

## ***2006/2007 Approved General Government Operating Budget***

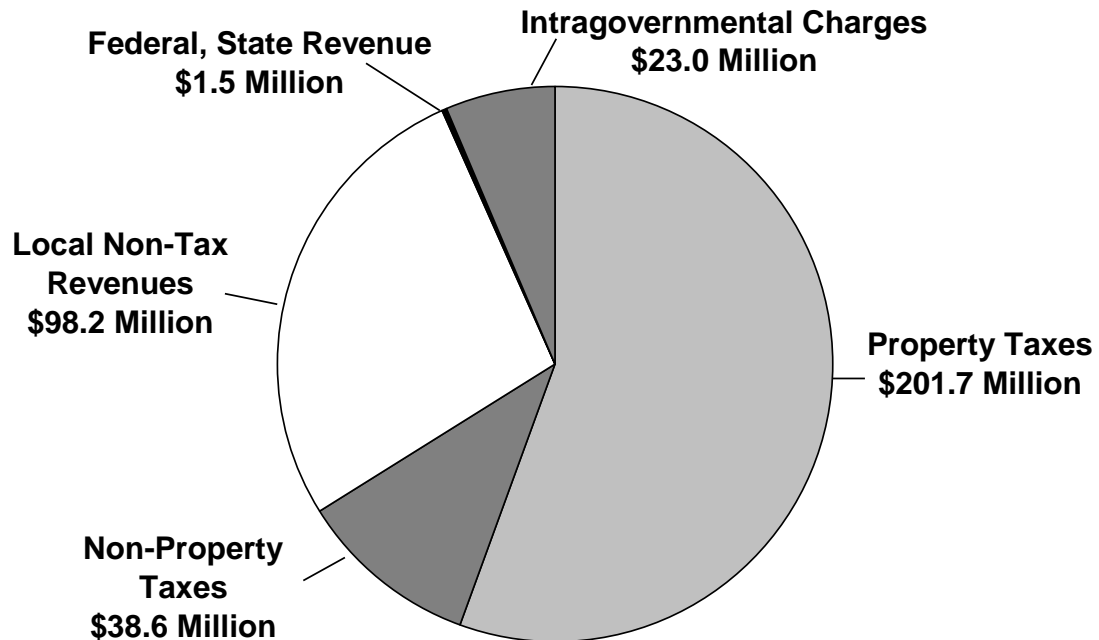
### ***Budget Overview***

This section presents summary charts and data tables for approved general government expenditures and revenues. Detailed revenue and expenditure information is presented in later sections of the budget document.

