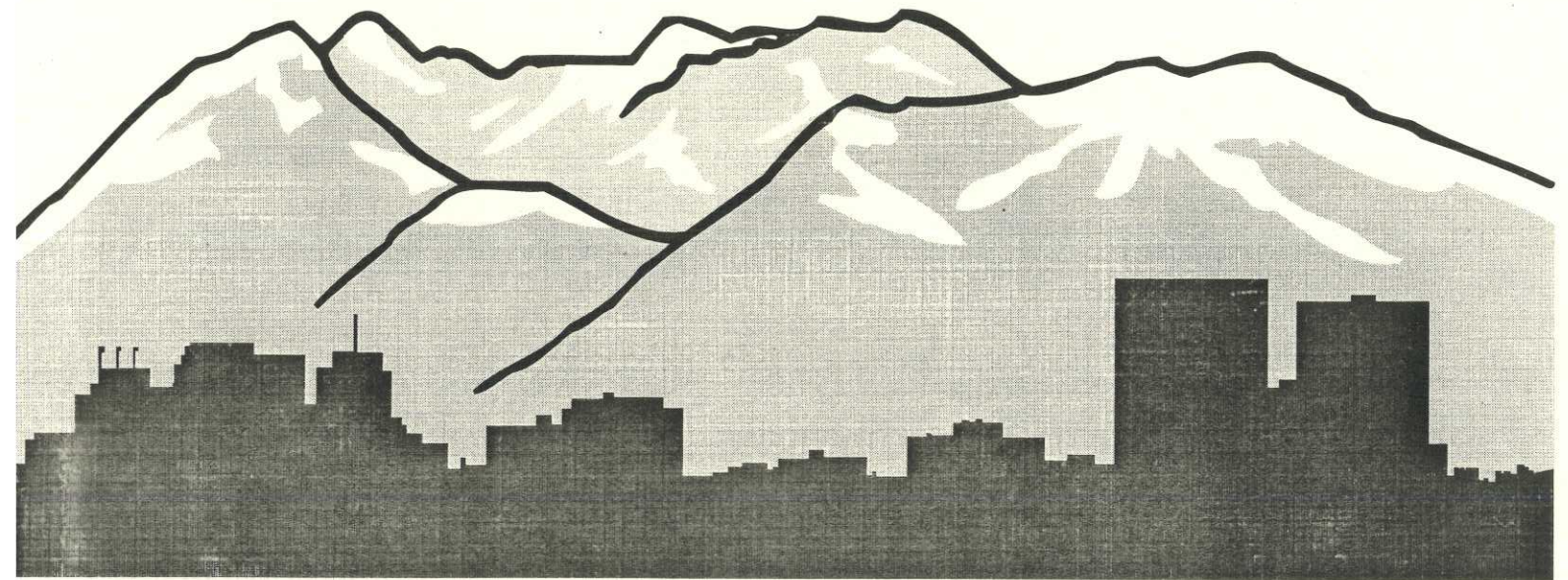


Municipality of Anchorage



George P. Wuerch
Mayor

Approved General Government Operating Budget



2001

Municipality of Anchorage



P.O. Box 196650
Anchorage, Alaska 99519-6650
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George P. Wuerch, Mayor

OFFICE OF THE MAYOR

December 15, 2000

Dear Resident of Anchorage:

Enclosed is the approved 2001 General Government Operating Budget. It is the result of a budget process that involved an unprecedented level of public participation in response to the 10-mill tax cap initiative that was on the November ballot. Three out of four Anchorage voters rejected that initiative after being assured that the Municipality would lower spending.

The approved budget for next year is the result of a collaborative process. It is \$5 million higher than our original proposal. The increase was in response to requests by citizens and their representatives on the Assembly to restore current levels of certain services. Yet the final budget is still \$850,000 less than the amount being spent this year, and an estimated \$10 million less than a "continuation level" of spending would have required.

The 2001 budget requires the Administration to continue its work to find additional efficiencies in its delivery of services while maintaining or improving those services. We are accomplishing this assignment in a number of ways. Increased utilization of computer technology continues to be a key component. Implementation of a procurement card system next year will significantly reduce the paperwork required to process invoices and make timely payments to private sector vendors. Other service improvements include the capability to allow credit card payments for permits and on-line Internet access to planning and zoning information.

