

Submitted By: Chairman of the Assembly at
the Request of the Mayor
Prepared By: Office of Management and
Budget
For Reading: October 13, 2009

ANCHORAGE, ALASKA
AO 2009 - 116

AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND
APPROPRIATING FUNDS FOR THE 2010 GENERAL GOVERNMENT OPERATING BUDGET
FOR THE MUNICIPALITY OF ANCHORAGE

WHEREAS, on October 27, 2009 and November 3, 2009 duly advertised public hearings were held
for the 2010 General Government Operating Budget in accordance with Charter Section 13.04; and

WHEREAS, the General Government Operating Budget for 2010 is now ready for adoption and
appropriation of funds in accordance with Charter Section 13.05; now therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. The General Government Operating Budget for 2010 is hereby adopted for the
Municipality of Anchorage.

Section 2. The direct cost amounts set forth for the 2010 fiscal year for the following operating
departments and/or agencies are hereby appropriated for the 2010 fiscal year:

Dept No.	Department/Agency	2010 Direct Cost	2010 Debt Service	2010 Total Direct Cost
<u>GENERAL GOVERNMENT</u>				
1000	Assembly	\$ 2,529,229	\$ -	\$ 2,529,229
1050	Equal Rights Commission	668,862	-	668,862
1060	Internal Audit	546,071	-	546,071
1100	Mayor	1,353,396	-	1,353,396
1150	Municipal Attorney	6,896,019	-	6,896,019
1200	Municipal Manager	1,878,195	1,031,161	2,909,356
1208	Heritage Land Bank/Real Estate	7,787,286	-	7,787,286
1300	Finance	11,591,431	1,050,000	12,641,431
1370	Chief Fiscal Officer	480,737	-	480,737
1400	Information Technology	1,332,034	-	1,332,034
1500	Planning	3,991,442	-	3,991,442
1800	Employee Relations	5,116,957	-	5,116,957
1900	Purchasing	1,530,794	-	1,530,794
1950	Management and Budget	938,269	-	938,269

Ordinance to Adopt and Appropriate 2010 General Government Operating Budget

Page 2 of 4

Dept	2010 Direct	2010 Debt	2010 Total
No. Department/Agency	Cost	Service	Direct Cost
2000 Health and Human Services	11,065,373	305,984	11,371,357
3000 Anchorage Fire Department	73,217,842	4,488,216	77,706,058
4000 Anchorage Police Department	88,427,025	416,370	88,843,395
5000 Parks and Recreation	17,472,460	3,431,048	20,903,508
5100 Community Planning and Development	8,664,843	553,592	9,218,435
5300 Library	7,360,707	-	7,360,707
6000 Public Transportation	19,334,197	542,002	19,876,199
7300 Project Management and Engineering	7,698,132	-	7,698,132
7400 Maintenance and Operations	51,208,834	28,954,548	80,163,382
7500 Development Services	8,731,421	-	8,731,421
7700 Traffic	6,626,022	-	6,626,022
Subtotal General Government Agencies	\$ 342,703,416	\$ 40,772,921	\$ 387,220,499
<u>INTERNAL SERVICE AGENCIES</u>			
1200 Municipal Manager--Self Insurance	\$ 8,675,201	\$ -	\$ 8,675,201
1400 Information Technology	14,098,276	-	14,098,276
Subtotal Internal Service Agencies	\$ 22,773,477	\$ -	\$ 22,773,477
<u>SPECIAL REVENUE FUNDS</u>			
7685 Fund 202 Convention Ctr Reserve	\$ 10,625,873	\$ -	\$ 10,625,873
GRAND TOTAL GENERAL GOVERNMENT	\$ 376,102,766	\$ 40,772,921	\$ 420,619,849

Section 3. The function cost amounts set forth for the 2010 fiscal year for the following operating funds are hereby appropriated:

Fund	2010 Function	2010 Debt	2010 Total
No. Fund Description	Cost	Service	Function Cost
<u>GENERAL FUNDS</u>			
101 Areawide General	\$ 113,173,544	\$ 2,813,918	\$ 115,987,462
102 City Service Area (SA)	409	-	409
104 Chugiak Fire SA	1,102,710	-	1,102,710
105 Glen Alps SA	309,960	-	309,960
106 Girdwood Valley SA	1,920,112	147,072	2,067,184
111 Birchtree/Elmore LRSA	273,530	-	273,530
112 Sec. 6/Campbell Airstrip LRSA	142,240	-	142,240
113 Valli-Vue Estates LRSA	129,095	-	129,095
114 Sky ranch Estates LRSA	36,200	-	36,200
115 Upper Grover LRSA	15,460	-	15,460
116 Raven Woods/Bubbling Brook LRSA	17,920	-	17,920

Ordinance to Adopt and Appropriate 2010 General Government Operating Budget

Page 3 of 4

Fund No.	Fund Description	2010 Function Cost	2010 Debt Service	2010 Total Function Cost
1				
2	117 Mt. Park Estates LRSA	34,230	-	34,230
3	118 Mt. Park/Robin Hill LRSA	130,320	-	130,320
4	119 Chugiak/Birchwood/Eagle River RRSA	6,998,230	-	6,998,230
5	121 Eaglewood Contributing LRSA	102,020	-	102,020
6	122 Gateway Contributing LRSA	2,530	-	2,530
7	123 Lakehill LRSA	52,490	-	52,490
8	124 Totem LRSA	35,230	-	35,230
9	125 Paradise Valley South LRSA	12,780	-	12,780
10	126 SRW Homeowners LRSA	51,920	-	51,920
11	129 Eagle River Street Light SA	324,245	-	324,245
12	131 Anchorage Fire SA	55,117,904	3,622,145	58,740,049
13	141 Anchorage Roads & Drainage SA	33,413,568	28,954,548	62,368,116
14	142 Talus West LRSA	104,720	-	104,720
15	143 Upper O'Malley LRSA	637,040	-	637,040
16	144 Bear Valley LRSA	53,040	-	53,040
17	145 Rabbit Creek View/Heights LRSA	88,100	-	88,100
18	146 Villages Scenic Parkway LRSA	14,730	-	14,730
19	147 Sequoia Estates LRSA	25,510	-	25,510
20	148 Rockhill LRSA	49,950	-	49,950
21	149 South Goldenview Area LRSA	560,950	-	560,950
22	151 Anchorage Metropolitan Police SA	94,585,893	416,370	95,002,263
23	161 Anchorage Parks & Recreation SA	18,069,983	3,068,851	21,138,834
24	162 Eagle River/Chugiak Parks/Rec SA	3,733,023	362,197	4,095,220
25	181 Anchorage Building Safety SA	5,823,177	-	5,823,177
26	191 Public Finance & Investment Fund	1,434,839	1,050,000	2,484,839
27	Subtotal General Funds	\$ 338,577,601	\$ 40,435,101	\$ 379,012,702
28				
29	<u>SPECIAL REVENUE FUNDS</u>			
30	202 Convention Center Reserves	\$ 10,625,873	\$ -	\$ 10,625,873
31	213 Police/Fire Retiree Medical Liability	610	-	610
32	221 Heritage Land Bank	1,257,653	-	1,257,653
33	Subtotal Special Revenue Funds	\$ 11,884,136	\$ -	\$ 11,884,136
34				
35	<u>DEBT SERVICE FUNDS</u>			
36	301 PAC Surcharge Revenue Bond	\$ 3,282	\$ 337,820	\$ 341,102
37	313 Police/Fire Retiree Medical Liability	2,738,646	-	2,738,646
38	Subtotal Debt Service Fund	\$ 2,741,928	\$ 337,820	\$ 3,079,748

