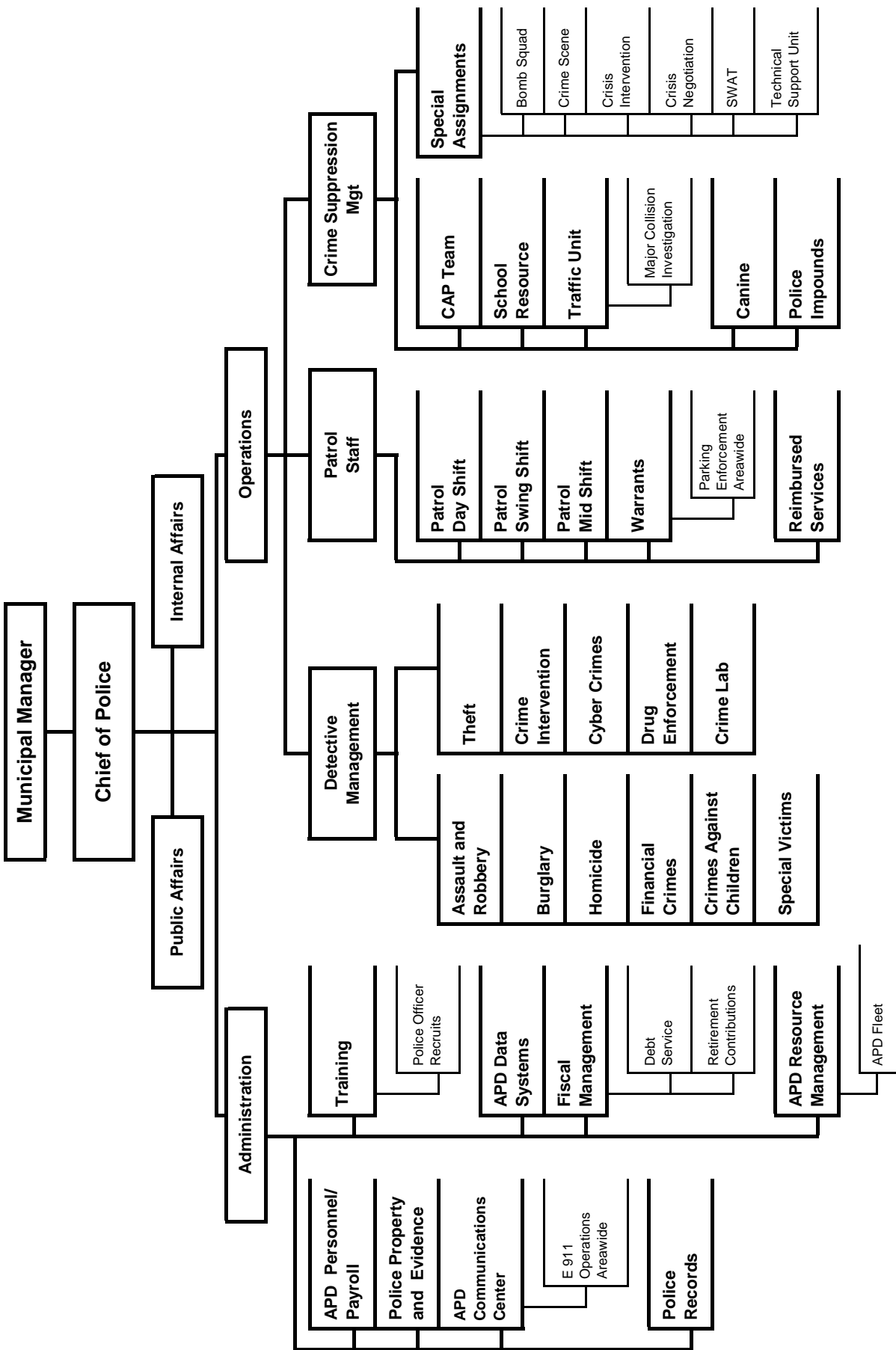


Anchorage Police Department

2014 Approved General Government Operating Budget



Anchorage Police Department

Description

The Anchorage Police Department's mission is to protect and serve our community in the most professional and compassionate manner possible. This includes the protection of life and property to ensure public safety as well as enforcement of local, state and federal laws and regulations to promote public safety and maintain order.

Department Services/Divisions

- Administration and Resources – provide support services to the department for personnel and payroll services, property and evidence management, the communications center including the area wide E-911 system, maintenance of police records, APD data systems, fiscal management, resource management and police retirement contribution.
- Chief of Police – provide overall leadership and guidance for all department operations. This division also includes the public affairs and internal affairs units.
- Operations – in accordance with the overall mission of the Anchorage Police Department, this division includes three distinct sections: (1) detective management of various areas of crime including the crime lab, (2) patrol staff including the warrants unit, and (3) crime suppression management which includes traffic, school resource, CAP team, canine, special assignments, training including academy operations, and impounds including fleet management.

