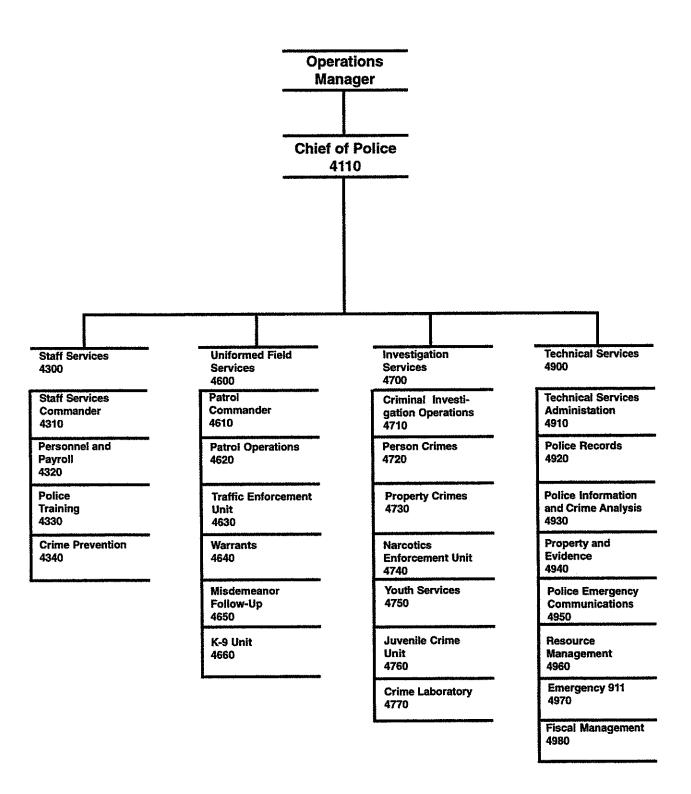


POLICE



DEPARTMENT SUMMARY

Department

POLICE

Mission

It is the mission of the Anchorage Police Department to deliver police services in the most effective, responsive, and professional manner possible; to protect lives and property; to prevent crime and maintain order; and to enforce the law impartially.

Major Program Highlights

- Provide a safe environment for our City's residents and visitors.
- Ensure the department is properly staffed and scheduled to reduce the occurrence of violent crime in Anchorage.
- Provide foot patrol in the downtown Central Business District to serve businesses, tourists and citizens.
- Increase on-street presence of officers.
- Establish a Misdemeanor Follow-Up Unit to more thoroughly investigate thefts, assaults, and other serious misdemeanor crimes.
- Establish a Juvenile Crime Unit to work with kids, parents and schools in helping to prevent kids from engaging in unlawful behavior.
- Extend police services to the New Police Service Area.
- Continue Community Based Policing effort in Mountain View and look at the implementation of similar programs in other neighborhoods.
- Begin implementation of the Sexual Assault Response Team program.
- Increase on-street presence of officers.
- Continue to implement a new computerized records management system to enhance officer productivity and reduce time officers spend doing written paperwork.
- Pursue Grant funding opportunities available for hiring officers, specialized enforcement efforts, and crime prevention programs.
- Implement a property Laser Bar Code Identification System.
- Maintain sub-stations to keep officers within their assigned patrol areas to the maximum extent possible.
- Provide assistance to the Mayor's Crime Task Force
- Administer the COPS Phase I Grant with Community Based Policing in the Mountain View Area.
- Hire, equip, train and graduate at least two new Police Officer Academies in 1997.

RESOURCES	1996	1997		
Direct Costs	\$ 42,210,230	\$ 45,421,960		
Program Revenues	\$ 3,143,200	\$ 3,468,200		
Personnel	477FT	504FT		
Grant Budget	\$ 1,495,053	\$ 739,578		
Grant Personnel	15FT	15FT		

