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#### **Department Mission**

Achieve "Healthy Parks, Healthy People: by ensuring that our parks and facilities are well maintained, safe, and provide opportunities for our citizens and visitors to play, learn, reflect, and build community

#### Strategies: How the department meets its mission

- Improve maintenance and stewardship of what we have
- Foster effective partnerships
- Develop sustainable funding for park operations and recreation services
- Provide and market recreation services and facilities for a diverse community
- Actively engage and build relationships with our citizens
- Protect our natural resources and build green infrastructure for an energy efficient future

#### **Divisions**

Administration

Provide accounting, budgeting, payroll and marketing services and promote community involvement through volunteerism

**Finance** 

**Debt Service** 

Contracted Facilities

Grants

Recreation

Provide recreation programs in the Anchorage Bowl

Marketing & Volunteering

Recreation Facilities & Youth Employment in Parks

Recreational Programs

Aquatics

Maintenance Operations

Develop and maintain parks, trails, and recreation facilities in the Anchorage Bowl

Park Development

Park Maintenance

Horticulture

Community Work Service

Girdwood Parks and Recreation

Provide recreation facilities and programs in Girdwood

## **Resource Plan**

Divisions		2008 Actuals	2	009 Revised	20	10 Proposed	FY 10 v 09 % Chg
Expenditures							
Administration	\$	640,060	\$	707,353	\$	710,258	0.4%
Anchorage Parks & Recreation	•	13,073,103	•	13,026,087	•	12,521,540	-3.9%
Eagle River/Chugiak Parks							
and Recreation		4,726,690		3,741,853		3,586,698	-4.1%
Girdwood Parks & Recreation		376,769		399,022		400,804	0.4%
Debt Service (161)		2,658,832		2,611,816		3,098,781	18.6%
Recreation & Other Grants & Bonds		659,680		659,680		585,425	-11.3%
Total Direct Cost	\$	22,135,134	\$	21,145,811	\$	20,903,506	-1.1%
Revenues							
Administration	\$	(37,813)	\$	(13,000)	\$	(13,000)	0.0%
Anchorage Parks & Recreation Eagle River/Chugiak Parks	Ť	(2,451,480)	·	(1,985,390)	·	(1,935,390)	-2.5%
and Recreation		(421,048)		(402,000)		(422,602)	5.1%
Girdwood Parks & Recreation Debt Service (161)		(2,932)		(6,000)		(6,000)	0.0%
Recreation & Other Grants & Bonds							
Total Revenue	\$	(2,913,273)	\$	(2,406,390)	\$	(2,376,992)	-1.2%
Cost of Services Provided:							
By Other Departments	\$	4,367,660	\$	5,208,310	\$	5,296,184	1.7%
To Other Departments		(493,653)		(386,097)		(416,097)	7.8%
Total Cost	\$	3,874,007	\$	4,822,213	\$	4,880,087	1.2%
Net Cost	\$	23,095,868	\$	23,561,634	\$	23,406,601	-0.7%
Even and distance has Costonoms		2008 Actuals	2	009 Revised	20	140 Proposed	FY 10 v 09
Expenditure by Category						10 Proposed	% Chg
Salaries and Benefits	\$	10,522,097	\$	10,700,918	\$	10,112,868	-5.5%
Supplies Travel		843,304 19,692		784,867 16,280		840,073	7.0% -100.0%
Contractual/Other Services		7,526,997		6,471,409		6,327,220	-100.0%
Equipment, Furnishings		193,535		228,346		192,297	-2.2 <i>%</i> -15.8%
Debt Service/Depreciation		3,029,509		2,943,991		3,431,048	16.5%
Total Direct Cost	\$	22,135,134	\$	21,145,811	\$	20,903,506	-1.1%
Total Direct Cost	Ψ	22,133,134	Ψ	21,143,011	Ψ	20,903,300	-1.1 /6
Positions		2008 Revised	2	009 Revised	20	10 Proposed	
Full-Time		83		82		76	
Part-Time		59		58		59	
Temporary/Seasonal		130		132		161	
Total Positions		272		272		296	
		23 - 3					