Another path to a more efficient government is the realignment of certain programs. The 2001 General Government Operating Budget reflects several reassignments that were implemented during the first months of the new Administration. Engineers previously assigned to the departments of Health and Human Services and Cultural and Recreational Services were moved in with engineers in the new Planning, Development, and Public Works Office. Maintenance of parks and recreational facilities has been moved to Street Maintenance in order to better coordinate snow removal and other maintenance services. We continue to work with the Anchorage School District on potential areas of non-educational services that we might share in order to maximize tax dollars.

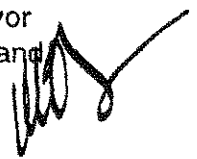
While this budget represents less spending, I believe it is responsive to the concerns of a majority of Anchorage's citizens. Moreover, I am confident it will deliver the quality-of-life Anchorage residents expect. We recognize that there is more work to do, and we will continue to pursue every opportunity to improve services and lower costs.

Sincerely,



George Wuerch
Mayor

Submitted by: Chairman of the Assembly at
the Request of the Mayor
Prepared by: Office of Management and
Budget
For Reading: NOVEMBER 21, 2000



ANCHORAGE, ALASKA
AO NO. 2000-144(S-2)
Mayor's Amended Proposed Budget

1 AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND
2 APPROPRIATING FUNDS FOR THE 2001 GENERAL GOVERNMENT OPERATING BUDGET
3 FOR THE MUNICIPALITY OF ANCHORAGE

4
5 WHEREAS, the Mayor has presented the 2001 General Government Operating Budget
6 for the Municipality of Anchorage to the Assembly in accordance with Article XIII of the Municipal
7 Charter; and

8
9 WHEREAS, the Assembly reviewed the budget as presented; and

10
11 WHEREAS, on October 17, October 24, October 31, and November 8, 2000 duly
12 advertised public hearings were held in accordance with Article XIII, Section 13.04 of the Municipal
13 Charter; and

14
15 WHEREAS, the 2001 funds are now ready for appropriation by ordinance.

16
17 NOW, THEREFORE, the Assembly hereby ordains:

18
19 Section 1. That the 2001 General Government Operating Budget is hereby adopted for
20 the Municipality of Anchorage.

21
22 Section 2. That the amounts are set forth in the budgets as revised by the Assembly for
23 the respective departments and/or funds shall be, and hereby are appropriations for the 2001
24 fiscal year.

25
26 Section 3. Appropriations for the following operating departments and/or agencies are
27 hereby established:

28
29 GENERAL GOVERNMENT

30	Dept ID	Department/Agency	Operating Costs	Debt Service	Total
31	1000	Assembly	\$ 2,121,360		\$ 2,121,360
32	1050	Equal Rights Commission	454,860		454,860
33	1060	Internal Audit	321,440		321,440
34	1100	Office of the Mayor	842,250		842,250
35	1150	Municipal Attorney	3,648,830		3,648,830

38	Dept ID	Department/Agency	Operating Costs	Debt Service	Total
39					
40	1200	Municipal Manager	1,523,800	357,370	1,881,170
41	1220	Heritage Land Bank	745,980		745,980
42	1300	Finance	6,824,810		6,824,810
43	1400	Management Information Systems	1,508,140		1,508,140
44	1500	Planning	2,606,110		2,606,110
45	1600	Facility Management	11,602,550		11,602,550
46	1800	Employee Relations	2,706,460		2,706,460
47	1900	Purchasing	954,360		954,360
48	2000	Health and Human Services	8,282,320	1,588,930	9,871,250
49	3000	Fire	35,616,730	1,844,830	37,461,560
50	4000	Police	45,217,300	235,800	45,453,100
51	5100	Cultural and Recreational Services	17,071,680	2,729,530	19,801,210
52	6000	Public Transportation	9,598,430	126,370	9,724,800
53	7100	Office of Planning, Developmt, Public Wks	568,020	27,478,380	28,046,400
54	7300	Project Management & Engineering	4,640,220		4,640,220
55	7400	Street Maintenance	21,393,090		21,393,090
56	7500	Development Services	6,478,390		6,478,390
57	7700	Traffic	4,196,010		4,196,010
58	9000	Non-Departmental	9,385,710	176,080	9,561,790
59					
60		Subtotal General Government Agencies	\$ 198,308,850	\$ 34,537,290	\$ 232,846,140
61					
62		<u>INTERNAL SERVICE</u>			
63					
64	1300	Finance - Self Insurance	\$ 5,079,180		\$ 5,079,180
65	1400	Management Information Systems	11,528,250		11,528,250
66	1600	Facility Management - Fleet Services	8,927,580		8,927,580
67					
68		Subtotal Internal Service Agencies	\$ 25,535,010	\$ -	\$ 25,535,010
69					
70					
71		GRAND TOTAL	\$ 223,843,860	\$ 34,537,290	\$ 258,381,150

