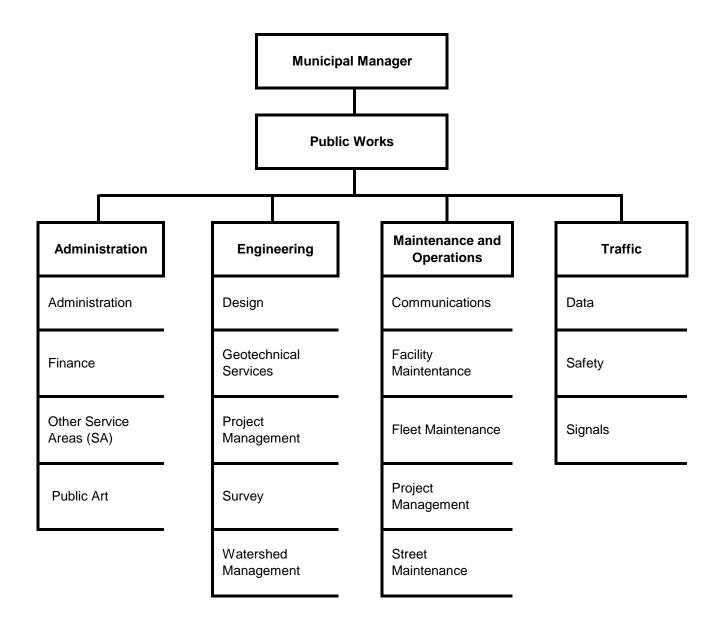
Public Works



Public Works Department Summary

| | 2009 Actuals | 2010 Revised | 2011 Proposed | 11 v 10 % Chg |
|-------------------------------|-----------------|-----------------|------------------|------------------|
| Division Summary | | | | |
| Engineering | 6,067,426 | 6,562,036 | 6,633,217 | 1.08 % |
| Maintenance & Operations | 76,380,768 | 71,350,248 | 80,479,181 | 12.79 % |
| Other Service Areas | 9,483,461 | 10,172,201 | 10,145,093 | -0.27 % |
| Public Works Administration | 1,707,237 | 1,660,435 | 1,874,943 | 12.92 % |
| Traffic | 4,685,264 | 4,696,933 | 4,556,363 | -2.99 % |
| Direct Cost | 98,324,156 | 94,441,854 | 103,688,798 | 9.79 % |
| Intragovernmental Charges | | | | |
| Charges By Other Departments | 12,753,443 | 16,564,217 | 10,694,059 | -35.44 % |
| Charges To Other Departments | (33,033,854) | (33,092,930) | (28,304,650) | -14.47 % |
| Function Cost | 78,043,746 | 77,913,142 | 86,078,206 | 10.48 % |
| Program Generated Revenue | 2,591,762 | 2,554,780 | 3,682,085 | 44.13 % |
| Net Cost | 75,451,983 | 75,358,362 | 82,396,121 | 9.34 % |
| Expenditures by Category | | | | |
| Personnel | 28,193,077 | 29,541,869 | 30,020,859 | 1.62 % |
| Supplies | 3,572,436 | 4,783,004 | 4,476,154 | -6.42 % |
| Travel | 11,198 | 25,510 | 22,010 | -13.72 % |
| Contractual/OtherServices | 28,421,096 | 31,491,092 | 29,389,317 | -6.67 % |
| Debt Service/Depreciation | 37,986,237 | 28,527,759 | 39,707,838 | 39.19 % |
| Equipment, Furnishings | 140,111 | 72,620 | 72,620 | 0.00 % |
| Total Direct Costs | 98,324,156 | 94,441,854 | 103,688,798 | 9.79 % |
| Personnel Summary As Budgeted | | | | |
| Full-Time | 267 | 249 | 246 | |
| Part-Time | 22 | 21 | 21 | |
| Total Positions | 289 | 270 | 267 | |
| | | | | |

Public Works

Reconciliation from 2010 Revised Budget to 2011 Proposed Budget

| | Direct Costs | Positions | | | | | |
|--|--------------|-----------|----|------|------|--|--|
| | | FT | PT | Seas | Temp | | |
| 2010 Revised Budget | \$ | - | - | - | - | | |
| 2010 One-Time Requirements | | | | | | | |
| Transfers (to)/from Other Agencies | | | | | | | |
| Debt Service Changes | | | | | | | |
| Changes in Existing Programs/Funding for 2010 | | | | | | | |
| 2011 Continuation Level | \$ - | | | | | | |
| 2011 One-Time Requirements - None | | | | | | | |
| Transfers (to)/from Other Agencies - Transfer Traffic Communications to new Public Works Department | 1,710,040 | 11 | - | - | | | |
| Transfer Project Management and Engineering programs to new Public Works Department | 7,597,951 | 52 | 1 | - | | | |
| Transfer Community Planning and Development 1% for arts program new Public Works Department | 130,202 | 1 | - | - | | | |
| Transfer Development Services programs to new Public Works Department | 257,712 | 1 | - | - | | | |
| Transfer Maintenance and Operations programs to new Public Works Department | 91,475,484 | 155 | - | 16 | 1 | | |
| Transfer Traffic (non-Transportation Planning and non- Communications) to Public Works Department | 4,714,599 | 28 | 1 | - | 4 | | |
| Debt Service Changes - None | - | | | | | | |
| 2011 Budget Changes Administration Division - Reduction of costs for phone system due to technology upgrades by IT. | (11,845) | - | - | - | - | | |
| Administration Division - Reclassify Positions in line with reorganization. | 13,671 | - | - | - | - | | |
| - Engineering Division - Eliminate 2 Vacant Civil Engineer Positions. | (334,403) | (2) | - | - | - | | |
| - Engineering Division - Reclassify positions in line with reorganization. | (4,175) | - | - | - | - | | |
| Maintenance and Operations Division - Reclassify positions in line with reorganization. | 8,838 | - | - | - | - | | |

| | Direct Costs | | Posi | itions | |
|---|--------------|-----|------|--------|------|
| | | FT | PT | Seas | Temp |
| 2011 Budget Changes Maintenance and Operations Division - Reduce repair and maintenance supplies for facility work order repairs. Defer lower priority work orders. Remaining budget \$265,838. | (236,000) | - | - | - | - |
| Maintenance and Operations Division - Reduction of costs for phone system due to technology upgrades by IT. | (3,745) | - | - | - | - |
| Maintenance and Operations Division - Eliminate heating of sidewalks (E St, F St, & Museum). | (200,000) | - | - | - | - |
| Maintenance and Operations Division - Reduce utility budget due to savings from reduced utility rates. | (120,000) | - | - | - | - |
| Maintenance and Operations Division - Reduce contribution to the capital projects for major MOA facility repairs/upgrades; remaining budget \$985,963. | (23,680) | - | - | - | - |
| Maintenance and Operations Division - Reduce window cleaning, reduce custodial service at Loussac and Public Health to once per day, reduce APD headquarters from 5 to 3 days/week. | (63,810) | - | - | - | - |
| Maintenance and Operations Division - Reduce Security Patrol at Loussac; guards will be available for dispatch as requested. | (58,000) | - | - | - | - |
| Maintenance and Operations Division - Reduce "as-needed" professional services. | (35,000) | - | - | - | - |
| Maintenance and Operations Division - Reduce repair and maintenance supplies (aggregates, pipe, concrete, & asphalt). | (200,000) | - | - | - | - |
| Maintenance and Operations Division - Reduce trucking costs due to new Dowling/Spruce snow storage site. Residential hauling will be reduced to address safety issues only. | (250,000) | - | - | - | - |
| Maintenance and Operations Division - Transfer all pavement rehabilitation projects to the capital budget. | (397,000) | - | - | - | - |
| Maintenance and Operations Division - Transfer maintenance chip seal program to the capital budget. | (595,000) | - | - | - | - |
| Maintenance and Operations Division - Annual (25yr) contribution of \$340K to reserve for roofs regarding 2008 Bond Proposition 1 for Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Museum). | 340,000 | - | - | - | - |
| Maintenance and Operations Division - Funding for security guard staff for half of the year. | 33,000 | - | - | - | - |
| Maintenance and Operations Division - Repair and maintenance supplies for completed bond projects related to 2008 Propositions 1 and 5, 2009 Proposition 3 and 2010 Proposition 1. | 98,200 | - | - | - | - |
| - Traffic Division - Eliminate Vacant Director Position. | (149,678) | (1) | - | - | - |

| | Direct Costs | | Posi | tions | |
|---|---------------------|-----|------|-------|------|
| | | FT | PT | Seas | Temp |
| 2011 Budget Changes - Traffic Division - Eliminate Sr. Electronic Tech position (reduced to two months in 2010 budget). | (34,458) | - | - | - | (1) |
| - Traffic Division - Eliminate travel budget. | (3,500) | - | - | - | - |
| Traffic Division - Repair and maintenance supplies for completed bond projects related to 2008 Propositions 1 and 5, 2009 Proposition 3 and 2010 Proposition 1. | 29,400 | - | - | - | - |
| 2011 Proposed Budget | \$ 103,688,803 | 245 | 2 | 16 | 4 |

Maintenance and Operations

Reconciliation from 2010 Revised Budget to 2011 Proposed Budget

| | Direct Costs | | | Posi | | |
|--|--------------|--------------|----------|----------|------|------|
| | | | FT | PT | Seas | Temp |
| 2010 Revised Budget | \$ | 80,733,712 | 157 | 1 | | 31 |
| 2010 One-Time Requirements Reverse Annual (25yr) contribution of \$340K to reserve for roofs regarding 2008 Bond Proposition 1 for Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Existing Museum). | | (340,000) | | | | |
| Reverse of one-time payment due to US Treasury for excess interest earnings on tax exempt bond proceeds earned above the permitted yield allowed for the 2005 bond issue. | | (377,145) | | | | |
| Transfers (to)/from Other Agencies - None | | - | | | | |
| Debt Service Changes - Debt Service | | 11,180,079 | | | | |
| Changes in Existing Programs/Funding for 2010 2011 Recycled Asphalt/Chip Seal Program will transfer to bond projects. (13 Medium Equipment Operators and 4 Light Equipment Operators @ 1,040 hours). | | (510,492) | (2) | (1) | | (14) |
| 2011 Small Drainage, Asphalt Rehab and Concrete Rehab Projects will transfer to capital projects. | | (166,540) | | | | |
| - Salary and Benefit Adjustments | | 955,870 | | | | |
| 2011 Continuation Level | \$ | 91,475,484 | 155 | | - | 31 |
| 2011 One-Time Requirements | | | | | | |
| Transfers (to)/from Other Agencies - Transfer Maintenance and Operations Department programs to the new Public Works Department | | (91,475,484) | (155) | | | (17) |
| Debt Service Changes - None | | - | | | | |
| 2011 Budget Changes | | | | | | |
| 2011 Proposed Budget | \$ | | <u> </u> | <u> </u> | | 14 |

