



Municipality of Anchorage

**Proposed
General Government
Operating Budget**

2010

**Dan Sullivan, Mayor
Anchorage, Alaska**

MUNICIPALITY OF ANCHORAGE



Mayor Dan Sullivan

October 2, 2009

Dear Residents,

Following is the proposed 2010 budget. Beginning in 2005, the previous administration began preparing two year budgets. Due to economic uncertainties and our intent to more closely scrutinize municipal spending, we are returning to the more traditional one year budget planning document.

The 2010 budget recognizes that the combination of increased expenditures and flat revenue growth does not allow us to simply put forth a continuation budget, which would total approximately \$453 million. The budget we are proposing spends less than the approved 2009 revised budget of \$422 million.

The increase in labor costs as a result of the long term contracts approved in 2008 are the primary source of increased expenditures in 2010 and in subsequent years as well. Through 2013, labor costs will increase by approximately \$110 million. Even the most optimistic projections do not produce enough revenue going forward to balance the budget without the spending reductions proposed in this budget.

We have worked diligently with all of our department heads to find savings while still maintaining essential services. We have also listened to the many suggestions that came forth from the public through our Tax\$avers program. We have done our best to protect public safety and road maintenance services, but the size of the deficit requires that all departments participate in the solution.

I look forward to working with the Assembly and the public as we finalize a responsible 2010 budget.

Respectfully,

Dan Sullivan
Mayor

2010 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

MUNICIPALITY OF ANCHORAGE

DAN SULLIVAN, MAYOR

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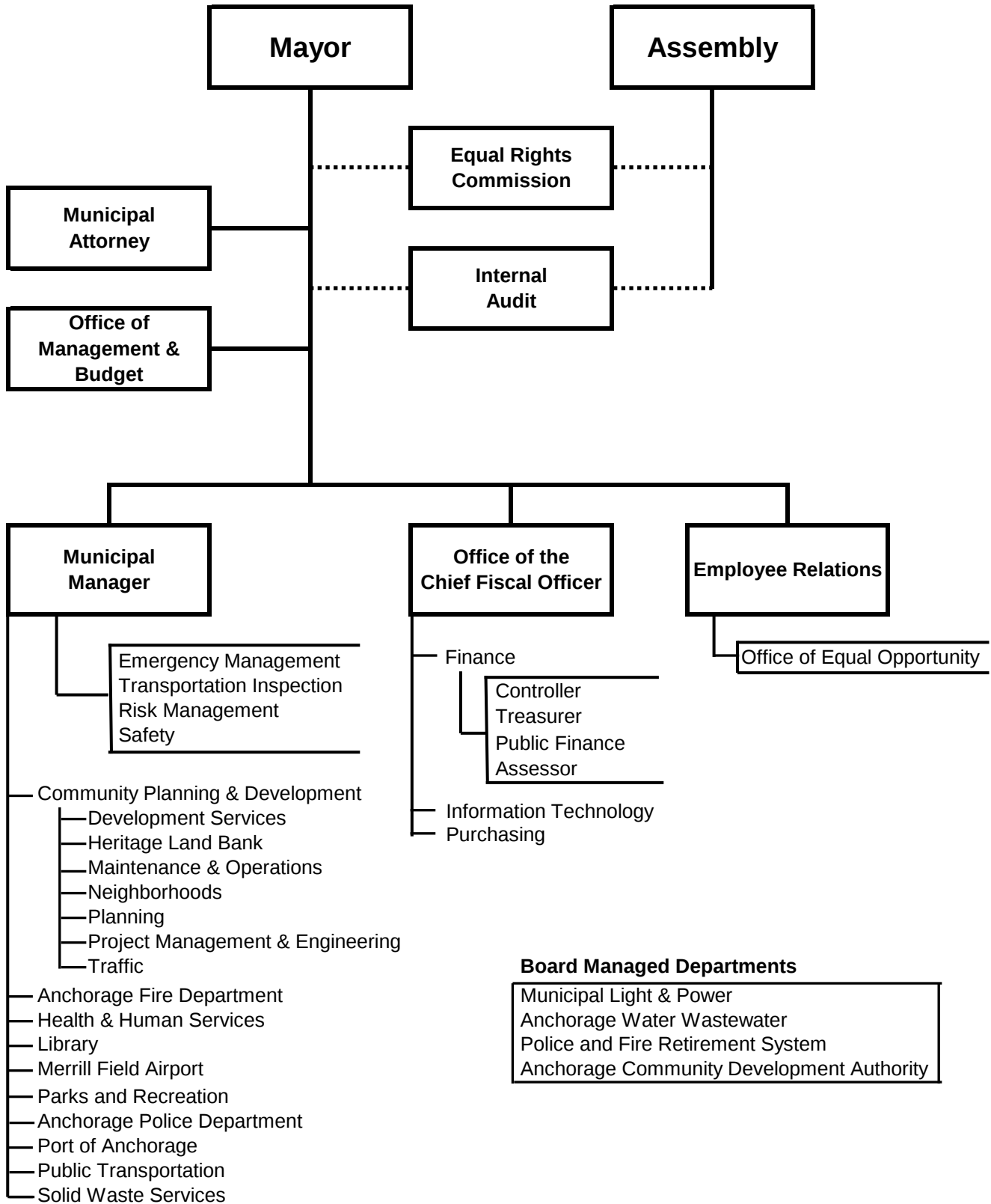
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MUNICIPALITY OF ANCHORAGE