1997 RESOURCE PLAN

DEPARTMENT: POLICE

DEPARTMENT: POLICE	FINANCIAL	SUMMARY			PERSONNEL SUMM	ARY
DIVISION	1996 REVISED	1997 BUDGET		1996	REVISED	1997 BUDGET
] F1	PT	T TOTAL FT	PT T TOTAL
POLICE ADMINISTRATION	372,340	347,960	4		4 4	4
STAFF SERVICES	1,973,670	2,139,610	17		17 18	18
PATROL DIVISION	19,125,150	20,742,350	251	•	251 267	267
INVESTIGATION SERVICES	6,525,690	6,986,410	76		76 j 80	80
TECHNICAL SERVICES	12,973,810	13,939,130	1 129	•	129 135	135
						*
OPERATING COST	40,970,660	44,155,460	1 477	•	477 504	504
•	•	*	=====	======		
ADD DEBT SERVICE	1,239,570	1,266,500	İ			
			* Does	not inclu	ide 15 partially federally	funded sworn positions.
DIRECT ORGANIZATION COST	42,210,230	45,421,960	1			
			1			
ADD INTRAGOVERNMENTAL	10,822,550	11,487,210	1			
CHARGES FROM OTHERS			ļ			
			1	+ 1	$(\mathbf{v}_{i}) = \mathbf{v}_{i}$	
TOTAL DEPARTMENT COST	53,032,780	56,909,170	I .			
				; -		•
LESS INTRAGOVERNMENTAL	2,488,700	2,479,260				•
CHARGES TO OTHERS			1			
		F4 400 010	1			
FUNCTION COST	50,544,080	54,429,910	1		4	
LEGG SPRONTH SCHENE	7 167 200	3,468,200	1			
LESS PROGRAM REVENUES	3,143,200	3,400,200	ì			
NET PROGRAM COST	47,400,880	50,961,710				
NET PROBRATIONS	47,400,000	50,701,710		*	, A.	

1997 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL OUTLAY	TOTAL DIRECT COST
POLICE ADMINISTRATION	311,990	27,270	8,700	`	347,960
STAFF SERVICES	1,473,410	201,640	391,160	73,400	2,139,610
PATROL DIVISION	20,818,870	92,260	146,740	50,000	21,107,870
INVESTIGATION SERVICES	6,612,300	78,150	254,590	41,370	6,986,410
TECHNICAL SERVICES	7,560,040	388,450	5,819,430	196,590	13,964,510
		***			******
DEPT. TOTAL WITHOUT DEBT SERVICE	36,776,610	787,770	6,620,620	361,360	44,546,360
LESS VACANCY FACTOR	390,900				390,900
ADD DEBT SERVICE					1,266,500
		ملك خيام بيان بايان بايان بايان مايا	,		
TOTAL DIRECT ORGANIZATION COST	36,385,710	787,770	6,620,620	361,360	45,421,960

RECONCILIATION FROM 1996 REVISED BUDGET TO 1997 BUDGET

DEPARTMENT: POLICE	DIF	RECT COSTS	POSITIONS			
			FT	PT	T	
1996 REVISED BUDGET:	\$	42,210,230	477			
 1996 ONE-TIME REQUIREMENTS: Vehicle Purchases Arctic Winter Games Personal Equipment/Computers for Added Officers Recruitment and Training for Added Officers 		(228,000) (12,000) (121,000) (140,300)				
AMOUNT REQUIRED TO CONTINUE EXISTING PROGRAMS IN 1997: - Salary and Benefit Adjustment - Non-Personal Services Inflation - Police Full Year Additional Cost - Full Year Cost of Property/Evidence Positions Added in CY 1996		1,038,640 148,670 284,930 178,120				
TRANSFERS TO/FROM OTHER DEPARTMENTS: - None						
1996 CONTINUATION LEVEL:	\$	43,359,290	477	0	0	
FUNDED NEW/EXPANDED SERVICE LEVELS: - Add Additional 21 Sworn Officers, 4 Clerks and 2 Dispatchers Required by the New Anchorage Police Service Area		1,644,610	27			
- Vehicle Expense for New Anchorage Police SA		514,500				
- Increased Debt Service		26,740				
 Increase in Property and Evidence Room Supply and Advertising 		24,820				
- Purchase of a Digital 911 Recording Review Station		22,000				
 UNFUNDED CURRENT SERVICE LEVELS: Delete Airtime Costs of a Secure Cellular Telephone System. System Would Have Been too Costly and Management is Looking for Less Expensive Alternative 		(170,000)				
MISCELLANEOUS INCREASES (DECREASES) - None						
1997 BUDGET:	\$	45,421,960	504 F	T* 0 PT	<u>0 T</u>	

^{*} Does not include 15 partially federally funded sworn positions.