Section 4. The General Government Operating Budget appropriations by fund are as follows:

Fund No.	Fund Description	Operating Costs	Debt Service	Total
<u>GENERAL FUNDS</u>				
101	Areawide General	\$ 76,380,120	\$ 2,469,810	\$ 78,849,930
102	City Service Area (SA)	2,060	142,520	144,580
104	Chugiak Fire SA	592,220		592,220
105	Glen Alps SA	152,280		152,280
106	Girdwood Valley SA	758,730	24,350	783,080
108	SA 35 - Roads/Drainage Debt	2,490		2,490
111	Birchtree/Elmore Limited Road SA (LRSA)	150,500		150,500
112	Sec. 6/Campbell Airstrip LRSA	49,180		49,180
113	Valli-Vue Estates LRSA	80,200		80,200
114	Skyranch Estates LRSA	23,630		23,630
115	Upper Grover LRSA	8,210		8,210
116	Raven Woods/Bubbling Brook LRSA	12,520		12,520
117	Mt. Park Estates LRSA	20,630		20,630
118	Mt. Park/Robin Hill LRSA	71,580		71,580
119	Chugiak/Birchwood/Eagle River Rural Road	3,634,300		3,634,300
121	Eaglewood Contributing LRSA	32,060		32,060
122	Gateway Contributing LRSA	490		490
123	Lakehill LRSA	26,030		26,030
124	Totem LRSA	16,270		16,270
129	Eagle River Street Light SA	201,540		201,540
131	Anchorage Fire SA	29,788,160	1,703,890	31,492,050
141	Anchorage Roads and Drainage SA	22,457,020	27,231,390	49,688,410
142	Talus West LRSA	48,240		48,240
143	Upper O'Malley LRSA	328,590		328,590
144	Bear Valley LRSA	21,940		21,940
145	Rabbit Creek View/Heights LRSA	28,280		28,280
146	Villages Scenic Parkway LRSA	7,600		7,600
147	Sequoia Estates LRSA	16,740		16,740
148	Rockhill LRSA	24,730		24,730
149	South Goldenview Area LRSA	97,530		97,530
151	Anchorage Metropolitan Police SA	52,338,400	235,800	52,574,200
161	Anchorage Parks and Recreation SA	11,071,580	2,393,040	13,464,620
162	Eagle River/Chugiak Parks/Recreation SA	1,212,060	336,490	1,548,550
181	Anchorage Building Safety SA	5,088,890		5,088,890
Subtotal General Funds		\$204,744,800	\$34,537,290	\$ 239,282,090

Fund No.	Fund Description	Operating Costs	Debt Service	Total
<u>SPECIAL REVENUE FUNDS</u>				
221	Heritage Land Bank	\$ 630,380		\$ 630,380
	Subtotal Special Revenue Funds	\$ 630,380	\$ -	\$ 630,380
<u>DEBT SERVICE FUNDS</u>				
313	Police/Fire Retiree Medical Liability Fund	\$ 947,340		\$ 947,340
	Subtotal Debt Service Fund	\$ 947,340	\$ -	\$ 947,340
<u>INTERNAL SERVICE FUNDS</u>				
601	Equipment Maintenance	\$ 133,500		\$ 133,500
602	Self-Insurance	776,930		776,930
607	Management Information Systems	1,502,020		1,502,020
	Subtotal Internal Service Funds	\$ 2,412,450	\$ -	\$ 2,412,450
	TOTAL ALL FUNDS	\$208,734,970	\$34,537,290	\$ 243,272,260

Section 5. Appropriation of funds for Debt Service on Retirement Certificate of Participation: The amount of \$3,471,890 is appropriated to Fund 0719 as a pass-through from annuity income (Account 9769) for the purpose of paying debt expenses per AO 85-176 on the Certificates of Participation.

Section 6. This ordinance shall take effect January 1, 2001.

PASSED AND APPROVED by the Anchorage Assembly this ____ day of _____, 2000.