Ordinance to Adopt and Appropriate 2010 General Government Operating Budget

Page 4 of 4

Fund	2010 Function Cost	2010 Debt Service	2010 Total Function Cost
1 Fund No. Fund Description			
2 <u>INTERNAL SERVICE FUNDS</u>			
3 602 Self-Insurance	\$ 1,283,692	\$ -	\$ 1,283,692
4 607 Management Information Systems	301,320	-	301,320
5 Subtotal Internal Service Funds	\$ 1,585,012	\$ -	\$ 1,585,012
6			
7 GRAND TOTAL GENERAL GOVERNMENT	\$ 354,788,676	\$ 40,772,921	\$ 395,561,597
8			

9 **Section 4.** The amount of Five Million Twenty Thousand Dollars (\$5,020,000) in anticipated jail
10 lease revenues are appropriated to the Jail Lease Revenue Fund (266) for fiscal year 2010 debt service
11 payments on Jail Revenue Bonds.

12
13 **Section 5.** The amount of Seven Hundred Ninety-Two Thousand Dollars (\$792,000) of anticipated
14 assessment revenues from the Downtown Business Improvement District, Special Assessment District
15 ISD97, is appropriated to the Public Services Special Assessment District Fund (271), Community
16 Planning and Development, for 2010 services benefiting property owners within said assessment
17 district.

18
19 **Section 6.** The 2010 Operating Budget for the Police and Fire Retirement System Fund (715) is
20 adopted and appropriated from anticipated investment income of the Fund as approved by the
21 Anchorage Police and Fire Retirement System Board:

- 22 - Police and Retirement System Agency direct cost is appropriated in an amount of Nine Hundred
- 23 Twenty-Nine Thousand Two Hundred Ninety-Four Dollars (\$929,294);
- 24 - Fund 715 function cost amount is appropriated in an amount of One Million Two Hundred
- 25 Eighty-Five Thousand Ninety-Six Dollars (\$1,285,096).

26
27
28 **Section 7.** This ordinance shall take effect immediately upon passage and approval by the Assembly.

29
30
31 PASSED AND APPROVED by the Anchorage Assembly this ____ day of _____, 2009.

32
33
34
35
36 _____
Chair of the Assembly

37 ATTEST:

38
39
40 _____
41 Municipal Clerk



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 537-2009

Meeting Date: October 13, 2009

1 FROM: MAYOR

2
3 SUBJECT: AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE
4 ADOPTING AND APPROPRIATING FUNDS FOR THE 2010
5 GENERAL GOVERNMENT OPERATING BUDGET FOR THE
6 MUNICIPALITY OF ANCHORAGE
7

8 Assembly Ordinance 2009-116 reflects the Administration's proposed 2010 General
9 Government Operating Budget in the amount of \$420,619,849.
10

11 Due to economic uncertainties and our intent to more closely scrutinize municipal
12 spending, we have returned to the more traditional one-year budget planning document.
13

14 The 2010 budget recognizes that the combination of increased expenditures and flat
15 revenue growth does not allow us to simply put forth a continuation budget, which would
16 total approximately \$453 million. The budget we are proposing spends less than the
17 approved 2009 revised budget of \$422 million.
18

19 The increase in labor costs as a result of the long term contracts approved in 2008 are the
20 primary source of increased expenditures in 2010 and in subsequent years as well.
21 Through 2013, labor costs will increase by approximately \$110 million. Even the most
22 optimistic projections do not produce enough revenue going forward to balance the budget
23 without the spending reductions proposed in this budget. We have worked diligently with
24 all of our department heads to find savings while still maintaining essential services. We
25 have also listened to the many suggestions that came forth from the public through our
26 TaxSavers program. We have done our best to protect public safety and road maintenance
27 services, but the size of the deficit requires that all departments participate in the solution.
28

29 THE ADMINISTRATION RECOMMENDS APPROVAL OF THE ORDINANCE OF
30 THE MUNICIPALITY OF ANCHORAGE ADOPTING AND APPROPRIATING
31 FUNDS FOR THE 2010 GENERAL GOVERNMENT OPERATING BUDGET FOR
32 THE MUNICIPALITY OF ANCHORAGE.
33