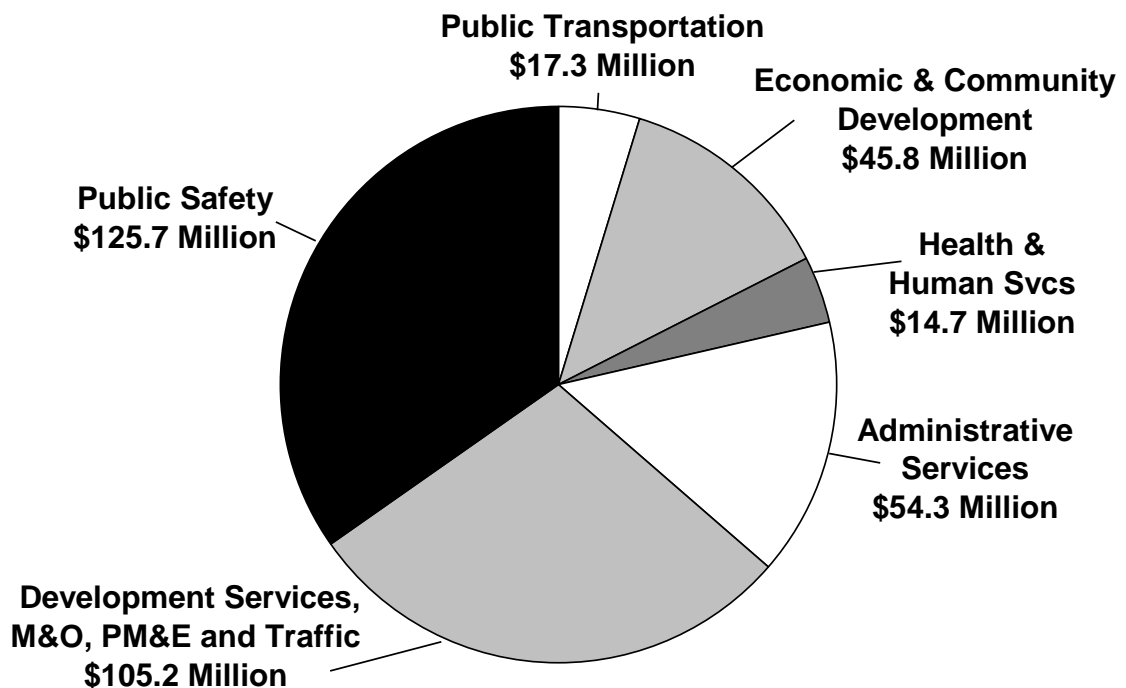
- The Municipality of Anchorage biennial budget sets forth annual budget requirements for general government operations for Fiscal Year 2006 (Year 1) and Fiscal Year 2007 (Year 2.)
- The approved 2006 general government operating budget totals \$363,045,810. The approved budget covers the period January 1, 2006 through December 31, 2006. Highlights include:
  - 20 new police positions (16 sworn officers and 4 non-sworn)
  - Full funding for COPS in Schools I program
  - Fuel increases for Fire, Public Transportation and Fleet Services
  - Utilities increase for Maintenance and Operations
  - Electronic communications increase for Traffic in support of Police and Fire
  - Voter-approved funding increase for museum
  - Property tax relief totaling \$5.022 million