Project Management and Engineering

Reconciliation from 2010 Revised Budget to 2011 Proposed Budget

| | Di | rect Costs | | Posi | tions | |
|--|----|-------------|------|------|-------|------|
| | | | FT | PT | Seas | Temp |
| 2010 Revised Budget | \$ | 8,004,728 | 56 | 1 | | |
| 2010 One-Time Requirements Reversal of 2010 1Q one-time addition for leave accrual benefits due to extraordinary leave balances | | (130,830) | | | | |
| Transfers (to)/from Other Agencies - None | | - | | | | |
| Debt Service Changes - None | | - | | | | |
| Changes in Existing Programs/Funding for 2010 - Salary and benefits adjustment | | 363,458 | | | | |
| 2011 Continuation Level | \$ | 8,237,357 | 56 | 1 | - | - |
| Transfers (to)/from Other Agencies - Transfer Project Management and Engineering Private Development program to become division of Community Development Department | | (639,406) | (4) | | | |
| Transfer Project Management and Engineering programs to become division of new Public Works Department | | (7,597,951) | (52) | (1) | | |
| Debt Service Changes - None | | - | | | | |
| 2011 Budget Changes | | | | | | |
| - None | | - | | | | |
| 2011 Proposed Budget | \$ | - | | | | |

Traffic

Reconciliation from 2010 Revised Budget to 2011 Proposed Budget

| | Di | rect Costs | | Positions | | | |
|---|----|-------------|------|-----------|------|------|--|
| | | | FT | PT | Seas | Temp | |
| 2010 Revised Budget | \$ | 6,817,853 | 45 | 1 | | 5 | |
| 2010 One-Time Requirements - None | | - | | | | | |
| Transfers (to)/from Other Agencies - None | | - | | | | | |
| Debt Service Changes - None | | - | | | | | |
| Changes in Existing Programs/Funding for 2010 - Salary and benefits adjustments | | 357,136 | | | | | |
| 2011 Continuation Level | \$ | 7,174,988 | 45 | 1 | | 5 | |
| Transfers (to)/from Other Agencies - Transfer 2 Traffic administration positions to the new Community Development Department - Planning Division. | | (136,437) | (1) | | | | |
| Transfer Traffic Transportation Planning to Community Development | | (613,912) | (5) | | | (1) | |
| - Transfer Traffic Communications to new Public Works Department | | (1,710,040) | (11) | | | | |
| Transfer remaining Traffic Department to new Public Works Department | | (4,714,599) | (28) | (1) | | (4) | |
| Debt Service Changes | | | | | | | |
| - None 2011 Budget Changes | | - | | | | | |
| - None | | - | | | | | |
| 2011 Proposed Budget | | | | | | | |

Expenditure & Revenue Summary Public Works Administration

Division

(Dept ID # 7325, 7326, 7331, 7429, 7652, 7661, 7221)

| | 2009 Actuals | 2010 Revised | 2011 Proposed | 11 v 10 % Chg |
|-----------------------------------|-----------------|-----------------|------------------|------------------|
| Expenditure by Category | | | | |
| Salaries and Benefits | 1,629,356 | 1,603,397 | 1,827,750 | 13.99 % |
| Supplies | 2,139 | 8,630 | 10,180 | 17.96 % |
| Travel | 1,050 | 0 | 0 | |
| Contractual/Other Services | 73,732 | 48,408 | 37,013 | -23.54 % |
| Equipment, Furnishings | 960 | 0 | 0 | |
| Total Manageable Costs | 1,707,237 | 1,660,435 | 1,874,943 | 12.92 % |
| Debt Service, Depreciation | 0 | 0 | 0 | |
| Total Direct Cost | 1,707,237 | 1,660,435 | 1,874,943 | 12.92 % |
| Program Generated Revenue by Fund | | | | |
| Division: | | | | |
| Fund 101 - Areawide General | 0 | 0 | 184,000 | |
| Fund 102 - Former City SA | (4) | 0 | 0 | |

| Positions | AS | Buda | ieted |
|------------------|----|------|-------|

| | 2009 F | Revised | | 2010 R | Revised | 2011 Proposed | | |
|-----------------------------|-----------|-----------|---|-----------|-----------|---------------|-----------|-----------|
| | Full Time | Part Time | | Full Time | Part Time | | Full Time | Part Time |
| | | | П | | | | | |
| Accounting Clerk III | 2 | - | Ц | 1 | - | | 1 | - |
| Administrative Officer | 2 | - | Ц | 2 | - | | 2 | - |
| Civil Engineer III | 1 | - | | 1 | - | | - | - |
| Director of Public Works | - | - | | - | - | | 1 | - |
| Division Director I | - | - | | - | - | | 1 | - |
| Eng Technician III | 1 | - | | 1 | - | | 1 | - |
| Jr Admin Officer | - | - | | - | - | | 1 | - |
| Junior Accountant | 1 | - | | 1 | - | | 1 | - |
| Junior Admin Officer | 2 | - | | 2 | - | | 3 | - |
| Principal Accountant | - | - | | - | - | | 1 | - |
| Principal Admin Officer | 1 | - | | 1 | - | | 1 | - |
| Public Works Superintendent | - | - | | - | - | | 1 | - |
| PW Superintendent | 1 | - | | 1 | - | | - | - |
| Senior Accountant | 1 | - | | - | - | | - | - |
| Senior Admin Officer | 1 | - | | 1 | - | | 1 | - |
| Senior Office Associate | 1 | - | П | 1 | - | | 1 | - |
| Senior Staff Accountant | 2 | - | | 2 | - | | - | - |
| Special Admin Assistant I | 1 | - | | - | - | | - | - |
| Total | 17 | - | | 14 | - | | 16 | - |

Expenditure & Revenue Detail Public Works Administration

Division

(Dept ID # 7325, 7326, 7331, 7429, 7652, 7661, 7221)

| | 2009 Actuals | | 2011 Proposed | 11 v 10 % Chg | |
|-------------------------------------|-----------------|-------------|------------------|------------------|--|
| <u>Expenditures</u> | | | | | |
| Salaries and Benefits | | | | | |
| 1101 - Straight Time Labor | 936,914 | 980,449 | 1,134,613 | 15.72 % | |
| 1201 - Overtime | 3,501 | 150 | 150 | 0.00 % | |
| 1301 - Leave/Holiday Accruals | 125,012 | 130,052 | 75,906 | -41.63 % | |
| 1401 - Benefits | 563,795 | 517,745 | 642,082 | 24.02 % | |
| 1501 - Allow Differentials/Premiums | 133 | 0 | 0 | | |
| 1601 - Vacancy Factor | 0 | (25,000) | (25,000) | 0.00 % | |
| Salaries Total | 1,629,356 | 1,603,397 | 1,827,750 | 13.99 % | |
| Supplies | 2,139 | 8,630 | 10,180 | 17.96 % | |
| Travel | 1,050 | 0 | 0 | | |
| Contractual/Other Services | 73,732 | 48,408 | 37,013 | -23.54 % | |
| Equipment, Furnishings | 960 | 0 | 0 | | |
| Manageable Direct Cost Sub-Total | 1,707,237 | 1,660,435 | 1,874,943 | 12.92 % | |
| Debt Service, Depreciation | 0 | 0 | 0 | | |
| Direct Cost Total | 1,707,237 | 1,660,435 | 1,874,943 | 12.92 % | |
| Intra-Governmental Charges | | | | | |
| Charges By Other Departments | 977,405 | 975,640 | 912,216 | -6.50 % | |
| Charges To Other Departments | (2,684,306) | (2,636,079) | (2,652,852) | 0.64 % | |
| Program Generated Revenue | | | | | |
| 9002 - Personal Property Taxes | (4) | 0 | 0 | | |
| 9492 - Service Fees-School Dist | 0 | 0 | 40,000 | | |
| 9499 - Reimbursed Cost | 0 | 0 | 104,000 | | |
| 9798 - Miscellaneous Revenues | 0 | 0 | 40,000 | | |
| Sub-Total | (4) | 0 | 184,000 | | |
| Net Cost | | | | | |
| Direct Cost | 1,707,237 | 1,660,435 | 1,874,943 | 12.92 % | |
| Debt Service | 0 | 0 | 0 | | |
| Charges By Other Departments | 977,405 | 975,640 | 912,216 | -6.50 % | |
| Charges To Other Departments | (2,684,306) | (2,636,079) | (2,652,852) | 0.64 % | |
| Program Generated Revenue | 4 | 0 | (184,000) | | |
| Total Net Cost | 340 | (4) | (49,692) | | |

Administration Division Public Works Department

Anchorage: Performance. Value. Results.

Purpose

To provide administrative, budgetary, fiscal, and personnel support to ensure departmental compliance with municipal policies and procedures, codes, guidelines, and financial regulations.

Core Services

- Process accounts payable
- Process department payroll
- Submit Assembly documents

Accomplishment Goals

- Develop Strategic Plan to establish department goals and objectives to increase efficiencies and productivity
- Reduce payroll adjustments to correct time reporting errors
- Reduce accounts payable transactions requiring payment of late fees

Performance Measures

Progress in achieving goals shall be measured by:

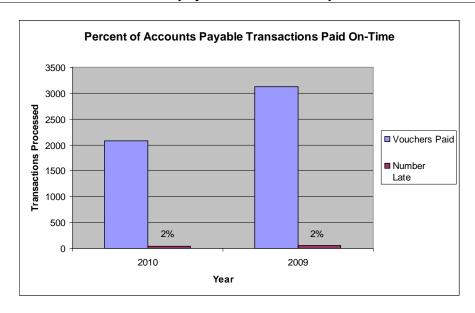
Measure: % to date completed to meet Strategic Plan completion by July 2012



Measure: Cost per transaction for payroll processing

Data will be reported at year-end 2010.

Measure: Percent of accounts payable transactions performed on time



Explanatory Information:

Prior year data for the above measures is unavailable. Tracking information for these measures began July 1, 2010.

