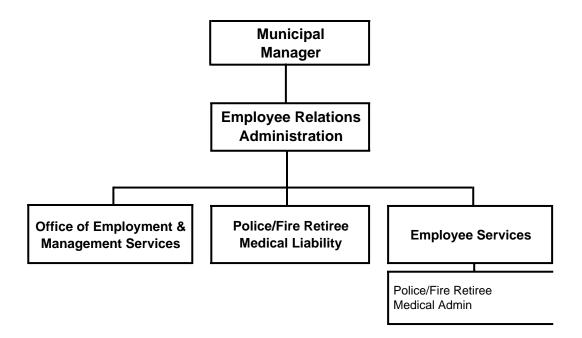
## **Employee Relations**



### Employee Relations

David K. F. Otto, Director 343-4425

#### Description

Employee Relations is responsible for establishing and maintaining a comprehensive personnel services program for all Municipal employees. Major functions include labor relations services, labor negotiations, labor contract administration, recruitment and certification of employees, administration and maintenance of classification and comprehensive benefit plans, training programs for employees and organizational and career development.

This department includes the four following divisions:

- Administration
- Office of Employment & Management Services manages labor relations/negotiations and recruitment/certification of employees
- Employee Services manages employee records, benefits, classification and training
- <u>Police/Fire Retiree Medical Liability</u> funds the contribution to the Police and Fire Retiree Medical Funding Trust

#### 2005 Highlights

- Collaborated with the University of Alaska to offer the certified public manager program on site and in collaboration with the Employee Relations Department.
- Developed departmental strategic plans and met with Municipal managers on a quarterly basis to receive feedback on the plan's effectiveness for their departments.
- Developed an Employee Relations web site to communicate management training opportunities for supervisors.
- Streamlined the Municipal employment office to make it more responsive to customer needs.

#### 2006-2007 Operational Goals

- Continue expansion of the program that assigns an Employee Relations representative to each Municipal department, providing improved "one-stop" services.
- Continue cost-savings initiatives for the Municipality's self-insured employee health care program, including expanded health fairs for employees and partnering with health care providers.
- Continue to simplify employment practices, including streamlining the job application process, expanding the online application system, and in early 2006 start providing new-hire orientations online to save staff time.
- Look for further cost-saving initiatives with labor, trying to reduce the number of grievances and arbitrations by solving problems early in the process. One effort will be additional coaching and training for front-line supervisors to reduce problems and potential Municipal liabilities.

### **Employee Relations**

Resou	Resource Plan									
Description		2005 Revised		2006 Approved		2007 Approved				
Financial Summary						_				
Administration Employment & Management Services Employee Services Police/Fire Medical Liability	\$	233,780 666,630 1,088,510 1,931,460	\$	244,110 883,790 977,920 1,931,460	\$	256,980 949,890 1,038,230 1,931,460				
Operating Cost		3,920,380		4,037,280		4,176,560				
Add Debt Service  Direct Organization Cost		3,920,380		4,037,280		4,176,560				
Charges From/(To) Others		(1,448,070)		(2,009,030)		(2,036,950)				
Function Cost		2,472,310		2,028,250		2,139,610				
Less Program Revenues		96,450		96,450		96,450				
Net Program Cost	\$	2,375,860	\$	1,931,800	\$	2,043,160				
Personnel Summary Full-Time Employees Part-Time Employees Temporary Employees		19 2		19 2		19 2				
Total Employees		21		21		21				
Resource Costs by Category  Personal Services Supplies Other Services * Depreciation & Amortization Capital Outlay Total Direct Cost	\$	1,725,700 36,150 2,263,470 - - - <b>4,025,320</b>	\$	1,883,500 29,140 2,241,580 - - - <b>4,154,220</b>	\$	2,033,930 29,140 2,230,430 - - - 4,293,500				
Less Vacancy Factor Add Debt Service		(104,940)		(116,940)		(116,940)				
Total Direct Organization Cost	\$	3,920,380	\$	4,037,280	\$	4,176,560				
* Travel for this department included in the Other Services category	\$	1,500	\$	1,500	\$	1,500				