Department Goals that Contribute to Achieving the Mayor's Vision:

Vision:  **A Safe Place to Call Home**

Anchorage Police Department

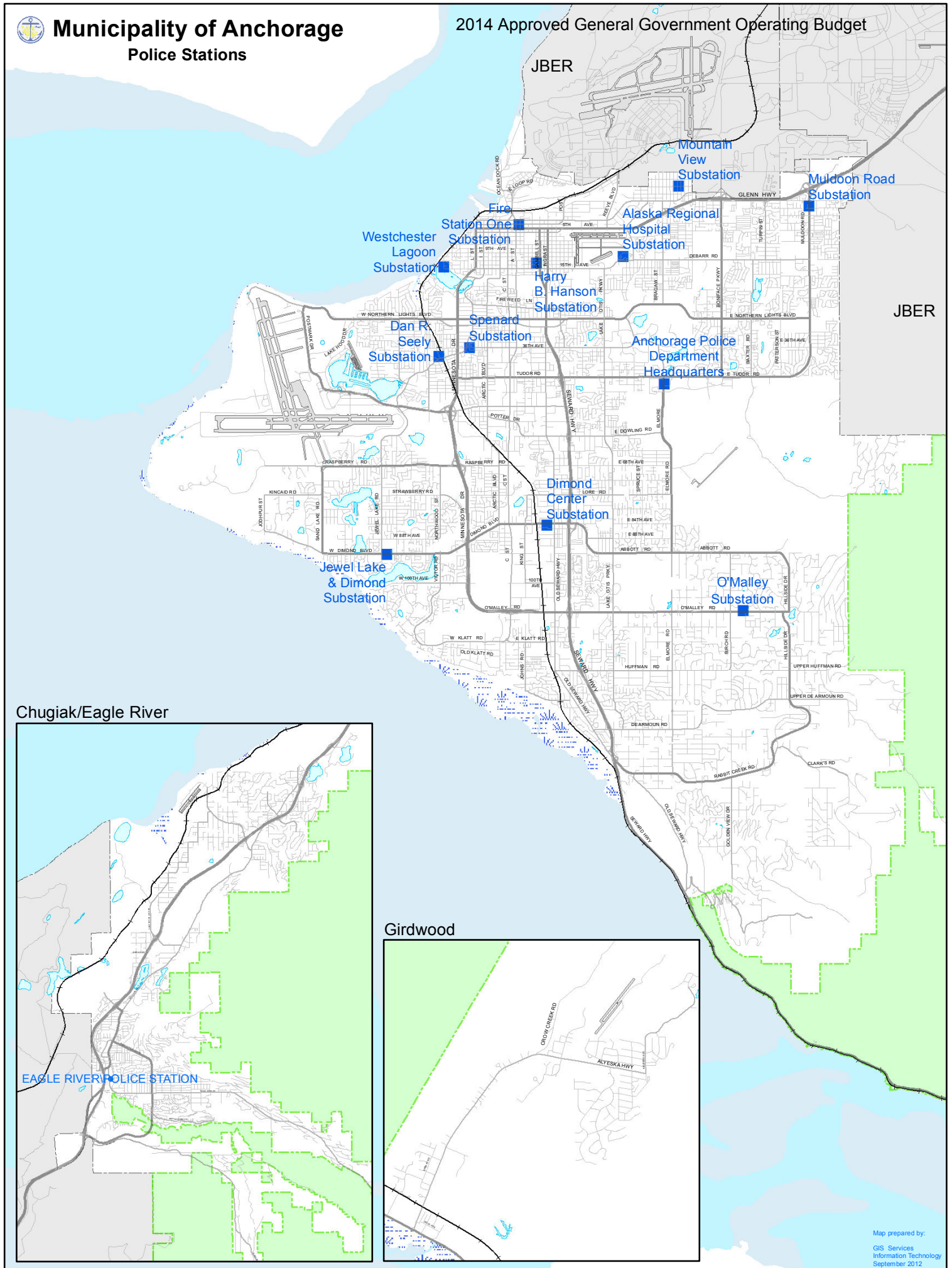
- Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities
- Reduce the rate of adult sexual assault in Anchorage
- Decrease the number of drivers Operating Under the Influence (OUI)
- Maintain a rating on the UAA Community Indicators Project wherein the majority of respondents state they are "Satisfied" or "Very satisfied" with police services in Anchorage



Municipality of Anchorage

Police Stations

2014 Approved General Government Operating Budget



Map prepared by:
GIS Services
Information Technology
September 2012

Police Department Summary

	2012 Actuals	2013 Revised	2014 Approved	14 v 13 % Chg
Direct Cost by Division				
APD Admin & Resources	36,340,967	37,978,797	38,408,198	1.13%
Chief of Police	2,136,207	2,210,347	2,482,125	12.30%
Operations - APD	53,848,003	57,567,718	55,450,982	<3.68%>
Direct Cost Total	92,325,177	97,756,862	96,341,305	<1.45%>
Intragovernmental Charges				
Charges by Other Departments	18,903,520	27,347,476	18,253,815	<33.25%>
Charges to Other Departments	(3,869,519)	(4,341,075)	(4,529,871)	4.35%
Function Cost Total	107,359,179	120,763,263	110,065,249	<8.86%>
Program Generated Revenue	(16,083,136)	(17,639,329)	(10,811,348)	<38.71%>
Net Cost Total	91,276,043	103,123,934	99,253,901	<3.75%>
Direct Cost by Category				
Salaries and Benefits	71,180,268	73,696,376	74,084,162	0.53%
Supplies	2,330,341	2,715,930	2,445,530	<9.96%>
Travel	6,788	20,500	30,500	48.78%
Contractual/OtherServices	18,045,834	20,823,619	19,289,829	<7.37%>
Debt Service	623,399	315,937	304,284	<3.69%>
Equipment, Furnishings	138,546	184,500	187,000	1.36%
Direct Cost Total	92,325,177	97,756,862	96,341,305	<1.45%>
Position Summary as Budgeted				
Full-Time	544	523	523	
Part-Time	-	-	-	
Position Total	544	523	523	