Expenditure & Revenue Summary Other Service Areas

Division

(Dept ID # 7431, 7432, 7433, 7434, 7435, 7436, 7437, 7438, 7439, 7440, 7441, 7442, 7443, 7444, 7445, 7446, 7447, 7448, 7449, 7450, 7451, 7452, 7453, 7456, 7460, 7473)

| | | 2009 Actuals | | 2010 Revised | d Pr | 201 opc | l1 osed | 11 v 10 % Chg |
|---|-----------|-----------------------------|----------|-----------------|----------------------|------------|-----------------------|------------------|
| Expenditure by Category | | | | | | | | |
| Salaries and Benefits | | 517,10 |)7 | 526 | ,466 | 4 | 499,358 | -5.15 % |
| Supplies | | 135,21 | 13 | 248 | ,740 | 2 | 248,740 | 0.00 % |
| Travel | | | 0 | | 0 | | 0 | |
| Contractual/Other Services | | 8,819,52 | 25 | 9,390 | ,995 | 9,3 | 390,995 | 0.00 % |
| Equipment, Furnishings | | 11,61 | 16 | 6 | ,000 | | 6,000 | 0.00 % |
| Total Manageable Costs | | 9,483,46 | 31 | 10,172 | 2,201 | 10,1 | 145,093 | -0.27 % |
| Debt Service, Depreciation | | | 0 | | 0 | | 0 | |
| Total Direct Cost | | 9,483,46 | 31 | 10,172 | ,201 | 10,1 | 145,093 | -0.27 % |
| Division: Fund 106 - Girdwood Valley SA Fund 113 - Valli Vue Estates LRSA Fund 119 - ER/Chugiak/Birchwood Rr SA Fund 149 - South Goldenview Area RRSA | | 11,52 22 121,97 36 | 24 74 | 17 | 0 0 7,060 0 | | 0 0 17,060 0 | 0.00 % |
| Positions As Budgeted | | | | | | | | |
| | 2009 | Revised | | 2010 R | Revised | | 2011 P | roposed |
| | Full Time | Part Time | | Full Time | Part Time | | Full Time | Part Time |
| General Foreman | 1 | - | | 1 | - | | 1 | - |
| Junior Admin Officer | 1 | - | | 1 | - | | 1 | - |
| Office Associate | - | 1 | | - | 1 | | - | 1 |
| Street Maintenance Supvr | 1 | - | | 1 | - | Т | 1 | - |
| Total | 3 | 1 | | 3 | 1 | | 3 | 1 |

Expenditure & Revenue Detail Other Service Areas

Division

(Dept ID # 7431, 7432, 7433, 7434, 7435, 7436, 7437, 7438, 7439, 7440, 7441, 7442, 7443, 7444, 7445, 7446,...)

| | 2009 Actuals | 2010 Revised | 2011 Proposed | 11 v 10 % Cha |
|-------------------------------------|-----------------|-----------------|------------------|------------------|
| <u>Expenditures</u> | | | | |
| Salaries and Benefits | | | | |
| 1101 - Straight Time Labor | 286,069 | 288,778 | 260,472 | -9.80 % |
| 1201 - Overtime | 40,473 | 43,000 | 43,000 | 0.00 % |
| 1301 - Leave/Holiday Accruals | 32,786 | 19,319 | 17,426 | -9.80 % |
| 1401 - Benefits | 157,711 | 150,509 | 153,601 | 2.05 % |
| 1501 - Allow Differentials/Premiums | 69 | 24,860 | 24,860 | 0.00 % |
| Salaries Total | 517,107 | 526,466 | 499,358 | -5.15 % |
| Supplies | 135,213 | 248,740 | 248,740 | 0.00 % |
| Travel | 0 | 0 | 0 | |
| Contractual/Other Services | 8,819,525 | 9,390,995 | 9,390,995 | 0.00 % |
| Equipment, Furnishings | 11,616 | 6,000 | 6,000 | 0.00 % |
| Manageable Direct Cost Sub-Total | 9,483,461 | 10,172,201 | 10,145,093 | -0.27 % |
| Debt Service, Depreciation | 0 | 0 | 0 | |
| Direct Cost Total | 9,483,461 | 10,172,201 | 10,145,093 | -0.27 % |
| Intra-Governmental Charges | | | | |
| Charges By Other Departments | 532,556 | 644,628 | 474,814 | -26.34 % |
| Charges To Other Departments | (48,950) | (48,950) | (48,950) | 0.00 % |
| Program Generated Revenue | | | | |
| 9499 - Reimbursed Cost | 121,974 | 15,460 | 15,460 | 0.00 % |
| 9672 - Prior Yr Expense Recovery | 11,520 | 0 | 0 | |
| 9795 - Sale Of Contractor Specs | 584 | 0 | 0 | |
| 9798 - Miscellaneous Revenues | 0 | 1,600 | 1,600 | 0.00 % |
| Sub-Total | 134,078 | 17,060 | 17,060 | 0.00 % |
| Net Cost | | | | |
| Direct Cost | 9,483,461 | 10,172,201 | 10,145,093 | -0.27 % |
| Debt Service | 0 | 0 | 0 | |
| Charges By Other Departments | 532,556 | 644,628 | 474,814 | -26.34 % |
| Charges To Other Departments | (48,950) | (48,950) | (48,950) | 0.00 % |
| Program Generated Revenue | (134,078) | (17,060) | (17,060) | 0.00 % |
| Total Net Cost | 9,832,989 | 10,750,819 | 10,553,897 | |

Expenditure & Revenue Summary Engineering

Division

(Dept ID # 7310, 7320, 7321, 7322, 7323, 7324, 7340, 7360, 7330)

| 5,597,787 27,053 1,379 435,222 5,985 6,067,426 0 | 5,806,081 62,877 0 685,238 7,840 6,562,036 0 | 5,877,262 62,877 0 685,238 7,840 6,633,217 | 1.23 % 0.00 % 0.00 % 0.00 % 1.08 % |
|--|--|---|--|
| 27,053 1,379 435,222 5,985 6,067,426 0 | 62,877 0 685,238 7,840 6,562,036 | 62,877 0 685,238 7,840 6,633,217 | 0.00 % 0.00 % 0.00 % |
| 1,379 435,222 5,985 6,067,426 | 0 685,238 7,840 6,562,036 | 0 685,238 7,840 6,633,217 | 0.00 % 0.00 % |
| 435,222 5,985 6,067,426 0 | 685,238 7,840 6,562,036 | 685,238 7,840 6,633,217 | 0.00 % |
| 5,985 6,067,426 0 | 7,840 6,562,036 | 7,840 6,633,217 | 0.00 % |
| 6,067,426 | 6,562,036 | 6,633,217 | |
| 0 | | | 1.08 % |
| | 0 | 0 | |
| 6 067 426 | | | |
| 0,007,420 | 6,562,036 | 6,633,217 | 1.08 % |
| | | | |
| 348,771 | 350,000 | 350,000 | 0.00 % |
| | | | Proposed |
| | , | | · · · · · · · · · · · · · · · · · · · |

| Positions As Budgeted | | | | | | | |
|-------------------------------|-----------|-----------|-----------|-----------|---------------|-----------|--|
| | 2009 F | Revised | 2010 F | Revised | 2011 Proposed | | |
| | Full Time | Part Time | Full Time | Part Time | Full Time | Part Time | |
| | | | 1 | | 1 1 | | |
| Administrative Officer | 1 | - | 1 | - | 1 | - | |
| Asst Landscape Architect | 1 | - | - | - | - | - | |
| CAD Tech III | - | - | - | - | 1 | - | |
| Civil Engineer II | 13 | - | 13 | - | 11 | - | |
| Civil Engineer III | 4 | - | 4 | - | 3 | - | |
| Civil Engineer IV | 1 | - | 1 | - | 1 | - | |
| Deputy Director I | 1 | - | 1 | - | 1 | - | |
| Division Director II | - | - | - | - | 1 | - | |
| Eng Technician III | 9 | 3 | 7 | 2 | 6 | 2 | |
| Engineer Tech IV | - | - | - | - | 1 | - | |
| Engineering Tech I/II/III F/S | 1 | - | - | - | - | - | |
| Engineering Technician IV | 4 | - | 4 | - | 4 | - | |
| Landscape Architect | 1 | - | 1 | - | 1 | - | |
| Landscape Architect III | 1 | - | 1 | - | 1 | - | |
| Municipal Engineer | 1 | - | - | - | - | - | |
| Municipal Surveyor | 1 | - | 1 | - | 1 | - | |
| Office Associate | 2 | - | 2 | - | 2 | - | |
| Prin Office Associate | 1 | - | 1 | - | - | - | |
| Principal Admin Officer | - | - | 1 | - | 1 | - | |
| Public Works Superintendent | - | - | - | - | 1 | - | |
| Realty Officer I | - | - | 1 | - | 1 | - | |
| Realty Officer II | 1 | - | 1 | - | 1 | - | |
| Realty Officer III | 1 | - | - | - | - | - | |
| Senior Office Assistant | 1 | - | - | - | - | - | |
| Senior Office Associate | 1 2 | 22 - 1.5 | 1 | - | 1 | - | |

Expenditure & Revenue Summary Engineering

Division

(Dept ID # 7310, 7320, 7321, 7322, 7323, 7324, 7340, 7360, 7330)

| Positions As Budgeted | | | | | | | | | |
|------------------------|-----------|--------------|--|--------------|-----------|---|---------------|-----------|--|
| | 2009 F | 2009 Revised | | 2010 Revised | | | 2011 Proposed | | |
| | Full Time | Part Time | | Full Time | Part Time | | Full Time | Part Time | |
| Sr Landscape Architect | 2 | - | | 2 | - | | 1 | - | |
| Sr Office Associate | - | - | | - | - | Г | 1 | - | |
| Total | 48 | 3 | | 43 | 2 | | 42 | 2 | |