## Reconciliation from 2009 Revised Budget to 2010 Proposed Budget

	Direct Costs		Po	sition	ıs
			FT	PT	T
2009 Revised Budget	\$	17,403,958	82	58	132
2009 One-Time Requirements - None					
Transfers (to)/from Other Agencies - Eagle River/Chugiak Parks and Recreation from Community Planning and Development		3,741,853	7	6	34
Debt Service Changes		487,057			
Changes in Existing Programs/Funding for 2009 - Salary and benefits adjustments - Contribution to CIVIC Ventures - Reverse \$100K Bond O&M to be re-requested annually		1,153,759 10,000 (100,000)			
2010 Continuation Level	\$	22,696,627	89	64	166
Transfers (to)/from Other Agencies - None					
Debt Service Changes					
<ul> <li>2010 Budget Changes</li> <li>Salary and benefits adjustments</li> <li>O&amp;M Utilities</li> <li>O&amp;M Streetscape Maintenance</li> <li>Mayor's Savings</li> <li>Eagle River Parks - Eliminate lifeguard at pool</li> <li>Eagle River Parks - Reduce seasonal labor hours</li> <li>Eagle River Parks - Eliminate one vehicle</li> <li>Eagle River Parks - Reduce contribution to capital</li> <li>Eagle River Parks - Eliminate community grant program</li> <li>Eagle River Parks - Increase non-labor with revenue from lease</li> <li>Annual contribution to capital reserve for pools</li> </ul>		(431,775) 5,000 610,000 (1,888,205) (13,955) (10,000) (6,564) (135,223) (30,000) 7,601 100,000	(13)	(5)	(5)
2010 Proposed Budget	\$	20,903,506	76	59	161

### **Administration Division**

#### **Division's Purpose**

• Provide financial contract and personnel administration

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Finance Accounting, budgeting, other fiscal services	Generate accurate and timely records		
Parks and Recreation Grants Provide operating funds to organizations that provide recreational services	Administer grants to assist non- profit agencies that provide youth and disabled adults with recreational opportunities		
	Division Direct Cost Total	\$707,353	\$ 710,258

### **Administration Division**

Division Expenditures by Category	200	08 Actuals	20	09 Revised	201	10 Proposed	FY 10 v 09 % Chg
Salaries and Benefits	\$	599,996	\$	650,477	\$	651,578	0.2%
Supplies		14,086		12,700		12,700	0.0%
Travel				2,280			-100.0%
Contractual/Other Services		25,838		36,396		40,480	11.2%
Equipment, Furnishings Debt Service/Depreciation		140		5,500		5,500	0.0%
Total Direct Cost	\$	640,060	\$	707,353	\$	710,258	0.4%

		2008			2009			2010		
	Revised			R	Revised			Proposed		
Division Personnel Summary	FT	PT	Т	FT	PT	Т	FT	PT	<u>T</u>	
Administration	6			6			7			
Total Personnel	6			6			7			

#### **Parks and Recreation Division**

#### **Division's Purpose**

- Steward of 10,800 acres of parkland
- Responsible for providing safe, aesthetically pleasing, and usable parks and recreation facilities for current and future public use
- Provide safe and secure parks, daily, recurrent, frequently scheduled service
- Support new and existing recreational programs
- Ensure a quality park system for future generations

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Park Development			
Park planning, parkland acquisition, park master planning, and design and development of new - or renovation of existing - neighborhood, community, and regional parks, bikeways, and open space	Minimize operations and maintenance costs through implementation of design standards Engage new users and improve site and facility safety and aesthetics through neighborhood park improvements and community involvements Improve habitat and ecological functions through increasing the extent, health, and diversity of native vegetation and ecosystem types		
Park Maintenance	vogotation and occopiation types		
Maintain and repair playground equipment, park shelters, picnic shelters, irrigation sprinklers, bleachers, benches, and restroom and dumpster enclosures to ensure safe, clean, and accessible park buildings and equipment	Manage the parkland and facilities in a manner that contriubtes to public pride and high quality of life including maintaining 650 aces of mowed parkland, 9,000 acres of natural resource areas, 114 athletic fields, 250 miles of trails, 76 playgrounds, 31 picnic shelters, and 200 paved parking areas		
Horticulture			
Operation of the Municipal Greenhouse, production and maintenance of 86,000 flowers and 300 flower and landscape sites	Promote the beauty of Anchorage through the production, planting, and maintenance of 300 flower and landscape sites and 200 acres of roadway		
Community Work Service			
Through a restorative justice concept by which offenders are referred to Community Work Service Section to work in the parks to make a positive contribution to the community	Provide 50,000 participant hours of community work service to help promote a healthy and responsible lifestye for offenders by allowing them to work in Anchorage's park to make them safer and asthetically pleasing		

**Division Direct Cost Total** 

\$13,026,087 \$12,521,540

### **Parks and Recreation Division**

Division Expenditures by Category	2	008 Actuals	2	009 Revised	20	10 Proposed	FY 10 v 09 % Chg
Salaries and Benefits	\$	8,748,755	\$	8,750,419	\$	8,150,547	-6.9%
Supplies		724,245		654,317		709,523	8.4%
Travel		19,692		14,000			-100.0%
Contractual/Other Services		3,404,629		3,394,345		3,484,513	2.7%
Equipment, Furnishings		175,782		213,006		176,957	-16.9%
Debt Service/Depreciation							
Total Direct Cost	\$	13.073.103	\$	13,026,087	\$	12.521.540	-3.9%