Police

Reconciliation from 2013 Revised Budget to 2014 Approved Budget

	Direct Costs	Positions		
		FT	PT	T
2013 Revised Budget	97,756,862	523	-	-
2013 One-Time Requirements				
- Reverse one-time funding for Police academy	(500,000)	-	-	-
- Reverse one-time funding for legal fees and settlements	(184,000)	-	-	-
Debt Service Changes				
- General Obligation bonds	(11,653)	-	-	-
Changes in Existing Programs/Funding for 2014				
- Salary and benefits adjustments	2,525,257	-	-	-
- Police and Fire Retiree medical	351,082	-	-	-
- Police and Fire Retiree Pension Trust contribution	(525,800)	-	-	-
2014 Continuation Level	99,411,748	523	-	-
2014 One-Time Requirements				
- Academy uniform, vest and equipment purchases; testing and required certs, physical evaluations, background checks, test mediation, recruiting expenses, testing materials, and other academy costs	303,100	-	-	-
- Legal settlements	115,000	-	-	-
2014 Proposed Budget Changes				
- Lower salaries and benefit costs for new recruits due to fewer longevity-related wage adjustments	(707,901)	-	-	-
- Savings through officer attrition - anticipated reduced staffing of 20-30 sworn officer positions due to concessions negotiated in 2009 by previous mayor. This savings assumes 10 officer positions will remain unfilled	(1,429,570)	-	-	-
- Miscellaneous non-labor savings	(35,000)	-	-	-
2014 Budget Adjustment for Accounting Transactions				
- Move E911 costs to establish a separate E911 Surcharge Fund (211X00)	(1,316,072)	-	-	-
2014 Approved Budget	96,341,305	523	-	-

Police Division Summary APD Admin & Resources

(Fund Center # 484400, 488000, 4826, 484200, 484300, 483200, 484100, 482500, 487000, 482400,...)

	2012 Actuals	2013 Revised	2014 Approved	14 v 13 % Chg
Direct Cost by Category				
Salaries and Benefits	15,757,726	14,688,496	16,886,240	14.96%
Supplies	2,232,248	2,617,010	2,346,610	<10.33%>
Travel	1,521	-	10,000	
Contractual/Other Services	17,592,050	20,172,854	18,674,064	<7.43%>
Equipment, Furnishings	134,024	184,500	187,000	1.36%
Manageable Direct Cost Total	35,717,568	37,662,860	38,103,914	1.17%
Debt Service	623,399	315,937	304,284	<3.69%>
Direct Cost Total	36,340,967	37,978,797	38,408,198	1.13%

Revenue by Fund

Fund 101000 - Areawide General	5,934,371	5,845,641	-	
Fund 151000 - Anchorage Metro Police SA	323,620	736,800	236,800	<67.86%>
Revenue Total	6,257,991	6,582,441	236,800	<96.40%>

Positions as Budgeted

	2012 Revised		2013 Revised		2014 Approved	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
Administrative Officer	1	-	-	-	-	-
Communications Clerk I	6	-	6	-	6	-
Communications Clerk II	40	-	40	-	40	-
Communications Clerk III	6	-	6	-	6	-
Data Systems Technician	3	-	-	-	-	-
Data Systems Technician II	3	-	6	-	6	-
Patrol Officer	1	-	1	-	20	-
Patrol Officer - Full ARRA Grant	4	-	4	-	-	-
Patrol Officer - Partial ARRA Grant	9	-	-	-	-	-
Patrol Officer Academy	30	-	-	-	-	-
Police Clerk	16	-	16	-	15	-
Police Clerk III	2	-	2	-	2	-
Police Lieutenant	2	-	2	-	2	-
Police Messenger	1	-	1	-	1	-
Police Records Supervisor	1	-	1	-	1	-
Police Sergeant	1	-	1	-	1	-
Principal Admin Officer	3	-	3	-	3	-
Property & Evidence Tech	9	-	9	-	9	-
Senior Patrol Officer	3	-	3	-	5	-
Senior Police Clerk	23	-	23	-	24	-
Specialty Clerk	5	-	4	-	4	-
Positions as Budgeted Total	169	-	128	-	145	-

Police
Division Detail
APD Admin & Resources

(Fund Center # 484400, 488000, 4826, 484200, 484300, 483200, 484100, 482500, 487000, 482400,...)