Expenditure & Revenue Detail Engineering

Division

(Dept ID # 7310, 7320, 7321, 7322, 7323, 7324, 7340, 7360, 7330)

| | 2009 Actuals | 2010 Revised | 2011 Proposed | 11 v 10 % Chg | |
|-------------------------------------|-----------------|-----------------|------------------|------------------|--|
| Expenditures | | | | | |
| Salaries and Benefits | | | | | |
| 1101 - Straight Time Labor | 3,218,407 | 3,670,437 | 3,695,577 | 0.68 % | |
| 1201 - Overtime | 184,877 | 138,550 | 138,550 | 0.00 % | |
| 1301 - Leave/Holiday Accruals | 393,019 | 308,644 | 243,956 | -20.96 % | |
| 1401 - Benefits | 1,772,085 | 1,796,657 | 1,907,386 | 6.16 % | |
| 1501 - Allow Differentials/Premiums | 29,400 | 5,000 | 5,000 | 0.00 % | |
| 1601 - Vacancy Factor | 0 | (113,207) | (113,207) | 0.00 % | |
| Salaries Total | 5,597,787 | 5,806,081 | 5,877,262 | 1.23 % | |
| Supplies | 27,053 | 62,877 | 62,877 | 0.00 % | |
| Travel | 1,379 | 0 | 0 | | |
| Contractual/Other Services | 435,222 | 685,238 | 685,238 | 0.00 % | |
| Equipment, Furnishings | 5,985 | 7,840 | 7,840 | 0.00 % | |
| Manageable Direct Cost Sub-Total | 6,067,426 | 6,562,036 | 6,633,217 | 1.08 % | |
| Debt Service, Depreciation | 0 | 0 | 0 | | |
| Direct Cost Total | 6,067,426 | 6,562,036 | 6,633,217 | 1.08 % | |
| Intra-Governmental Charges | | | | | |
| Charges By Other Departments | 3,967,297 | 2,536,933 | 2,637,644 | 3.97 % | |
| Charges To Other Departments | (8,668,597) | (7,239,205) | (7,570,565) | 4.58 % | |
| Program Generated Revenue | | | | | |
| 9141 - Inspections | 238,837 | 250,000 | 250,000 | 0.00 % | |
| 9199 - Miscellaneous Permits | 83,010 | 75,000 | 75,000 | 0.00 % | |
| 9411 - Platting Fees | 21,303 | 25,000 | 25,000 | 0.00 % | |
| 9672 - Prior Yr Expense Recovery | 3,422 | 0 | 0 | | |
| 9798 - Miscellaneous Revenues | 2,200 | 0 | 0 | | |
| Sub-Total | 348,771 | 350,000 | 350,000 | 0.00 % | |
| Net Cost | | | | | |
| Direct Cost | 6,067,426 | 6,562,036 | 6,633,217 | 1.08 % | |
| Debt Service | 0 | 0 | 0 | | |
| Charges By Other Departments | 3,967,297 | 2,536,933 | 2,637,644 | 3.97 % | |
| Charges To Other Departments | (8,668,597) | (7,239,205) | (7,570,565) | 4.58 % | |
| Program Generated Revenue | (348,771) | (350,000) | (350,000) | 0.00 % | |
| Total Net Cost | 1,017,354 | 1,509,764 | 1,350,296 | | |

Design Section Engineering Division Public Works Department

Anchorage: Performance. Value. Results.

Mission

To design and prepare construction documents that produce safe, functional and cost-effective capital infrastructure projects, i.e., roads, drainage, parks and trail projects; and oversee development/maintenance of design criteria for municipal roads, trails, parks and drainage improvements within Anchorage Roads and Drainage Service Area (ARDSA)

Direct Services

- Design cost-effective infrastructure solutions
- Investigate and resolve property owner and ARDSA public inquiries
- Maintain/update Municipality of Anchorage Standard Specifications (M.A.S.S.)
- Maintain/update Design Criteria Manual (DCM)

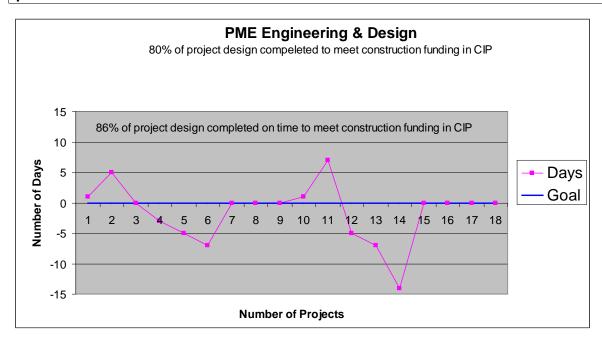
Accomplishment Goals

- Design capital improvement projects that are cost-effective, maintenance-friendly, and clearly communicate design intent to construction contractor which allow for costeffective bids near the engineer's estimate
- Investigate and respond to public inquiries within ten working days

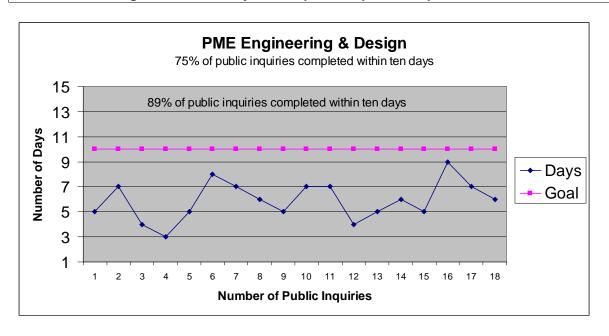
Performance Measures

Progress in achieving goals shall be measured by:

Measure: Percent of project bids that come within ten percent of engineer's estimated probable construction cost



Measure: Average number of days to respond to public inquires



Geotechnical Services Section Engineering Division Public Works Department

Anchorage: Performance. Value. Results.

Mission

To assure all capital improvement projects meet established testing frequencies and that all appropriate test procedures are followed in an accurate and cost-effective manner.

Direct Services

- Provide geotechnical and environmental subsurface investigation, quality control/acceptance testing, and materials certification for municipal capital improvement projects
- New materials research
- Maintenance/operation of the Municipal Geotechnical Library

Accomplishment Goals

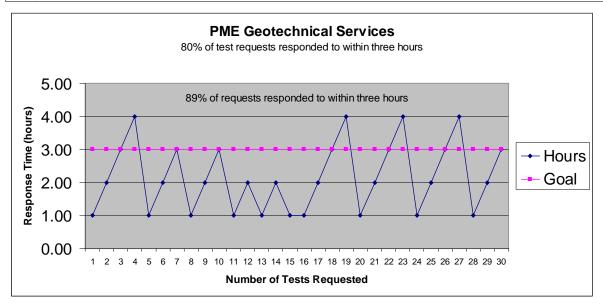
 Quality control/acceptance testing will be conducted in a time-sensitive and costeffective manner

Performance Measures

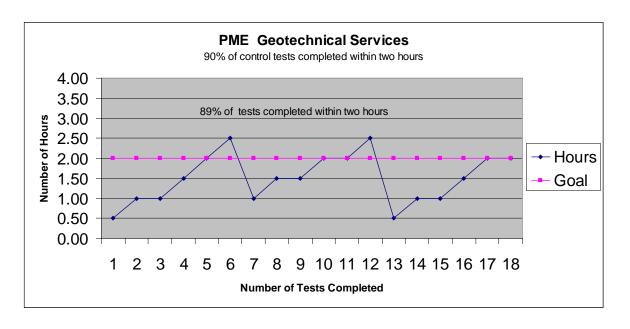
Using the quality control testing program for all Portland Cement Concrete used in our Capital Improvement Projects in a cost-effective manner. The use of quality control testing greatly increases the chances that the concrete used in our capital improvement projects will achieve the calculated design life, reducing maintenance costs.

Progress in achieving goals shall be measured by:

Measure: Percent of the requests for Portland Cement Concrete quality control testing responded to within three hours



Measure: Percent of the Portland Cement Concrete quality control tests completed in two hours or less



Survey Section Engineering Division Public Works Department

Anchorage: Performance. Value. Results.

Mission

To provide professional land surveying and real property acquisition services to the Municipality in support of its Capital Improvement Program and its subdivision platting function.

Direct Services

- Review of subdivision plats for final approval by the Planning Department
- Acquire the necessary land rights to facilitate construction of approved capital improvement projects
- Provide survey data and mapping products to support project designs and review project plans for construction purposes

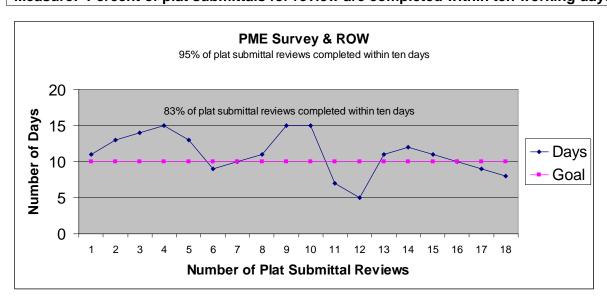
Accomplishment Goals

- Provide land surveys and engineering survey products and information to municipal agencies to meet their decision making and project needs
- Acquire land for public improvement projects at fair market value and in a specified time frame to allow construction to proceed according to schedule

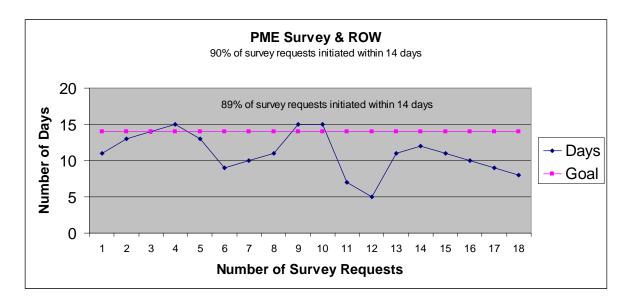
Performance Measures

Progress in achieving goals shall be measured by:

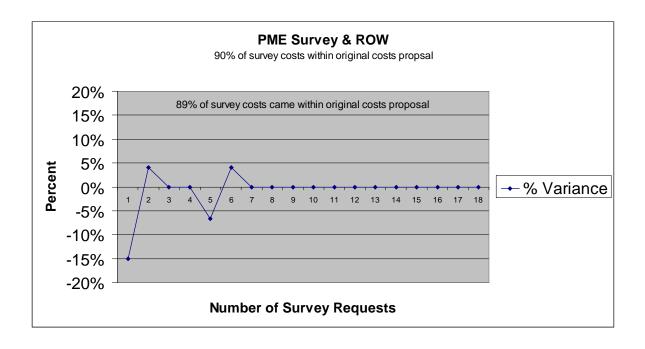
Measure: Percent of plat submittals for review are completed within ten working days



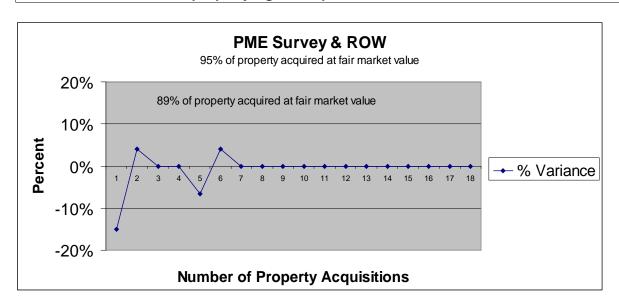
Measure: Percent of all survey requests are initiated within 14 days of receiving request



Measure: Percent of survey costs do not exceed the original cost proposal



Measure: Percent of all property rights acquired at fair market value



Watershed Management Section Engineering Division Public Works Department

Anchorage: Performance. Value. Results.