DEPARTMENT: POLICE DIVISION: POLICE ADMINISTRATION

PROGRAM: Police Administration

PURPOSE:

It is the mission of the Anchorage Police Department to deliver police services in the most effective, responsive, and professional manner possible; to protect lives and property; to prevent crime and maintain order; and to enforce the law impartially.

1996 PERFORMANCES:

 Maintained service levels consistent with the community needs through hiring and training additional police personnel.

- Continued to address crime and related problems through increased

community policing and innovative crime prevention.

- Developed and maintained prevention, intervention and enforcement strategies to achieve the goals of the Mayor's Community Action Plan on Crime project.

- Enhanced the community policing effort through the assignment of additional police officers to foot and bike patrols in the Downtown

Central Business District (CBD), paths, and bike paths.

- Developed and maintained programs addressing juvenile issues including alcohol consumption and graffiti by working with other Municipal departments and the Anchorage School District as outlined in the "CAP Crime" project.

1997 PERFORMANCE OBJECTIVES:

- Maintain service levels consistent with the community needs through hiring and training additional police personnel.

- Continue to address crime and related problems through increased

community policing and innovative crime prevention.

- Develop and maintain prevention, intervention and enforcement strategies to achieve the goals of the Mayor's Community Action Plan on Crime (CAP Crime) project.

- Continue to enhance the community policing effort through the assignment of additional police officers to foot and bike patrols in the Downtown Central Business district, paths, bike paths, Muldoon, Fairview, and

Spenard areas.

 Develop and maintain programs addressing juvenile issues including alcohol consumption and graffiti by working with other Municipal departments and the Anchorage School District as outlined in the "CAP Crime" project.

RFSOURCES:

JUNGES.		REVISED		REVISED	1997	BUDGET
PERSONNEL:	FT 4	PT T 0 0	FT 4	PT T 0 0	FT 4	PT T 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES	\$	326,060 27,200 7,540	\$	328,520 29,890 13,930	\$	311,990 27,270 8,700
TOTAL DIRECT COST:	\$	360,800	\$	372,340	\$	347,960

132 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 1, 26, 60, 79,108

DEPARTMENT: POLICE

DIVISION: STAFF SERVICES

PROGRAM: Staff Services

PURPOSE:

To plan and organize management of Police personnel resources. Provide, develop and coordinate training for development of police skills. Promote public safety through public education and informational programs.

1996 PERFORMANCES:

- Researched and designed new payroll system.

- Continued to expand and develop departmental unit procedures.

- Continued to administer the Planning Committee activities and implement recommendations.
- Continued to promote public safety through public education and informational programs.
- Continued to develop and coordinate training techniques for the development of police skills.

- Continued to research, develop and implement efficiency programs.

- Continued to expand the recruitment process of seeking qualified women and minorities.
- Planned, organized and delivered training to both sworn and non sworn employees.
- Coordinated crime prevention activities, provided the public and media with information, and background checks for Safe Homes.

1997 PERFORMANCE OBJECTIVES:

- Upgrade the automated payroll system.

- Continue to expand and develop departmental unit procedures.

- Continue to administer the Planning Committee activities and implement recommendations.
- Continue to promote public safety through public education and informational programs.
- Continue to develop and coordinate training techniques for the development of police skills.
- Continue to research, develop and implement efficiency programs.
- Continue to expand the recruitment process of seeking qualified women and minorities.
- Plan, organize and deliver training to both sworn and non sworn employees.
- Coordinate crime prevention activities, provide the public and media with information, and background checks for Safe Homes.

DEPARTMENT: POLICE

DIVISION: STAFF SERVICES

PROGRAM: Staff Services RESOURCES:

PERSONNEL:	1995 REVISED FT PT T 17 0 0	1996 REVISED FT PT T 17 0 0	1997 BUDGET FT PT T 18 0 0
PERSONAL SERVICE SUPPLIES OTHER SERVICES CAPITAL OUTLAY TOTAL DIRECT COST:	•	\$ 1,335,010 162,190 476,470 0 \$ 1,973,670	\$ 1,473,410 201,640 391,160 73,400 \$ 2,139,610
WORK MEASURES: - Applications processed (non-sworn) - Applications processed (sworn) - Personnel actions - Safe Home background checks - Investigate complaints - Polygraphs - Number of hours sworn and non sworn employee received training - Staff inspections to assist in litigations - Provide information an education on public safety programs	1,300 1,900 33 50 100 35,700 s	75 1,800 2,000 35 50 100 25,200 50	150 1,300 2,000 35 50 100 25,200