34 Prepared by: Cheryl Frasca, Director, Office of Management and Budget

35 Concur: Lucinda Mahoney, CFO

36 Concur: George J. Vakalis, Municipal Manager

37 Respectfully submitted: Daniel A. Sullivan, Mayor

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources		Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
				IGCs Outside General Government	Fund Balance		
2009 1st Quarter Revised General Government Operating Budget (AR2009-109(S) 04/28/09)		\$ 422,421,301	\$ 175,390,757	\$ 24,691,165	\$ (10,008,582)	\$ 216,643,123	\$ 15,704,837
<u>2010 Continuation</u>							
1	Labor	13,227,044	-	-	-	13,075,424	151,620
2	Non-Labor	(139,351)	1,696,717	-	150,736	(2,015,430)	28,626
3	Non-Labor - Debt Service	4,148,955	-	-	-	4,030,910	118,045
4	IGC	-	-	(73)	-	73	-
5	Fund Balance Change in Non Major General Govt	-	-	-	10,008,582	(10,658,582)	650,000
6	Change in Revenues	-	(23,421,213)	-	-	23,404,474	16,739
Total Continuation		\$ 17,236,648	\$ (21,724,496)	\$ (73)	\$ 10,159,318	\$ 27,836,869	\$ 965,030
2010 Continuation		\$ 439,657,949	\$ 153,666,261	\$ 24,691,092	\$ 150,736	\$ 244,479,992	\$ 16,669,867
<u>Revenue Adjustments</u>							
7	23 - Fire	Addition of after-hour inspections	-	40,000	-	(40,000)	-
8	24 - Police	Anticipated contribution from Anchorage School District (ASD) to fund half of the cost of School Resource Officers (SROs)	-	1,214,575	-	(1,214,575)	-
9	35 - Public Transportation	Eliminate quantity discount program	-	125,000	-	(125,000)	-
10	35 - Public Transportation	Fare Increase (code change required)	-	115,000	-	(115,000)	-
Total Revenue Adjustments		\$ -	\$ 1,494,575	\$ -	\$ -	\$ (1,494,575)	\$ -
Running Subtotal of 2010 Proposed		\$ 439,657,949	\$ 155,160,836	\$ 24,691,092	\$ 150,736	\$ 242,985,417	\$ 16,669,867
<u>Fund Balance Adjustments</u>							
11	34 - Dev Svcs	Adjustment to fund balance to fund future services	-	-	(1,117,149)	1,117,149	-
12	12 - Finance	Adjustment to fund balance to fund services	-	-	961,457	(961,457)	-
13	07 - HLB	Adjustment to fund balance to fund services	-	-	672,921	(672,921)	-
14	33 - Community Planning a	Adjustment to fund balance to fund future services	-	-	(1,815)	1,815	-
15	17 - Emp Relations	Adjustment to fund balance to fund services	-	-	628,910	(628,910)	-
16	10 - Muni Mgr	Adjustment to fund balance to fund services	-	-	665,222	(665,222)	-
17	13 - IT	Adjustment to fund balance to fund services	-	-	296,320	(296,320)	-
Total Fund Balance Adjustments		\$ -	\$ -	\$ -	\$ 2,105,866	\$ (2,105,866)	\$ -
Running Subtotal of 2010 Proposed		\$ 439,657,949	\$ 155,160,836	\$ 24,691,092	\$ 2,256,602	\$ 240,879,551	\$ 16,669,867
<u>Expenditure Recurring Adjustments</u>							
18	23 - Fire	TAX CAP CHANGE VOTER APPROVED BOND O&M - RECURRING - Air props: annual contract repair, testing/calibration, parts, supplies, personnel recertification travel/training, and the purchase of post-warranty equipment replacements and upgrades. Annual facility minor maintenance repair and specialized operating expense requirements not budgeted for by MOA Facility Maintenance.	106,887	-	-	106,887	-

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources		Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
				IGCs Outside General Government	Fund Balance		
19 36 - Maint & Ops	TAX CAP CHANGE VOTER APPROVED BOND O&M - RECURRING - New street and sidewalk snow and ice removal requirements; new street sweeping requirements; new Egan E street sidewalk boiler utilities and maintenance; new street light and signal utilities and maintenance.	655,000	-	-	-	655,000	-
20 36 - Maint & Ops	TAX CAP CHANGE VOTER APPROVED BOND O&M - RECURRING - Additional non-labor funding authorized by passage of 2008 General Obligation Bond Proposition #7, Project AFD Training Center Renovation and Expansion. Annual operational expenses, primarily utility expenses, and major facility maintenance expenses budgeted as direct expenditure authorizations by MOA Facility Maintenance. Requested funding represents 50% of authorized annual funding authorization of \$386,000.	193,000	-	-	-	193,000	-
21 36 - Maint & Ops	TAX CAP CHANGE VOTER APPROVED BOND O&M - RECURRING - Pools - 2008 Prop #4	35,000	-	-	-	35,000	-
22 30 - Parks & Rec	TAX CAP CHANGE VOTER APPROVED BOND O&M - RECURRING - Utilities. 2008 Prop #4	5,000	-	-	-	5,000	-
23 30 - Parks & Rec	TAX CAP CHANGE VOTER APPROVED BOND O&M - RECURRING - Labor costs associated with streetscape maintenance, including mowing, providing plants, supplies, etc.	140,000	-	-	-	140,000	-
24 30 - Parks & Rec	TAX CAP CHANGE VOTER APPROVED BOND O&M - RECURRING - Non-labor costs associated with streetscape maintenance, including mowing, providing plants, supplies, etc.	470,000	-	-	-	470,000	-
25 32 - Traffic	TAX CAP CHANGE VOTER APPROVED BOND O&M - RECURRING - Traffic paint and striping supplies, as well as signage supplies such as aluminum and telspar, to accommodate annual market increases in traffic paint and related supplies.	70,000	-	-	-	70,000	-
26 35 - Public Transportation	TAX CAP CHANGE VOTER APPROVED BOND O&M - Fleet Improvements	33,100	-	-	-	33,100	-
27 Multiple	Vacancy Factor New Method & as applied to 2010 Savings	740,355	-	-	-	740,355	-
28 Multiple	Reduce Employee Assistance Program	(31,014)	-	-	-	(31,014)	-
29 01 - Assembly	Eliminate Budget/Program Analyst position	(87,081)	-	-	-	(87,081)	-
30 01 - Assembly	Reduce travel	(20,000)	-	-	-	(20,000)	-
31 01 - Assembly	Reduce budget restricted	(15,000)	-	-	-	(15,000)	-
32 02 - Equal Rights	Sr Office Associate to remain frozen until 8/2010	(43,783)	-	-	-	(43,783)	-
33 05 - Mayor	Reduce Travel	(7,510)	-	-	-	(7,510)	-
34 05 - Mayor	Reduce dues, subscriptions	(600)	-	-	-	(600)	-
35 05 - Mayor	Reduce miscellaneous non-labor	(5,880)	-	-	-	(5,880)	-
36 05 - Mayor	Reduce Contributions to Outside Organizations	(31,490)	-	-	-	(31,490)	-
37 05 - Mayor	Reduce supplies	(1,670)	-	-	-	(1,670)	-
38 05 - Mayor	Delay computer purchases	(3,000)	-	-	-	(3,000)	-
39 06 - Muni Atty	Eliminate 1 Attorney position	(114,459)	-	-	-	(114,459)	-
40 06 - Muni Atty	Eliminate attorney last six months of 2010 after retirement	(62,000)	-	-	-	(62,000)	-
41 06 - Muni Atty	Eliminate 1 support staff position	(85,602)	-	-	-	(85,602)	-
42 06 - Muni Atty	Eliminate 1 position in Civil section	(132,464)	-	-	-	(132,464)	-