- The approved 2007 general government operating budget totals \$377,248,410. The approved budget covers the period January 1, 2007 through December 31, 2007. Highlights include:
  - Public Employee Retirement System (PERS) funding at 18.37% (Jan-Jun) and 23.37% (Jul-Dec) compared to 2005 employer contribution rate of 8.37%.
  - Mandatory 3<sup>rd</sup> year contribution increase to COPS in Schools II grant
  - Full year contribution to contract operation of Museum
  - \$1.9 million in general government procurement savings
  - Continuation level funding for all other general government operations

# ***2006 Approved General Government Operating Budget***

## **Where the Money Comes From . . . . .**



## **. . . . . How the Money Is Used**



**Municipality of Anchorage**  
**2006 Approved General Government Operating Budget**

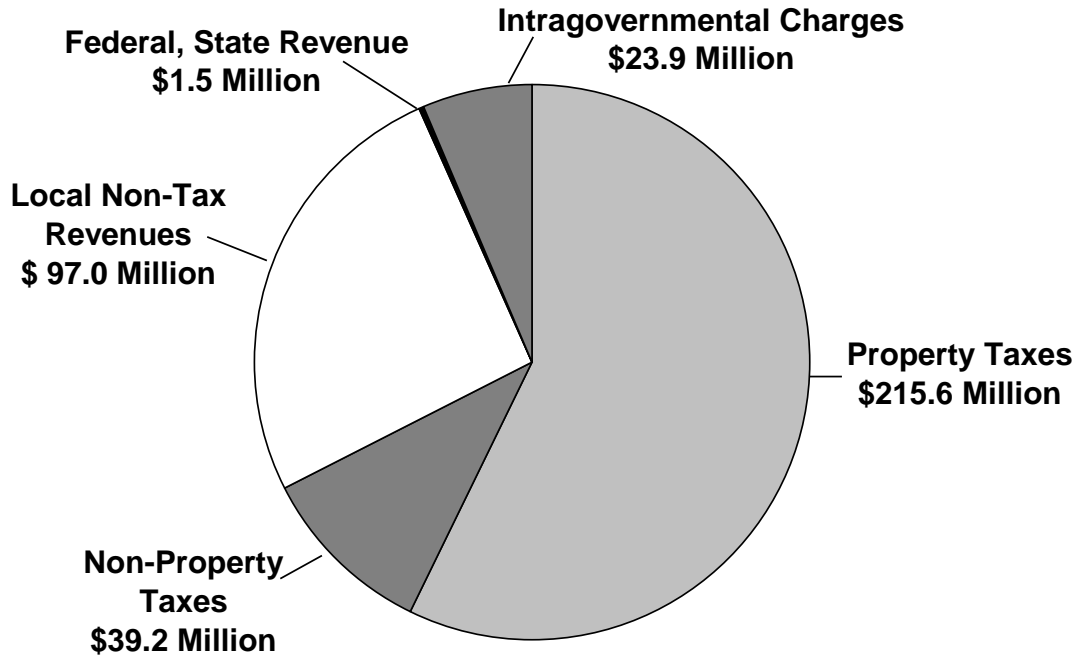
*Changes from 2005 to 2006 Continuation*