Mission

To oversee the discharge of the municipal storm water system based on the federally mandated Alaska Pollution Discharge Elimination System (APDES) Permit which allows discharge from the municipal storm sewer system into waters of the U.S. Compliance with the APDES Permit is necessary to avoid penalties enforced by the Environmental Protection Agency in accordance with the Clean Water Act.

Direct Services

- Long-term negotiation and coordination of permit allowing the municipality to dispose of stormwater into waters of the U.S.
- Oversight of FEMA National Flood Insurance Program (NFIP) for Anchorage

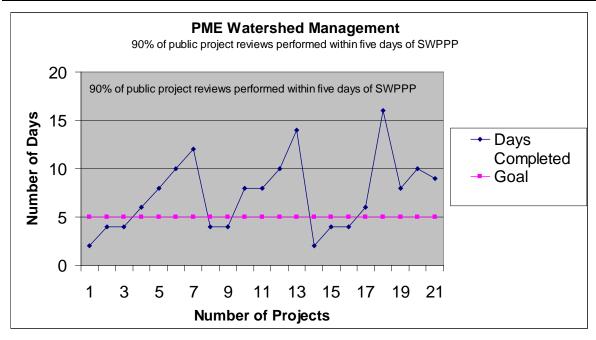
Accomplishment Goals

- Ensure watershed management employees perform and are timely with permit plan reviews
- Flood plain data is maintained as per regulatory (NFIP) requirements and accessible to public in timely manner
- APDES inspections for commercial projects are performed within approved APDES permit requirements

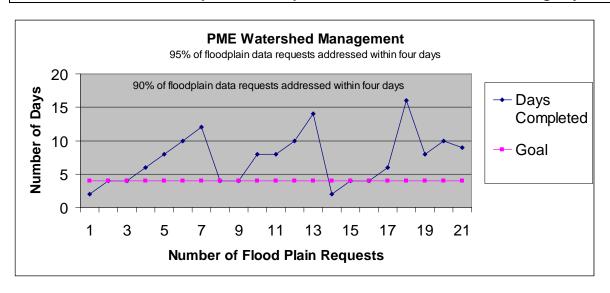
Performance Measures

Progress in achieving goals shall be measured by:

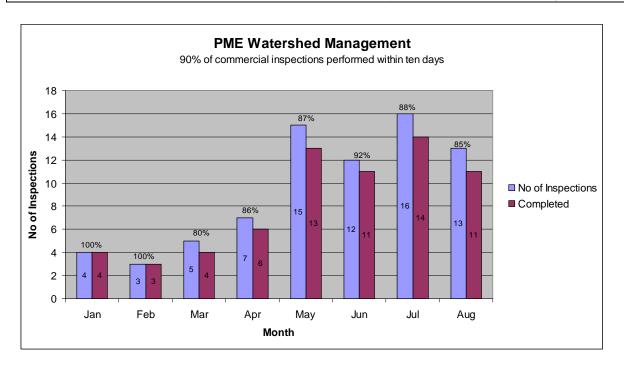
Measure: Percent of public project reviews performed within five days of Storm Water Pollution Prevention Plan (SWPPP) submittal.



Measure: Percent of floodplain data requests addressed within four working days



Measure: Percent of commercial APDES inspections performed within ten days



<u>Explanatory Note</u>: Municipal compliance with the permit is the responsibility of many different departments and individuals. Success depends on each department understanding their responsibilities and their role in overall success. Communication is the key to this success and Watershed Management Service's performance in successful communication shall be demonstrated through both written and verbal means with each participating department.

Engineering

Operating Grant Funded Programs

| Grant Program | | _ | FY 2010 Anticipated R Amount | | | sed T | FY 2011 Anticipated R Amount | | | lsed T | Latest Grant Expiration |
|--|------|-----------|------------------------------------|----------|-------|-------------|------------------------------------|----------|---|-----------|----------------------------|
| Total Grant Funding | : | \$ | 323,704 | 2 | - | - \$ | 325,704 | 2 | - | - | |
| Total Direct Costs Total Grant Funds and Direct Costs | | \$_ \$ | 8,004,728 8,328,432 | 56 58 | 1 | <u>-</u> \$ | 6,633,217 6,958,921 | 42 44 | 2 | <u>-</u> | |
| Grant Funding May Represent | 3.9% | of | the Departmer | nt's Rev | vised | 2010 C | perating Budge | et | | | |
| Grant Funding May Represent | 4.7% | of | the Departmer | nt's Pro | pose | d 2011 | Operating Bud | get | | | |
| NPDES PERMIT REIMBURSEMENT - Reimbursement from State of Alaska for Municipal efforts managed and performed as required by federal NPDES Permit | ; | \$ | 298,704 | 2 | - | - \$ | 298,704 | 2 | - | - | Completion |
| RAIN GARDEN PHASE III - Reimbursement from U.S. Fish & Wildlife Service for continuation of the MOA Rain Garden Prg and development of other types of vegetated LID projects | ; | \$ | 25,000 | | | \$ | 27,000 | | | | Sep-12 |
| Total | į | \$ | 323,704 | 2 | - | - \$ | 325,704 | 2 | - | | |

Expenditure & Revenue Summary Maintenance & Operations

Division

(Dept ID # 1610, 1634, 1657, 1658, 7410, 7430, 7470, 7472, 7671, 7740)

Public Works Department

| | | 2009 Actuals | | 2010 Revised | | 201 pc | 1 sed | 11 v 10 % Chg |
|---|--------------|-----------------|----------|-----------------|-----------|------------|-----------|------------------|
| Expenditure by Category | | | | | | | | |
| Salaries and Benefits | | 16,350,7 | 33 | 17,628 | 3,003 1 | 18,005,037 | | 2.14 % |
| Supplies | | 3,069,2 | 51 | 3,993 | 3,277 | 3,6 | 555,477 | -8.46 % |
| Travel | | 5,5 | 56 | 14 | I,810 | | 14,810 | 0.00 % |
| Contractual/Other Services | | 18,881,12 | 22 | 21,152 | 2,699 1 | 9,0 | 62,319 | -9.88 % |
| Equipment, Furnishings | | 87,86 | 68 | 33 | 3,700 | | 33,700 | 0.00 % |
| Total Manageable Costs | | 38,394,5 | 30 | 42,822 | 2,489 4 | 0,7 | 71,343 | -4.79 % |
| Debt Service, Depreciation | | 37,986,23 | 37 | 28,527 | 7,759 3 | 9,7 | 707,838 | 39.19 % |
| Total Direct Cost | | 76,380,7 | 68 | 71,350 |),248 8 | 0,4 | 79,181 | 12.79 % |
| Program Generated Revenue by Fund | | | | | | | | |
| Division: | | | | | | | | |
| Fund 101 - Areawide General | | 96,99 | 98 | 95 | 5,100 | | 95,100 | 0.00 % |
| Fund 129 - Eagle River Street Lighting SA | ١ | 8,3 | 20 | 9 | 9,970 | | 9,970 | 0.00 % |
| Fund 141 - Anchorage Roads & Drainage | SA | 535,02 | 28 | 685 | 5,150 | 1,628,455 | | 137.68 % |
| Positions As Budgeted | | | | | | | | |
| | - | | | 2011 Pı | roposed | | | |
| | Full Time | Part Time | | Full Time | Part Time | | Full Time | Part Time |
| Administrative Officer | 1 | _ | | 1 | _ | | 1 | _ |
| Civil Engineer | <u> </u> | 1 | 一 | _ | 1 | H | _ | 1 |
| Civil Engineer II | 1 | _ | ┢ | 1 | | H | 2 | _ |
| Custdl Qlty Control Spec | 1 1 | _ | 一 | 1 | _ | H | 1 | _ |
| Division Director I | - | _ | Н | <u> </u> | - | H | 1 | - |
| Division Director II | - | <u>-</u> | | _ | <u>-</u> | H | 1 | - |
| Electronic Foreman | 1 | _ | | 1 | _ | H | 1 | _ |
| Electronic Tech Leadman | 1 | _ | H | 1 | _ | L | 1 | _ |
| Electronic Tech Trainee | 1 | <u>-</u> | 一 | <u>.</u> | _ | H | <u>-</u> | <u>-</u> |
| Eng Technician III | 1 | _ | Н | 1 | _ | L | 1 | _ |
| Engineering Technician II | 1 | - | | 1 | - | t | 1 | - |
| Equipment Operations Tech I | 3 | - | | 3 | - | İ | 3 | - |
| Equipment Operations Tech II | 1 | - | T | 1 | - | T | 1 | _ |
| General Foreman | 8 | - | İ | 8 | - | T | 8 | _ |
| Heavy Equipment Operator | 30 | - | Ĺ | 28 | - | T | 28 | - |
| Heavy Equipment Operator Ldmn | 5 | - | | 5 | - | T | 5 | - |
| Journeyman Carpenter | 7 | - | | 7 | - | Ĺ | 7 | - |
| Journeyman Certified Plumber | 9 | _ | Ĺ | 9 | - | Ĺ | 9 | - |
| Journeyman Wireman | 8 | - | İ | 7 | - | Ĺ | 7 | - |
| Journeyman Wireman Foreman | 1 | - | İ | 1 | - | Ĺ | 1 | - |
| Junior Admin Officer | 1 | - | İ | 1 | - | T | 1 | - |
| Lead Plumber | 1 | - | İ | 1 | - | Ĺ | 1 | - |
| | | 40 00 | \vdash | · · | 1 | t | · · | í |