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources			
				IGCs Outside General Government	Fund Balance	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
43 06 - Muni Atty	Reduce indigent defense costs by revamping policy/code on DWOI and DWLS offenses by decriminalization of certain types but maintaining fines, forfeitures	(149,500)	-	-	-	(149,500)	-
44 06 - Muni Atty	Reduce non-labor costs	(186,140)	-	-	-	(186,140)	-
45 07 - HLB	RES - Eliminate part time executive position	(33,435)	-	-	-	(33,435)	-
46 07 - HLB	RES - Reduce contract costs	(14,425)	-	-	-	(14,425)	-
47 07 - HLB	HLB - Eliminate vacant part-time position	(66,688)	-	-	-	(66,688)	-
48 07 - HLB	HLB - Reduce Professional Services	(25,666)	-	-	-	(25,666)	-
49 10 - Muni Mgr	Transfer Community Development Grants from Community Planning & Development	206,598	-	-	-	206,598	-
50 10 - Muni Mgr	Transfer Fur Rondy from Community Planning & Development	65,000	-	-	-	65,000	-
51 10 - Muni Mgr	Transfer Iditarod from Community Planning & Development	17,500	-	-	-	17,500	-
52 10 - Muni Mgr	Reduce dues, subscriptions	(1,025)	-	-	-	(1,025)	-
53 10 - Muni Mgr	Eliminate Risk Management take home car	(4,332)	-	-	-	(4,332)	-
54 10 - Muni Mgr	Reduce subscription dues	(600)	-	-	-	(600)	-
55 10 - Muni Mgr	Reduce tuition, registration	(1,500)	-	-	-	(1,500)	-
56 10 - Muni Mgr	Transportation Inspection: Eliminate Code Enforcement Officer expected to be vacant by year-end	(26,126)	-	-	-	(26,126)	-
57 12 - Finance	Eliminate travel. No outside training	(14,000)	-	-	-	(14,000)	-
58 12 - Finance	Controllor: Eliminate 50% of professional services; less consulting available to assist with CAFR prep	(33,600)	-	-	-	(33,600)	-
59 12 - Finance	Public Finance - reduce professional services	(120,525)	-	-	-	(120,525)	-
60 12 - Finance	Treasury - Savings in collection agency contract commission and miscellaneous non-labor savings	(122,841)	-	-	-	(122,841)	-
61 12 - Finance	Property Appraisal - Reduce Legal Services	(625)	-	-	-	(625)	-
62 12 - Finance	Property Appraisal - Eliminate Appraisal Analyst	(126,135)	-	-	-	(126,135)	-
63 12 - Finance	Property Appraisal - Eliminate 2 Senior Office Assistants	(120,827)	-	-	-	(120,827)	-
64 12 - Finance	Property Appraisal - Eliminate Accounting Clerk 2	(63,262)	-	-	-	(63,262)	-
65 13 - IT	Reduce Travel	(39,599)	-	-	-	(39,599)	-
66 13 - IT	Voluntary salary reductions	(8,400)	-	-	-	(8,400)	-
67 13 - IT	Eliminate Database Supervisor	(153,814)	-	-	-	(153,814)	-
68 13 - IT	Eliminate Systems Analyst	(125,712)	-	-	-	(125,712)	-
69 13 - IT	Eliminate Project Manager	(131,216)	-	-	-	(131,216)	-
70 13 - IT	Eliminate Network Administrator	(104,559)	-	-	-	(104,559)	-
71 13 - IT	Eliminate GIS Technician	(133,387)	-	-	-	(133,387)	-
72 13 - IT	Eliminate Application Services Supervisor	(149,156)	-	-	-	(149,156)	-
73 13 - IT	Eliminate Analyst	(113,713)	-	-	-	(113,713)	-
74 13 - IT	Eliminate Assistant Project Manager	(133,387)	-	-	-	(133,387)	-
75 13 - IT	Eliminate GIS Supervisor	(153,814)	-	-	-	(153,814)	-
76 13 - IT	Eliminate Desktop Services Supervisor	(123,536)	-	-	-	(123,536)	-
77 13 - IT	Eliminate GIS Technician	(95,972)	-	-	-	(95,972)	-
78 13 - IT	Eliminate PeopleSoft Finance Functional Analyst	(91,968)	-	-	-	(91,968)	-
79 13 - IT	Eliminate Public Service Intern	(82,069)	-	-	-	(82,069)	-
80 13 - IT	Adjust GIS Technician III (add .5 to bring to full position)	60,428	-	-	-	60,428	-
81 13 - IT	Eliminate Principal Admin Officer	(25,390)	-	-	-	(25,390)	-
82 13 - IT	Eliminate Information Systems Director	(157,295)	-	-	-	(157,295)	-
83 14 - Planning	Keep Associate Planner position vacant	(89,316)	-	-	-	(89,316)	-
84 14 - Planning	Share cost of labor for transcription with AMATS	(19,298)	-	-	-	(19,298)	-

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources		Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
				IGCs Outside General Government	Fund Balance		
85 14 - Planning	Lay off Associate Planner (six remain) resulting in reduced capabilities for public outreach; delay in Girdwood Area Plan Update and Downtown Development Code.	(106,380)	-	-	-	(106,380)	-
86 14 - Planning	Lay off GIS Tech I, which reduces staffing in the municipal addressing office from three to two. Review of new construction permits for address assignment will be done bi-weekly rather than daily.	(89,498)	-	-	-	(89,498)	-
87 14 - Planning	Lay off Assistant Planner; will shift responsibilities for processing final subdivision plats for recording and liquor license administrative reviews for beer and wine applicants to other six planners that remain	(113,268)	-	-	-	(113,268)	-
88 14 - Planning	Reduce overtime funding	(12,100)	-	-	-	(12,100)	-
89 14 - Planning	Eliminate stipend payments to commissioners (requires ordinance change)	(21,000)	-	-	-	(21,000)	-
90 14 - Planning	Eliminate newspaper advertising for zoning and platting cases (requires ordinance change)	(14,000)	-	-	-	(14,000)	-
91 15 - CFO	Reduce professional services	(29,588)	-	-	-	(29,588)	-
92 16 - OMB	Reduce travel \$4000; capital outlay \$500; office Supplies \$935	(5,435)	-	-	-	(5,435)	-
93 17 - Emp Relations	Eliminate personnel technician position	(73,491)	-	-	-	(73,491)	-
94 17 - Emp Relations	Eliminate labor relations position	(115,854)	-	-	-	(115,854)	-
95 17 - Emp Relations	Delete 401(k) consulting	(35,000)	-	-	-	(35,000)	-
96 17 - Emp Relations	Delete duplicate Employee Relations Board legal fees	(30,000)	-	-	-	(30,000)	-
97 17 - Emp Relations	Eliminate benefit position in March 2010	(76,224)	-	-	-	(76,224)	-
98 17 - Emp Relations	Classification Study	50,000	-	-	-	50,000	-
99 17 - Emp Relations	License for NEOGov	20,000	-	-	-	20,000	-
100 19 - Purchasing	Leave Buyer position vacant; work will be re-assigned to the remaining staff	(106,381)	-	-	-	(106,381)	-
101 21 - H&HS	Eliminate Child and Adult Care Licensing Specialist	(88,741)	-	-	-	(88,741)	-
102 21 - H&HS	Eliminate Child and Adult Care Licensing grant contribution	(109,000)	-	-	-	(109,000)	-
103 21 - H&HS	Eliminate Environmental Services Division Manager	(123,478)	-	-	-	(123,478)	-
104 21 - H&HS	Eliminate Senior Office Associate	(70,478)	-	-	-	(70,478)	-
105 21 - H&HS	Delete municipal support for state-run McLaughlin Youth Center probation officers -Might be able to transfer this to the State of Alaska	(142,000)	-	-	-	(142,000)	-
106 21 - H&HS	Convert Cemetery staff from part time to seasonal	(28,365)	-	-	-	(28,365)	-
107 21 - H&HS	Animal Control Contract savings	(146,000)	-	-	-	(146,000)	-
108 21 - H&HS	Eliminate grant for DEAP (dental, hearing aids, eye glasses, prescriptions)	(20,000)	-	-	-	(20,000)	-
109 21 - H&HS	Delete IT position	(123,303)	-	-	-	(123,303)	-
110 21 - H&HS	Systems Change Coordinator Offset	(51,728)	-	-	-	(51,728)	-
111 21 - H&HS	Restructure Payroll Processing	(46,267)	-	-	-	(46,267)	-
112 21 - H&HS	Restructure cashier functions in Community Health Services	(65,420)	-	-	-	(65,420)	-
113 21 - H&HS	Restructure Office Associates	(77,151)	-	-	-	(77,151)	-
114 21 - H&HS	Eliminate Emergency Services Family Services Counselor	(105,000)	-	-	-	(105,000)	-
115 21 - H&HS	Eliminate Interpersonal Violence Prevention Admin Officer	(109,541)	-	-	-	(109,541)	-
116 21 - H&HS	Eliminate Emergency Services Office Assistant	(71,554)	-	-	-	(71,554)	-
117 21 - H&HS	Delete Project Access grant	(75,000)	-	-	-	(75,000)	-
118 21 - H&HS	Special Admin Assistant replacing Health Educator	8,703	-	-	-	8,703	-