1  
-  
3

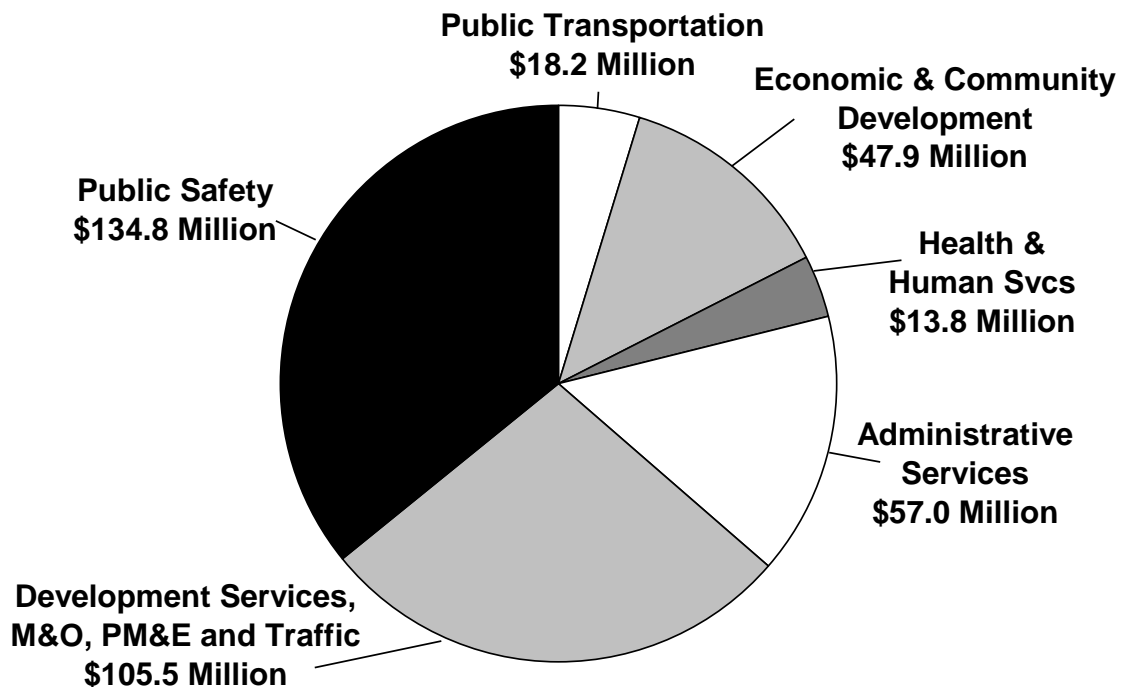
Department	2005 Revised Budget	Personnel	Debt Service	Other	2006 Continuation Level	Vacancy Factor Adjustment	Debt Service Adjustment	Other	2006 Proposed Budget	Amendments	2006 Approved Budget
Assembly	\$ 2,502,960	\$ 141,670	\$ -	\$ -	\$ 2,644,630	\$ (3,360)	\$ -	\$ 68,670	\$ 2,709,940	\$ (158,000)	\$ 2,551,940
Attorney	4,752,270	398,840			5,151,110	(14,060)			5,137,050		5,137,050
Chief Fiscal Officer	665,360	16,150			681,510				681,510		681,510
Development Services	7,904,310	548,070			8,452,380	(29,920)			8,422,460		8,422,460
Economic & Community Development	21,023,170	743,100	(52,080)	(110,160)	21,604,030	(27,050)	(1,030)	1,250,000	22,825,950	123,000	22,948,950
Employee Relations	3,920,380	158,900		(30,000)	4,049,280	(12,000)			4,037,280		4,037,280
Office of Equal Opportunity	268,250	29,660			297,910				297,910		297,910
Equal Rights	510,710	58,460			569,170				569,170		569,170
Finance	10,608,630	726,330			11,334,960	(34,710)		221,090	11,521,340		11,521,340
Fire	53,567,890	5,222,740	40,380	(122,760)	58,708,250	(114,470)	(11,720)	388,390	58,970,450		58,970,450
Health & Human Services	14,034,500	501,130	(8,880)	(52,720)	14,474,030	(35,170)	(1,320)	76,300	14,513,840	204,790	14,718,630
Heritage Land Bank	6,993,440	5,740		(395,970)	6,603,210				6,603,210		6,603,210
Information Technology (MIS)	12,335,550	555,500		(4,320)	12,886,730	(44,260)		147,180	12,989,650		12,989,650
Internal Audit	403,490	40,300			443,790	5,000		1,000	449,790		449,790
Maintenance & Operations	75,852,380	1,365,560	5,846,510	(385,700)	82,678,750	(90,760)	622,240	579,000	83,789,230		83,789,230
Mayor	1,235,900	70,600			1,306,500	(4,370)			1,302,130		1,302,130
Municipal Manager	10,698,230	336,830	2,320	1,286,260	12,323,640	(3,280)	(1,950)		12,318,410		12,318,410
Management & Budget	1,061,360	126,920		(88,850)	1,099,430	(550)			1,098,880		1,098,880
Anchorage Parks & Recreation	10,422,830	429,840	(900)		10,851,770	(41,230)	(8,880)		10,801,660		10,801,660
Planning	5,104,010	404,830			5,508,840	(13,070)			5,495,770	46,960	5,542,730
Police	60,610,220	5,213,870	2,950	(537,870)	65,289,170	(140,760)	(420)	1,543,430	66,691,420		66,691,420
Project Management & Engineering	5,996,580	376,070		88,850	6,461,500	(30,480)		440,460	6,871,480	300,000	7,171,480
Public Transportation	15,524,430	891,220	159,750	(6,180)	16,569,220	(41,390)	(14,480)	703,800	17,217,150	52,350	17,269,500
Purchasing	1,335,030	46,330			1,381,360	(3,510)			1,377,850		1,377,850
Traffic	5,441,040	244,540			5,685,580	(15,400)		113,000	5,783,180		5,783,180
<b>TOTALS</b>	<b>\$ 332,772,920</b>	<b>\$ 18,653,200</b>	<b>\$ 5,990,050</b>	<b>\$ (359,420)</b>	<b>\$ 357,056,750</b>	<b>\$ (694,800)</b>	<b>\$ 582,440</b>	<b>\$ 5,532,320</b>	<b>\$ 362,476,710</b>	<b>\$ 569,100</b>	<b>\$ 363,045,810</b>