132 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 3, 4, 5, 23, 27, 33, 34, 38, 39, 56, 61, 65, 72, 78, 88, 93, 95,102,105,125

DEPARTMENT: POLICE

DIVISION: PATROL DIVISION

PROGRAM: Patrol Division

PURPOSE:

To plan and deploy uniformed police officers for 24 hour patrol in 18 areas to keep the peace, protect persons and property, assist in the orderly flow of traffic, respond quickly to emergency calls, and enforce the laws within the New Anchorage Police Service Area.

1996 PERFORMANCES:

- Managed and employed the Motorcycle Enforcement Program.
- Responded to citizen calls for service.
- Ensured compliance with the laws and ordinances by making felony and misdemeanor arrests in an effort to protect the public.
- Investigated fatal and serious injury traffic accidents.
- Reduced traffic accidents by issuing moving traffic citations and maintaining the arrest rate of DWI offenders.
- Directed the Impound Section, Crises Resolution unit, and Traffic unit.
- Directed the K-9 unit, Explosive Ordinance Disposal, & Warrant Sections.
- Ensured compliance to orders from the court in the form of domestic violence writs, summons, subpoenas and warrants.
- Investigated and referred for domestic prosecution, charges of Domestic Violence Writ violations.
- Managed deployment of additional protection to special details/events.
- Established a Misdemeanor Follow-up Unit to thoroughly investigate thefts and other serious misdemeanor crimes.

1997 PERFORMANCE OBJECTIVES:

- Manage and employ the Motorcycle Enforcement Program.
- Respond to citizen calls for service.
- Ensure compliance with the laws and ordinances by making felony and misdemeanor arrests in an effort to protect the public.
- Investigate fatal and serious injury traffic accidents.
- Reduce traffic accidents by issuing moving traffic citations and maintaining the arrest rate of DWI offenders.
- Direct the Impound Section, Crises Resolution unit, and Traffic unit.
- Direct the K-9 unit, Explosive Ordinance Disposal, and Warrant Sections.
- Ensure compliance to orders from the court in the form of domestic violence writs, summons, subpoenas and warrants.
- Investigate and refer for domestic prosecution charges of Domestic Violence violations.
- Manage deployment of additional protection to special details/events.

DIVISION: PATROL DIVISION

DEPARTMENT: POLICE

PROGRAM: Patrol Division RESOURCES:

RESOURCES: PERSONNEL:	1995 REVISED FT PT T 236 0 0	1996 REVISED FT PT T 251 0 0	1997 BUDGET FT PT T 267 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE CAPITAL OUTLAY	\$17,497,110 66,400 731,300 41,400 153,430	\$18,858,150 89,290 135,400 0 42,310	\$20,453,350 92,260 146,740 0 50,000
TOTAL DIRECT COST:	\$18,489,640	\$19,125,150	\$20,742,350
PROGRAM REVENUES:	\$ 2,137,200	\$ 2,074,800	\$ 2,216,800
WORK MEASURES: - Average emergency patrol response time	200	200	200
<pre>(seconds) - Drunk driver arrests - Moving traffic</pre>	2,200 33,500	2,370 34,400	2,537 35,260
citations - Traffic accidents	8,489	8,749	14,914
investigatedFatality and seriousinjury traffic accident	1,000	1,000	1,259
<pre>investigated - Alcohol related traffic</pre>	12	12	12
fatalities investigatedWarrants, writs,summons and subpoenas	19,000	24,000	24,000
served - Calls for police	233,000	240,000	247,000
officers - Traffic arrests - K-9 business security	2,249 7,000	2,524 8,000	3,029 8,000
<pre>checks - K-9 searches: buildings</pre>	1,000	1,400	1,400
area searches, tracking - K-9 arrests: felonies	600	650	650
and misdeneanorsPrisoner transports	10,000	10,500	10,500

132 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 6, 7, 8, 9, 11, 28, 36, 37, 50, 53, 54, 63, 66, 67, 76, 77, 83, 85, 89, 94, 98,103,104,112,113,120,121,123,127,129

DEPARTMENT: POLICE DIVISION: INVESTIGATION SERVICES

PROGRAM: Detective Services

PURPOSE:

To plan and organize the investigations of crimes against persons and property and the trafficking of illicit drugs in order to apprehend and successfully prosecute criminal offenders.

