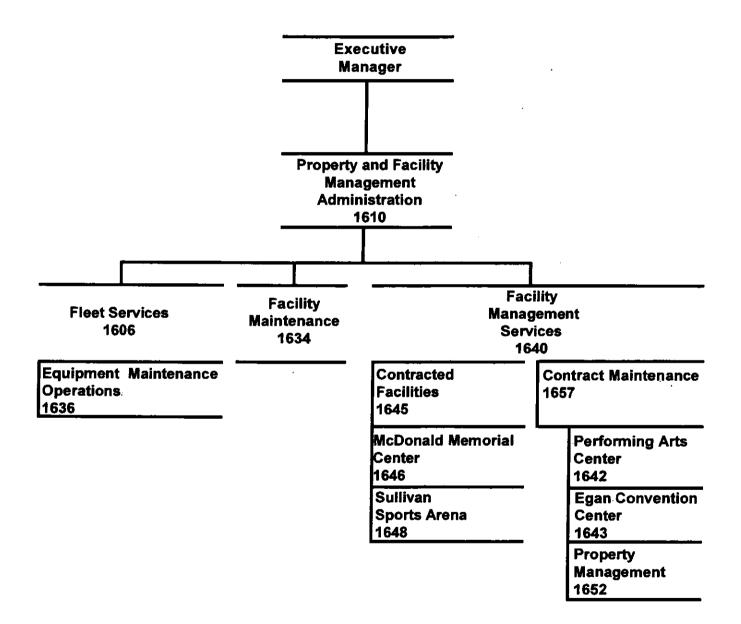
PROPERTY AND FACILITY MANAGEMENT

PROPERTY AND FACILITY MANAGEMENT



DEPARTMENT SUMMARY

Department PROPERTY AND FACILITY MANAGEMENT

Mission

To serve as the steward of Municipal general government improved properties and facilities to include their operation, maintenance and construction so that future generations of Anchorage residents can enjoy the benefits of these facilities for many years. To oversee leases, vehicles and equipment operation and maintenance for Municipal general government agencies.

Major Program Highlights

- Administer the maintenance and operation for all general government facilities including preventative, breakdown and renovation maintenance and monitoring of all utility charges.
- Manage the lease of space for general government agencies and the lease of Municipal space to outside entities.
- Manage the construction, upgrade and renovation of Municipal general government facilities.
- Administer the management contracts for all Municipal facilities including the Sullivan Arena, Egan Convention Center and Alaska Center for the Performing Arts.
- Administer contracts for facility custodial and security services.
- Provide management of the general government fleet of vehicles and light and heavy equipment including acquisition, disposal and a full range of preventive and breakdown maintenance.

RESOURCES	1999	2000
Direct Costs	\$ 20,301,460	\$ 20,713,680
Program Revenues	\$ 768,200	\$ 374,600
Personnel	84FT 1PT 12T	84FT 1PT 10T

2000 RESOURCE PLAN

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DEPARTMENT: PROPERTY & FACILITY MGMT

	FINANCIA	L SUMMARY			PE	RSONNEL	LS	UMMA	RY		
DIVISION	1999 REVISED	2000 BUDGET		1999	REVIS	ED			200	0 BUD	GET
			I FT	РТ	т	TOTAL	Ł	FT	PT	т	TOTAL
P&FM ADMINISTRATION	207,210	820, 820	1 2	1		3	Į	2	1		3
MAINTENANCE SERVICES	5,123,470	4,931,550	29		2	31	L	29		2	31
CONTRACT MANAGEMENT SVCS	2,489,540	2,444,030	9			9	I.	9			9
PROPERTY MANAGEMENT	3,199,880	4,115,570	1				1				
FLEET SERVICES	8,921,360	8,930,510	44		10	54	ł	44		8	52
MCDONALD MEMORIAL CENTER	110,000	84,200	F				I				
							1				
OPERATING COST	20,051,460	20,713,680	84	1	12	97	ł	84	1	10	95
、			======	======	*====	====%8=	:==	====		*====:	======
ADD DEBT SERVICE	250,000	0	1								
			1								
DIRECT ORGANIZATION COST	20,301,460	20,713,680	F								
			l								
ADD INTRAGOVERNMENTAL	850, 287, 7	8,677,710	I								
CHARGES FROM OTHERS			1								
			1								
TOTAL DEPARTMENT COST	27,589,310	29,391,390	l								
LESS INTRAGOVERNMENTAL	25,646,440	27,462,870	1								
CHARGES TO OTHERS			1								
· · · · · · · · · · · · · · · · · · ·			1								
FUNCTION COST	1,942,870	1,928,520	1								
	7/0 610										
LESS PROGRAM REVENUES	768,200	374,600									
NET PROGRAM COST	1,174,670	1,553,920	l 								
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2000 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL Services	SUPPL IES	OTHER Services	CAPITAL Outlay	TOTAL DIRECT Cost
P&FM ADMINISTRATION	194,060	1,950	11,810		207,820
MAINTENANCE SERVICES	1,924,570	540,740	240, 246, 2		4,961,550
CONTRACT MANAGEMENT SVCS	632,530	5,130	1,806,370		2,444,030
PROPERTY MANAGEMENT			4,115,570		4,115,570
FLEET SERVICES	2,991,710	1,844,670	4,129,130		8,965,510
McDONALD MEMORIAL CENTER			84,200		84,200
DEPT. TOTAL WITHOUT DEBT SERVICE	5,742,870	2,392,490	12,643,320		680,778,680
LESS VACANCY FACTOR	65,000				65,000
ADD DEBT SERVICE					
		*			
TOTAL DIRECT ORGANIZATION COST	677,870 , 5	2,392,490	12,643,320		20,713,680