Leadman Plumber

Expenditure & Revenue Summary Maintenance & Operations

Division

(Dept ID # 1610, 1634, 1657, 1658, 7410, 7430, 7470, 7472, 7671, 7740)

| Positions As Budgeted | | | | | | | |
|---------------------------------------|-----------|--------------|-----------|-----------|---------------|-----------|--|
| | 2009 F | 2009 Revised | | Revised | 2011 Proposed | | |
| | Full Time | Part Time | Full Time | Part Time | Full Time | Part Time | |
| | | | | | | | |
| Leadman Plumber new01 | - | - | - | - | 1 | - | |
| Light Equipment Operator | 12 | 12 | 12 | 12 | 12 | 10 | |
| Light Equipment Operator snow removal | - | - | - | - | - | 2 | |
| Maintenance & Operations Dir. | 1 | - | 1 | - | - | - | |
| Maintenance Supervisor | 1 | - | 1 | - | 1 | - | |
| Medium Equipment Operator | 39 | - | 38 | - | 38 | - | |
| Office Associate | 3 | 1 | 2 | 1 | 2 | 1 | |
| Prin Office Associate | 1 | - | 1 | - | 1 | - | |
| PW Superintendent | 2 | - | 2 | - | 2 | - | |
| Radio Installer II | 1 | - | 1 | - | 1 | - | |
| Radio Installer III | 2 | - | 2 | - | 2 | - | |
| Safety Coordinator | 1 | - | - | - | - | - | |
| Senior Admin Officer | 3 | - | 3 | - | 2 | - | |
| Senior Office Associate | 2 | - | 2 | - | 2 | - | |
| Special Admin Assistant II | 1 | - | 1 | - | - | - | |
| Sr Electronic Technician | 6 | - | 6 | - | 5 | - | |
| Sr Electronic Technician new for 7740 | - | - | - | - | 1 | - | |
| Street Maintenance Supvr | 6 | - | 6 | - | 6 | - | |
| Warehouseman/Journeyman | 1 | - | 1 | - | 1 | - | |
| Total | 165 | 14 | 158 | 14 | 158 | 14 | |

Expenditure & Revenue Detail Maintenance & Operations

Division

(Dept ID # 1610, 1634, 1657, 1658, 7410, 7430, 7470, 7472, 7671, 7740)

Public Works Department

| Public Works Department | | | | | | | | | |
|---|-----------------|-----------------|------------------|------------------|--|--|--|--|--|
| | 2009 Actuals | 2010 Revised | 2011 Proposed | 11 v 10 % Chg | | | | | |
| <u>Expenditures</u> | | | | | | | | | |
| Salaries and Benefits | | | | | | | | | |
| 1101 - Straight Time Labor | 9,634,161 | 11,339,501 | 11,347,816 | 0.07 | | | | | |
| 1201 - Overtime | 596,536 | 804,160 | 637,620 | -20.71 | | | | | |
| 1301 - Leave/Holiday Accruals | 1,011,905 | 711,389 | 741,059 | 4.17 | | | | | |
| 1401 - Benefits | 5,016,741 | 5,219,194 | 5,724,783 | 9.69 | | | | | |
| 1501 - Allow Differentials/Premiums | 91,389 | 98,230 | 98,230 | 0.00 | | | | | |
| 1601 - Vacancy Factor | 0 | (544,471) | (544,471) | 0.00 | | | | | |
| Salaries Total | 16,350,733 | 17,628,003 | 18,005,037 | 2.14 | | | | | |
| Supplies | 3,069,251 | 3,993,277 | 3,655,477 | -8.46 | | | | | |
| Travel | 5,556 | 14,810 | 14,810 | 0.00 | | | | | |
| Contractual/Other Services | 18,881,122 | 21,152,699 | 19,062,319 | -9.88 | | | | | |
| Equipment, Furnishings | 87,868 | 33,700 | 33,700 | 0.00 | | | | | |
| Manageable Direct Cost Sub-Total | 38,394,530 | 42,822,489 | 40,771,343 | -4.79 | | | | | |
| Debt Service, Depreciation | 37,986,237 | 28,527,759 | 39,707,838 | 39.19 | | | | | |
| Direct Cost Total | 76,380,768 | 71,350,248 | 80,479,181 | 12.79 | | | | | |
| ntra-Governmental Charges | | | | | | | | | |
| Charges By Other Departments | 5,452,653 | 5,436,156 | 4,898,388 | -9.89 | | | | | |
| Charges To Other Departments | (19,859,254) | (16,747,604) | (16,867,714) | 0.72 | | | | | |
| Program Generated Revenue | | | | | | | | | |
| 9191 - Animal Licenses | 3 | 0 | 0 | | | | | | |
| 9335 - Build America Bonds (BABs) Subsidy | 0 | 0 | 943,305 | | | | | | |
| 9363 - SOA Traffic Signal Reimb | 333,000 | 433,620 | 433,620 | 0.00 | | | | | |
| 9494 - Copier Fees | 13 | 0 | 0 | | | | | | |
| 9499 - Reimbursed Cost | 24,879 | 43,600 | 43,600 | 0.00 | | | | | |
| 9601 - Contributions Other Funds | 4,744 | 0 | 0 | | | | | | |
| 9672 - Prior Yr Expense Recovery | 1,720 | 0 | 0 | | | | | | |
| 9711 - Assessment Collections | 126,451 | 160,000 | 160,000 | 0.00 | | | | | |
| 9712 - P & I On Assessments | 53,705 | 60,000 | 60,000 | 0.00 | | | | | |
| 9731 - Lease & Rental Revenue | 93,125 | 93,000 | 93,000 | 0.00 | | | | | |
| 9742 - Other Property Sales | 2,108 | 0 | 0 | | | | | | |
| 9798 - Miscellaneous Revenues | 599 | 0 | 0 | | | | | | |
| Sub-Total | 640,346 | 790,220 | 1,733,525 | 119.37 | | | | | |

22 - 30

38,394,530 42,822,489

37,986,237 28,527,759

40,771,343

39,707,838

-4.79 %

39.19 %

Direct Cost

Debt Service

Expenditure & Revenue Detail Maintenance & Operations

Division

(Dept ID # 1610, 1634, 1657, 1658, 7410, 7430, 7470, 7472, 7671, 7740)

| | | 2009 Actuals | 2010 Revised | 2011 Proposed | 11 v 10 % Chg |
|----------|------------------------------|-----------------|-----------------|------------------|------------------|
| Net Cost | | | | | |
| | Charges By Other Departments | 5,452,653 | 5,436,156 | 4,898,388 | -9.89 % |
| | Charges To Other Departments | (19,859,254) | (16,747,604) | (16,867,714) | 0.72 % |
| | Program Generated Revenue | (640,346) | (790,220) | (1,733,525) | 119.37 % |
| | Total Net Cost | 61,333,821 | 59,248,581 | 66,776,330 | |

Street Maintenance Section Maintenance & Operations Division Public Works Department

Anchorage: Performance. Value. Results.

Purpose

To protect, maintain, and improve Municipal roads and drainage systems through organized efforts and effective use of resources.

Core Services

- Snow and ice removal
- Pothole repair
- Storm drain structure maintenance

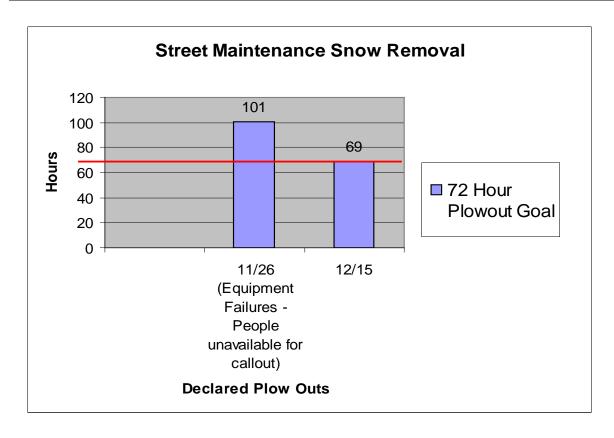
Accomplishment Goals

- Complete declared plow-outs within 72 hours of a snowfall four inches or more within Anchorage Roads and Drainage Service Area (ARDSA)
- Repair reported potholes within 24 hours within ARDSA
- Annually inspect and clean "as required" all storm drain structures per Alaska Pollution Discharge Elimination System (APDES) Phase II permit within ARDSA

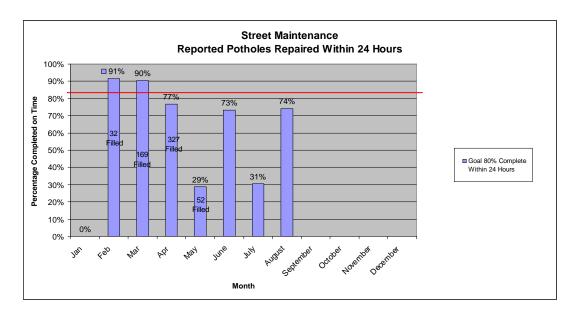
Performance Measures

Progress in achieving goals shall be measured by:

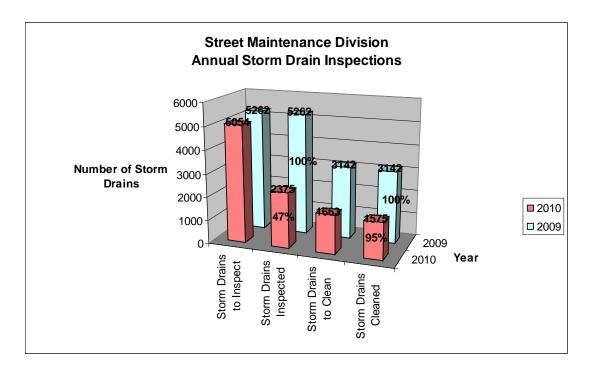
Measure: Complete declared plow-outs within 72 hours



Measure: Repair reported potholes within 24 hours



Measure: Year-to-date percentage of storm drain structures inspected.



Measure: Year-to-date percentage of completed storm drain structures requiring cleaning

Data will be reported at end of 2010.

Communications Section Maintenance & Operations Division

Anchorage: Performance. Value. Results.

Purpose

To operate and maintain emergency and general voice and data wireless systems for all Municipal general government agencies with a priority on first responders and 911 Dispatch Centers.

Direct Services

- Install, maintain, and repair wireless communication systems to maximize responder safety and efficient use of personnel and resources
- Provide technical expertise in the procurement and inventory management of electronic equipment to ensure compatibility and asset accountability
- Provide design and project management for communications system upgrades and acquisitions
- Maintain oversight of Federal Communications Commission (FCC)-related licensing to ensure compliance of federal rules and regulations
- Install, maintain, and repair biomedical equipment as used by Police and Fire responders to ensure functionality and reliability of life saving devices
- Install & maintain WiFi hot spot equipment within most municipal buildings

Accomplishment Goals

- Minimize downtime of Fire, Police and General Government personnel
- 100% of Fire & Medic apparatus have working, certified electronic defibrillators
- Support the efficient, safe operations of emergency services by providing expeditious maintenance of public safety radio equipment
- 98% of police assigned automatic electronic defibrillators are certified and operable on any given day

Performance Measures

Progress in achieving goals shall be measured by:

Data on the following measures will be reported by year end 2010.

