

CLERK'S OFFICE
AMENDED AND APPROVED

Date: 11-26-14

IMMEDIATE RECONSIDERATION

FAILED 11-26-14

Submitted By: Chairman of the Assembly at
the Request of the Mayor

Prepared By: Office of Management and
Budget

For Reading: November 26, 2014

ANCHORAGE, ALASKA
 AO 2014 - 118 (S-2) *as Amended*

1 AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND APPROPRIATING
 2 FUNDS FOR THE 2015 GENERAL GOVERNMENT OPERATING BUDGET FOR THE
 3 MUNICIPALITY OF ANCHORAGE

6 WHEREAS, on November 5 and November 18, 2014 as duly advertised, public hearings were held
 7 for the 2015 General Government Operating Budget in accordance with Charter Section 13.04; and

9 WHEREAS, the General Government Operating Budget for 2015 is now ready for adoption and
 10 appropriation of funds in accordance with Charter Section 13.05; now therefore,

12 THE ANCHORAGE ASSEMBLY ORDAINS:

14 **Section 1.** The General Government Operating Budget for 2015 is hereby adopted for the
 15 Municipality of Anchorage.

17 **Section 2.** The direct cost amounts set forth for the 2015 fiscal year for the following operating
 18 departments and/or agencies are hereby appropriated for the 2015 fiscal year:

19 Department/Agency	2015 Direct Cost	2015 Debt Service	2015 Total Direct Cost
20 <u>GENERAL GOVERNMENT</u>			
21	\$ 3,635,639		\$ 3,635,639
22 Assembly	— 3,618,597	\$ -	— 3,618,597
23	464,136		464,136
24 Chief Fiscal Officer	— 440,729	-	— 440,729
25	14,408,996		14,408,996
26	— 14,292,216		— 14,292,216
27 Community Development	— 13,926,048	-	— 13,926,048
28	3,887,275		3,887,275
29 Employee Relations	— 3,878,233	-	— 3,878,233
30	752,768		752,768
31 Equal Rights Commission	— 750,949	-	— 750,949
32	13,485,647		13,485,647
33 Finance	— 13,253,869	-	— 13,253,869
34	85,942,122		90,493,652
35 Anchorage Fire Department	— 85,604,942	4,551,530	— 90,156,472
36	10,272,060		10,510,522
37	— 10,261,402		— 10,499,864
38 Health and Human Services	— 10,101,305	238,462	— 10,339,767

Ordinance to Adopt and Appropriate 2015 General Government Operating Budget

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	2015 Direct Cost	2015 Debt Service	2015 Total Direct Cost
1 Department/Agency			
2	14,270,923		16,331,993
3 Information Technology	—14,266,632	2,061,070	—16,327,702
4	744,389		744,389
5 Internal Audit	—736,063	-	—736,063
6	8,113,684		8,113,684
7	—8,041,684		—8,041,684
8 Library	—8,006,494	-	—8,006,494
9	1,049,668		1,049,668
10 Management and Budget	—807,250	-	—807,250
11	2,151,919		2,151,919
12 Office of the Mayor	—1,880,268	-	—1,880,268
13	7,881,630		7,881,630
14 Municipal Attorney	—7,813,677	-	—7,813,677
15	21,653,116		23,539,323
16	—21,641,116		—23,527,323
17 Municipal Manager	—21,601,787	1,886,207	—23,487,994
18	17,793,113		21,331,135
19 Parks and Recreation	—17,650,738	3,538,022	—21,188,760
20	97,477,181		97,849,224
21 Anchorage Police Department	—97,286,046	372,043	—97,658,089
22	22,870,632		23,447,820
23	—22,786,632		—23,363,820
24 Public Transportation	—22,668,571	577,188	—23,245,759
25	65,423,150		108,353,179
26 Public Works	—65,410,701	42,930,029	—108,340,730
27	1,737,979		1,737,979
28 Purchasing	—1,735,845	-	—1,735,845
29	8,091,976		8,091,976
30 Real Estate	—8,085,434	-	—8,085,434
31 Non-Departmental (TANS DS Fund 101)	-	267,600	267,600
32 Fund 202 Convention Ctr Reserve	13,369,107	-	13,369,107
33	\$ 415,477,110		\$ 471,899,261
34	\$ 415,360,330		\$ 471,782,481
35	\$ 415,192,330		\$ 471,614,481
36	\$ 413,053,382		\$ 469,475,533
37 GRAND TOTAL GENERAL GOVERNMENT	\$ 412,893,285	\$ 56,422,151	\$ 469,315,436

39 **Section 3.** The function cost amounts set forth for the 2015 fiscal year for the following operating
40 funds are hereby appropriated:

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	Fund	2015	2015	2015
	No. Fund Description	Function Cost	Debt Service	Total Function Cost
1				
2	<u>GENERAL FUNDS</u>			
3		\$ 115,212,116		\$ 118,653,666
4		\$ 115,095,336		\$ 118,536,886
5		\$ 114,927,336		\$ 118,368,886
6		\$ 113,613,274		\$ 117,054,824
7	101000 Areawide General	\$ 113,453,177	\$ 3,441,550	\$ 116,894,727
8		1,282,512		1,282,512
9	104000 Chugiak Fire SA	1,187,719	-	1,187,719
10	105000 Glen Alps SA	324,425	-	324,425
11		2,104,527		2,127,917
12	106000 Girdwood Valley SA	2,103,111	23,390	2,126,501
13	111000 Birchtree/Elmore LRSA	272,189	-	272,189
14	112000 Sec. 6/Campbell Airstrip LRSA	142,731	-	142,731
15	113000 Valli-Vue Estates LRSA	126,594	-	126,594
16	114000 Skyranch Estates LRSA	36,573	-	36,573
17	115000 Upper Grover LRSA	15,291	-	15,291
18	116000 Raven Woods/Bubbling Brook LRSA	17,430	-	17,430
19	117000 Mt. Park Estates LRSA	36,568	-	36,568
20	118000 Mt. Park/Robin Hill RRSA	152,351	-	152,351
21	119000 Chugiak/Birchwood/Eagle River RRSA	6,872,195	-	6,872,195
22	121000 Eaglewood Contributing RSA	99,348	-	99,348
23	122000 Gateway Contributing RSA	1,900	-	1,900
24	123000 Lakehill LRSA	49,711	-	49,711
25	124000 Totem LRSA	24,982	-	24,982
26	125000 Paradise Valley South LRSA	14,474	-	14,474
27	126000 SRW Homeowners LRSA	54,924	-	54,924
28	129000 Eagle River Street Light SA	373,012	-	373,012
29		71,993,273		75,710,032
30	131000 Anchorage Fire SA	71,750,884	3,716,759	75,467,643
31	141000 Anchorage Roads & Drainage SA	26,843,847	42,930,029	69,773,876
32	142000 Talus West LRSA	133,015	-	133,015
33	143000 Upper O'Malley LRSA	676,622	-	676,622
34	144000 Bear Valley LRSA	53,491	-	53,491
35	145000 Rabbit Creek View/Heights LRSA	96,687	-	96,687
36	146000 Villages Scenic Parkway LRSA	20,640	-	20,640
37	147000 Sequoia Estates LRSA	23,515	-	23,515
38	148000 Rockhill LRSA	49,319	-	49,319
39	149000 South Goldenview Area RRSA	633,469	-	633,469
40	150000 Homestead LRSA	21,678	-	21,678
41		110,204,439		110,576,482
42	151000 Anchorage Metropolitan Police SA	110,013,302	372,043	110,385,345
43		16,856,260		20,032,346
44	161000 Anchorage Parks & Recreation SA	16,713,884	3,176,086	19,889,970

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	Fund	2015	2015	2015
	No. Fund Description	Function Cost	Debt Service	Total Function Cost
1				
2	162000 Eagle River/Chugiak Parks/Rec SA	3,751,946	361,936	4,113,882
3		7,291,845		7,291,845
4	163000 Anchorage Building Safety SA	7,150,218	-	7,150,218
5		1,648,279		1,648,279
6	164000 Public Finance & Investment Fund	1,646,165	-	1,646,165
7		\$ 367,512,178		\$ 421,533,971
8		\$ 367,395,398		\$ 421,417,191
9		\$ 367,227,398		\$ 421,249,191
10		\$ 365,097,484		\$ 419,119,277
11	Subtotal General Funds	\$ 364,937,387	\$ 54,021,793	\$ 418,959,180
12				
13	<u>SPECIAL REVENUE FUNDS</u>			
14	202020 Convention Center Reserves	\$ 13,369,107	\$ -	\$ 13,369,107
15		1,228,189		1,228,189
16	221000 Heritage Land Bank	1,224,999	-	1,224,999
17		\$ 14,597,296		\$ 14,597,296
18	Subtotal Special Revenue Funds	\$ 14,594,106	\$ -	\$ 14,594,106
19				
20	<u>DEBT SERVICE FUNDS</u>			
21	301000 PAC Surcharge Revenue Bond	-	339,288	339,288
22	Subtotal Debt Service Fund	\$ -	\$ 339,288	\$ 339,288
23				
24	<u>INTERNAL SERVICE FUNDS</u>			
25		1,274,525		1,274,525
26	602000 Self-Insurance	\$ 1,272,971	\$ -	\$ 1,272,971
27		(4,035,759)		(1,974,689)
28	607000 Information Technology	(4,040,049)	2,061,070	(1,978,979)
29		\$ (2,761,234)		\$ (700,164)
30	Subtotal Internal Service Funds	\$ (2,767,078)	\$ 2,061,070	\$ (706,008)
31				
32		\$ 379,348,240		\$ 435,770,391
33		\$ 379,231,460		\$ 435,653,611
34		\$ 379,063,460		\$ 435,485,611
35		\$ 376,924,512		\$ 433,346,663
36	GRAND TOTAL GENERAL GOVERNMENT	\$ 376,764,415	\$ 56,422,151	\$ 433,186,566

38 **Section 4.** The amount of FIVE MILLION TWO HUNDRED THOUSAND DOLLARS (\$5,200,000)
 39 is appropriated from the MOA Trust Fund (730000) as a contribution to the 2015 General
 40 Government Operating Budget, Areawide General Fund (101000) as revenue appropriated in
 41 support of operations.

