, BE IT RESOLVED by the Anchorage Planning and Zoning Commission that:

- A. The Commission makes the following findings of fact that:
 - 1. Future fiscal programs developed by the Finance Department should utilize input and information from other advisory bodies such as the Budget Advisory Commission, in order to provide greater detail regarding fiscal strategies for economic development, expenditure reductions, and revenue enhancements.
 - 2. The Municipality's Six-Year Strategic Plan's value, mission, vision, and goals should include greater analysis that supports specific financial incentives for infill and redevelopment, which are essential to the future growth of the Municipality.
 - 3. The Municipality should consider a fiscal strategy that reviews the development fees generated by the Community Development Department to ensure that those fees are congruent with the actual costs of providing

Planning and Zoning Commission Resolution No. 2014-055 Page 2 of 2

these development services. The Planning and Zoning Commission should be included in this review for their comments.

- 4. The Planning and Zoning Commission should be included in the Municipality's CIP and budget development process earlier in the year when the municipal departments are meeting to review proposed projects for the Six-Year Fiscal Program to allow for meaningful input and participation.
- 5. The Finance Department should verify the calculations for the FY2015-2017 Building Permit values as determined by the Municipality, as cited on pages 18 and 19 of the 2015-2020 Fiscal Program report, to ensure their accuracy and veracity.
- 6. The Finance Department should consider preparing the future Fiscal Program reports with an estimated column for the upcoming year in the six-year budget projection rather than using the dollar amount that is generated from the Mayor's Proposed Budget. Using an estimated amount would allow the Fiscal Program to be distributed to the Planning and Zoning Commissioner earlier during the budget preparation process. This opportunity would allow the Commission to comment at least 90 days before the end of the fiscal year as called for by Municipal Charter.
- B. The Commission forwards to the Anchorage Assembly a recommendation of approval of the 2015-2020 Six-Year Fiscal Program.

PASSED AND APPROVED by the Anchorage Planning and Zoning Commission on the 6th day of October, 2014.

ADOPTED by the Anchorage Planning and Zoning Commission this 13th day of October, 2014.

Jerry T. Weaver, Jr.

Secretary

. A. Fergusson

Chair

(2014-0164)

jpc