Measure: % of on-duty Police/Fire equipment failures repaired or exchanged and returned to service within one hour, M/F 8 to 5

Measure: % of scheduled preventative maintenance performed to manufacturer's specification on Public Safety communications infrastructure

Measure: % of scheduled preventative maintenance performed to manufacturer's specification on portable and mobile radio equipment and ancillary electronic devices

Measure: % of new APD patrol vehicle communication and ancillary equipment installations competed and put into service within scheduled timeframe

Measure: % of unscheduled repairs to Public Safety core service equipment/systems completed and returned to service within two hours, seven days a week, 24 hours a day

Measure: % of medical equipment inspected, repaired, certified, and returned to service within 24 hours

Fleet Maintenance Section Maintenance & Operations Division Public Works Department

Anchorage: Performance. Value. Results.

Purpose

To preserve, maintain, and manage Municipal general government vehicles and equipment.

Core Services

Year-round maintenance of Municipal general government vehicles and equipment

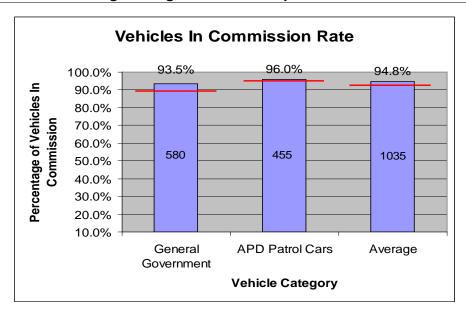
Accomplishment Goals

- Improve overall vehicle in-commission rate for all customers
- Reduce fleet vehicle maintenance costs while providing safe, operable vehicles

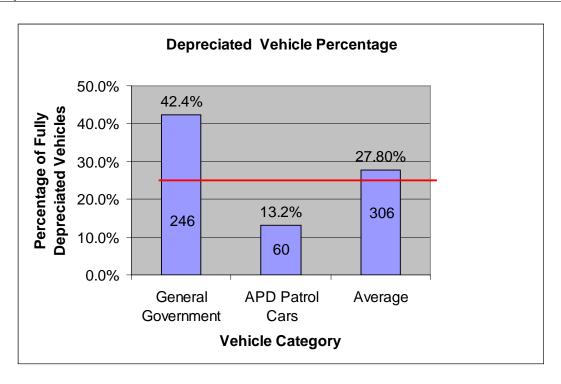
Performance Measures

Progress in achieving goals shall be measured by:

Measure: Percent of general government and police cruiser vehicles in commission



Measure: Percent of vehicles beyond depreciated life still in use for general government and police cruisers



Facility Maintenance Section Maintenance & Operations Division Public Works Department

Anchorage: Performance. Value. Results.

Purpose

To preserve, maintain, and improve Municipal facilities

Core Services

Maintenance of Municipal general government facilities

Accomplishment Goals

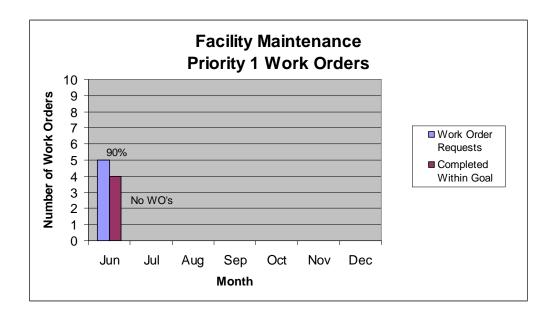
• Improve response times to prioritized work order requests

Performance Measures

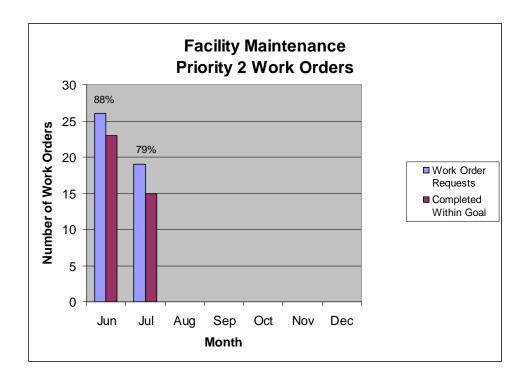
Progress in achieving goals shall be measured by:

Prior year data for the following measures is unavailable. Tracking information for these measures began July 1, 2010 and will be reported at year end 2010.

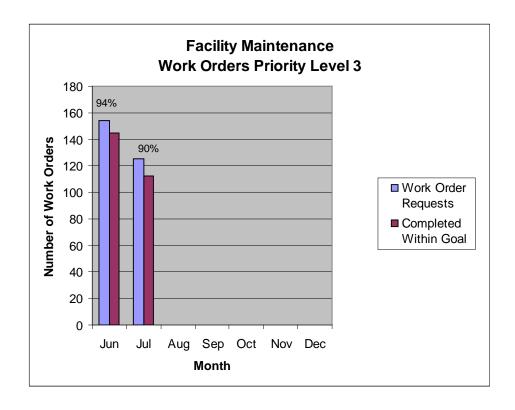
Measure: Percent of Priority 1 (emergency) work orders completed within 24 hours



Measure: Percent of Priority 2 (urgent) work orders completed within seven days



Measure: Percent of Priority 3 (priority) work orders completed within one month



Capital Projects Section Maintenance & Operations Division Public Works Department

Anchorage: Performance. Value. Results.

Purpose

To manage, design, and construct Municipal facility renovations and new construction projects that meet the needs of requesting departments within the available funding.

Core Services

- Project management of Municipal facility renovation and upgrade projects
- Project management of new construction of Municipal facilities

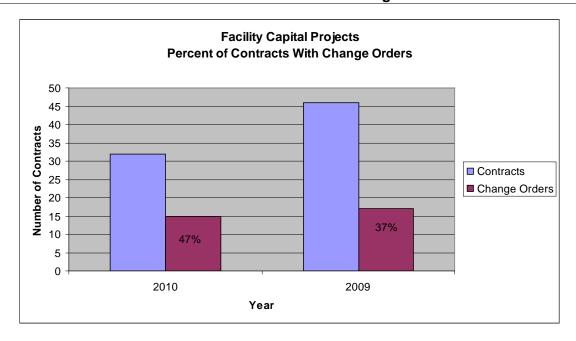
Accomplishment Goals

Reduce capital projects construction contracts with change orders

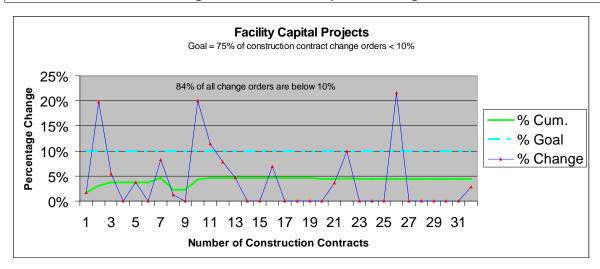
Performance Measures

Progress in achieving goals shall be measured by:

Measure: Percent of construction contracts with change orders



Measure: Percent of change order costs compared to original contract cost



Explanatory Information

Prior year data for this measure is unavailable. Tracking information for this measure will begin current contracts in effect as of May 1, 2010.

Expenditure & Revenue Summary

Traffic

Division

(Dept ID # 7810, 7811, 7850, 7860, 7870, 7880, 7890)

Public Works Department

| | 2009 Actuals | 2010 Revised | 2011 Proposed | 11 v 10 % Chg |
|---|-----------------|-----------------|------------------|------------------|
| Expenditure by Category | | | | |
| Salaries and Benefits | 4,098,094 | 3,977,921 | 3,811,451 | -4.18 % |
| Supplies | 338,779 | 469,480 | 498,880 | 6.26 % |
| Travel | 3,213 | 10,700 | 7,200 | -32.71 % |
| Contractual/Other Services | 211,495 | 213,752 | 213,752 | 0.00 % |
| Equipment, Furnishings | 33,683 | 25,080 | 25,080 | 0.00 % |
| Total Manageable Costs | 4,685,264 | 4,696,933 | 4,556,363 | -2.99 % |
| Debt Service, Depreciation | 0 | 0 | 0 | |
| Total Direct Cost | 4,685,264 | 4,696,933 | 4,556,363 | -2.99 % |
| Program Generated Revenue by Fund Division: | | | | |
| Fund 101 - Areawide General | 1,468,571 | 1,397,500 | 1,397,500 | 0.00 % |

Positions As Budgeted

| | 2009 F | Revised | | 2010 R | Revised | 2011 Proposed | | |
|----------------------------|-----------|-----------|--------|-----------|-----------|---------------|-----------|-----------|
| | Full Time | Part Time | | Full Time | Part Time | | Full Time | Part Time |
| | | | | | | | | |
| Accountant | 1 | - | \Box | 1 | - | | 1 | - |
| Associate Traffic Engineer | 3 | - | Ц | 3 | - | | 3 | - |
| Asst Traffic Engineer I | 1 | - | | - | - | | - | - |
| Asst Traffic Engineer II | 2 | - | Ц | 2 | - | | 2 | - |
| Division Director II | - | - | | - | - | | 1 | - |
| Electronic Foreman | 1 | - | | 1 | - | | 1 | - |
| Electronic Tech Leadman | 2 | - | | 2 | - | | 2 | - |
| Eng Technician III | 1 | - | | 1 | - | | 1 | - |
| Engineering Technician I | 2 | - | | 1 | - | | 1 | - |
| Engineering Technician IV | 4 | - | | 3 | - | | 3 | - |
| Executive Assistant I | 1 | - | | 1 | - | | - | - |
| Paint & Sign Foreman | 1 | - | | 1 | - | | 1 | - |
| Paint & Sign Leadman | 1 | - | | 1 | - | | 1 | - |
| Paint & Sign Tech I | - | 4 | | - | 4 | | - | 4 |
| Paint & Sign Tech II | 2 | - | | 2 | - | | 2 | - |
| Paint & Sign Tech III | 2 | - | | 2 | - | | 2 | - |
| Principal Admin Officer | 1 | - | | 1 | - | | - | - |
| Program & Policy Director | 1 | - | | 1 | - | | - | - |
| Sr Electronic Technician | 6 | - | | 6 | - | | 5 | - |
| Technical Assistant | 1 | - | | 1 | - | | 1 | - |
| Traffic Engineer | 1 | - | | 1 | - | | - | - |
| Total | 34 | 4 | | 31 | 4 | | 27 | 4 |