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- 1 **Section 5.** The 2015 Operating Budget for the Police and Fire Retiree Medical Administration Fund
- 2 (165000) is adopted and appropriated as supported by contributions from 2015 Police and Fire
- 3 Departments' General Government Operating Budgets.
- 4 - Police and Fire Retiree Medical Administration direct cost is appropriated in an amount of ONE
- 5 HUNDRED NINETY-TWO THOUSAND, SEVEN HUNDRED FOURTEEN DOLLARS
- 6 (\$192,714);
- 7 - Fund 165000 function cost is appropriated in an amount of ONE HUNDRED NINETY-THREE
- 8 THOUSAND, FIVE HUNDRED TWENTY-FOUR DOLLARS (\$193,524).
- 9
- 10 **Section 6.** The amount of FOUR MILLION EIGHTEEN THOUSAND FOUR HUNDRED FIFTY
- 11 DOLLARS (\$4,018,450) in anticipated jail lease revenues are appropriated to the Jail Lease
- 12 Revenue Fund (310000) for fiscal year 2015 debt service payments on Jail Revenue Bonds.
- 13
- 14 **Section 7.** The amount of ONE MILLION, NINETY-NINE THOUSAND EIGHT HUNDRED EIGHTY-
- 15 SEVEN DOLLARS (\$1,099,887) of anticipated assessment revenues from the Downtown
- 16 Improvement District, Special Assessment District ISD97, is appropriated to the Public Services
- 17 Special Assessment District Fund (271000), for 2015 services benefiting property owners within
- 18 said assessment district.
- 19
- 20 **Section 8.** The 2015 Operating Budget for the Police and Fire Retiree Medical Liability Fund
- 21 (281000) is adopted and appropriated as supported by contributions from 2015 Police and Fire
- 22 Departments' General Government Operating Budgets.
- 23 - Police and Fire Retiree Medical Liability direct cost is appropriated in an amount of THREE
- 24 MILLION, THREE HUNDRED THIRTY-SEVEN THOUSAND, SEVEN HUNDRED NINE
- 25 DOLLARS (\$3,337,709);
- 26 - Fund 281000 function cost is appropriated in an amount of THREE MILLION, THREE
- 27 HUNDRED FIFTY-TWO THOUSAND, NINE HUNDRED NINETY-FOUR DOLLARS
- 28 (\$3,352,994).
- 29
- 30 **Section 9.** The 2015 Operating Budget for the Equipment Maintenance (Fleet) Fund (601000) is
- 31 adopted and appropriated from anticipated income included as expenditures in the General
- 32 Government Operating Budget Departments.
- 33 - Equipment Maintenance (Fleet) direct cost is appropriated in an amount of SIX MILLION, ONE
- 34 HUNDRED FORTY-FOUR THOUSAND, SEVEN HUNDRED SIXTY-FOUR DOLLARS
- 35 (\$6,144,764);
- 36 - Fund 601000 function cost is appropriated in an amount of SEVEN MILLION, SEVEN
- 37 HUNDRED NINETY-FIVE THOUSAND, FOUR HUNDRED NINETY-TWO DOLLARS
- 38 (\$7,795,492).
- 39

Ordinance to Adopt and Appropriate 2015 General Government Operating Budget

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1 **Section 10.** The 2015 Operating Budget for the Police and Fire Retirement System Fund (715000)
2 is adopted and appropriated from anticipated investment income of the Fund as approved by the
3 Anchorage Police and Fire Retirement System Board:

- 4 - Police and Fire Retirement Agency direct cost is appropriated in an amount of NINE
- 5 HUNDRED EIGHTEEN THOUSAND, NINE HUNDRED NINE DOLLARS (\$918,909);
- 6 - Fund 715000 function cost is appropriated in an amount of NINE HUNDRED SEVENTY-
- 7 EIGHT THOUSAND, FIFTY DOLLARS (\$978,050).

8
9 **Section 11.** The amount not to exceed of FOUR HUNDRED THOUSAND DOLLARS (\$400,000) of
10 contribution revenue from Assembly Department, Areawide General Fund (101), is appropriated to
11 the Information Technology Department, Information Technology CIP Fund (608) for Assembly
12 meeting management software and hardware.

13
14
15 **Section 12 (S version).** The amount of SIX MILLION SIX HUNDRED SIXTY-THREE THOUSAND
16 ONE HUNDRED THIRTY-FIVE DOLLARS (\$6,663,135) in anticipated E911 Surcharge revenues is
17 hereby appropriated to the E911 Surcharge Fund (211000) for E911 operations in fiscal year 2015.

18
19 **Section 12 13.** This ordinance shall take effect upon passage and approval by the Assembly.

20
21 PASSED AND APPROVED by the Anchorage Assembly this 26th day of November, 2014.

22
23
24
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27 
Chair of the Assembly