 Chairperson

ATTEST:

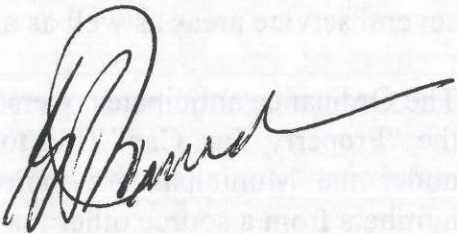
 Municipal Clerk



MUNICIPALITY OF ANCHORAGE

MEMORANDUM

DATE: November 28, 2000
TO: Anchorage Assembly
FROM: Mayor George P. Wuerch
SUBJECT: Veto of Anchorage Ordinance No. 2000-144 As Amended



Over the past four months the Administration and Assembly have worked countless hours to develop a reasonable budget that provides the highest level of services possible within reasonably anticipated revenues and the Municipal tax cap. The process has been open, with many work sessions, public hearings, and informal public meetings designed to receive the maximum amount of public input possible. We worked to develop a reasonable budget that reflects a balance between the many interests expressed by the public, this Administration, and Assembly Members. We worked with the Assembly and the Assembly staff to confirm that our efforts truly address as many of the public's and Assembly's desires as possible. The Administration considered numerous suggestions for budget additions from the community, as well as service adjustments from Assembly Members.

At the conclusion of this inclusive process, I provided my proposed budget to the Assembly and the public in the form of Anchorage Ordinance ("AO") No. 2000-144(S-2) which provides for a total expenditure of \$258,296,150.

On November 21, 2000, the Assembly enacted AO No. 2000-144 As Amended. The Assembly's amended budget provided for a total expenditure of \$260,898,440 -- an increased expenditure of \$2,602,290 over my AO No. 2000-144(S-2) proposed budget.

The Assembly committed much time on behalf of the citizens of Anchorage to produce an amended budget that nearly meets the target my Administration set with my proposed budget AO 2000-144(S-2). However, I reluctantly must and do hereby veto Anchorage Ordinance No. 2000-144 As Amended, enacted by the Assembly on November 21, 2000 (hereinafter the "Ordinance") for the following reasons:

1. There are insufficient identifiable and/or reliable revenues in the Ordinance to meet budgeted and appropriated expenditures and therefore the Ordinance does not present a balanced budget;
2. The Ordinance directs several lump sum reductions in service level expenditures without delineating how much of the reduction is to be

allocated to the different Municipal Funds affected and which include several service areas as well as areawide Funds;

3. The Ordinance anticipates overstated tax revenues because its calculation of the "Property Tax Cap" (the total amount of taxes which may be levied under the Municipal tax increase limitation) uses different population numbers from a source other than that prescribed by Charter §14.03(a);
4. The Ordinance takes the unusual and very rare action of appropriating a portion of departmental funds by service level (rank) while expenditures are routinely managed on a departmental level thereby severely complicating and greatly restricting the ability to react to ever changing circumstances throughout the budget year; and
5. The Ordinance fails to make several of the necessary budget and appropriation transfers to reflect the Assembly-approved functional reorganization of the Administration.

Notwithstanding this veto, I again want to thank Assembly Members for the hard work they invested in this budget process. The additional services provided in the Assembly amended version, however, simply results in a budget that does not have sufficient revenues to meet our fiduciary responsibility to enact a balanced budget.

This Administration continues to seek ways to improve services and efficiency in their delivery. I support the addition of essential services wherever revenues can be identified that are fair and equitable. I look forward to continuing to work closely with the Assembly, particularly during the 2001 first quarter budget revision, towards consolidation of municipal services, equitable application of fees and charges, considering the use of available revenues, and instituting ways where we can reduce the burden of taxation on the individual property owner.

Sustaining this veto and the effect of Charter §13.05 will make my proposed budget, AO 2000-144(S-2), the Municipality's General Government Operating Budget for the fiscal year 2001.