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources		Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
				IGCs Outside General Government	Fund Balance		
119 23 - Fire	3 new positions not hired	(282,109)	-	-	-	(282,109)	-
120 23 - Fire	Eliminate Fire investigator	(122,138)	-	-	-	(122,138)	-
121 23 - Fire	Eliminate 1/2 of two Assistant Chiefs	(171,157)	-	-	-	(171,157)	-
122 23 - Fire	Eliminate shop parts man	(102,026)	-	-	-	(102,026)	-
123 23 - Fire	Eliminate Statistician	(87,846)	-	-	-	(87,846)	-
124 23 - Fire	Eliminate Office Associate	(81,341)	-	-	-	(81,341)	-
125 23 - Fire	Eliminate Logistics Clerk	(122,826)	-	-	-	(122,826)	-
126 23 - Fire	Eliminate Communications Officer	(122,138)	-	-	-	(122,138)	-
127 23 - Fire	Eliminate HSO Chief	(144,869)	-	-	-	(144,869)	-
128 23 - Fire	Eliminate 3 Safety Officers	(467,878)	-	-	-	(467,878)	-
129 23 - Fire	Non-labor Cut (including land lines, cell phones/blackberries)	(100,000)	-	-	-	(100,000)	-
130 23 - Fire	Eliminate Planning Chief	(159,697)	-	-	-	(159,697)	-
131 23 - Fire	Eliminate Public Affairs Division Chief and Battalion Chief	(296,170)	-	-	-	(296,170)	-
132 23 - Fire	Demote 12 senior captains	(119,458)	-	-	-	(119,458)	-
133 23 - Fire	Eliminate fire inspector (8 remain)	(126,293)	(60,000)	-	-	(66,293)	-
134 23 - Fire	Close Southfork auxiliary station	(10,200)	-	-	-	(10,200)	-
135 23 - Fire	Reduce backcountry, swift water and dive team incentives to half year	(157,733)	-	-	-	(157,733)	-
136 23 - Fire	Eliminate fire training specialist	(130,448)	-	-	-	(130,448)	-
137 23 - Fire	Increase funds for overtime to stop rolling closures	650,000	-	-	-	650,000	-
138 24 - Police	Savings from vacant positions during 2009 (primarily new recruits)	(1,835,863)	-	-	-	(1,835,863)	-
139 24 - Police	COPS Hiring Grant	(834,865)	-	-	-	(834,865)	-
140 24 - Police	Anticipated savings from attrition during FY 2010 (1 employee per month)	(677,086)	-	-	-	(677,086)	-
141 24 - Police	Turn in 28 vehicles (\$7.2K rate per year) as a result of reductions in staff	(201,600)	-	-	-	(201,600)	-
142 24 - Police	Fiscal Management - reduce tuition	(40,000)	-	-	-	(40,000)	-
143 24 - Police	Police Recruiting - savings in backgrounds (travel and physicals)	(23,500)	-	-	-	(23,500)	-
144 24 - Police	Police Recruiting - savings in non-labor costs	(20,040)	-	-	-	(20,040)	-
145 24 - Police	Training - reduce remaining academy non-labor	(17,000)	-	-	-	(17,000)	-
146 24 - Police	Eliminate 2 non-sworn positions	(252,606)	-	-	-	(252,606)	-
147 24 - Police	Eliminate 3 Lieutenant positions	(364,732)	-	-	-	(364,732)	-
148 24 - Police	Eliminate 3 non-sworn positions	(307,776)	-	-	-	(307,776)	-
149 30 - Parks & Rec	Director - split funding 30/70 between Eagle River/Chugiak Parks and Rec (30%) and Anchorage Parks and Rec (70%)	(42,405)	-	-	-	(42,405)	-
150 30 - Parks & Rec	Eliminate Park Maintenance Supt - reduced direct supervision of park operation staff	(107,972)	-	-	-	(107,972)	-
151 30 - Parks & Rec	Reduce Park Maintenance Clerical Support	(63,074)	-	-	-	(63,074)	-
152 30 - Parks & Rec	Eliminate Park Operator (seasonal)	(21,856)	-	-	-	(21,856)	-
153 30 - Parks & Rec	Eliminate Project Manager - Impact capital development planning; tasks will be distributed to the Landscape Architects	(100,611)	-	-	-	(100,611)	-
154 30 - Parks & Rec	Eliminate Principal Officer - duties will be reassigned to the Park Operations Superintendent	(111,777)	-	-	-	(111,777)	-
155 30 - Parks & Rec	Eliminate Lead Gardener (seasonal)	(17,368)	-	-	-	(17,368)	-
156 30 - Parks & Rec	Eliminate vacant Parks Foundation grant accountant	(67,979)	-	-	-	(67,979)	-
157 30 - Parks & Rec	Eliminate Parks Foundation Project Manager - less timely updates of Foundation's projects/grant awards, publications, event planning support	(70,734)	-	-	-	(70,734)	-