RECONCILIATION FROM 1999 REVISED BUDGET TO 2000 BUDGET

DEPARTMENT: PROPERTY AND FACILITY MANAGEMENT

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	DIRECT COSTS		POSITIONS			
			FT	PT	Т	
1999 REVISED BUDGET:	\$	20,301,460	84	1	12	
1999 ONE-TIME REQUIREMENTS: - None						
AMOUNT REQUIRED TO CONTINUE EXISTING PROGRAMS IN 2000: - Salaries and benefits adjustment		105,750				
TRANSFERS TO/FROM OTHER DEPARTMENTS: - New/increased communication services to MISD		(340)				
MISCELLANEOUS INCREASES/(DECREASES): - Leases - Sullivan Arena floor repair loan repayment - Fleet Services depreciation		(39,880) (250,000) 254,630				
1999 CONTINUATION LEVEL:	\$	20,371,620	84	1	12	
BUDGET REDUCTIONS: - General budget reductions from staffing efficiencies,				• •		
contract cost reductions and more efficient vehicle utilization		(342,040)			(2)	
 Reduce custodial, security and parking lot sweeping costs by adjusting frequencies of service Defer lower priority maintenance of Municipal facilities 		(138,200)		·		
and perform high-priority maintenance with in-house personnel		(184,470)				
NEW/EXPANDED SERVICE LEVELS:						
- Lease costs of new Permit Development Center February - December, 2000 net of savings budgeted for 3500 Tudor operations (\$598,900 will be paid by non-property tax						
revenue) - Match for a feasibility study for a new Downtown		906,770				
Convention Center		100,000				
2000 BUDGET:	\$	20,713,680	84 FT	1 PT	10 T	

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DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: P&FM ADMINISTRATION PROGRAM: Administration

PURPOSE:

To provide the administrative support necessary to effectively manage the Municipal general government improved properties, facilities, leases, vehicles and equipment.

1999 PERFORMANCES:

- Oversaw the planning and design of a replacement facility for the 6th Avenue jail and the downtown fire station.
- Oversaw the contruction of the Mountain View Recreation Center.
- Oversaw the design and construction of the Public Works Permit Center.
- Oversaw the construction of the expansion of the Dempsey Anderson Ice Arena.
- Oversaw the management of Municipal general government facilities, improved properties, vehicles and equipment.
- Oversaw the ongoing upgrade of Municipal facilities as funded by state Legislative grants, general obligation bonds and various other Municipal funding sources.

2000 PERFORMANCE OBJECTIVES:

- Oversee the design and construction of the replacement 6th Avenue jail facility and the downtown fire station.
- Oversee the construction of the Public Works Permit Center and the staff move in.
- Oversee the design and construction of the replacement facility for Fire Station #7 in Sand Lake.
- Oversee the remodeling of the newly purchased old Enstar Building as the new fire station #11 in Eagle River and the relocation of a portion of the Eagle River City Hall activities to the existing Eagle River fire station.
- Continue to oversee the management of Municipal general government facilities, improved properties, vehicles and equipment.
- Continue to oversee the ongoing upgrade of Municipal facilities as funded by State legislative grants, general obligation bonds and various other Municipal sources.