28 ATTEST:

29
30
31 
32
33 Municipal Clerk

2015 Approved General Government Operating Budget

#	Line	Department	Description	Fund	Filled Positions	Vacant Positions	Funding Sources					Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
							Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)			
1			2014 Revised General Government Operating Budget				\$ 476,664,596	\$ 169,382,766	\$ 35,971,311	\$ 15,691,245	\$ 239,317,214	\$ 16,302,058	
2													
3													
4			2015 Continuation										
5		Multiple	Labor	Multi	1	-	4,558,765	-	(2)	267,698	4,245,431	45,640	
6		Multiple	Non-Labor	Multi	-	-	(10,256,239)	-	-	718,668	(10,105,907)	(869,000)	
7		Multiple	Non-Labor - Debt Service	Multi	-	-	462,263	-	-	117,654	390,191	(45,582)	
8		Multiple	IGCs	Multi	-	-	-	-	-	-	-	-	
9		Multiple	Fund Balance	Multi	-	-	-	-	-	(15,366,739)	14,147,739	1,219,000	
10		Multiple	Revenues	Multi	-	-	-	977,481	-	(522,849)	(538,177)	83,545	
11			Total 2015 Continuation		1	-	\$ (5,235,211)	\$ 977,481	\$ (2)	\$ (14,785,568)	\$ 8,139,277	\$ 433,603	
12													
13			Running Subtotal of 2015 Proposed General Government Operating Budget				\$ 471,429,385	\$ 170,360,247	\$ 35,971,309	\$ 905,677	\$ 247,456,491	\$ 16,735,661	
14			Fund Balance Adjustments										
15		Multiple	Use of carry-forward fund balance	101000	-	-	-	-	-	1,253,100	(1,253,100)	-	
16			Total Fund Balance Adjustments		-	-	\$ -	\$ -	\$ -	\$ 1,253,100	\$ (1,253,100)	\$ -	
17													
18			Running Subtotal of 2015 Proposed General Government Operating Budget				\$ 471,429,385	\$ 170,360,247	\$ 35,971,309	\$ 2,158,777	\$ 246,203,391	\$ 16,735,661	
19			Revenue Adjustments										
20		Finance	Treasury - Update reimbursed cost budgeted for room tax collected and shared equally between General Government, VisitAnchorage and CivicVentures, based on current cost analysis of all costs associated with administering and enforcing room tax.	101000	-	-	-	37,826	-	-	(37,826)	-	
21		Municipal Manager	Issuance of 5 disability taxicab permits in April 2015. The last offering averaged \$45K per taxicab.	101000	-	-	-	282,170	-	-	(282,170)	-	
22		Police	Reduce False Alarm revenue due to impact of AO 2014-96, adopting a calendar year basis for Police false alarm charges with an annual re-set, and replacing the annual security alarm registration fee requirement with a one-time registration fee.	151000	-	-	-	(264,724)	-	-	264,724	-	
23			Total Revenue Adjustments		-	-	\$ -	\$ 55,272	\$ -	\$ -	\$ (55,272)	\$ -	
24													
25			Running Subtotal of 2015 Proposed General Government Operating Budget				\$ 471,429,385	\$ 170,415,519	\$ 35,971,309	\$ 2,158,777	\$ 246,148,119	\$ 16,735,661	
26			Tax Cap Impact										
27		Parks and Recreation	Voter Approved Bond O&M - ONE-TIME - Annual (20 year) contribution of \$100K to reserve for pools re 2007 Proposition 4, AO 2007-148(S), to renovate, replace and renew pool facilities.	161000	-	-	100,000	-	-	-	100,000	-	
28		Public Works	Voter Approved Bond O&M - ONE-TIME - Maintenance & Operations Division - Annual (25yr) contribution of \$340K to reserve for roofs re 2008 Proposition 1, AO 2008-20(S), Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Existing Museum) including up to \$340K Capital Reserve.	101000	-	-	340,000	-	-	-	340,000	-	
29		Public Works	Voter Approved Bond O&M - 2012 Bond Proposition 2, AO 2012-3.	141000	-	-	54,000	-	-	-	54,000	-	
30		Public Works	Voter Approved Bond O&M - 2013 Bond Proposition 3, AO 2013-19.	141000	-	-	128,500	-	-	-	128,500	-	
31		Public Works	Voter Approved Bond O&M - 2014 Bond Propositions 2, AO 2014-19; 3, AO 2014-18; and 5, AO 2014-20.	141000	-	-	178,500	-	-	-	178,500	-	
32		Public Transportation	Voter Approved Bond O&M - 2013 Bond Proposition 2, AO 2013-3.	101000	-	-	6,000	-	-	-	6,000	-	
33			Total Tax Cap Impact		-	-	\$ 807,000	\$ -	\$ -	\$ -	\$ 807,000	\$ -	
34													
35			Running Subtotal of 2015 Proposed General Government Operating Budget				\$ 472,236,385	\$ 170,415,519	\$ 35,971,309	\$ 2,158,777	\$ 246,955,119	\$ 16,735,661	
36			Expenditure Adjustments - Other										
37		Assembly	Municipal Clerk - CityView maintenance.	101000	-	-	6,825	-	-	-	6,825	-	
38		Chief Fiscal Officer	Reduce professional services.	101000	-	-	(25,000)	-	-	-	(25,000)	-	
39		Chief Fiscal Officer	Eliminate vacant Mgmt Systems Officer II position.	101000	-	(1)	(154,586)	-	-	-	(154,586)	-	

2015 Approved General Government Operating Budget

Funding Sources

#	Department	Description	Fund	Positions Filled	Vacant Positions	Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
40	Community Development	Eliminate vacant Associate Planner position. This is a long range planner position that works on U-Med Plan, East and West Anchorage District Plans, Fairview Neighborhood Plan Historic Preservation Committee support, Wetlands Mapping, Title21, etc. Position was vacated April 2014.	101000	-	(1)	(116,781)	-	-	-	(116,781)	-
41	Community Development	Eliminate vacant Deputy Director position - position duties are absorbed by Public Works Director.	101000	-	(1)	(170,336)	-	-	-	(170,336)	-
42	Employee Relations	Add 2 new positions - (2) Personnel Analyst II to support day-to-day operations and provide additional capacity for the SAP implementation.	101000	-	2	200,772	-	-	-	200,772	-
43	Employee Relations	Increase Program & Policy Director from 0.7FTE to 1.0FTE. This position is responsible for the Municipal labor policy.	101000	-	-	33,241	-	-	-	33,241	-
44	Employee Relations	Overtime for SAP project.	101000	-	-	50,000	-	-	-	50,000	-
45	Employee Relations	Non-Labor - required drug and alcohol testing, NeoGov license, legal fees for arbitration and reference material in lieu of training.	101000	-	-	54,020	-	-	-	54,020	-
46	Equal Rights Commi	Miscellaneous labor and non-labor savings.	101000	-	-	(13,093)	-	-	-	(13,093)	-
47	Finance	Controller - Miscellaneous non-labor savings.	101000	-	-	(25,528)	-	-	-	(25,528)	-
48	Finance	Controller - Add filled Mgmt Systems Officer II. Position has been filled yet unbudgeted for the past two years.	101000	1	-	149,987	-	-	-	149,987	-
49	Finance	Controller - Add 3 new Payroll positions - (2) grade 12 Jr Accountants and (1) grade 14 Sr Accountant to support day-to-day operations and provide additional capacity for the SAP implementation, offset by \$50K Vacancy Factor as Payroll reorganizes, to be reexamined in 2015 Revised Budget.	101000	-	3	223,696	-	-	-	223,696	-
50	Finance	Property Appraisal - Increase vacancy factor - department will manage vacancies with increased efficiency due to improving technology and improved department processes.	101000	-	-	(43,074)	-	-	-	(43,074)	-
51	Finance	Public Finance - Miscellaneous non-labor savings partially offset by increase in overtime.	164000	-	-	(16,631)	-	-	(16,631)	-	-
52	Finance	Treasury - Miscellaneous non-labor increases - postage to reflect actual usage and rate increase, contract increase for CourtView, contracted costs for copier and archiving of records.	101000	-	-	8,550	-	-	-	8,550	-
53	Finance	Treasury - Increase vacancy factor to reflect anticipated retirements.	101000	-	-	(10,000)	-	-	-	(10,000)	-
54	Fire	Reduction in overtime - AFD will complete a lateral hire with a modified academy Multi in 2014 to fill vacancies. This will fill most of the budgeted positions, therefore reducing overtime costs by July 2015.	Multi	-	-	(913,825)	-	-	-	(913,825)	-
55	Health and Human S	Eliminate (2) vacant Sr Admin Officer positions - half of positions were grant funded and grant will not be issued in 2015. Results in no service impact.	101000	-	(2)	(96,167)	-	-	-	(96,167)	-
56	Health and Human S	Animal Care and Control Center - increase efficiency with no service impact.	101000	-	-	(9,680)	-	-	-	(9,680)	-
57	Health and Human S	Anchorage and Chugiak Senior Centers - reduce senior center funding. Anchorage \$67,207 and Chugiak \$41,190. DHHS will work with senior centers to come up with additional efficiencies toward becoming self-sufficient. Centers will be required to place greater emphasis on additional grant opportunities and fund-raising initiatives.	101000	-	-	(108,397)	-	-	-	(108,397)	-
58	Health and Human S	Anchorage Safety Center / Patrol contract with new vendor.	101000	-	-	211,000	-	-	-	211,000	-
59	Information Technolo	Reduce Filled Database Administrator II position; duties eliminated with efficiencies.	607000	(1)	-	(155,763)	-	-	(155,763)	-	-
60	Information Technolo	Reduce professional services.	607000	-	-	(249,342)	-	-	(249,342)	-	-
61	Information Technolo	SAP debt service.	607000	-	-	481,519	-	-	481,519	-	-
62	Internal Audit	Increase in non-labor - partially offset with ASD reimbursement for dedicated auditor costs.	101000	-	-	1,740	1,650	-	-	90	-
63	Library	Miscellaneous non-labor savings.	101000	-	-	(82,691)	-	-	-	(82,691)	-
64	Library	Increase Development Director pay in line with industry standards.	101000	-	-	25,012	-	-	-	25,012	-
65	Management and Bu	Miscellaneous non-labor savings.	101000	-	-	(8,230)	-	-	-	(8,230)	-
66	Mayor	Reduce professional services.	101000	-	-	(250,000)	-	-	-	(250,000)	-
67	Mayor	Community Grants.	101000	-	-	(100,000)	-	-	-	(100,000)	-
68	Mayor	Reduce filled Senior Admin position at end of July, after the Centennial Celebration.	101000	(1)	-	(63,030)	-	-	-	(63,030)	-