	2012 Actuals	2013 Revised	2014 Approved	14 v 13 % Chg
Direct Cost by Category				
Salaries and Benefits	15,757,726	14,688,496	16,886,240	14.96%
Supplies	2,232,248	2,617,010	2,346,610	<10.33%>
Travel	1,521	-	10,000	-
Contractual/Other Services	17,592,050	20,172,854	18,674,064	<7.43%>
Equipment, Furnishings	134,024	184,500	187,000	1.36%
Manageable Direct Cost Total	35,717,568	37,662,860	38,103,914	1.17%
Debt Service	623,399	315,937	304,284	<3.69%>
Direct Cost Total	36,340,967	37,978,797	38,408,198	1.13%
Intra-Governmental Charges				
Charges by Other Departments	5,677,986	5,948,484	1,775,445	<70.15%>
Charges to Other Departments	(3,288,851)	(3,741,075)	(3,929,871)	5.05%
Program Generated Revenue				
406480 - E-911 Surcharge	5,934,371	5,845,641	-	-
406620 - Rmb Cost-NonGrntFund	124,389	106,800	106,800	-
407050 - Oth Fines & Forf	30	-	-	-
408550 - Cash Over & Short	(22)	-	-	-
408580 - Miscellaneous Revenues	33,375	115,000	115,000	-
450010 - Contr Other Funds	-	500,000	-	-
460020 - Proceeds-Rfding Bnds	145,000	-	-	-
460030 - Prem On Bond Sales	16,017	-	-	-
460070 - MOA Property Sales	4,832	15,000	15,000	-
Program Generated Revenue Total	6,257,991	6,582,441	236,800	<96.40%>
Net Cost				
Manageable Direct Cost	35,717,568	37,662,860	38,103,914	1.17%
Debt Service	623,399	315,937	304,284	<3.69%>
Charges by Other Departments	5,677,986	5,948,484	1,775,445	<70.15%>
Charges to Other Departments	(3,288,851)	(3,741,075)	(3,929,871)	5.05%
Program Generated Revenue	(6,257,991)	(6,582,441)	(236,800)	<96.40%>
Net Cost Total	32,472,112	33,603,765	36,016,972	7.18%

Police Division Summary

Chief of Police

(Fund Center # 413000, 412000, 411100)

	2012 Actuals	2013 Revised	2014 Approved	14 v 13 % Chg
Direct Cost by Category				
Salaries and Benefits	1,976,998	1,955,437	2,262,215	15.69%
Supplies	7,667	7,100	7,100	-
Travel	721	3,500	3,500	-
Contractual/Other Services	150,820	244,310	209,310	<14.33%>
Manageable Direct Cost Total	2,136,207	2,210,347	2,482,125	12.30%
Debt Service	-	-	-	
Direct Cost Total	2,136,207	2,210,347	2,482,125	12.30%
Revenue by Fund				
Fund 151000 - Anchorage Metro Police SA	55,562	58,507	60,203	2.90%
Revenue Total	55,562	58,507	60,203	2.90%

Positions as Budgeted

	2012 Revised		2013 Revised		2014 Approved	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
Deputy Police Chief	-	-	1	-	-	-
Crime Prevention Spec	2	-	2	-	2	-
Deputy Police Chief	2	-	1	-	2	-
Executive Assistant I	1	-	1	-	1	-
Police Captain	1	-	1	-	1	-
Police Chief	1	-	1	-	1	-
Police Lieutenant	3	-	2	-	1	-
Police Sergeant	3	-	3	-	4	-
Senior Patrol Officer	-	-	-	-	1	-
Senior Police Clerk	1	-	1	-	1	-
Special Admin Assistant II	-	-	-	-	1	-
Positions as Budgeted Total	14	-	13	-	15	-

Police
Division Detail
Chief of Police

(Fund Center # 413000, 412000, 411100)

	2012 Actuals	2013 Revised	2014 Approved	14 v 13 % Chg
Direct Cost by Category				
Salaries and Benefits	1,976,998	1,955,437	2,262,215	15.69%
Supplies	7,667	7,100	7,100	-
Travel	721	3,500	3,500	-
Contractual/Other Services	150,820	244,310	209,310	<14.33%>
Manageable Direct Cost Total	2,136,207	2,210,347	2,482,125	12.30%
Debt Service	-	-	-	-
Direct Cost Total	2,136,207	2,210,347	2,482,125	12.30%
Intra-Governmental Charges				
Charges by Other Departments	7,201,493	8,393,440	8,119,463	<3.26%>
Program Generated Revenue				
406620 - Rmb Cost-NonGrntFund	55,562	58,507	60,203	2.90%
Program Generated Revenue Total	55,562	58,507	60,203	2.90%
Net Cost				
Manageable Direct Cost	2,136,207	2,210,347	2,482,125	12.30%
Debt Service	-	-	-	-
Charges by Other Departments	7,201,493	8,393,440	8,119,463	<3.26%>
Program Generated Revenue	(55,562)	(58,507)	(60,203)	2.90%
Net Cost Total	9,282,138	10,545,280	10,541,385	<0.04%>

Police Division Summary Operations - APD

(Fund Center # 464000, 475500, 462300, 473300, 475000, 471000, 466000, 473400, 460500,...)