### 2006/2007 Approved General Government Operating Plan

### **Employee Relations**

Reconciliation From 2005 Revised Budget to 2006/2007 Approved Budget								
		Di	rect Costs	Pos	Positions			
				FT	PT	T		
2005 Revised Budget		\$	3,920,380	19	2			
2005 One-Time Requirements								
- Actuarial study (needed every 3 years	s)		(30,000)					
Transfers (To)/From Other Agencie - None	es							
Debt Service Changes - Not Applica	able							
Changes in Existing Programs for 2	2006							
<ul> <li>Salary and benefits adjustments</li> </ul>			158,900					
Cor	ntinuation Level for 2006	\$	4,049,280	19	2	-		
Transfers (To)/ From Other Agencie - None	es							
2006 Program/Funding Changes								
- Vacancy factor adjustment			(12,000)					
	2006 Approved Budget	\$	4,037,280	19	2	-		
Changes in Existing Programs for 2	2007							
- Salary and benefits adjustments			150,430					
- Procurement savings	2007 Ammunus d Decilerat		(11,150)					
	2007 Approved Budget	\$	4,176,560	19		_		

### Employee Relations -- Administration Division

The Administration Division directs the activities of Employee Relations, supports the Municipal workforce and participates in labor negotiations.

Cost Categories	 2005 Revised	2006 Approved			
Personal Services Supplies Other Services Capital Outlay	\$ 178,760 1,500 53,520	\$	189,090 660 54,360	\$	202,220 660 54,100
Total Direct Cost	\$ 233,780	\$	244,110	\$	256,980

Personnel Summary	FT PT T	FT PT T	FT PT T
Administration	2	2	2
Division Total	2	2	2

# Employee Relations -Employment & Management Services Division

The Employment & Management Services Division administers the employee discipline and grievance programs, recruits and certifies new employees, administers the employee substance abuse program, and conducts training for affirmative action, harassment, workplace diversity/violence and other Human Resources issues.

Cost Categories	<u></u>	2005 Revised		2006 Approved		2007 pproved
Personal Services	\$	595,270	\$	812,430	\$	883,390
Supplies		15,900		12,900		12,900
Other Services		55,460		58,460		53,600
Capital Outlay		-		-		
Total Direct Cost	\$	666,630	\$	883,790	\$	949,890

Personnel Summary	FT PT T	FT PT T	FT PT T
Employment & Management Services	9	9	9
Division Total	9	9	9

# Employee Relations -Police/Fire Retiree Medical Liability Division

The Police/Fire Retiree Medical Liability Division provides funding for the Municipality's required contribution to the Police and Fire Retiree Medical Funding Trust on behalf of eligible retirees.

Cost Categories	2005 Revised	2006 Approved	2007 Approved
Personal Services Supplies Other Services Capital Outlay	\$ - 1,931,460 -	\$ - - 1,931,460 -	\$ - 1,931,460 -
Total Direct Cost	\$ 1,931,460	\$ 1,931,460	\$ 1,931,460

Personnel Summary	FT PT T	FT PT T	FT PT T
Police/Fire Retiree Medical Liability			
Division Total			

### Employee Relations -- Employee Services Division

The Employee Services Division manages Municipal employee records and benefits, determines the proper classification and pay levels for all positions, and provides training programs for Municipal employees. This division also provides staff support for the Police and Fire Retiree Medical Funding Trust.

Cost Categories	2005 Revise	d	2006 Approved		2007 pproved
Personal Services Supplies	\$ 846, 18,	730 \$ 750	765,040 15,580	\$	831,380 15,580
Other Services Capital Outlay	223,0		197,300 -		191,270 -
Total Direct Cost	\$ 1,088,	510 \$	977,920	\$	1,038,230

Personnel Summary	FT	РΤ	Т	FT	PT	Т	FT	РΤ	Т
Employee Services	7	2	-	7	2	-	7	2	-
Police/Fire Retiree Medical Administration	1	-	-	1	-	-	1	-	-
Division Total	8	2	-	8	2	-	8	2	-

Services/Program Components	2005 Revised				2007 Approved	
Employee Services employee records, benefits, classification and training	\$	942,470	\$	866,650	\$	920,420
Police/Fire Retiree Medical Administration staff support for the Police and Fire Retiree Medical Funding Trust		146,040		111,270		117,810
Division Total	\$	1,088,510	\$	977,920	\$	1,038,230