2015 Approved General Government Operating Budget

Funding Sources												
#	Department	Description	Fund	Positions Filled	Vacant Positions	Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates	
69	Municipal Attorney	Reduce Legal Secretary III position to Legal Clerk II to reflect additional efficiencies anticipated with eDiscovery.	101000	-	-	(21,981)	-	-	-	(21,981)	-	
70	Municipal Manager	Emergency Management - Increase operating supplies and maintenance & equipment to purchase public safety supplies for emergency sheltering and special needs and to upgrade and replace aged and worn-out equipment in the Emergency Operations Center.	101000	-	-	20,000	-	-	-	20,000	-	
71	Municipal Manager	Emergency Management - Change allocation of Senior Office Associate position to 23% funded by Local Emergency Planning Committee grant- no service impact, position will remain full-time.	101000	-	-	(19,930)	-	-	-	(19,930)	-	
72	Municipal Manager	Office Equal Opportunity - Reduce salaries and benefits for Special Admin Assistant position.	101000	-	-	(20,003)	-	-	-	(20,003)	-	
73	Municipal Manager	Risk Management - reduce insurance premiums budget in fund (602).	602000	-	-	(214,367)	-	-	(214,367)	-	-	
74	Parks and Recreation	Increase vacancy factor - The department is confident that it will be able to continue to restructure its personnel to absorb the increase vacancy factor without adversely impacting its delivery of parks and recreation services.	161000	-	-	(140,432)	-	-	-	(140,432)	-	
75	Parks and Recreation	Eliminate filled Sr Office Associate position - work will be absorbed by current staff.	161000	(1)	-	(78,469)	-	-	-	(78,469)	-	
76	Police	Establish vacancy factor equivalent to 7 sworn officer positions (\$778K) which would be held open in 2015 - this would allow APD to run two academies funded through vacancies to offset high attrition and add more officers to the various patrol shifts and result in reduction of non-discretionary overtime spending.	151000	-	-	1,092,751	-	-	-	1,092,751	-	
77	Public Transportation	Increase to Avail data management contract maintenance fee.	101000	-	-	75,000	-	-	-	75,000	-	
78	Public Transportation	Reduction in Professional Service by leveraging Federal/State grants to assist with funding the AnchorRIDES Program.	101000	-	-	(106,741)	-	-	-	(106,741)	-	
79	Public Transportation	Reduction in personnel (TBD), supplies and maintenance costs to reflect decrease in 1500 timetable revenue hours of bus service effective 6/1/2015.	101000	-	-	(202,000)	-	-	-	(202,000)	-	
80	Public Works	Reduce utility costs due to energy efficiency projects.	141000	-	-	(249,000)	-	-	-	(249,000)	-	
81	Public Works	Reduction in contractual services - barring any severe weather events, no noticeable reduction in services.	141000	-	-	(838,753)	-	-	-	(838,753)	-	
82	Purchasing	Miscellaneous non-labor savings.	101000	-	-	(3,142)	-	-	-	(3,142)	-	
83	Real Estate	Reduce maintenance charge for City Hall - new boiler installed in 2014 should reduce utilities and maintenance costs.	101000	-	-	(81,734)	-	-	-	(81,734)	-	
84	Multiple	Fleet - Reduce overall general government fleet replacement budget, reduces operating capital by \$102K.	Multi	-	-	(102,380)	-	-	(5,827)	(89,515)	(7,038)	
85	Multiple	IGC Recalculation - 2015 Proposed based on 2014 1Q factors. Factors will be updated in 2015 1Q.	Multi	-	-	-	-	157,561	(337,710)	178,059	2,090	
86	Total Expenditure Adjustments - Other						(2)	-	\$ (2,056,973)	\$ 1,650	\$ 157,561	\$ (4,948)
87	Running Subtotal of 2015 Proposed General Government Operating Budget											
88	Expenditure Adjustments - One-Time								\$ 470,179,412	\$ 170,417,169	\$ 36,128,870	\$ 1,660,656
89	Assembly	Assembly Counsel - ONE-TIME - Increase in funding to provide outside counsel for Eberhardt et al. vs MOA.	101000	-	-	15,000	-	-	-	15,000	-	
91	Assembly	Municipal Clerk - ONE-TIME - Contribution amount not-to exceed to IT Capital Fund (608) for replacement of obsolete Assembly meeting management software and hardware which will address citizen task force recommendations. Will improve efficiencies, including reduced printing time and costs and will increase public accessibility to municipal documents. This is an estimated cost - project will start Jan 1 and costing will be adjusted in 2015 Revised Budget accordingly (Section 11 of AO 2014-118).	101000	-	-	400,000	-	-	-	400,000	-	
92	Fire	ONE-TIME - Academy - overtime, services, supplies and uniforms - the efficiency is having the optimal staffing of the department. This will be achieved by hiring 10 firefighters thus saving overtime costs and maintaining sufficient staffing. When the employee count drops below 315, the overtime costs rise.	131000	-	-	500,000	-	-	-	500,000	-	
93	Municipal Attorney	ONE-TIME - eDiscovery, part of JusticeWeb software package; "carryforward" from 2013.	101000	-	-	210,000	-	-	-	210,000	-	