1996 PERFORMANCES:

- Answered over 50,000 phone calls and typed over 30,000 pages of reports.

- Continued the effective operation of the Forensic Lab in the areas of fingerprint identification, crime scene photos and court testimony.
- Prepared & presented 60% of burglary/felony fraud & theft charges to DA.
- Screened all felony property crime cases to include burglary, fraud and theft and actively investigated 15% of these cases.
- Screened all missing person reports.
- Initiated 90% of all vice-related investigations relating to prostitution, gambling and liquor violations.
- Maximized to the greatest extent possible the seizure of illegal drugs.
- Initiated virtually 100% of all illegal drug sale investigations.
- Established a Juvenile Crime Unit.
- Prepared and presented 50% of the felony violent crime charges to the DA.
- Screened all felony violent crime cases and actively investigated 50% of them, to include: homicide, sexual assault and felony assault, domestic violence and crimes against children.

1997 PERFORMANCE OBJECTIVES:

- Answer over 55,000 phone calls and type over 34,000 pages of reports.
- Continue the effective operation of the Forensic Lab in the areas of fingerprint identification, crime scene photos and court testimony.
- Prepare and present 60% of burglary/felony fraud and theft charges to DA.
- Screen all felony property crime cases to include burglary, fraud and theft and actively investigate_15% of these cases.
- Screen all missing person reports and runaway reports.
- Initiate 90% of all vice-related investigations relating to prostitution, gambling and liquor violations.
- Maximize to the greatest extent possible the seizure of illegal drugs.
- Initiate virtually 100% of all illegal drug sale investigations.
- Investigate 90% of feloney juvenile crime; prepare & present 50% to MYC.
- Prepare and present 50% of the felony violent crime charges to the DA.
- Screen all felony violent crime cases and actively investigate 50% of them, to include: homicide, sexual assault and felony assault, robbery, and crimes against children.

DIVISION: INVESTIGATION SERVICES DEPARTMENT: POLICE

PROGRAM: Detective Services

RESOURCES: PERSONNEL:	1995 REVISED FT PT T 69 0 0	1996 REVISED FT PT T 76 0 0	1997 BUDGET FT PT T 80 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE CAPITAL OUTLAY	\$ 5,623,940 70,790 115,120 12,300 33,000	\$ 6,130,080 94,470 280,140 24,560 21,000	\$ 6,612,300 78,150 254,590 24,560 41,370
TOTAL DIRECT COST:	\$ 5,855,150	\$ 6,550,250	\$ 7,010,970
PROGRAM REVENUES:	\$ 15,000	\$ 15,000	\$ 32,000
WORK MEASURES: - Narcotics cases assigned - Value of drugs seized (\$) - Value of drug assets seized (\$) - Total drug charges - Person crimes cases assigned - Property crimes cases assigned - Crimes against children assigned - Latent prints, crime cards and ID's made, evidence examined - Crime scene photographs development and processing	345 3,000,000 100,000 350 1,189 1,839 449 18,443	600 4,000,000 100,000 501 1,371 1,920 482 19,175	600 4,000,000 100,000 501 2,520 2,000 997 20,250 98,175
Total vice and other related charges	150	300	300

¹³² SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 10, 12, 13, 14, 15, 16, 29, 30, 31, 40, 41, 48, 49, 55, 59, 62, 68, 71, 73, 74, 80, 81, 82, 91, 99,101,111,114,115,117, 128

DEPARTMENT: POLICE DIVISION: TECHNICAL SERVICES

PROGRAM: Technical Services

PURPOSE:

Enhance the effectiveness of the Anchorage Police Department through the management of resources, information, communication and property.

1996 PERFORMANCES:

- Designed Property Laser Bar Code System.

- Provided support for the Emergency 911 system.

- Designed upgrade for the Records Management System.

- Implemented Computer Aided Dispatch (CAD).

- Resolved all emergency and non-emergency requests for police service.

- Coordinated budget development and enhanced revenue sources.

- Researched and evaluated consolidation of Police and Fire Dispatch.