	_	2008 evised	Ė	_	2009 evised	d	_	2010 opose	e <b>d</b>
Division Personnel Summary	FT	PT	Т	FT	PT	Т	FT	PT	<u>T</u>
Park Development & Planning	6		1	7		1	4		
Park Maintenance	20		20	27		20	24		30
Horticulture	10		41	11		47	11		39
Community Work Service	5		2	5			6		
Marketing & Volunteer Program	4			5			3		
Recreation Facilities & Youth Employmen	11			10		33	5		34
Recreation Programs	20	19	23	10	17	28	6	9	23
Aquatics	8	32	32	4	44	2	5	42	1
Total Personnel	84	51	119	79	61	131	64	51	127

## **Eagle River/Chugiak Parks and Recreation Division**

#### **Division's Purpose**

• Enhance the quality of life for our growing community of 35,000 residents by providing:

Management and fiscal oversight

Park, trail and facility development, maintenance and annual planting

Facility and park event scheduling

Summer recreation day camps

Aquatic instruction and lifeguarding

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Administration/Finance			
Department and contractual management, budgeting, fiscal, and other services Oversight of Eagle River Board of Supervisors' approved projects	Accurate and timely records Respond to requests from the community, the Board of Supervisors and Municipal administration Completion of 100% of capital mill levy projects within budget		
Maintenance/Gardeners/Volunteers			
Winter recreational and school trail grooming Upkeep of all municipal parks, playgrounds, and athletic fields	Timely winter trail clearing 100% maintenance of park infrastructure and yearly planting		
Aquatics			
Certified swimming instruction and lifeguarding	Increase in the number of Eagle River/Chugiak area residents with water recreation skills		
Summer Day Camp			
Safe and instructive summer activities for the Eagle River/Chugiak area youth	Increase the number of participants each year		
Facility and Park Permitting/Rental			
Community usage of Eagle River/Chugiak facilities and parks	Increase in the number of Eagle River parks and recreation permits and user fees		
	Division Direct Cost Total	\$ 3,741,853	\$ 3,586,698

# **Eagle River/Chugiak Parks and Recreation Divison**

Division Expenditures by Category	20	008 Actuals	20	009 Revised	20 <sup>-</sup>	10 Proposed	FY 10 v 09 % Chg
Salaries and Benefits	\$	1,142,377	\$	1,270,208	\$	1,279,147	0.7%
Supplies		89,364		87,150		87,150	0.0%
Travel							
Contractual/Other Services		3,109,519		2,012,550		1,848,364	-8.2%
Equipment, Furnishings		14,753		9,840		9,840	0.0%
Debt Service/Depreciation		370,677		362,105		362,197	0.0%
Total Direct Cost	\$	4,726,690	\$	3,741,853	\$	3,586,698	-4.1%

	F	2008 Revise	d	F	2009 Revise	d	P	2010 ropose	ed
Division Personnel Summary	FT	PT	Т	FT	PT	Т	FT	PT	T
Administration/Finance	3	1	-	3	1	-	3	1	-
Maintenance/Gardeners	3		12	3		9	3		9
Aquatics	1	3	10	1	3	12	1	3	11
Summer Day Camp			13			13			13
Facility and Park Permits/Rental			2			2			2
Total Personnel	7	4	37	7	4	36	7	4	35

### **Girdwood Parks and Recreation**

#### **Division's Purpose**

• Provide facilities, recreation programs, and activities for Girdwood residents

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
Girdwood Parks and Recreation Promote public awareness and involvment in Girdwood parks and recreation activities	Respond to community inquiries in a timley manner Promote community involvement in parks and recreatin activities		
	Division Direct Cost Total	\$ 399,022	\$ 400,804

### **Girdwood Parks and Recreation Division**

Division Expenditures by Category	20	08 Actuals	20	009 Revised	20 <sup>-</sup>	10 Proposed	FY 10 v 09 % Chg
Salaries and Benefits	\$	30,969	\$	29,814	\$	31,596	6.0%
Supplies Travel		15,609		30,700		30,700	0.0%
Contractual/Other Services Equipment, Furnishings Debt Service/Depreciation		327,331 2,860		338,508		338,508	0.0%
Total Direct Cost	\$	376,769	\$	399,022	\$	400,804	0.4%
		2008		2000		2010	

	2008 Revised			-	2009		2010 Proposed			
	K	evisea		K	evised		PIC	posea		
Division Personnel Summary	FT	PT	Т	FT	PT	Т	FT	PT	<u>T</u>	
Girdwood Parks and Recreaton	1			1			1		<u> </u>	
Total Personnel	1			1			1			