2015 Approved General Government Operating Budget

Funding Sources											
#	Department	Description	Fund	Positions Filled	Positions Vacant	Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
94	Police	ONE-TIME - labor reduction to Community Oriented Policing Services (COPS) hiring grant, which will cover a portion of the cost of four sworn positions in 2015.	151000	-	-	(175,000)	-	-	-	(175,000)	-
95	Police	ONE-TIME - Academies uniform, vest and equipment purchases; testing and required certs, physical evaluations, background checks, test mediation, recruiting expenses, testing materials, and other academy costs.	151000	-	-	303,100	-	-	-	303,100	-
96	Total Expenditure Adjustments - One-Time										
97				-	-	\$ 1,253,100	\$ -	\$ -	\$ -	\$ 1,253,100	\$ -
98	Running Subtotal of 2015 Proposed General Government Operating Budget										
99						\$ 471,432,512	\$ 170,417,169	\$ 36,128,870	\$ 1,660,656	\$ 246,495,104	\$ 16,730,713
100	2014 Revised General Government Operating Budget										
101						\$ 476,664,596	\$ 169,382,766	\$ 35,971,311	\$ 15,691,245	\$ 239,317,214	\$ 16,302,058
102	Total Adjustments and Amendments										
103				(1)	-	\$ (5,232,084)	\$ 1,034,403	\$ 157,559	\$ (14,030,589)	\$ 7,177,890	\$ 428,655
104	2015 Proposed General Government Operating Budget										
105						\$ 471,432,512	\$ 170,417,169	\$ 36,128,870	\$ 1,660,656	\$ 246,495,104	\$ 16,730,713
106	Less Depreciation / Amortization - Information Technology										
107						\$ (2,117,076)				Total Taxes	\$ 263,225,817
108	2015 Proposed General Government Operating Budget Appropriation										
109						\$ 469,315,436					
110	S Version Changes										
111	Health and Human S	Anchorage and Chugiak Senior Centers - maintain funding in 2015 at 2014 levels.	101000	-	-	108,397	-	-	-	108,397	-
112	Health and Human S	Animal care and control contract escalator.	101000	-	-	51,700	-	-	-	51,700	-
113	Total S Version Changes										
114				-	-	\$ 160,097	\$ -	\$ -	\$ -	\$ 160,097	\$ -
115	Running Subtotal of 2015 Proposed General Government Operating Budget w S version Changes										
116						\$ 471,592,609	\$ 170,417,169	\$ 36,128,870	\$ 1,660,656	\$ 246,655,201	\$ 16,730,713
117	2014 Revised General Government Operating Budget										
118						\$ 476,664,596	\$ 169,382,766	\$ 35,971,311	\$ 15,691,245	\$ 239,317,214	\$ 16,302,058
119	Total Adjustments and Amendments										
120				(1)	-	\$ (5,071,987)	\$ 1,034,403	\$ 157,559	\$ (14,030,589)	\$ 7,337,987	\$ 428,655
121	2015 Proposed General Government Operating Budget w S Version Changes										
122						\$ 471,592,609	\$ 170,417,169	\$ 36,128,870	\$ 1,660,656	\$ 246,655,201	\$ 16,730,713
123	Less Depreciation / Amortization - Information Technology										
124						\$ (2,117,076)				Total Taxes	\$ 263,385,914
125	2015 Proposed General Government Operating Budget Appropriation with S Version Changes										
126						\$ 469,475,533					
127	Tax Cap Calculation at Proposed Amount (Over)/Under the Cap \$ 248,996,865 \$ 2,341,664										
128	S-1 Version Changes										
129	Chief Fiscal Officer	49 Angel Fund Administration - part-time for 3 months.	101000	-	-	20,000	-	-	-	20,000	-
130	Community Develop	opi Add back vacant Deputy Director/Building Official position.	101000	-	1	170,340	-	-	-	170,340	-
131	Community Develop	opi Professional services for Hansen permitting	101000	-	-	50,000	-	-	-	50,000	-
132	Community Develop	opi Add additional Structural Inspector - New Position.	163000	-	1	141,626	-	-	141,626	-	-
133	Finance	Payroll - Add two positions - SAP payroll subject matter experts.	101000	-	2	222,446	-	-	-	222,446	-
134	Fire	Chugiak Fire & Rescue - increase board approved one mill tax levy.	104000	-	-	94,793	-	-	-	-	94,793
135	Fire	Add Senior Admin Officer - Payroll Supervisor - Kronos/SAP/PeopleSoft	131000	-	1	127,465	-	-	-	127,465	-
136	Fire	Add Fire Admin Services Associate - Payroll Specialist - Kronos/SAP/PeopleSoft	131000	-	1	112,664	-	-	-	112,664	-
137	Internal Audit	SAP analytical software purchase	101000	-	-	6,500	-	-	-	6,500	-
138	Library	Add for library materials	101000	-	-	30,000	-	-	-	30,000	-
139	Management and Bu	Position grade change	101000	-	-	19,843	-	-	-	19,843	-
140	Management and Bu	Add two positions - SAP budget subject matter experts.	101000	-	2	220,381	-	-	-	220,381	-
141	Mayor	Add for Anchorage Youth Court.	101000	-	-	205,000	-	-	-	205,000	-
142	Mayor	Add for travel.	101000	-	-	10,000	-	-	-	10,000	-