Expenditure & Revenue Detail Traffic

Division

(Dept ID # 7810, 7811, 7850, 7860, 7870, 7880, 7890)

| | 2009 Actuals | 2010 Revised | 2011 Proposed | 11 v 10 % Chg |
|-------------------------------------|-----------------|---------------------|---------------------|-------------------|
| Expenditures | | | | |
| Salaries and Benefits | | | | |
| 1101 - Straight Time Labor | 2,388,946 | 2,497,239 | 2,357,229 | -5.61 % |
| 1201 - Overtime | 130,580 | 125,787 | 125,787 | 0.00 % |
| 1301 - Leave/Holiday Accruals | 247,422 | 163,593 | 154,153 | -5.77 % |
| 1401 - Benefits | 1,304,922 | 1,269,383 43,068 | 1,252,362 43,068 | -1.34 % 0.00 % |
| 1501 - Allow Differentials/Premiums | 26,223 | | | |
| 1601 - Vacancy Factor | 0 | (121,148) | (121,148) | 0.00 % |
| Salaries Total | 4,098,094 | 3,977,921 | 3,811,451 | -4.18 % |
| Supplies | 338,779 | 469,480 | 498,880 | 6.26 % |
| Travel | 3,213 | 10,700 | 7,200 | -32.71 % |
| Contractual/Other Services | 211,495 | 213,752 | 213,752 | 0.00 % |
| Equipment, Furnishings | 33,683 | 25,080 | 25,080 | 0.00 % |
| Manageable Direct Cost Sub-Total | 4,685,264 | 4,696,933 | 4,556,363 | -2.99 % |
| Debt Service, Depreciation | 0 | 0 | 0 | |
| Direct Cost Total | 4,685,264 | 4,696,933 | 4,556,363 | -2.99 % |
| Intra-Governmental Charges | | | | |
| Charges By Other Departments | 1,823,533 | 6,970,860 | 1,770,996 | -74.59 % |
| Charges To Other Departments | (1,772,746) | (6,421,092) | (1,164,569) | -81.86 % |
| Program Generated Revenue | | | | |
| 9142 - Landscape Plan Review Pmt | 27,370 | 25,000 | 25,000 | 0.00 % |
| 9199 - Miscellaneous Permits | 35,965 | 38,800 | 38,800 | 0.00 % |
| 9363 - SOA Traffic Signal Reimb | 1,284,834 | 1,262,200 | 1,262,200 | 0.00 % |
| 9499 - Reimbursed Cost | 119,270 | 70,000 | 70,000 | 0.00 % |
| 9522 - Recycle Rebate | 1,133 | 1,500 | 1,500 | 0.00 % |
| Sub-Total | 1,468,571 | 1,397,500 | 1,397,500 | 0.00 % |
| Net Cost | | | | |
| Direct Cost | 4,685,264 | 4,696,933 | 4,556,363 | -2.99 % |
| Debt Service | 0 | 0 | 0 | |
| Charges By Other Departments | 1,823,533 | 6,970,860 | 1,770,996 | -74.59 % |
| Charges To Other Departments | (1,772,746) | (6,421,092) | (1,164,569) | -81.86 % |
| Program Generated Revenue | (1,468,571) | (1,397,500) | (1,397,500) | 0.00 % |
| Total Net Cost | 3,267,479 | 3,849,201 | 3,765,290 | |

Traffic Division Public Works Department

Anchorage: Performance. Value. Results.

Mission

To promote safe and efficient area-wide transportation that meets the needs of the community and the Anchorage Municipal Traffic Code requirements.

Direct Services

- Design, operate and maintain the Anchorage Traffic Signal System
- Design and maintain the Anchorage traffic control devices (signage/markings)
- Provide the necessary transportation data to support the core services
- Provide traffic safety improvements in accordance with identified traffic safety issues
- Provide traffic impact review of development plans and building permits

Accomplishment Goals

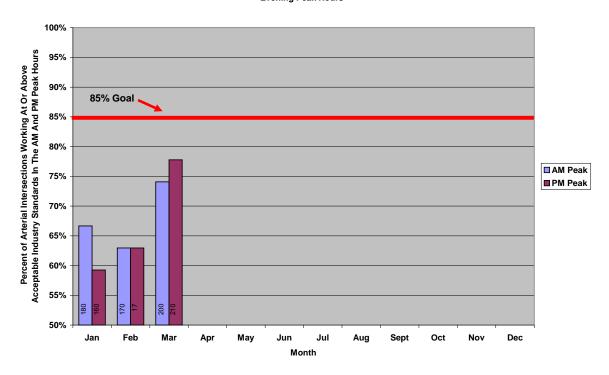
- Continuous improvement in the safe and efficient movement of people and goods
- Timely investigation and response to community traffic inquiries
- Traffic operation improvements that maximize transportation safety and system efficiency

Performance Measures

Progress in achieving goals shall be measured by:

Measure: Percent of arterial intersections working at or above acceptable industry standard in the morning and evening peak hours

Percent of Arterial Intersections Working At Or Above Acceptable Industry Standards In The Morning And Evening Peak Hours



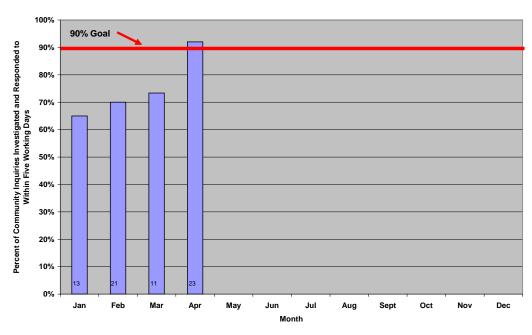
Measure: Percent of damaged stop signs repaired/replaced within two hours of notification

Percent of Damaged Stop Signs Repaired/Replaced Within 2 Hours of Notification Replacement Goal = 100% 90% Percent of Damaged Stop Signs Repaired/Replaced Within 2 Hours of Notification 70% 60% 50% 40% 5 30% Jan Feb Mar May Jun Jul Aug Oct Nov Dec

Measure: Percent of community inquiries investigated and responded to within five working days or average days to respond

Percent of Community Inquiries Investigated and Responded to Within Five Working Days

Month



Traffic Department

Operating Grant Funded Programs

| | | | FY 2010 Revised Anticipated Resources Used | | | An | FY 2011 Proposed Anticipated Resources Used | | | | Latest | |
|--|-------|-------|---|----------|-------|-------------|--|------------------------|----------|---|--------|------------------|
| Grant Program | | | Amount | FT | PT | T | | Amount | FT | | T | Grant Expiration |
| Total Grant Funding | | \$ | 1,587,076 | 4 | - | - \$ | 5 | 1,307,221 | 2 | - | - | |
| Total Direct Costs Total Grant Funds and Direct Costs | | \$ | 6,817,853 8,404,929 | 45 49 | 1 | <u>5</u> \$ | | 4,556,363 5,863,584 | 27 29 | 4 | | |
| Total Grant Funds and Direct Costs | | Ψ | 0,404,929 | 43 | ' | υψ | Þ | 3,003,304 | 29 | 4 | - | |
| Grant Funding May Represent | 18.9% | of th | e Department's | Revise | d 201 | 0 Оре | erating | Budget | | | | |
| Grant Funding May Represent | 22.3% | of th | e Department's | Propos | ed 20 | 011 Op | peratin | g Budget | | | | |
| FEDERAL HIGHWAY ADMINISTRATION/STATE PASS THRU | | | | | | | | | | | | |
| - Annual grant which provides for local and regional transportation studies which are required prior to transit and highway design and construction. (AMATS Program) | | \$ | 840,138 | - | - | - \$ | B | 840,138 | - | - | - | 1/11 - 12/11 |
| - Provides funding to increase efficiencies with better/more updated signal timing plans to address intersection congestion and improving air quality. Includes improvements to the Traffic Control Center, and upgraded traffic signal software programs and signal controllers. (77214G Traffic Signalization 07-09) | | \$ | 153,000 | 2 | - | - | | | | | | 9/07 - 9/10 |
| - Provides funding to update signal timing plans to address intersection congestion and improve air quality. Supports development of a Traffic Management Center, emergency vehicle preemption and transit priority. (77216G Traffic Signalization 10-12) | | \$ | 85,000 | 2 | - | - 9 | \$ | 156,826 | 2 | - | - | 9/10 - 12/12 |
| - Provides funding to the MOA to collect, analyze, and input information pertaining to pedestrian and vehicular volumes, crashes, and traffic studies. (77239G AMATS MOA Traffic Counts 09-11) | | \$ | 91,000 | - | - | - \$ | \$ | 210,257 | - | - | - | 1/09 - 12/11 |
| - Develop a bicycle plan for Anchorage to improve facility infrastructure, law enforcement, and educational programs.(77224G Bicycle Plan) | | \$ | 18,000 | | | | | | | | | 7/07 - 12/10 |
| - Circulation study of the Eagle River Central Business District (CBD) and residential core in order to prioritize transportation improvement programs (vehicles, transit, pedestrians, bicycles) to be present Ted to AMATS for adoption. (77288G Eagle River CBD Study) | | \$ | 149,438 | - | - | - | | | | | | 6/07 - 12/11 |

| Grant Program | | FY 2010 Anticipated Re Amount | | FY 2011 Proposed Anticipated Resources Used Amount FT PT T | Latest Grant Expiration |
|---|----|-------------------------------------|------|--|--|
| - Develop a Midtown District Plan as part of the Anchorage 2020 strategy. Analyze commercial and residential land uses and address transportation-related needs to accompany expected growth in this area. (77255G Midtown District Plan) | \$ | 10,000 | | | 7/05 - 12/10 |
| - Support the development of a Traffic Safety Database System. (77213G Traffic Safety Database) | \$ | 52,600 | | | 11/03 - 12/10 |
| - Project coordinated with the Anchorage Police Department, Community Councils, Anchorage School District (ASD), Hazardous Routes Committee, Parent Teacher Assoc., and others to assess the condition of all ASD student walking routes. Feasibility studies and preliminary engineering will also be conducted in areas identified as having safety concerns. Reflective sign post panels and signs will be installed at school zones and crossings. (77279G Safe Routes to School) | \$ | 87,900 | | | 3/09 - 3/11 |
| - Funding to oversee and coordinate the project development of the connection of the Glenn and Seward Highways as identified in the 2027 Anchorage Bowl Long Range Transportation Plan (LRTP). (77249G Highway to Highway Connection) | \$ | 100,000 | \$ | 100,000 | 12/08 - 12/10 (anticipate amendment for additional funding and extending end date to 12/12) |
| Total | \$ | 1,587,076 | 4 \$ | 1,307,221 2 | - |