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources			
				IGCs Outside General Government	Fund Balance	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
158 30 - Parks & Rec	Eliminate Special Event Coordinator - delay in processing special permit request	(124,452)	-	-	-	(124,452)	-
159 30 - Parks & Rec	Eliminate Park District Manager - reduced focus on community development and performance management planning for the park district.	(106,392)	-	-	-	(106,392)	-
160 30 - Parks & Rec	Eliminate Youth Employment in Parks manager- seek grant funded sources	(49,831)	-	-	-	(49,831)	-
161 30 - Parks & Rec	Eliminate two Sr. Office Assistants - workload to be redistributed	(122,549)	-	-	-	(122,549)	-
162 30 - Parks & Rec	Eliminate Park Ranger (seasonal) - will continue to rely on Trail Watch volunteers	(22,047)	-	-	-	(22,047)	-
163 30 - Parks & Rec	Eliminate Youth Employment in Parks Field Educator - seek grant funds	(23,899)	-	-	-	(23,899)	-
164 30 - Parks & Rec	Eliminate Programmer - fewer program activities within the parks, indoor recreation facilities, and pools	(63,872)	-	-	-	(63,872)	-
165 30 - Parks & Rec	Eliminate Facility Lead position at Kincaid - rely on reallocation of labor to cover and bring in partners to offer programs	(65,561)	-	-	-	(65,561)	-
166 30 - Parks & Rec	Eliminate Assistant Programmer at Kincaid	(58,145)	-	-	-	(58,145)	-
167 30 - Parks & Rec	Eliminate 2 Recreation Specialist at Fairview cover through reallocation of labor and building partners to deliver programs	(96,003)	-	-	-	(96,003)	-
168 30 - Parks & Rec	Eliminate Recreation Specialist at Russian Jack - cover through reallocation of labor and building partners to deliver programs	(46,487)	-	-	-	(46,487)	-
169 30 - Parks & Rec	Eliminate Lake Lifeguard II - reduced lifeguard coverage and water safety instruction classes	(31,065)	-	-	-	(31,065)	-
170 30 - Parks & Rec	Salary and benefits adjustments	(642,719)	-	-	-	(642,719)	-
171 30 - Parks & Rec	Overtime savings - increases lag time between snow fall and trail/walkway clearing and deicing	(12,000)	-	-	-	(12,000)	-
172 30 - Parks & Rec	Reduce grant (14%) to the Mt. View Boys and Girls Club for facility operations, youth programs	(49,035)	-	-	-	(49,035)	-
173 30 - Parks & Rec	Reduce travel expenses	(16,280)	-	-	-	(16,280)	-
174 30 - Parks & Rec	Eliminate meals and training sessions for boards and commissions	(5,000)	-	-	-	(5,000)	-
175 30 - Parks & Rec	Computer Software License savings	(916)	-	-	-	(916)	-
176 30 - Parks & Rec	Computers - extend life cycle from 5 to 7 years	(9,000)	-	-	-	(9,000)	-
177 30 - Parks & Rec	Reduce portable toilets distributed to community and neighborhood parks and fields	(10,000)	-	-	-	(10,000)	-
178 30 - Parks & Rec	Fuel savings as a result of "zone" approach	(9,794)	-	-	-	(9,794)	-
179 30 - Parks & Rec	Equipment & Park Amenities Increase turn-around time for non-safely related equipment and delay infrastructure maintenance	(43,049)	-	-	-	(43,049)	-
180 30 - Parks & Rec	Fleet Services - Reduction of fleet vehicles with minimal impact - the institution of the zone maintenance operation should result in reduce drive time and diesel consumption. Park Maintenance will maintain the mowers & other small engine equipment.	(125,348)	-	-	-	(125,348)	-
181 30 - Parks & Rec	Reduce funds (14%) to NECC Inc,	(25,220)	-	-	-	(25,220)	-
182 30 - Parks & Rec	Reduce repair and maintenance contract	(20,000)	-	-	-	(20,000)	-
183 30 - Parks & Rec	Reduce rental contract of Hilltop Chalet	(47,484)	-	-	-	(47,484)	-
184 30 - Parks & Rec	Reduce Tuition & Registration costs	(1,000)	-	-	-	(1,000)	-
185 30 - Parks & Rec	Horticulture - achieve savings by using perennial flowers/shrubs in gateway areas and other management savings	(100,000)	-	-	-	(100,000)	-
186 30 - Parks & Rec	Eagle River - Eliminate lifeguard position	(13,955)	-	-	-	-	(13,955)

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources		Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
				IGCs Outside General Government	Fund Balance		
187 30 - Parks & Rec	Eagle River - Reduce seasonal labor hours	(10,000)	-	-	-	-	(10,000)
188 30 - Parks & Rec	Eagle River - Return vehicle to Fleet	(6,564)	-	-	-	-	(6,564)
189 30 - Parks & Rec	Eagle River - Increase revenue from ASD Trail Grooming	-	6,000	-	-	-	(6,000)
190 30 - Parks & Rec	Eagle River - IGC to M&O for Trail Grooming	-	-	30,000	-	-	(30,000)
191 30 - Parks & Rec	Eagle River - Reduce contribution to capital	(135,223)	-	-	-	-	(135,223)
192 30 - Parks & Rec	Eagle River - Eliminate Community Grant Program	(30,000)	-	-	-	-	(30,000)
193 30 - Parks & Rec	Eagle River - Lease payment and tax reimbursement for leased land at Mt. Baldy	7,601	7,601	-	-	-	-
194 31 - PM&E	Eliminate Municipal Engineer	(140,783)	-	-	-	(140,783)	-
195 31 - PM&E	Eliminate Sr Office Associate	(60,771)	-	-	-	(60,771)	-
196 31 - PM&E	Eliminate 7 Engineering Techs	(380,561)	-	-	-	(380,561)	-
197 31 - PM&E	Eliminate Asst Landscape Architect	(82,074)	-	-	-	(82,074)	-
198 31 - PM&E	Eliminate Accounting Clerk	(90,180)	-	-	-	(90,180)	-
199 31 - PM&E	Eliminate Sr Administrative Officer	(65,879)	-	-	-	(65,879)	-
200 31 - PM&E	Eliminate Jr Accountant/Accountant	(106,373)	-	-	-	(106,373)	-
201 31 - PM&E	Overtime reduction	(71,000)	-	-	-	(71,000)	-
202 31 - PM&E	Reduce Professional Services	(82,500)	-	-	-	(82,500)	-
203 31 - PM&E	Reduce travel	(5,050)	-	-	-	(5,050)	-
204 31 - PM&E	Computer HW Maintenance, supplies	(26,146)	-	-	-	(26,146)	-
205 31 - PM&E	Reduce Dues, Subscription, Memberships	(6,040)	-	-	-	(6,040)	-
206 31 - PM&E	Fuel savings	(1,500)	-	-	-	(1,500)	-
207 31 - PM&E	Legal, miscellaneous savings	(10,020)	-	-	-	(10,020)	-
208 31 - PM&E	Office Supplies savings	(6,661)	-	-	-	(6,661)	-
209 31 - PM&E	Operating Supplies savings	(30,672)	-	-	-	(30,672)	-
210 31 - PM&E	Repair & Maintenance contract saving	(5,000)	-	-	-	(5,000)	-
211 31 - PM&E	Tuition/Registration	(10,260)	-	-	-	(10,260)	-
212 32 - Traffic	Admin- Reduce travel/training No major impact	(2,000)	-	-	-	(2,000)	-
213 32 - Traffic	Admin-Reduce Contractual Services No major impact- Discontinue copier maintenance agreement. Call servicer on an as needed basis.	(2,660)	-	-	-	(2,660)	-
214 32 - Traffic	Signal Ops - Eliminate fleet equipment rental	(7,296)	-	-	-	(7,296)	-
215 32 - Traffic	Trans Planning -Transfer vehicle rental rate costs directly to the AMATS Grant	(4,116)	-	-	-	(4,116)	-
216 32 - Traffic	Paint & Sign - Reduce paint supplies due to reduced labor availability	(20,000)	-	-	-	(20,000)	-
217 32 - Traffic	Safety - Reduce professional service funding	(2,000)	-	-	-	(2,000)	-
218 32 - Traffic	Communications - Reduce electronics supplies for repair & maintenance due to a decrease in public safety vehicle installs & maintenance	(5,000)	-	-	-	(5,000)	-
219 32 - Traffic	Signal Maintenance - Reduce machinery and equipment funding; reduces capacity to replace tools, equipment	(5,360)	-	-	-	(5,360)	-
220 32 - Traffic	Admin - Reduce Differentials/Premiums	(5,000)	-	-	-	(5,000)	-
221 32 - Traffic	Data - Transfer a filled Engineering Tech to MOA Traffic Counts; will be funded by Federal grant	(68,758)	-	-	-	(68,758)	-
222 32 - Traffic	Communications - Eliminate Electronic Tech Trainee due to reduction in public safety staffing, less need for vehicle installs and maintenance	(122,231)	-	-	-	(122,231)	-