2015 Approved General Government Operating Budget

Funding Sources											
#	Department	Description	Fund	Positions Filled	Vacant Positions	Direct Costs	Non-Property Tax Revenues	IGC	Fund Balance (All GG)	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
143	Mayor	Add for advertising.	101000	-	-	10,000	-	-	-	10,000	-
144	Mayor	Add for community council liaison.	101000	-	-	30,000	-	-	-	30,000	-
145	Municipal Attorney	Add for Charter Project	101000	-	-	20,000	-	-	-	20,000	-
146	Parks and Recreation	Reduce vacancy factor - The department is no longer confident that it can operate with budgeted vacancy factor without adversely impacting its delivery of parks and recreation services.	161000	-	-	140,432	-	-	-	140,432	-
147	Police	Add .5 FTE Payroll Position - the department is currently absorbing OT to get this work done - Kronos/SAP/PeopleSoft	151000	-	1	57,957	-	-	-	57,957	-
148	Police	Legal costs.	151000	-	-	50,000	-	-	-	50,000	-
149	Police	IT - contract escalator, new contracts for out of warranty items.	151000	-	-	75,000	-	-	-	75,000	-
150	Public Transportation	This will enable the department to add back 750 hours of service. Department will continue to evaluate routes for efficiency and best service to the community.	101000	-	-	116,000	-	-	-	116,000	-
151	Multiple	Executive raises - add 1.5%	varies	-	-	208,501	-	-	11,145	195,941	1,415
152		Total S-1 Version Changes		9	1	2,138,948	\$	\$	\$	152,771	\$ 1,889,969
153											
154		Running Subtotal of 2015 Proposed General Government Operating Budget with S-1 Version Change:				\$ 473,731,557	\$	\$ 170,417,169	\$	1,813,427	\$ 248,545,170
155											
156		2014 Revised General Government Operating Budget				\$ 476,664,596	\$	\$ 35,971,311	\$	15,691,245	\$ 239,317,214
157											
158		Total Adjustments and Amendments		(1)		\$ (2,933,039)	\$	\$ 1,034,403	\$	(13,877,818)	\$ 9,227,956
159											
160		2015 Proposed General Government Operating Budget w/ S-1 Version Changes				\$ 473,731,557	\$	\$ 36,128,870	\$	1,813,427	\$ 248,545,170
161											
162		Less Depreciation / Amortization - Information Technology				\$ (2,117,076)					
163		2015 Proposed General Government Operating Budget Appropriation w/ S-1 Version Changes				\$ 471,614,481					
164											
165		S-2 Version Changes									
166											
167	Library	Add for library high speed internet and other technology improvements	101000	-	-	72,000	-	-	-	72,000	-
168	Municipal Manager	Transportation Inspection - chauffeur license training program	101000	-	-	12,000	-	-	-	-	-
169	Public Transportation	This will enable the department to keep service hours at 2014 levels.	101000	-	-	84,000	-	-	-	84,000	-
170		Total S-2 Version Changes				\$ 168,000	\$	\$ 12,000	\$	156,000	\$
171											
172		Running Subtotal of 2015 Proposed General Government Operating Budget with S-2 Version Change:				\$ 473,899,557	\$	\$ 170,429,169	\$	1,813,427	\$ 248,701,170
173											
174		2014 Revised General Government Operating Budget				\$ 476,664,596	\$	\$ 35,971,311	\$	15,691,245	\$ 239,317,214
175											
176		Total Adjustments and Amendments		(1)		\$ (2,765,039)	\$	\$ 1,046,403	\$	(13,877,818)	\$ 9,383,956
177											
178		2015 Proposed General Government Operating Budget w/ S-2 Version Changes				\$ 473,899,557	\$	\$ 36,128,870	\$	1,813,427	\$ 248,701,170
179											
180		Less Depreciation / Amortization - Information Technology				\$ (2,117,076)					
181		2015 Proposed General Government Operating Budget Appropriation w/ S-2 Version Changes				\$ 471,782,481					
182											
183		Assembly Amendments									
184	Community Development	Assemblymembers Gray-Jackson and Traini- provide funding to reinstate the Associate Planner	101000	-	1	116,780	-	-	-	116,780	-
185		Total Assembly Amendments				\$ 116,780	\$	\$	\$	116,780	\$
186											
187											
188		Running Subtotal of 2015 Proposed General Government Operating Budget w/S-2 and Amendment:				\$ 474,016,337	\$	\$ 170,429,169	\$	1,813,427	\$ 248,817,950
189											
190		2014 Revised General Government Operating Budget				\$ 476,664,596	\$	\$ 35,971,311	\$	15,691,245	\$ 239,317,214
191											
192		Total Adjustments and Amendments		(1)		\$ (2,765,039)	\$	\$ 1,046,403	\$	(13,877,818)	\$ 9,383,956
193											
194		2015 Proposed General Government Operating Budget w/ S-2 Version Changes				\$ 473,899,557	\$	\$ 36,128,870	\$	1,813,427	\$ 248,701,170
195											
196		Less Depreciation / Amortization - Information Technology				\$ (2,117,076)					
197		2015 Proposed General Government Operating Budget Appropriation w/ S-2 Version Changes				\$ 471,782,481					
198											
199		Assembly Amendments									
200	Community Development	Assemblymembers Gray-Jackson and Traini- provide funding to reinstate the Associate Planner	101000	-	1	116,780	-	-	-	116,780	-
201		Total Assembly Amendments				\$ 116,780	\$	\$	\$	116,780	\$