## ***2007 Approved General Government Operating Budget***

### **Where the Money Comes From . . . . .**



### **. . . . . How the Money Is Used**



**Municipality of Anchorage**  
**2007 Approved General Government Operating Budget**

Department	2006 Proposed Budget	Changes from 2006 to 2007 Continuation			2007 Continuation Level	Procurement Savings	2007 Proposed Budget	Amendments	2007 Approved Budget
		Personnel	Debt Service	Other					
Assembly	\$ 2,709,940	\$ 152,310	\$ -	\$ -	\$ 2,862,250	\$ (5,600)	\$ 2,856,650	\$ (108,000)	\$ 2,748,650
Attorney	5,137,050	327,110			5,464,160	(11,180)	5,452,980		5,452,980
Chief Fiscal Officer	681,510	14,630			696,140	(1,200)	694,940		694,940
Development Services	8,422,460	694,500			9,116,960	(29,420)	9,087,540		9,087,540
Economic & Community Development	22,825,950	582,380	(27,250)	785,790	24,166,870	(109,650)	24,057,220	123,000	24,180,220
Employee Relations	4,037,280	150,430			4,187,710	(11,150)	4,176,560		4,176,560
Office of Equal Opportunity	297,910	20,180			318,090	(650)	317,440		317,440
Equal Rights	569,170	41,480			610,650	(2,740)	607,910		607,910
Finance	11,521,340	884,480			12,405,820	(52,670)	12,353,150		12,353,150
Fire	58,970,450	4,230,080	(2,210)	25,000	63,223,320	(429,160)	62,794,160		62,794,160
Health & Human Services	14,513,840	526,750	(1,403,380)		13,637,210	(96,590)	13,540,620	218,310	13,758,930
Heritage Land Bank	6,603,210	39,450		51,730	6,694,390	(2,580)	6,691,810		6,691,810
Information Technology (MIS)	12,989,650	575,720		162,130	13,727,500	(52,060)	13,675,440		13,675,440
Internal Audit	449,790	35,320			485,110	(420)	484,690		484,690
Maintenance & Operations	83,789,230	1,517,760	(2,146,550)	85,770	83,246,210	(193,900)	83,052,310		83,052,310
Mayor	1,302,130	67,500			1,369,630	(3,040)	1,366,590		1,366,590
Municipal Manager	12,318,410	106,370	11,550		12,436,330	(5,370)	12,430,960		12,430,960
Management & Budget	1,098,880	71,450			1,170,330	(1,820)	1,168,510		1,168,510
Anchorage Parks & Recreation	10,801,660	490,030	(4,200)		11,287,490	(145,310)	11,142,180		11,142,180
Planning	5,495,770	415,320			5,911,090	(19,740)	5,891,350	52,770	5,944,120
Police	66,691,420	5,687,390	(3,270)	103,720	72,479,260	(512,540)	71,966,720		71,966,720
Project Management & Engineering	6,871,480	508,570			7,380,050	(30,780)	7,349,270		7,349,270
Public Transportation	17,217,150	991,680	50		18,208,880	(89,870)	18,119,010	52,350	18,171,360
Purchasing	1,377,850	105,240			1,483,090	(4,020)	1,479,070		1,479,070
Traffic	5,783,180	443,010			6,226,190	(73,290)	6,152,900		6,152,900
<b>TOTALS</b>	<b>\$ 362,476,710</b>	<b>\$ 18,679,140</b>	<b>\$ (3,575,260)</b>	<b>\$ 1,214,140</b>	<b>\$ 378,794,730</b>	<b>\$ (1,884,750)</b>	<b>\$ 376,909,980</b>	<b>\$ 338,430</b>	<b>\$ 377,248,410</b>

**2006/2007 Approved General Government Operating Budget**

**PERSONNEL SUMMARY BY DEPARTMENT**

Department	2005 Revised Budget				2006 Approved Budget				2007 Approved Budget			
	FT	PT	Tmp	Total	FT	PT	Tmp	Total	FT	PT	Tmp	Total
Assembly	27	-	-	27	25	-	-	25	25	-	-	25
Chief Fiscal Officer	2	-	-	2	2	-	-	2	2	-	-	2
Development Services	85	3	3	91	86	2	3	91	86	2	3	91
Economic & Community Development *	100	51	25	176	100	43	33	176	79	40	27	146
Employee Relations	19	2	-	21	19	2	-	21	19	2	-	21
Office of Equal Opportunity	3	1	-	4	3	1	-	4	3	1	-	4
Equal Rights Commission	5	2	-	7	5	2	-	7	5	2	-	7
Finance	123	-	-	123	123	-	-	123	123	-	-	123
Anchorage Fire	391	-	-	391	391	-	-	391	391	-	-	391
Health & Human Services	73	5	-	78	74	5	-	79	74	5	-	79
Heritage Land Bank	9	1	-	10	6	1	-	7	6	1	-	7
Information Technology	69	-	-	69	69	-	-	69	69	-	-	69
Internal Audit	4	1	-	5	4	1	-	5	4	1	-	5
Maintenance & Operations	209	6	35	250	210	6	37	253	210	6	37	253
Management and Budget	9	-	-	9	7	2	-	9	7	2	-	9
Mayor	11	-	2	13	11	-	2	13	11	-	2	13
Municipal Attorney	55	-	-	55	56	-	-	56	56	-	-	56
Municipal Manager	14	3	-	17	16	3	-	19	16	3	-	19
Anchorage Parks & Recreation	58	51	87	196	58	44	84	186	58	44	84	186
Planning	54	1	-	55	55	-	-	55	55	-	-	55
Anchorage Police **	536	-	-	536	569	-	-	569	569	-	-	569
Project Management & Engineering	58	-	3	61	62	-	3	65	62	-	3	65
Public Transportation	154	-	-	154	154	-	-	154	154	-	-	154
Purchasing	15	-	-	15	15	-	-	15	15	-	-	15
Traffic	50	1	4	55	50	1	4	55	50	1	4	55
<b>Total General Gov't</b>	<b>2,133</b>	<b>128</b>	<b>159</b>	<b>2,420</b>	<b>2,170</b>	<b>113</b>	<b>166</b>	<b>2,449</b>	<b>2,149</b>	<b>110</b>	<b>160</b>	<b>2,419</b>

\* The decrease of 30 positions in the Office of Economic & Community Development from 2006 to 2007 results from the outsourcing of Museum operations.