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources			
				IGCs Outside General Government	Fund Balance	Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
223 32 - Traffic	Signal Ops - Eliminate Engineering Tech - delay response time in requests for signal timing information (lawyers, insurance companies) from 5 to 15 working days. Also eliminate Traffic Calming Program by eliminating Assistant Traffic Engineer	(100,659)	-	-	-	(100,659)	-
224 32 - Traffic	Eliminate Asst Traffic Engineer	(113,604)	-	-	-	(113,604)	-
225 32 - Traffic	Signal Maintenance - Eliminate Electronic Tech Trainee beginning March 1, 2010 - slower response when a breakdown failure is reported; loss of programming of school flasher for requested special events/school functions	(79,182)	-	-	-	(79,182)	-
226 29 - Library	Implement fines recovery for juvenile accounts	-	60,000	-	-	(60,000)	-
227 29 - Library	Increase overdue fine rate for juvenile items	-	10,000	-	-	(10,000)	-
228 29 - Library	Implement holds fees after threshold	-	2,000	-	-	(2,000)	-
229 29 - Library	Increase proctoring fees	-	1,000	-	-	(1,000)	-
230 29 - Library	Increase JLC charges	-	6,713	-	-	(6,713)	-
231 29 - Library	Pass on courier charges to UAA	-	6,791	-	-	(6,791)	-
232 29 - Library	Deaccession of print collection and sell through FOL	-	4,000	-	-	(4,000)	-
233 29 - Library	Eliminate 14 positions associated with change in library schedule. No change in Loussac hours; Girdwood, Muldoon, Chugiak-Eagle River reduced to 32 hours/week (8 hours/day; four days/week); Dimond Branch reduced to 24 hours/week; 3 days/week	(616,355)	-	-	-	(616,355)	-
234 29 - Library	Reduce Office Assoc to 0.55 FTE; reduce telephone reference; eliminate 2nd Floor Info Desk; reduce hours in AK collection to 40/week; reduce 4 Assoc. Librarian to 0.75 FTE; re-cost position benefits	(127,800)	-	-	-	(127,800)	-
235 29 - Library	Reduce budget for machinery and equipment	(29,216)	-	-	-	(29,216)	-
236 29 - Library	Discontinue print notification of book holds (do via email)	(24,000)	-	-	-	(24,000)	-
237 29 - Library	Defer computer upgrades	(12,229)	-	-	-	(12,229)	-
238 29 - Library	Reduce budget for library books & materials	(100,000)	-	-	-	(100,000)	-
239 33 - Community Planning and Development	Leave admin position vacant	(125,592)	-	-	-	(125,592)	-
240 33 - Community Planning and Development	Reduce Admin non-labor budget	(160,000)	-	-	-	(160,000)	-
241 33 - Community Planning and Development	Reduce arts and community grants	(568,979)	-	-	-	(568,979)	-
242 33 - Community Planning and Development	Transfer arts and community grants to Municipal Manager	(206,598)	-	-	-	(206,598)	-
243 33 - Community Planning and Development	Transfer funds for Fur Rondy and Iditarod to Municipal Manager	(82,500)	-	-	-	(82,500)	-
244 33 - Community Planning and Development	Eliminate Special Admin Assistant vacant position	(109,716)	-	-	-	(109,716)	-
245 34 - Dev Svcs	Delete ROW Engineering Tech II & Zoning Officer	(184,237)	-	-	-	(184,237)	-
246 34 - Dev Svcs	Delete Jr Admin Officer/Payroll Clerk	(97,960)	-	-	-	(97,960)	-
247 35 - Public Transportation	Eliminate service on Dr. Martin Luther King holiday. Service on three other holidays (Presidents Day, Veterans Day, day after Thanksgiving) were taken during 1st Quarter 2009 budget revisions.	(6,950)	(8,500)	-	-	1,550	-