202											
203		Running Subtotal of 2015 Proposed General Government Operating Budget w/S-2 and Amendment:				\$ 474,016,337	\$	\$ 170,429,169	\$	1,813,427	\$ 248,817,950
204											
205		2014 Revised General Government Operating Budget				\$ 476,664,596	\$	\$ 35,971,311	\$	15,691,245	\$ 239,317,214
206											
207		Total Adjustments and Amendments		(1)		\$ (2,765,039)	\$	\$ 1,046,403	\$	(13,877,818)	\$ 9,383,956
208											
209		2015 Proposed General Government Operating Budget w/ S-2 Version Changes				\$ 473,899,557	\$	\$ 36,128,870	\$	1,813,427	\$ 248,701,170
210											
211		Less Depreciation / Amortization - Information Technology				\$ (2,117,076)					
212		2015 Proposed General Government Operating Budget Appropriation w/ S-2 Version Changes				\$ 471,782,481					
213											
214		Assembly Amendments									
215	Community Development	Assemblymembers Gray-Jackson and Traini- provide funding to reinstate the Associate Planner	101000	-	1	116,780	-	-	-	116,780	-
216		Total Assembly Amendments				\$ 116,780	\$	\$	\$	116,780	\$
217											
218		Running Subtotal of 2015 Proposed General Government Operating Budget w/S-2 and Amendment:				\$ 474,016,337	\$	\$ 170,429,169	\$	1,813,427	\$ 248,817,950
219											
220		2014 Revised General Government Operating Budget				\$ 476,664,596	\$	\$ 35,971,311	\$	15,691,245	\$ 239,317,214
221											
222		Total Adjustments and Amendments		(1)		\$ (2,765,039)	\$	\$ 1,046,403	\$	(13,877,818)	\$ 9,383,956
223											
224		2015 Proposed General Government Operating Budget w/ S-2 Version Changes				\$ 473,899,557	\$	\$ 36,128,870	\$	1,813,427	\$ 248,701,170
225											
226		Less Depreciation / Amortization - Information Technology				\$ (2,117,076)					
227		2015 Proposed General Government Operating Budget Appropriation w/ S-2 Version Changes				\$ 471,782,481					
228											
229		Assembly Amendments									
230	Community Development	Assemblymembers Gray-Jackson and Traini- provide funding to reinstate the Associate Planner	101000	-	1	116,780	-	-	-	116,780	-
231		Total Assembly Amendments				\$ 116,780	\$	\$	\$	116,780	\$
232											
233		Running Subtotal of 2015 Proposed General Government Operating Budget w/S-2 and Amendment:				\$ 474,016,337	\$	\$ 170,429,169	\$	1,813,427	\$ 248,817,950
234											
235		2014 Revised General Government Operating Budget				\$ 476,664,596	\$	\$ 35,971,311	\$	15,691,245	\$ 239,317,214
236											
237		Total Adjustments and Amendments		(1)		\$ (2,765,039)	\$	\$ 1,046,403	\$	(13,877,818)	\$ 9,383,956
238											
239		2015 Proposed General Government Operating Budget w/ S-2 Version Changes				\$ 473,899,557	\$	\$ 36,128,870	\$	1,813,427	\$ 248,701,170
240											
241		Less Depreciation / Amortization - Information Technology				\$ (2,117,076)					
242		2015 Proposed General Government Operating Budget Appropriation w/ S-2 Version Changes				\$ 471,782,481					
243											
244		Assembly Amendments									
245	Community Development	Assemblymembers Gray-Jackson and Traini- provide funding to reinstate the Associate Planner	101000	-	1	116,780	-	-	-	116,780	-
246		Total Assembly Amendments				\$ 116,780	\$	\$	\$	116,780	\$
247											
248		Running Subtotal of 2015 Proposed General Government Operating Budget w/S-2 and Amendment:				\$ 474,016,337	\$	\$ 170,429,169	\$	1,813,427	\$ 248,817,950
249											
250		2014 Revised General Government Operating Budget				\$ 476,664,596	\$	\$ 35,971,311	\$	15,691,245	\$ 239,317,214
251											
252		Total Adjustments and Amendments		(1)		\$ (2,765,039)	\$	\$ 1,046,403	\$	(13,877,818)	\$ 9,383,956
253											
254		2015 Proposed General Government Operating Budget w/ S-2 Version Changes				\$ 473,899,557	\$	\$ 36,128,870	\$	1,813,427	\$ 248,701,170
255											
256		Less Depreciation / Amortization - Information Technology				\$ (2,117,076)					
257		2015 Proposed General Government Operating Budget Appropriation w/ S-2 Version Changes				\$ 471,782,481					
258											
259		Assembly Amendments									
260	Community Development	Assemblymembers Gray-Jackson and Traini- provide funding to reinstate the Associate Planner	101000	-	1	116,780	-	-	-	116,780	-
261		Total Assembly Amendments				\$ 116,780	\$	\$	\$	116,780	\$
262											
263		Running Subtotal of 2015 Proposed General Government Operating Budget w/S-2 and Amendment:				\$ 474,016,337	\$	\$ 170,429,169	\$	1,813,427	\$ 248,817,950
264											
265		2014 Revised General Government Operating Budget				\$ 476,664,596	\$	\$ 35,971,311	\$	15,691,245	\$ 239,317,214
266											
267		Total Adjustments and Amendments		(1)		\$ (2,765,039)	\$	\$ 1,046,403	\$	(13,877,818)	\$ 9,383,956
268											
269		2015 Proposed General Government Operating Budget w/ S-2 Version Changes									

2015 Approved General Government Operating Budget

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