#### **Recreation Services**

#### **Division's Purpose**

- Manage a wide variety of indoor and outdoor facilities and programs to provide pleasurable recreation
  experience for the residents of Anchorage. The department operates nine indoor facilities, and two lake
  fronts.
- Insure that residents find their recreation experiences meet their needs, connect them with the natural world, their neighbors, and community
- Recreation programs and facilities incorporate the core values of the department and ensure positive and sustainable management of public resources in our 223 parks, on our 250 miles of trails, 110 athletic fields, and 76 playgrounds

Programs	Goals	FY 2009 Revised	FY 2010 Proposed
		Neviseu	Порозец
Marketing Promote recreational services, and recruit sponsorships	Increase public awareness and participation Develop sponsorships to underwrite community programs		
Volunteerism			
Recruit, recognize, and organize volunteer activities	Promote 90,000 volunteer hours to develop and maintain parks, flower beds, and provide recreational services		
Recreation Facilities & YEP			
Facilities Operate and program five recreation facilities that are responsive to user groups and deliver services in a cost effective manner	Serve as a gathering place for youth and adults to recreate and to learn new skills Serve 500,000 participant hours		
Youth Employment in Parks Create a first job experience and career pathway in recreation and natural resource fields for teens between the ages of 16 and 18 years	Positively engage a new generation of diverse youth leaders with the environment and the Anchorage community through meaningful training and employment Deliver 16,000 employment hours		
Programs  Offer a wide range of youth and adult public recreational activities that provide opportunities for leisure time activities at an affordable cost that are not feasible or easily provided by the private sector	Provide recreational activities that enhance the quality of life for participants and volunteer leaders at a reasonable expense Generate 1,000,000 participant hours		
Aquatics			
Operate and program five indoor pools and two summer waterfronts	Provide community water safety education, fitness and competitive and recreation opportunities Lifeguard 350,000 participant hours		
	Division Direct Cost Total	\$659,680	\$585,425

# **Recreation, Grants and Other Bonds Division**

Division Expenditures by Category	2008	3 Actual	s	200	9 Revise	d	2010	Propose	ed	FY 10 v 09 % Chg
Salaries and Benefits Supplies Travel Contractual/Other Services Equipment, Furnishings Debt Service/Depreciation		659,6	80		659,6	80		585,4	25	-11.3%
Total Direct Cost	\$	659,6	80	\$	659,6	80	\$	585,4	25	-11.3%
Division Personnel Summary		2008 evised PT	т	F FT	2009 Revised PT	т		2010 oposed PT	Т	
Total Personnel	0			0			0			-

### **Debt Service Division**

Division Expenditures by Category	2008 Actuals 2009 Revised					2010	Proposed	FY 10 v 09 % Chg
Salaries and Benefits								
Supplies								
Travel								
Contractual/Other Services				29,93	0		29,930	0.0%
Equipment, Furnishings								
Debt Service/Depreciation		2,658,832		2,581,88	6		3,068,851	18.9%
Total Direct Cost	\$	2,658,832	\$	2,611,81	6	\$	3,098,781	18.6%
		2008		2009			2010	
		evised		Revised	_		oposed	_
Division Personnel Summary	FT	PT T	F	<u>PT</u>	T	FT	PT T	<u>r</u>
								_
Total Personnel	0		(	)		0		

#### **Operating Grant Funded Programs**

		FY 200 Anticipated F			ed		FY 201 Anticipated	Latest Grant			
Grant Program		Amount	FT	PT	Т		Amount	FT	PT	T	Expiration
Total Grant Funding	\$	424,500	-	-	67	\$	300,000	-	-	45	
Total Direct Costs Total Grant Funds and Direct Costs	\$	13,815,160 14,239,660	83 83	58 58			17,180,213 12,822,000	66 66	51 51	129 174	
Grant Funding May Represent	Ť	ne Department's					, ,		•		
Grant Funding May Represent	2.3% of th	ne Department's	Direct (	Cost in t	he Pro	pos	sed 2010 Opera	ating B	udget		
Youth Employment in Parks											
5463008 - Donations from the Anchorage Park Foundation to fund the the labor and non-labor expenses for the Youth Employment in Parks and the Art in the Park program.	\$	80,000			18	\$					until funds are depleted
5463009  - Donations from the Anchorage Park Foundation to fund the the labor and non-labor expenses for the Youth Employment in Parks and the Art in the Park program.	\$	337,500			49	\$	300,000			45	until funds are depleted
546206 Westchester Lagoon Family Skate Donation from ConnicoPhillips, Alaska to support the Westchester Lagoon	\$	7,000				\$					until funds are depleted
Total	\$	424,500		-	67	\$	300,000		-	45	

Note: the Youth Employment in Parks positions are seasonal with the pay grades ranging from 3 NRN to 8 AME