	2012 Actuals	2013 Revised	2014 Approved	14 v 13 % Chg
Direct Cost by Category				
Salaries and Benefits	53,445,544	57,052,443	54,935,707	<3.71%>
Supplies	90,427	91,820	91,820	-
Travel	4,547	17,000	17,000	-
Contractual/Other Services	302,964	406,455	406,455	-
Equipment, Furnishings	4,522	-	-	
Manageable Direct Cost Total	53,848,003	57,567,718	55,450,982	<3.68%>
Debt Service	-	-	-	
Direct Cost Total	53,848,003	57,567,718	55,450,982	<3.68%>
Revenue by Fund				
Fund 101000 - Areawide General	156,787	138,000	138,000	-
Fund 151000 - Anchorage Metro Police SA	9,612,796	10,860,381	10,376,345	<4.46%>
Revenue Total	9,769,583	10,998,381	10,514,345	<4.40%>

Positions as Budgeted

	2012 Revised		2013 Revised		2014 Approved	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
Assistant Id Specialist	1	-	1	-	1	-
Comm Services Officer	4	-	4	-	4	-
Crime Laboratory Technician	1	-	1	-	1	-
Forensic Supervisor	1	-	1	-	1	-
Identification Technician	1	-	1	-	1	-
Impound Technician	-	-	2	-	2	-
Patrol Officer	49	-	71	-	30	-
Police Captain	3	-	3	-	3	-
Police Clerk	4	-	4	-	4	-
Police Lieutenant	8	-	8	-	8	-
Police Sergeant	37	-	37	-	36	-
Property & Evidence Tech	2	-	-	-	-	-
Senior Admin Officer	2	-	2	-	2	-
Senior Patrol Officer	238	-	237	-	260	-
Senior Police Clerk	10	-	10	-	10	-
Positions as Budgeted Total	361	-	382	-	363	-

Police
Division Detail
Operations - APD

(Fund Center # 464000, 475500, 462300, 473300, 475000, 471000, 466000, 473400, 460500,...)

	2012 Actuals	2013 Revised	2014 Approved	14 v 13 % Chg
Direct Cost by Category				
Salaries and Benefits	53,445,544	57,052,443	54,935,707	<3.71%>
Supplies	90,427	91,820	91,820	-
Travel	4,547	17,000	17,000	-
Contractual/Other Services	302,964	406,455	406,455	-
Equipment, Furnishings	4,522	-	-	-
Manageable Direct Cost Total	53,848,003	57,567,718	55,450,982	<3.68%>
Debt Service	-	-	-	-
Direct Cost Total	53,848,003	57,567,718	55,450,982	<3.68%>
Intra-Governmental Charges				
Charges by Other Departments	6,024,041	13,005,552	8,358,907	<35.73%>
Charges to Other Departments	(580,668)	(600,000)	(600,000)	-
Program Generated Revenue				
406490 - DWI Impnd/Admin Fees	482,995	530,000	460,000	<13.21%>
406500 - Police Services	120,450	450,000	450,000	-
406530 - Incarc Cost Recov	454,337	490,000	490,000	-
406620 - Rmb Cost-NonGrntFund	208,930	209,500	209,500	-
407010 - SOA Traff Crt Fines	1,520,211	1,700,000	1,464,882	<13.83%>
407020 - SOA Trial Crt Fines	1,633,387	1,950,000	2,610,715	33.88%
407040 - APD Counter Fines	1,588,956	1,600,000	1,048,711	<34.46%>
407050 - Oth Fines & Forf	273,358	330,000	330,000	-
407100 - Curfew Fines	3,961	8,800	8,800	-
407110 - Parking Enfor Fines	156,787	138,000	138,000	-
407120 - Minor Tobacco Fines	5,595	9,000	9,000	-
408400 - CrimiRle8CollctCosts	240,038	327,670	327,670	-
408550 - Cash Over & Short	(100)	-	-	-
408580 - Miscellaneous Revenues	56,386	98,200	98,200	-
430030 - Restricted Contr	2,721,503	2,897,211	2,308,867	<20.31%>
450010 - Contr Other Funds	-	-	300,000	-
460070 - MOA Property Sales	302,789	260,000	260,000	-
Program Generated Revenue Total	9,769,583	10,998,381	10,514,345	<4.40%>
Net Cost				
Manageable Direct Cost	53,848,003	57,567,718	55,450,982	<3.68%>
Debt Service	-	-	-	-
Charges by Other Departments	6,024,041	13,005,552	8,358,907	<35.73%>
Charges to Other Departments	(580,668)	(600,000)	(600,000)	-
Program Generated Revenue	(9,769,583)	(10,998,381)	(10,514,345)	<4.40%>
Net Cost Total	49,521,793	58,974,889	52,695,544	<10.65%>