\*\* Anchorage Police Department shows an increase of 33 positions from 2005 to 2006. Of this increase, 20 are new sworn officer (16) and non-sworn (4) positions and 13 are continuing positions from the COPS in Schools grant (grant funded through 2005).

**2006/2007 Approved General Government Operating Budget**

**Preliminary Tax Limit Calculation**

	<b>2005</b>	<b>2006</b>	<b>2007</b>
	<b>Revised</b>	<b>Preliminary</b>	<b>Preliminary</b>
<b>TAXES</b>			
Real/Personal Property Taxes	\$ 173,975,100	\$ 176,210,220	\$ 195,101,850
Payment in Lieu of Taxes (State/Federal)	609,540	579,410	579,410
Automobile Tax	5,285,160	5,300,000	5,400,000
Tobacco Tax	4,900,000	16,054,230	15,700,000
Aircraft Tax	195,000	225,000	225,000
Motor Vehicles Rental Tax	4,200,000	4,500,000	4,590,000
<b>Total Taxes</b>	<b>\$ 189,164,800</b>	<b>\$ 202,868,860</b>	<b>\$ 221,596,260</b>
Less Taxes to Pay Judgments	170,000	1,538,000	936,070
Less Taxes to Pay Debt Service	39,770,600	41,427,660	47,994,920
	<b>\$ 149,224,200</b>	<b>\$ 159,903,200</b>	<b>\$ 172,665,270</b>
<b>ADJUSTMENT FACTORS</b>			
Population 5 Year Average	<b>1.37%</b>	<b>1.46%</b>	<b>1.80%</b>
Change in Consumer Price Index	<b>2.60%</b>	<b>2.60%</b>	<b>2.80%</b>
<b>Total</b>	<b>3.97%</b>	<b>4.06%</b>	<b>4.60%</b>
Base Taxes Allowed	\$ 155,148,400	\$ 166,395,270	\$ 180,607,870
<b>PLUS:</b>			
(1) Tax on New Construction	4,583,050	4,720,000	4,862,000
(2) Tax to Pay Debt Service	41,427,660	47,994,920	44,418,490
(3) Voter-Approved New O&M Costs	1,502,900	1,550,000	800,000
(4) Judgments/Legal Settlements	1,538,000	936,070	500,000
<b>TAX LIMITATION</b>	<b>\$ 204,200,010</b>	<b>\$ 221,596,260</b>	<b>\$ 231,188,360</b>
<b>LESS:</b>			
Payment in Lieu of Taxes (State/Federal)	(579,410)	(579,410)	(579,410)
Automobile Tax	(5,300,000)	(5,400,000)	(5,500,000)
Tobacco Tax	(16,054,230)	(15,700,000)	(16,014,000)
Aircraft Tax	(225,000)	(225,000)	(225,000)
Motor Vehicle Rental Tax	(4,500,000)	(4,590,000)	(4,680,000)
Taxing Authority Transfer to ASD not implemented	500,000	NA	NA
Girdwood Valley SA Adjustment (Outside Tax Cap)	(897,670)	NA	NA
Chugiak Fire SA Adjustment (Outside Tax Cap)	(713,230)	NA	NA
Eagle River Street Light Adjustment (Outside Tax Cap)	(220,250)	NA	NA
<b>PROPERTY TAX SUBJECT TO TAX LIMIT</b>	<b>\$ 176,210,220</b>	<b>\$ 195,101,850</b>	<b>\$ 204,189,950</b>
<b>PROPERTY TAX NOT SUBJECT TO TAX LIMIT *</b>	<b>11,605,340</b>	<b>11,653,820</b>	<b>11,692,370</b>
<b>TOTAL PROPERTY TAX ALLOWED</b>	<b>\$ 187,815,560</b>	<b>\$ 206,755,670</b>	<b>\$ 215,882,320</b>
<b>STATE ALLOCATION TO OFFSET PERS (2005/2006)</b>	<b>0</b>	<b>(5,022,748)</b>	<b>0</b>
<b>STATE REVENUE SHARING/SAFE COMMUNITIES **</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL PROPERTY TAX</b>	<b>\$ 187,815,560</b>	<b>\$ 201,732,922</b>	<b>\$ 215,882,320</b>

\* Service areas with voter approved maximum mill rates.