RESOURCES:

	1998	REVISED	1999	9 REVISED	2000) BUDGET
PERSONNEL:	FT 2	PT T 1 0	FT 2	PT T 1 0	FT 2	PT T 1 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES	\$	194,910 1,550 28,710	\$	193,910 1,550 11,750	\$	194,060 1,950 11,810
TOTAL DIRECT COST:	\$	225,170	\$	207,210	\$	207,820

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: MAINTENANCE SERVICES PROGRAM: Facility Maintenance

PURPOSE:

To provide a level of maintenance support services in general government facilities that will assure the safety and performance of building systems, maintain the structures in good functioning condition and satisfactory appearance.

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1999 PERFORMANCES:

- Operated a facility maintenance program which assures there are no building conditions that impede the function of the building, create an unsafe environment, or detract from the appearance of the facility.
- Emphasized work on and follow-up to energy conservation programs that will result in cost savings in 1999 and following years.
- Continued efforts to ensure all facilities meet standards outlined in the Americans with Disabilities Act.
- Placed emphasis on structural preventive maintenance work that will minimize the impact of reduced maintenance funding on the serviceability and appearance of Municipal facilities.
- Ensured major repairs/improvements were completed as scheduled to underground fuel storage tanks as required by EPA and DEC regulations.
- Assisted with management of major new construction work projects.
- Increased emphasis on graffiti eradication and general education of the public reference prevention and Municipal enforcement of first impression team goals and objectives.

- Operate a facility maintenance program which assures there are no building conditions that impede the function of the building, create an unsafe environment, or detract from the appearance of the facility.
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- Assist with management of major new construction work projects.
- Increase emphasis on graffiti eradication and general education of the public reference prevention and Municipal enforcement of first impression team goals and objectives.

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: MAINTENANCE SERVICES PROGRAM: Facility Maintenance RESOURCES:

	1998 REVISED	1999 REVISED	2000 BUDGET
	FT PT T	FT PT T	FT PT T
PERSONNEL:	28 0 1	29 0 2	29 0 2
PERSONAL SERVICES SUPPLIES OTHER SERVICES	\$ 1,753,520 496,650 2,758,450	\$ 1,868,220 498,280 2,756,970	\$ 1,894,570 540,740 2,496,240
TOTAL DIRECT COST:	\$ 5,008,620	\$ 5,123,470	\$ 4,931,550
PROGRAM REVENUES:	\$ 14,000	\$ 14,000 ·	\$ 14,000
WORK MEASURES: - Facility square footage maintained	1,558,763	1,591,504	1,613,364
 Number of facilities maintained 	348	352	383

63 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT: THIS PROGRAM HAS LEVELS: 6, 11, 16, 23, 26, 27, 33, 39, 42, 44, 48, 51, 57, 60

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DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: PROPERTY MANAGEMENT PROGRAM: Space Management

PURPOSE:

To negotiate, manage and fund the lease of office, warehouse and other types of space as required by general government agencies and to negotiate and manage the lease of improved Municipal properties to outside entities.

1999 PERFORMANCES:

- Continued to negotiate and manage the contracts for lease of space for general government agencies to ensure that the lessor complies with all aspects of the terms of the lease.
- As leases expired, work with department to identify changes in space needs, prepare and conduct the request for proposal process to identify space. Negotiated a contract with the successful proposer.
 Oversaw the necessary tenant improvements and the agency move in.
- Negotiated and managed the contracts for the lease of improved Municipal general government space to outside agencies and organizations.
- Oversaw the space needs of general government agencies either through identifying space within existing Municipal facilities or by procurring space through the request for proposal process.

- Manage the contracts for lease of space for general government agencies to ensure that the lessor complies with all aspects of the terms of the lease.
- As leases expire, work with the departments to identify changes in space needs, prepare and conduct the request for proposal process to identify the best possible space available. Negotiate a contract with the successful proposer. Where appropriate, oversee the necessary tenant improvements and the agency move in.
- Negotiate and manage the contracts for lease of improved Municipal general government space to outside agencies and organizations.
- Continually work with general government agencies to help them identify additional space where necessary within Municipal facilities either by adding additional space or reconfiguring existing space or by procurring space through the request for proposal process.