2001 APPROVED

GENERAL GOVERNMENT OPERATING BUDGET



MUNICIPALITY OF ANCHORAGE
George Wuerch, Mayor

2001 APPROVED
GENERAL GOVERNMENT OPERATING BUDGET
MUNICIPALITY OF ANCHORAGE

MAYOR

George Wuerch

ASSEMBLY

Fay Von Gemmingen, Chair

Pat Abney

Cheryl Clementson

Anna Fairclough

Dan Kendall

Kevin Meyer

Dan Sullivan

Melinda Taylor

Allen Tesche

Dick Tremaine

Doug Van Etten

OFFICE OF MANAGEMENT AND BUDGET STAFF

Darlene Alano

Regina Alatervo

Earlene Aquino

Rae Foutz

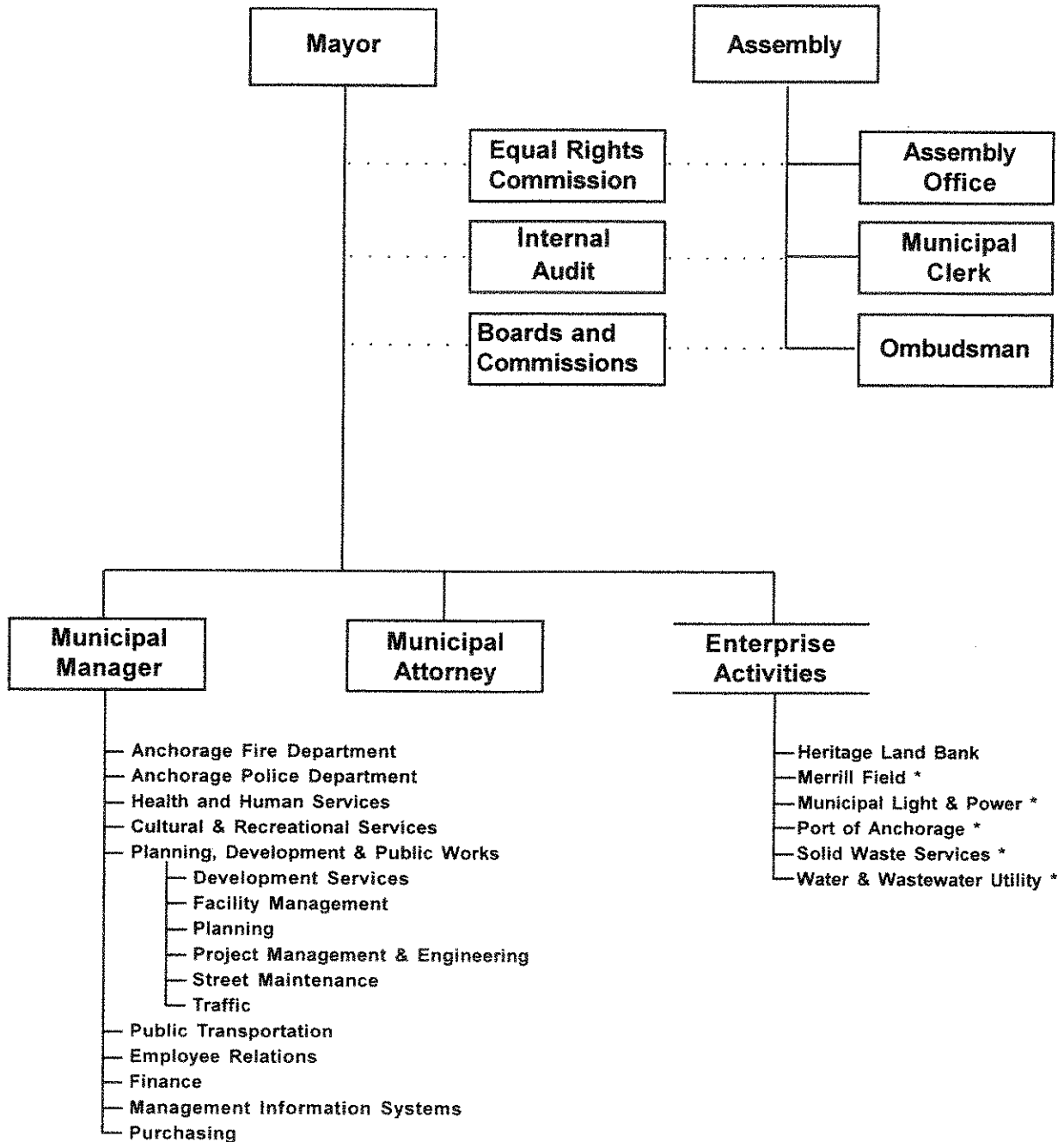
Cheryl Frasca

Bruce Holmes

Janell Perkins

Tim Rogers

**2001 GENERAL GOVERNMENT OPERATING BUDGET
MUNICIPALITY OF ANCHORAGE
ORGANIZATION**



* The enterprise activities (excluding Heritage Land Bank) publish a separate budget document.

**2001 Approved General Government Operating Budget
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