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources				Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
				IGCs Outside General Government	Fund Balance				
248	35 - Public Transportation	Annualized savings resulting from the service change of 7/20/09 that reduced Eagle River local routes approximately 30%.	(91,233)	(15,873)	-	-	(75,360)	-	
249	35 - Public Transportation	Annualized reduction of maintenance support as a result of reducing Eagle River service.	(5,200)	-	-	-	(5,200)	-	
250	35 - Public Transportation	Eliminate special services: Mayors Marathon, Food Bank Shuttles, Air Show, etc.	(20,000)	(11,000)	-	-	(9,000)	-	
251	35 - Public Transportation	Annualized savings from eliminating travel trainer position	(69,000)	-	-	-	(69,000)	-	
252	35 - Public Transportation	MV Public Transportation Inc./AnchorRIDES contract savings through negotiation 3-year contract extension	(80,000)	-	-	-	(80,000)	-	
253	35 - Public Transportation	Reduce AnchorRIDES fuel budget to align with 2009 actual costs	(162,000)	-	-	-	(162,000)	-	
254	35 - Public Transportation	Increase the use of Federal Transit Administration (FTA) Section 5307 funding for maintenance support	-	-	246,000	-	(246,000)	-	
255	35 - Public Transportation	Effective March 2010, eliminate Eagle River/Peters Creek service on Routes 76 and 77; eliminate 4 drivers and 1.5 maintenance workers and related non-labor costs. Department will work with van pool contractor to implement van pool service as an alternative.	(477,517)	(26,233)	-	-	(451,284)	-	
256	35 - Public Transportation	Reduce service on least productive trips by a total of 1,950 revenue hours. Eliminate 1.5 driver and .5 maintenance positions.	(211,276)	(16,500)	-	-	(194,776)	-	
257	35 - Public Transportation	Additional savings to be determined by department	(50,000)	-	-	-	(50,000)	-	
258	35 - Public Transportation	Provide 1-time new Operating Assistance American Recovery and Reinvestment Act (ARRA) funding, increasing grant amount from \$500,000 in 2009 to \$596,000 in 2010	-	-	96,000	-	(96,000)	-	
259	36 - Maint & Ops	Lay-off Safety Coordinator	(125,712)	-	-	-	(125,712)	-	
260	36 - Maint & Ops	Leave journeyman position vacant	(122,856)	-	-	-	(122,856)	-	
261	36 - Maint & Ops	Leave 2 Heavy Equipment Operators, 1 Medium Equipment Operator and 1 General Foreman positions vacant; lay-off 1 Senior Office Associate	(458,996)	-	-	-	(458,996)	-	
262	36 - Maint & Ops	Reduce overtime	(20,000)	-	-	-	(20,000)	-	
263	36 - Maint & Ops	Reduce repair and maintenance supplies, contractual services for guards, custodial, window cleaning and drop sprinkler inspection to once a year	(206,368)	-	-	-	(206,368)	-	
264	36 - Maint & Ops	Reduce operating contribution to various municipal facility repair and upgrade program	(90,357)	-	-	-	(90,357)	-	
265	36 - Maint & Ops	Reduce admin supplies and services	(18,640)	-	-	-	(18,640)	-	
266	36 - Maint & Ops	Delete police headquarters weekend custodial service	(24,000)	-	-	-	(24,000)	-	
267	36 - Maint & Ops	Reduce supplies and contractual services	(396,735)	-	-	-	(396,735)	-	
268	36 - Maint & Ops	Use LED lighting, turn off downtown pedestrian lighting and not energize holiday lights	(141,872)	-	-	-	(141,872)	-	
269	36 - Maint & Ops	Reduce budget for repair and maintenance supplies	(4,285)	-	-	-	(4,285)	-	
270	36 - Maint & Ops	Reduce contractual services	(56,870)	-	-	-	(56,870)	-	
Total Expenditure Recurring Adjustments		\$ (19,541,924)	\$ (34,001)	\$ 372,000	\$ -	\$ (19,648,181)	\$ (231,742)		
Running Subtotal of 2010 Proposed		\$ 420,116,025	\$ 155,126,835	\$ 25,063,092	\$ 2,256,602	\$ 221,231,370	\$ 16,438,125		

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

Department	Description	Direct Costs	Revenues	Funding Sources		Property Tax Under Charter Limit	Property Tax SAs with Max Tax Rates
				IGCs Outside General Government	Fund Balance		
Expenditure One-Time Adjustments							
271 Multiple	Recalculation of IGCs/SA Alignment	-	-	(4,840)	-	(31,047)	35,887
272 21 - H&HS	TAX CAP CHANGE - SETTLEMENTS - ONE-TIME - JLW Settlement - \$60K for 3 years starting in 2008 and ending in 2010	60,000	-	-	-	60,000	-
273 23 - Fire	TAX CAP CHANGE - SETTLEMENTS - ONE-TIME - payment due to US Treasury on November 22, 2010 for excess interest earnings on tax exempt bond proceeds earned above the permitted yield allowed for the 2005 bond issue.	7,704	-	-	-	7,704	-
274 24 - Police	TAX CAP CHANGE - SETTLEMENTS - ONE-TIME - TAG, TLN - Ongoing through the rest of their lives (COLA increase in July)	24,022	-	-	-	24,022	-
275 35 - Public Transportation	TAX CAP CHANGE - SETTLEMENTS - ONE-TIME - payment due to US Treasury on November 22, 2010 for excess interest earnings on tax exempt bond proceeds earned above the permitted yield allowed for the 2005 bond issue.	1,953	-	-	-	1,953	-
276 36 - Maint & Ops	TAX CAP CHANGE - SETTLEMENTS - ONE-TIME - payment due to US Treasury on November 22, 2010 for excess interest earnings on tax exempt bond proceeds earned above the permitted yield allowed for the 2005 bond issue.	377,145	-	-	-	377,145	-
277 36 - Maint & Ops	TAX CAP CHANGE - DEBT SERVICE - ONE-TIME - Refinancing of ARDSA bonds	(12,500,000)	-	-	-	(12,500,000)	-
278 30 - Parks & Rec	TAX CAP CHANGE VOTER APPROVED BOND O&M-ONE-TIME - Annual (20 yr) contribution of \$100K to reserve for pools re 2007 Proposition 4, AO 2007-148(S), Renovate, Replace and Renew Pool Facilities	100,000	-	-	-	100,000	-
279 36 - Maint & Ops	TAX CAP CHANGE VOTER APPROVED BOND O&M-ONE-TIME - Annual (25yr) contribution of \$340K to reserve for roofs re 2008 Proposition 1, AO 2008-20(S), Public Facilities Major Roof Repair (including Libraries, Sullivan Arena and Existing Museum) including up to \$340K Capital Reserve).	340,000	-	-	-	340,000	-
280 23 - Fire	ONE-TIME - Increase contribution to Police and Fire Retirement (fund 715, deptids 1721,2,3) to fund Fire portion of ~\$12M shortfall - allocated based on plan participants by department.	5,619,087	-	-	-	5,619,087	-
281 24 - Police	ONE-TIME - Increase contribution to Police and Fire Retirement (fund 715, deptids 1721,2,3) to fund Police portion of ~\$12M shortfall - allocated based on plan participants by department.	6,373,913	-	-	-	6,373,913	-
282 24 - Police	ONE-TIME - Deployment Study	100,000	-	-	-	100,000	-
Total Expenditure One-Time Adjustments		\$ 503,824	\$ -	\$ (4,840)	\$ -	\$ 472,777	\$ 35,887
Running Subtotal of 2010 Proposed		\$ 420,619,849	\$ 155,126,835	\$ 25,058,252	\$ 2,256,602	\$ 221,704,147	\$ 16,474,012
2010 Continuation		\$ 439,657,949	\$ 153,666,261	\$ 24,691,092	\$ 150,736	\$ 244,479,992	\$ 16,669,867
Total Adjustments		\$ (19,038,100)	\$ 1,460,574	\$ 367,160	\$ 2,105,866	\$ (22,775,845)	\$ (195,855)
2010 Proposed General Government Operating Budget		\$ 420,619,849	\$ 155,126,835	\$ 25,058,252	\$ 2,256,602	\$ 221,704,147	\$ 16,474,012