2010 Proposed General Government Operating Budget

Table of Contents

BUDGET OVERVIEW	<u>Page</u>
Overview	1-1
Summary Reconciliation	1-8
Personnel Summary.....	1-9
Tax Limitation Calculation	1-10
Where the Money Comes from and How it is Spent	1-11
 BUDGET BACKGROUND	
Background	2-1
 Revenues	
Revenue Introduction	3-1
Summary of all Revenue Accounts.....	3-2
Revenue Distribution Summary	3-7
 Department Detail	
Assembly	4-1
Chief Fiscal Officer	5-1
Community Planning and Development	6-1
Development Services	7-1
Employee Relations	8-1
Equal Opportunity.....	9-1
Equal Rights Commission	10-1
Finance	11-1
Controller	
Treasurer	
Public Finance	
Assessor	
Fire.....	12-1
Health and Human Services	13-1
Heritage Land Bank.....	14-1
Information Technology.....	15-1
Internal Audit	16-1
Library.....	17-1
Maintenance and Operations	18-1
Management and Budget.....	19-1
Office of the Mayor	20-1
Municipal Attorney	21-1
Municipal Manager	22-1
Emergency Management	
Transportation Inspection	
Risk Management	
Safety	

2010 Proposed General Government Operating Budget

Table of Contents

Parks and Recreation.....	23-1
Anchorage Parks and Recreation	
Eagle River / Chugiak Parks and Recreation	
Planning.....	24-1
Police	25-1
Project Management and Engineering	26-1
Public Transportation	27-1
Purchasing.....	28-1
Traffic.....	29-1

Appendices

A 2010 Direct Cost by Expenditure Category	A-1
 B Function Cost by Fund	
B-1 Function Cost by Fund	B-1
B-2 2010 Fund Function Cost by Expenditure Category	B-2
 C General Government Tax Rate Trends 2001-2010.....	C-1
 D Preliminary General Government Property Tax Per \$100,000	D-1
 E 2010 Personnel Benefit Rates	E-1
 F Overtime by Department	F-1
 G Debt Service Budgeting Requirements	G-1
 H Department of Neighborhoods Operating Grant Programs	H-1
 I Police and Fire Retirement Agency	I-1
 J Vacancy Factor Guidelines	J-1

Glossary of Terms