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: PROPERTY MANAGEMENT PROGRAM: Space Management RESOURCES:

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	1998 REVISED	1999 REVISED	2000 BUDGET
PERSONNEL:	FT PT T 0 0 0	FT PT T 0 0 0	FT PT T 0 0 0
OTHER SERVICES	3,239,880	3,199,880	4,115,570
TOTAL DIRECT COST:	\$ 3,239,880	\$ 3,199,880	\$ 4,115,570
PROGRAM REVENUES:	\$ 21,600	\$ 21,600	\$ 21,600
WORK MEASURES: - Leases for office, warehouse and other	21	24	24
space managed - Amount of square feet leased	192,280	196,010	257,194

63 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 7, 13, 15, 20, 21, 22, 25, 30, 32, 36, 40, 50, 61

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DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: FLEET SERVICES PROGRAM: Fleet Services

PURPOSE:

To provide fleet management services to general government organizations. Services include the acquisition, maintenance and disposal of most general government vehicles and equipment. The two largest customers are the Street Maintenance Division (60%) and the Police Department (30%).

1999 PERFORMANCES:

- Provided Fleet Services Division customers with the best service possible with available resources.
- Provided immediate maintenance to a fleet of 447 Police vehicles.
- During peak seasons, provided immediate maintenance for a fleet of 251 pieces of Street Maintenance Equipment.
- As resources permitted, provided immediate maintenance for a fleet of 152 Cultural and Recreation vehicles and equipment during summer season.
- Provided maintenance service to 248 general government vehicles within three working days.
- Purchased 94 vehicles and pieces of equipment, and disposed of those items that are replaced.

- Provide Fleet Services Division customers with the best service possible with available resources.
- Provide immediate maintenance to a fleet of 448 Police vehicles.
- During peak seasons, provide immediate maintenance for a fleet of 251 pieces of Street Maintenance Equipment.
- As resources permit, provide immediate maintenance for a fleet of 163 Cultural and Recreation vehicles and equipment during summer season.
- Provide maintenance service to 261 general government vehicles within three working days.
- Purchase 96 vehicles and pieces of equipment, and dispose of those items that are replaced.

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: FLEET SERVICES PROGRAM: Fleet Services RESOURCES:

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	1998 REVISED	1999 REVISED	2000 BUDGET
PERSONNEL :	FT PT T	FT PT T	FT PT T
	42 0 8	44 0 10	44 0 8
PERSONAL SERVICES	<pre>\$ 2,672,400</pre>	<pre>\$ 2,925,770</pre>	<pre>\$ 2,956,710</pre>
SUPPLIES	2,079,080	2,074,780	1,844,670
OTHER SERVICES	3,465,010	3,920,810	4,129,130
TOTAL DIRECT COST:	\$ 8,216,490	\$ 8,921,360	\$ 8,930,510
PROGRAM REVENUES:	\$ 7,340	\$ 238,600	\$ 95,000
 WORK MEASURES: Police vehicles maintained Street Maintenance equipment maintained Parks and Recreation equipment maintained General government vehicles, pool cars 	446 248 142 242	447 251 152 248	448 251 163 261

63 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 5, 10, 14, 19, 37, 45, 46, 47, 49, 55, 58, 62

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DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: CONTRACT MANAGEMENT SVCS PROGRAM: Contract Services Administration

PURPOSE:

Administer custodial/window washing/asphalt repair/snow removal service contracts for general government facilities. Provide contruction management for general government maintenance and construction projects. Administer management agreements for operation of major public facilities.

1999 PERFORMANCES:

- Provided contract administration and management on general government maintenance, upgrade and construction projects including the construction of the expansion to Dempsey Anderson Ice Arena, planning and design of a replacement facility for the 6th Avenue jail and the downtown fire station, and the Public Works Permit Center.
- Administered the contracts for management and operation of the Egan Center, Sullivan Sports Arena, Ben Boeke Ice Arena, Dempsey Anderson Ice Arena, Harry J. McDonald Center and the Performing Arts Center.
- Provided and managed contracts for custodial services, window washing, snow removal, asphalt repairs, parking lot sweeping and manned/ electronic security at all general government facilities.

- Provide contract administration and management on general government maintenance, upgrade and construction project including design and construction of the replacement facility for the 6th Avenue jail, the downtown fire station, the Public Works Permit Center and the Sand Lake Fire Station.
- Administer the contracts for the management and operation of the Egan Center, Sullivan Sports Arena, Ben Boeke Ice Arena, Dempsey Anderson Ice Arena, Harry J. McDonald Center and the Performing Arts Center.
- Provide and manage contracts for custodial services, window washing, snow removal, asphalt repairs, parking lot sweeing and manned / electronic security at all general government facilities.
- Provide match funding for a feasibility study for a new Downtown Convention Center.