1997 PERFORMANCE OBJECTIVES:

- Implement Tiburon Computer Aided Dispatch (CAD) and Records Management System(RMS) systems.

- Implement Imaging system to support Tiburon system.

- Provide support for the Emergency 911 system.

- Resolve all emergency and non-emergency requests for police service.

- Coordinate budget development and enhance revenue sources.

DEPARTMENT: POLICE

DIVISION: TECHNICAL SERVICES

PROGRAM: Technical Services

RESOURCES:

PERSONNEL:	1995 REVISED FT PT T 119 0 0	1996 REVISED FT PT T 129 0 0	1997 BUDGET FT PT T 135 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE CAPITAL OUTLAY	\$ 6,604,100 344,800 4,758,960 682,420 74,800	\$ 6,808,300 381,030 5,579,180 1,215,010 205,300	\$ 7,534,660 388,450 5,819,430 1,241,940 196,590
TOTAL DIRECT COST:	\$12,465,080	\$14,188,820	\$15,181,070
PROGRAM REVENUES:	\$ 991,000	\$ 1,053,400	\$ 1,219,400
WORK MEASURES: - Calls for police officer - APSIN/NCIC audits, entries, inquiries - Computer systems supported - Evidence incoming and outgoing - pieces - Number of police reports input into PLIMS - Public inquiries for Evidence Auction	233,000 65,592 135 44,800 94,136	240,000 68,870 180 60,000 120,344 20,000	247,000 73,652 250 83,000 124,036
info 911 Emergency calls - Accounting documents	130,000 6,000	136,000 6,000	143,000 6,000
processedNumber of grantapplications prepared	3	3	3
- Brady Bill background checks	8,500	8,525	8,525

¹³² SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:

^{2, 17, 18, 19, 20, 21, 22, 24, 25, 32, 35, 42, 43, 44, 45, 46, 47, 51, 52, 57, 58, 64, 69, 70, 75, 84, 86, 87, 90, 92, 96, 97,100,106,107,109,110,116,118,119,122,124,126,130,131,}

¹³²

POLICE DEPARTMENT

OPERATING GRANT FUNDED PROGRAMS

GRANT PROGRAM	<u>.</u>	FY96 GRANT YR	FY96 POS. FT PT T		FY97 GRANT YR	FY97 POS. FT PT T	GRANT PERIOD
GRANT FUNDING	\$	1,495,053	15	\$	739,578	15	
POLICE DEPARTMENT GENERAL GOVERNMENT OPERATING BUDGET	\$ **	42,210,230 43,705,283	477 492	\$ -	45,421,960 46,161,538	504 519	
GRANT FUNDING REPRESENTED 3.4%	OF T	HE DEPARTME	NTS 1996 DI	RECT	COST BUDGET	•	
GRANT FUNDING REPRESENTS 1.6% C	F TH	E DEPARTMEN	TS PROPOS	SED 19	997 DIRECT CO	ST BUDGET.	
SPECIAL INVESTIGATION FUND Special fund to receive money seized or confiscated in the course of criminal investigations. These monies are. received thru court disposition.	\$	96,500 (Estimate)		\$	96,500 (Estimate)		Upon Completion
LOCAL LAW ENFORCEMENT BLOCK GRANT - Provides units of local government with funds to underwrite projects to reduce crime and improve public safety.	\$	560,187 (Estimate)			According to the BJA) this was a		
NATIONAL CRIMINAL HISTORY IMPROVEMENT PROGRAM (NCHIP)	\$	155,000		\$	20,900 (Estimate)		1/1/97 - 6/30/97
SAFE AND SOBER STREETS - Provides for overtime dedicated to the de detection and apprehension of intoxicated drivers and serious traffic offenders.		131,040 on		\$	50,000 (Estimate)		10/1/96 - 9/30/97
STREET LEVEL DRUG CRIMES - Provides for overtime to reduce street	\$	49,476		\$	59,850 (Estimate)		7/1/96 - 6/30/97
level drug sales and violent crimes associated with street drugs.							
COPS - PHASE I	\$	502,850	15FT	\$	512,328	15FT	3 Yrs
 Provides additional Police Officers to address crime and related problems throu Community Oriented Policing Services. TOTA 		1,495,053	15FT	- \$-	739,578	15FT	
		•			•		