\*\* In 2002 the Municipality of Anchorage received \$10.4 million in State Revenue Sharing/Safe Communities.

**2006/2007 Approved General Government Operating Budget**

***Expenditures and Funding Source Summary***

	2005 REVISED BUDGET	2006 APPROVED BUDGET	2007 APPROVED BUDGET
<b><u>MOA PROPERTY TAX CAP:</u></b>			
<b><u>EXPENDITURES</u></b>			
Departments (Direct Costs)	\$ 280,217,520	\$ 304,119,320	\$ 321,853,650
Voter-Approved Debt Service	40,989,050	47,601,390	44,023,380
Total Expenditures	<u>\$ 321,206,570</u>	<u>\$ 351,720,710</u>	<u>\$ 365,877,030</u>
<b><u>REVENUES</u></b>			
Non-Property Taxes and Other Revenue:			
Program	\$ 51,173,300	\$ 56,075,430	\$ 56,808,810
Taxes, Interest, Other	55,680,800	56,122,360	56,451,810
MUSA/MESA +1.25% + Dividend	15,024,000	22,779,150	23,682,850
IGC's to Outside MOA Tax Cap	23,118,310	24,162,670	25,036,660
Fund Balance (PERS)	-	2,511,370	-
Total Non-Property Taxes and Other Revenue	<u>\$ 144,996,410</u>	<u>\$ 161,650,980</u>	<u>\$ 161,980,130</u>
PROPERTY TAXES REQUIRED	176,210,160	190,069,730	203,896,900
MOA MAXIMUM PROPERTY TAX CAP	176,210,220	195,101,850	204,189,950
STATE ALLOCATION TO OFFSET PERS	-	(5,022,748)	-
<b><u>SERVICE AREAS OUTSIDE TAX CAP:</u></b>			
<b><u>EXPENDITURES</u></b>			
Departments (Direct Costs)	\$ 11,127,740	\$ 10,931,570	\$ 10,976,270
Voter-Approved Debt Service	438,610	393,530	395,110
Total Expenditures	<u>\$ 11,566,350</u>	<u>\$ 11,325,100</u>	<u>\$ 11,371,380</u>
<b><u>REVENUES</u></b>			
Non-Property Taxes:			
Program	\$ 373,750	382,570	\$ 382,570
Taxes, Interest, Other	376,050	439,210	445,930
IGC's	(1,166,490)	(1,150,500)	(1,149,490)
Applied Fund Balance	377,700	-	-
Total Non-Property Taxes	<u>\$ (38,990)</u>	<u>\$ (328,720)</u>	<u>\$ (320,990)</u>
PROPERTY TAXES REQUIRED	\$ 11,605,340	\$ 11,653,820	\$ 11,692,370
TOTAL PROPERTY TAXES	<u>\$ 11,605,340</u>	<u>\$ 11,653,820</u>	<u>\$ 11,692,370</u>
(Over)/Under Property Taxes	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b><u>SUMMARY:</u></b>			
TOTAL EXPENDITURES	\$ 332,772,920	\$ 363,045,810	\$ 377,248,410
TOTAL REVENUES (NON-PROPERTY TAX AND OTHER)	<u>\$ 144,957,420</u>	<u>\$ 161,322,260</u>	<u>\$ 161,659,140</u>
TOTAL PROPERTY TAXES REQUIRED	\$ 187,815,500	\$ 201,723,550	\$ 215,589,270
TOTAL PROPERTY TAXES ALLOWED	<u>187,815,560</u>	<u>206,755,670</u>	<u>215,882,320</u>
(OVER)/UNDER PROPERTY TAXES ALLOWED	<u>\$ 60</u>	<u>\$ 5,032,120</u>	<u>\$ 293,050</u>
PROPERTY TAX RELIEF (PERS)	-	(5,022,748)	-
AVAILABLE PROPERTY TAX REMAINING	<u>\$ 60</u>	<u>\$ 9,372</u>	<u>\$ 293,050</u>