Police Operating Grant and Alternative Funded Programs

Program	Fund Center	Award Amount	Amount Expended As of 07/31/2013	Expected Expenditures by Dec 2014	Expected Balance at End of 2014	Personnel			Program Expiration
						FT	PT	T	
Justice Assistance Grant (Federal Grant)	484300	1,559,223	265,465	975,000	318,758	-	-	-	Dec-15
- Provide funding to underwrite projects to reduce crime and improve public safety.	484300								
Bullet Proof Vest Partnership (Federal Grant)	484300	9,506	15,696	15,696	-	-	-	-	Dec-13
- Fund 50% replacement cost of ballistic armor for sworn patrol officers	484300								
Human Trafficking Task Force (Federal Grant)	484300	95,010	56,920	95,010	-	-	-	-	Sep-13
- Overtime for special task force enforcement									
Coverdell Forensic Science Improvement (Federal Grant)	484300	175,000	174,785	215	-	-	-	-	Sep-13
- Overtime, equipment, supplies, travel, and support for accreditation									
Commercial Vehicle Enforcement (State Grant - Revenue Pass Thru)	484300	31,278	26,864	4,414	-	-	-	-	Dec-13
- Provides for enhanced enforcement of commercial vehicles for safety violations									
Homeland Security Grants (Federal Grant)	484300	896,978	630,981	125,997	140,000	-	-	-	Dec-14
- AWARD Radios to complete APD misc EOD/SWAT operational equip	484300								
COPS Hiring Recovery Program (Federal Grant)	484300	1,155,364	1,088,178	67,186	-	4	-	-	Dec-13
- Provides 100% of entry level funding for 9 officers to be recovered in lieu of layoff									
AHSO Driving Enforcement (State Grant)	484100								
- overtime for DUI violation enforcement		135,490	95,734	39,756	-	-	-	-	Sep-13
- overtime for seatbelt enforcement		18,048	18,048	-	-	-	-	-	Sep-13
Total Grant and Alternative Operating Funding for Depar		4,075,897	2,372,671	1,323,274	458,758	4	-	-	
Total General Government Operating Direct Cost for Department				96,341,305		523	-	-	
Total Operating Budget for Department				97,664,579		527	-	-	

Anchorage: Performance. Value. Results

Anchorage Police Department

Anchorage: Performance. Value. Results.

Mission

Protect and serve our community in the most professional and compassionate manner possible

Core Services

- Protection of Life
- Protection of Property
- Maintenance of Order

Accomplishment Goals

- Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities
- Reduce the rate of adult sexual assault in Anchorage
- The number of drivers Operating Under the Influence (OUI) decreases

Performance Measures

Progress in achieving goals shall be measured by:

- Maintain the rate of Uniform Crime Report (UCR) Part I crimes in Anchorage at or below the national average for comparable size communities
 - Effectiveness: Annual Uniform Crime Report Part I crime rate (per 100,000 population) for Anchorage, as compared to communities nationwide in population 250,000-499,999
 - Efficiency: Average total cost per officer in Anchorage
- Reduce the rate of adult sexual assault in Anchorage
 - Effectiveness: Rate of adult sexual assault (under the State of Alaska definition, per 100,000 population) for Anchorage
 - Effectiveness: Rate of adult sexual assault arrests (percent of adult sexual assault cases resulting in arrest)
- The number of drivers Operating Under the Influence (OUI) decreases
 - Effectiveness: Number of arrests for non-collision-related OUI
 - Effectiveness: Number of deaths associated with OUI-related collisions

Measure #1: Annual Uniform Crime Report Part I crime rate (per 100,000 population) for Anchorage, as compared to communities nationwide in population 250,000-499,999

2005		2006		2007		2008	
Anch	Group	Anch	Group	Anch	Group	Anch	Group
4,784	6,600	5,112	6,210	4,826	5,740	4,235	5,451

2009		2010		2011		2012	
Anch	Group	Anch	Group	Anch	Group	Anch	Group
4,524	5,119	4,361	4,974	3,948	5,116	4,355	5,056

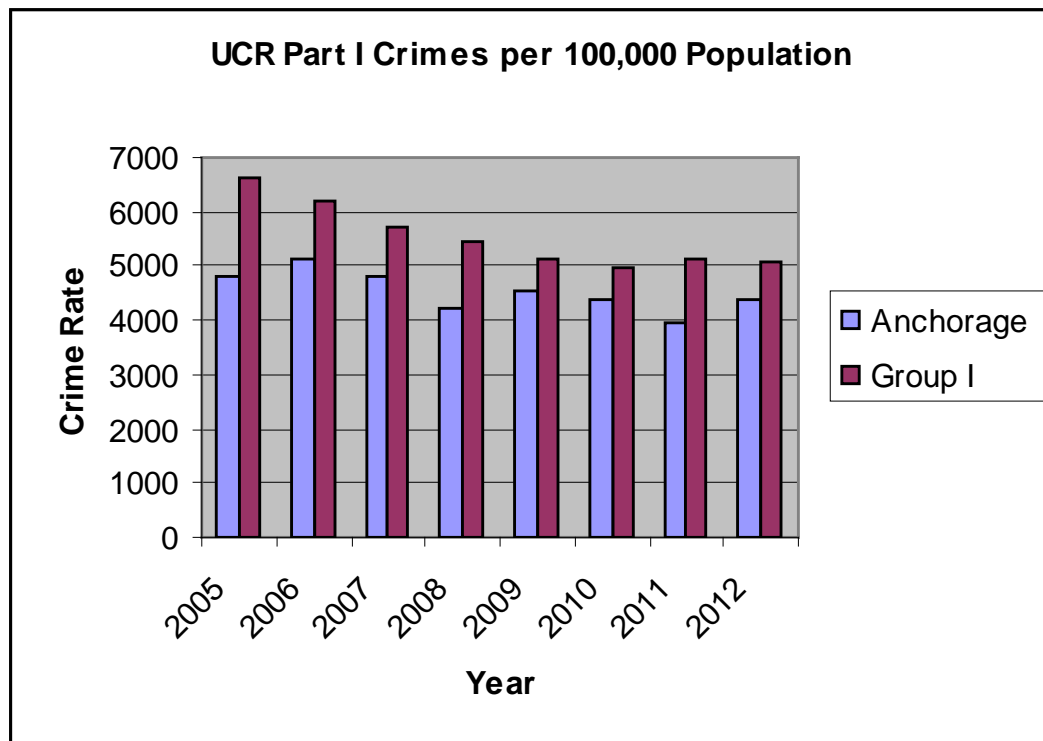
Note: Data are derived from FBI UCR Table 8 and Table 16.

