

Municipality of Anchorage

Proposed General Government Operating Budget

2008 - 2009

Mark Begich, Mayor Anchorage, Alaska

October 1, 2007

Dear Fellow Anchorage Resident:

I am pleased to provide the Municipality of Anchorage's biennial budget for the operation of city services for Fiscal Years 2008 and 2009. This budget continues the city's investment in the services Anchorage residents tell me are most important to them: protecting public safety, improving our city's transportation, and promoting community and economic development.

The 2008 budget totals \$429.2 million. It includes targeted investments in public safety by adding 20 new police officers, full funding for four COPS in Schools officers, three dispatchers for the Fire Department, and full year funding for Fire Station 12 (14 personnel) that was approved by voters in April. Other voter-approved new investments include street maintenance, traffic communication and electronic resources, and park maintenance and operations. The 2009 budget totals \$442.9 million. It provides for 13 additional police officers and continuation level budgets for all other city services.

Almost 40 percent (\$11.2 million) of the increase between 2007 and this year results from rate increases to cover public employee retirement liability. Fortunately, the State Legislature has already appropriated funds to cover half of this cost, and we fully expect the Legislature to approve funding for the other half when it convenes next spring.

Property tax relief continues to be a top priority. Last year, property taxpayers benefited from a \$37 million tax credit, courtesy of two years of state assistance. We'll be working with legislators to continue this assistance, as the state benefits from record high oil prices and additional revenues from a change in the oil tax. As a result, property tax credits of at least \$13.5 million are proposed for 2008 and also for 2009.

Anchorage citizens deserve confidence that they are getting good value for their money. To this end, I urge you to review the proposed city budgets and to participate in the budget process. Two public hearings will be held in the Assembly Chambers at Loussac Library before the budgets are adopted: October 23 and November 6. The Assembly's final action on proposed budgets is scheduled for November 13.

Sincerely,

Mach Byul

Mark Begich

Mayor

2008/2009 PROPOSED GENERAL GOVERNMENT OPERATING BUDGET

MUNICIPALITY OF ANCHORAGE

MARK BEGICH, MAYOR

ASSEMBLY

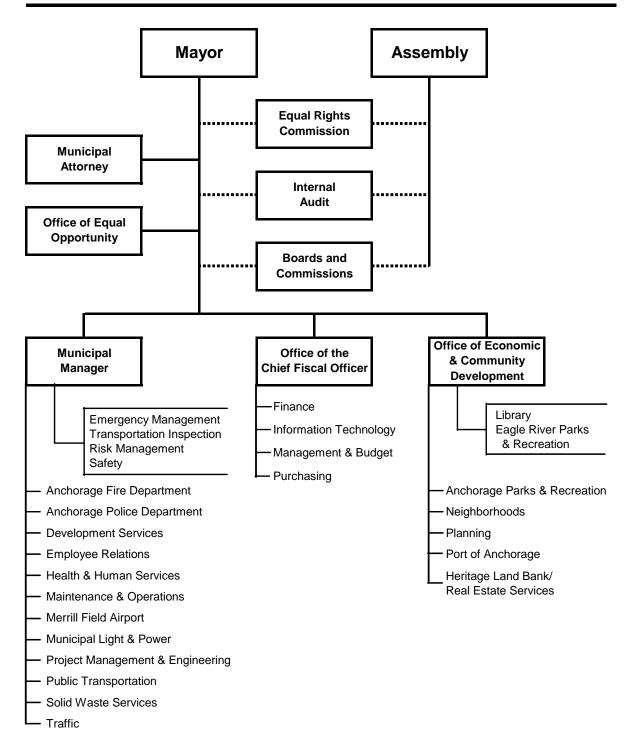
Dan Coffey, Chair Jennifer Johnston Dan Sullivan
Paul Bauer Debbie Ossiander Allan Tesche
Chris Birch Sheila Selkregg Dick Traini
Matt Claman Bill Starr

ADMINISTRATION

Sharon Weddleton	
Denis C. LeBlanc	Municipal Manager
Mary Jane Michael	Executive Director, Economic and Community Development
James N. Reeves	Municipal Attorney
Janet Mitson	Director, Office of Management and Budget



MUNICIPALITY OF ANCHORAGE



2008/2009 Proposed General Government Operating Budget

Table of Contents

BUDGET OVERVIEW	
Overview Personnel Summary Tax Limitation Calculation Summary of Expenditures and Funding Sources	1-1 1-6 1-7 1-8
BUDGET BACKGROUND	
Background	2-1
REVENUES	
Revenue Introduction	3-1 3-2 3-6
DEPARTMENT DETAIL	
Assembly Equal Rights Commission Internal Audit	4-1 5-1 6-1
Office of the Mayor Equal Opportunity Municipal Attorney	7-1 8-1 9-1
Office of the Chief Fiscal Officer	10-1 11-1 12-1 13-1 14-1
Municipal Manager Anchorage Fire Department Anchorage Police Department Development Services Employee Relations Health and Human Services Maintenance and Operations Project Management and Engineering Public Transportation Traffic	15-1 16-1 17-1 18-1 19-1 20-1 21-1 22-1 23-1
Office of Economic and Community Development Anchorage Parks and Recreation Heritage Land Bank/Real Estate Services Planning	25-1 26-1 27-1 28-1

2008/2009 Proposed General Government Operating Budget

Table of Contents

APPENDICES

Α	Direct Cost by Expenditure Category	
	A-1 2008 Direct Cost by Expenditure Category	A - 1
	A-2 2009 Direct Cost by Expenditure Category	A - 2
В	Function Cost by Fund	
	B-1 Function Cost by Fund	B - 1
	B-2 2008 Fund Function Cost by Expenditure Category	
	B-3 2009 Fund Function Cost by Expenditure Category	
С	General Government Tax Rate Trends 1998-2009	C - 1
D	Preliminary General Government Property Tax Per \$100,000	
	D-1 2008 Assessed Valuation	D - 1
	D-2 2009 Assessed Valuation	D - 2
Ε	Personnel Benefit Rates	
	E-1 2008 Personnel Benefit Rates	E - 1
	E-2 2009 Personnel Benefit Rates	E - 2
F	Overtime by Department	
G	Debt Service Budgeting Requirements	G - 1
Н	Department of Neighborhoods Operating Grant Programs	H - 1
I	Police and Fire Retirement Agency	1 - 1
J	2008-2013 Fiscal Trends	J - 1
K	2009 Alcohol Tax Scenario	K - 1

2008/2009 Proposed General Government Operating Budget

User's Guide

The Biennial General Government Operating Budget for 2008 and 2009 is divided into seven sections for reader convenience. The contents of each section are described below.

Budget Overview

This section presents summary charts and data tables for proposed 2008 and 2009 general government operations.

Budget Background

This section presents a community profile and map; brief description of the local government structure; overview of the biennial budgeting process and implementation procedures, and summary descriptions of the general government budget structure, service areas and funds, appropriation process, and limitations on taxes and tax supported spending.

Revenue

This section presents a summary of all major revenue sources for general government operations and detailed descriptions of revenue accounts.

Department Detail

This section presents the 2008 and 2009 proposed operating budgets for all general government departments. The budget presentation for each department includes an organizational chart, narrative description, department resource plan, reconciliation summary of departmental budget changes from 2007 revised budget to the 2008 and 2009 proposed budgets; budget detail by major divisions/programs within the department, as applicable. Also included, where applicable, is a summary of grant resources.

Appendices

This section presents supplemental expenditure, revenue and tax information for 2008 and 2009.