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: CONTRACT MANAGEMENT SVCS PROGRAM: Contract Services Administration RESOURCES: 1000 PEVISED 1000 PEVISED 2000 PUDCET

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PERSONNEL:	FT PT T F	999 REVISED ⊤ PT T 9 0 0	2000 BUDGET FT PT T 9 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE	\$ 508,300 5,100 2,045,190 4,440	\$ 624,040 5,100 1,752,590 0	\$ 632,530 5,130 1,698,560 0
TOTAL DIRECT COST:	\$ 2,563,030	\$ 2,381,730	\$ 2,336,220
PROGRAM REVENUES:	\$ 76,000	\$ 76,000	\$ 76,000
WORK MEASURES: - Number of one-time contracts awarded and administered	141	141	141
 Number of General Gov¹t facilities receiving 	34	. 34	34
custodial services - Number of annual recurring service contracts	9	9	9
 Number of facilities with manned security 	6	6	6
services - Number of facilities with electronic	18	18	18
security services - Number of management agreements administered	7	7	7
for public facilities - Number of facilities receiving snow removal or asphalt repairs	45	45	45
63 SERVICE LEVELS ARE FUNDED	FOR THE DEPARTMENT	. THIS PROGRAM	HAS LEVELS:

63 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 8, 12, 17, 28, 29, 31, 34, 35, 38, 41, 43, 52, 53, 54, 56, 59

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DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: CONTRACT MANAGEMENT SVCS PROGRAM: George M. Sullivan Arena

PURPOSE:

RESOURCES:

Administer the funding from the Municipal Admission Surcharge that pays for essential traffic control services including APD traffic, transit and road barricades for Arena events. Administer the revenue from the Floor Loan Surcharge used to repay the loan for the replacement of the arena floor.

1999 PERFORMANCES:

- Utilizing reserve funds, completed the upgrade of the arena lighting system, replaced the security surveillance system, purchased cold storage equipment, completed the concourse addition and upgraded computer system.
- Continued to collect ticket surcharge revenue making annual payments on the Arena floor loan from the Heritage Land Bank. Floor loan was paid off in March.

2000 PERFORMANCE OBJECTIVES:

- Using reserve funds, replace a forklift, two way radio equipment, domestic hot water boiler and parking lot equipment. Upgrade locker room electrical, exterior lighting and doors and the VIP room kitchen. Begin major room upgrade and install a catwalk fall protection system.

	1998 FT	REVI: PT	SED	1999 FT	REVI PT	SED T	2000 FT	BUD PT	GET T
PERSONNEL:	Ó	0	ò	0	0	ò	Ö	0	ò
OTHER SERVICES DEBT SERVICE		61, 110,			61, 250,			73,	810 0
TOTAL DIRECT COST:	\$	171,	540	\$	311,	150	\$	73,	810
PROGRAM REVENUES:	\$	418,	000	\$	418,	000	\$	168,	000
WORK MEASURES: - Annual number of events held at the Sullivan Arena			160			160			160
- Total annual attendance to Sullivan Arena events		500,0	000		500,	000		500,	000

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: CONTRACT MANAGEMENT SVCS PROGRAM: Egan Civic & Convention Center

PURPOSE:

To record management costs to oversee the operation of the Egan Convention Center by the Contract Management Division. The actual operating costs deficit is reflected in the Non-Departmental Budget Unit 9101 and is funded through Hotel-Motel Tax Revenue.

1999 PERFORMANCES:

- Utilizing reserve funds, replaced carpet in lounge and administrative areas, vacuum cleaners, shampooers and floor scrubbers, replaced banquet equipment including chairs, china, glassware and silverware and upgraded the computer system.

2000 PERFORMANCE OBJECTIVES:

- Using reserve funds, replace the office furniture, lobby wallcoverings, 1,800 banquet chairs and kitchen equipment.

RESOURCES:		REVISED	1999 REVISED	2000 BUDGET
PERSONNEL:	FT 0	РТ Т 0 0	FT PT T 0 0 0	FT PT T 0 0 0
OTHER SERVICES		16,360	16,360	12,000
TOTAL DIRECT COST:	\$	16,360	\$ 16,360	\$ 12,000
WORK MEASURES: - Yearly subsidy to ACVB for annual deficit at		702,000	730,000	730,000
<pre>the Egan Center - Number of events held annually at the Egan</pre>		700	735	735
Civic & Convention Ctr. - Annual attendance for all events at the Egan Center		280,000	294,000	294,000

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: CONTRACT MANAGEMENT SVCS PROGRAM: Performing Arts Center

PURPOSE:

To record the management cost of overseeing the operation of the Alaska Center for the Performing Arts by the Contract Management Division. Annual funding is thru Non-Departmental Budget Unit 9106.