2012 Table 8 (Alaska):

[http://www.fbi.gov/about-us/cjis/ucr/crime-in-the-u.s/2012/crime-in-the-u.s.-2012/tables/8tabledataadecpdf/table-8-state-cuts/table 8 offenses known to law enforcement by alaska by city 2012.xls](http://www.fbi.gov/about-us/cjis/ucr/crime-in-the-u.s/2012/crime-in-the-u.s.-2012/tables/8tabledataadecpdf/table-8-state-cuts/table%208%20offenses%20known%20to%20law%20enforcement%20by%20alaska%20by%20city%202012.xls)

2012 Table 16:

[http://www.fbi.gov/about-us/cjis/ucr/crime-in-the-u.s/2012/crime-in-the-u.s.-2012/tables/16tabledataadecpdf/table 16 rate by population group 2012.xls](http://www.fbi.gov/about-us/cjis/ucr/crime-in-the-u.s/2012/crime-in-the-u.s.-2012/tables/16tabledataadecpdf/table%2016%20rate%20by%20population%20group%202012.xls)



Measure #2: Average total cost per officer in Anchorage

2005	2006	2007	2008	2009	2010	2011	2012
no data	no data	no data	\$131,795	\$127,364	\$133,925	\$144,268	\$155,949

Measure #3: Rate of adult sexual assault (under the State of Alaska definition, per 100,000 population) for Anchorage

2005	2006	2007	2008	2009	2010	2011	2012
111.7	113.5	119.6	120.3	128.3	128.6	141.9	125.0

Measure #4: Rate of adult sexual assault arrests (percent of adult sexual assault cases resulting in arrest)

2005	2006	2007	2008	2009	2010	2011
9.5%	10.2%	14.7%	6.9%	13.6%	12.3%	9.8%

2012 1 st Qtr	2012 2 nd Qtr	2012 3 rd Qtr	2012 4 th Qtr	2012
20%	11.1%	10.7%	10.8%	10.8%

2013 1 st Qtr	2013 2 nd Qtr	2013 3 rd Qtr	2013 4 th Qtr	2013
11.8%	11.3%	10.8%		

Measure #5: Number of arrests for non-collision-related OUI

2005	2006	2007	2008	2009	2010
1202	1121	1545	2327	2261	1951

2011 1 st Qtr	2011 2 nd Qtr	2011 3 rd Qtr	2011 4 th Qtr	2011
425	503	360	444	1732

2012 1 st Qtr	2012 2 nd Qtr	2012 3 rd Qtr	2012 4 th Qtr	2012
385	396	343	302	1426

2013 1 st Qtr	2013 2 nd Qtr	2013 3 rd Qtr	2013 4 th Qtr	2013
390	358	325		

Measure #6: Number of deaths associated with OUI-related collisions

2005	2006	2007	2008	2009	2010
no data	no data	no data	6	3	3

2011 1 st Qtr	2011 2 nd Qtr	2011 3 rd Qtr	2011 4 th Qtr	2011
0	2	0	2	4

2012 1 st Qtr	2012 2 nd Qtr	2012 3 rd Qtr	2012 4 th Qtr	2012
0	1	0	0	1

2013 1 st Qtr	2013 2 nd Qtr	2013 3 rd Qtr	2013 4 th Qtr	2013
1	1	4		

Administration Division
Anchorage Police Department
Anchorage: Performance. Value. Results.

Purpose

Provide technical and administrative police service to the community and employees of the Anchorage Police Department

Division Direct Services

- Answer and dispatch 911 calls for assistance
- Property management
- Records management
- Citation processing
- IT management
- Budget management
- Facilities management
- Grant management

Accomplishment Goals

- Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards

Performance Measures

Progress in achieving goals shall be measured by:

- Answer 911 calls within national standard time range, under National Emergency Number Association (NENA) standards
 - Effectiveness: Average time (in seconds) required for call takers to answer 911 calls

Measure #7: Average time (in seconds) required for call takers to answer 911 calls

2005	2006	2007	2008	2009	2010	2011
no data	no data	no data	no data	10 seconds	8 seconds	8 seconds

2012 1 st Qtr	2012 2 nd Qtr	2012 3 rd Qtr	2012 4 th Qtr	2012
9 seconds	9 seconds	9 seconds	9 seconds	9 seconds

2013 1 st Qtr	2013 2 nd Qtr	2013 3 rd Qtr	2013 4 th Qtr	2013
9 seconds	9 seconds	11 seconds		

Note: The rise in time to answer 911 calls this quarter is the result of increased volume of calls coming into the Communications Center and decreased staffing in the Center.