1999 PERFORMANCES:

- Using reserve funds, upgraded the audio/electrical systems for the theaters, upgrade the lighting instruments, the MHS radios for emergency broadcasts and communication and the heat resistant borders and replace rigging system lines.
- Using CIP funding, upgraded the humidity system, upgrade and paint interior and exterior columns and upgrade HVAC temperature control values.
- Using proceeds from the legal settlement, continuued to upgrade the roof.

2000 PERFORMANCE OBJECTIVES:

- Using reserve funds, continue to upgrade the audio system, replace furnishings and theater rigging.
- Using CIP funds, continue to upgrade the roof, refurbish the humidity system, interior/exterior columns and temperature control valves.

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	1998 REVISED			1999 REVISED			2000 BUDGET		
PERSONNEL :	FT 0	РТ 0	0	FT 0	РТ 0	0	FT 0	PT O	0
OTHER SERVICES		30,	300		30,	300		22,0	000
TOTAL DIRECT COST:	\$	30,	300	\$	30,	300	\$	22,0	000
WORK MEASURES: - Annual subsidy to Alaska Center for the Performing Arts, Inc. - Number of annual events held at Alaska Center	1,1 48,50 0 580			1	,148,	500 833	1	,148,5 8	500 333
for the Performing Arts - Annual attendance at events at the Alaska Center for Perform Arts		220,	000		2 58,	993		258,9	993

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: McDONALD MEMORIAL CENTER PROGRAM: Harry J. McDonald Memorial Center

PURPOSE:

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Provide funding from Eagle River Parks and Recreation Service Area to fund the operation deficit at the McDonald Center and to record the management costs of administering the operating agreement by the Contract Management Division.

1999 PERFORMANCES:

- Using reserve funds, upgraded roof reflective cover and upgraded zamboni resurfacing machine.
- Continued to upgrade facilities with CIP funding as it is available.

2000 PERFORMANCE OBJECTIVES:

- Using reserve funds, paint the building interior, install siesmic bracing and repair the Zamboni.

RESOURCES:

PERSONNEL:	1998 FT 0	REVI PT 0	SED T 0	1999 FT 0	REVI PT 0	SED T 0	2000 FT 0	BUD PT 0	IGET T 0
OTHER SERVICES		110,000		110,000			84,200		
TOTAL DIRECT COST:	\$	110,	000	\$	110,	000	\$	84,	200
WORK MEASURES: - Annual subsidy to the McDonald Center to offset operational cost		110,	000		100,	000		76,	000
 Annual number of ice hours used at the facility. 		3,	600		3,	600		3,	600

DEPARTMENT: PROPERTY & FACILITY MGMT DIVISION: CONTRACTED FACILITIES PROGRAM: Ben Boeke & Dempsey Anderson Ice Arenas

PURPOSE:

To record management costs to oversee the operation of Ben Boeke and Dempsey Anderson Ice Arena by the Division of Contract Management.

1999 PERFORMANCES:

- Completed the construction of the building expansion at Dempsey Anderson Ice Arena to include a second ice sheet.

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- Utilizing reserve funds, completely repainted the interior and exterior of the original Dempsey Anderson Ice Arena building and replaced the membrane roof.

2000 PERFORMANCE OBJECTIVES:

- Begin the first full year of operation of ice sheet number 2 at Dempsey Anderson Ice Arena.
- Utilizing reserve funds, replace the hot water system, upgrade the refrigeration system and install low emissivity ceiling at Ben Boeke. Add a dehumidification system, replace skate tiles and upgrade the refrigeration system at Dempsey Anderson.

RESOURCES:	1998	REVISED	1999	REVISED	2000	BUDGET	
PERSONNEL:	F⊺ 0	PT T 0 0	FT 0	PT T 0 0	FT 0	РТ Т 0 0	
TOTAL DIRECT COST:	\$	0	\$	0	\$	0	
WORK MEASURES: - Number of ice hours that Ben Boeke Ice Arena is used yearly	6,600			6,600	6,600		
- Number of hours that Dempsey Anderson Ice Arena I is used yearly		3,100		3,100	3,100		
- Number of hours that Dempsey Anderson Ice Arena II is used		0		1,500		2,700	