Crime Suppression Division Anchorage Police Department

Anchorage: Performance. Value. Results.

Purpose

Prevent and deter crime and promote safe neighborhoods by utilizing proactive community policing methods

Direct Services

- Proactive, problem-oriented community policing
- Traffic law enforcement
- Selective enforcement of high-risk offenders and crimes

Accomplishment Goals

- Reduce the rate of fatality vehicle collisions in Anchorage

Performance Measures

Progress in achieving goals shall be measured by:

- Reduce the rate of fatality vehicle collisions in Anchorage
 - Effectiveness: Rate of fatality vehicle collisions (per 100,000 population) for Anchorage

Measure #8: Rate of fatality vehicle collisions (per 100,000 population) for Anchorage

2005	2006	2007	2008	2009	2010
.4	5.4	5.4	4.6	7.1	2.8

2011 1 st Qtr	2011 2 nd Qtr	2011 3 rd Qtr	2011 4 th Qtr	2011
0	2	1	2	1.3

2012 1 st Qtr	2012 2 nd Qtr	2012 3 rd Qtr	2012 4 th Qtr	2012
0.3	1.0	2.7	0.7	4.7

2013 1 st Qtr	2013 2 nd Qtr	2013 3 rd Qtr	2013 4 th Qtr	2013
0.7	0.7	2.0		

Detective Division
Anchorage Police Department
Anchorage: Performance. Value. Results.

Purpose

Follow up on felony crimes reported to or detected by the Anchorage Police Department and to provide specialized law enforcement to interdict selected crimes

Direct Services

- Investigation
- Law Enforcement
- Service Referrals

Accomplishment Goals

- Increase clearance rate in homicide cases

Performance Measures

Progress in achieving goals shall be measured by:

- Increase clearance rate in homicide cases
 - Effectiveness: Clearance rate in homicide cases in Anchorage

Measure #9: Clearance rate in homicide cases in Anchorage
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Year	2005	2006	2007	2008	2009	2010	2011
Cases	17	21	25	12	17	19	18
Closed	14	17	23	10	15	16	17
Percentage	82%	81%	92%	83%	88%	84%	94%

2012 1 st Qtr	2012 2 nd Qtr	2012 3 rd Qtr	2012 4 th Qtr	2012
7	13	15	18	18
6	12	14	14	17
86%	92%	93%	78%	94%

2013 1 st Qtr	2013 2 nd Qtr	2013 3 rd Qtr	2013 4 th Qtr	2013
6	11	13		
3	9	11		
50%	82%	85%		

Patrol Division
Anchorage Police Department
Anchorage: Performance. Value. Results.

Purpose

Respond to citizen calls for service and proactively initiate contacts, thereby deterring and solving crime as well as providing service referrals to create a secure and livable community

Direct Services

- Law Enforcement
- Crime Prevention
- Investigation
- Service Referrals
- Response to Emergencies and Disasters

Accomplishment Goals

- Maintain an average response time for Priority 1 calls for service under eight minutes
- The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases

Performance Measures

- Maintain an average response time for Priority 1 calls for service
 - Effectiveness: Average response time for all Priority 1 calls for service
- The number of drivers involved in motor vehicle collisions who were Operating Under the Influence (OUI) at the time of the collision decreases
 - Effectiveness: Number of arrests for collision-related OUI made by Patrol

Measure #10: Average time from dispatch to first officer on scene for all Priority 1 calls for service

2008	2009	2010
3.4 minutes	3.5 minutes	3.4 minutes

2011 1 st Qtr	2011 2 nd Qtr	2011 3 rd Qtr	2011 4 th Qtr	2011
3.6 minutes	3.3 minutes	3.2 minutes	4.1 minutes	3.6 minutes

2012 1 st Qtr	2012 2 nd Qtr	2012 3 rd Qtr	2012 4 th Qtr	2012
4.3 minutes	3.8 minutes	3.7 minutes	4.0 minutes	3.9 minutes

2013 1 st Qtr	2013 2 nd Qtr	2013 3 rd Qtr	2013 4 th Qtr	2013
4.3 minutes	4.1 minutes	3.6 minutes		

Measure #11: Number of arrests for collision-related OUI made by Patrol

2005	2006	2007	2008	2009	2010
342	352	427	449	344	463

2011 1 st Qtr	2011 2 nd Qtr	2011 3 rd Qtr	2011 4 th Qtr	2011
55	52	77	99	283

2012 1 st Qtr	2012 2 nd Qtr	2012 3 rd Qtr	2012 4 th Qtr	2012
70	84	75	58	287

2013 1 st Qtr	2013 2 nd Qtr	2013 3 rd Qtr	2013 4 th Qtr	2013
74	89	71		