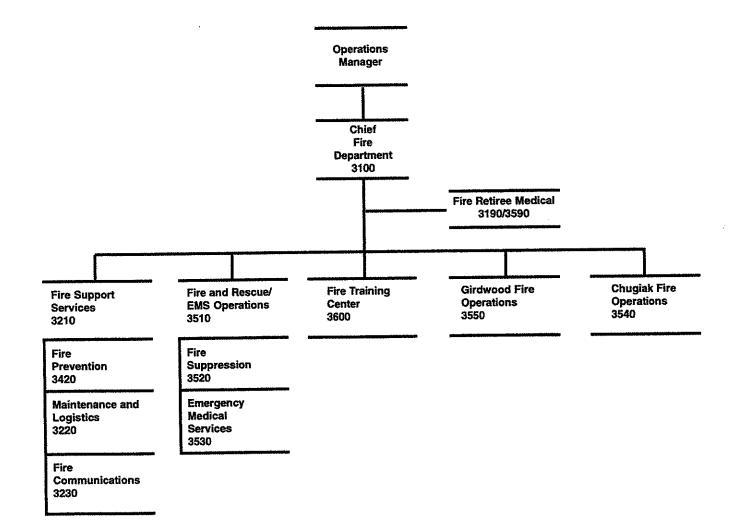


FIRE



DEPARTMENT SUMMARY

Department

FIRE

Mission

To minimize the loss of life and property within the Municipality of Anchorage by delivering high quality, cost effective and progressive fire suppression, rescue and emergency medical services to the public.

Major Program Highlights

- Fire Suppression crews will operate 11 fire stations, respond to emergencies with an average response time of 4.5 minutes, conduct Community Right-to-Know (CRTK) surveys, and fire safety inspections.
- Emergency Medical Intensive Care Units (MICU) at 6 stations and 5 Advanced Life Support (ALS)
 engine companies will respond to requests for medical assistance and provide basic emergency
 medical care.
- Fire Prevention personnel will review commercial, multi-family and other new construction plans; make fire safety inspections; respond to citizen complaints/requests relative to fire safety; conduct public fire education lectures and training sessions; investigate all fires of suspicious cause, arson fires, and fires resulting in injury or death; and conduct Community Right-to-Know (CRTK) inspections.
- Fire Training Center will provide manipulative and academic training for line personnel, college level and continuing education courses in fire science, and fire brigade training for local organizations.

RESOURCES	1996	1997
Direct Costs	\$ 30,689,850	\$ 29,388,420
Program Revenues	\$ 2,359,870	\$ 2,366,100
Personnel	277FT	280FT

1997 RESOURCE PLAN

DEPARTMENT: FIRE

DEPARTMENT: FIRE										
	FINANCIAL				• -	RSONNEL	. SUMM			
DIVISION	1996 REVISED	1997 BUDGET		1996					7 BUD	
			l FT	PT	T	TOTAL	-		T	TOTAL
FIRE ADMINISTRATION	639,560	657,100	1 7			7	7			7
FIRE RETIREE MEDICAL	1,726,680	1,731,550	ı				1			
FIRE SUPPORT SERVICES	1,340,230	1,348,430	18			18	1 18			18
EMS/FIRE SERVICES	3,701,250	3,593,690	36			36	1 39			39
FIRE & RESCUE OPERATIONS	20,893,950	19,661,930	1 196			196	196			196
FIRE PREVENTION	1,010,700	1,004,710	12			12	12			12
FIRE TRAINING CENTER	763,630	749,610	1 8			8	8			8
							l	~		
OPERATING COST	30,076,000	28,747,020	277			277	280			280
			=====	======	=====	======	====	=====	=====	=====
ADD DEBT SERVICE	613,850	641,400	l							
			i							
DIRECT ORGANIZATION COST	30,689,850	29,388,420	1							
			ļ							
ADD INTRAGOVERNMENTAL	8,850,040	8,482,110	1							
CHARGES FROM OTHERS			1							
	****		1							
TOTAL DEPARTMENT COST	39,539,890	37,870,530	!							
			İ							
LESS INTRAGOVERNMENTAL	6,338,670	5,791,980	l							
CHARGES TO OTHERS			1							
			1							
FUNCTION COST	33,201,220	32,078,550	ļ							
			1			-				
LESS PROGRAM REVENUES	2,359,870	2,366,100]							
			I							
NET PROGRAM COST	30,841,350	29,712,450	ļ							
=======================================		=======================================	=======	======	=====			=====	=====	=====

1997 RESOURCES BY CATESORY OF EXPENSE

•	PERSONAL		OTHER	CAPITAL	TOTAL DIRECT
DIVISION	SERVICES	SUPPLIES	SERVICES	OUTLAY	COST
FIRE ADMINISTRATION	475,310	13,150	152,590	16,050	657,100
FIRE RETIREE MEDICAL			1,731,550		1,731,550
FIRE SUPPORT SERVICES	1,275,180	21,750	36,810	14,690	1,348,430
EMS/FIRE SERVICES	3,280,230	161,500	66,830	186,930	3,695,490
FIRE & RESCUE OPERATIONS	15,845,510	379,750	3,171,900	397,130	19,794,290
FIRE PREVENTION	934,310	24,350	33,450	12,600	1,004,710
FIRE TRAINING CENTER	606,430	48,200	47,750	47,230	749,610
DEPT. TOTAL WITHOUT DEBT SERVICE	22,416,970	648,700	5,240,880	674,630	28,981,180
LESS VACANCY FACTOR	234,160				234,160
ADD DEBT SERVICE					641,400
	شنة مند مية منيا جيب ويب يبيه نشه هند شد				
TOTAL DIRECT ORGANIZATION COST	22,182,810	648,700	5,240,880	674,630	29,388,420

RECONCILIATION FROM 1996 REVISED BUDGET TO 1997 BUDGET

DEPARTMENT: FIRE

	DIRECT COSTS	POSITIONS				
		FT	PT	T		
1996 REVISED BUDGET:	\$ 30,689,850	277	0	0		
1996 ONE-TIME REQUIREMENTS:	(0.000)					
Arctic Winter GamesArbitrator Wage Increase 1994-1996	(8,000) (1,824,120)					
AMOUNT REQUIRED TO CONTINUE EXISTING PROGRAMS IN 1997:						
Salaries and Benefits AdjustmentNon-Personal Services Inflation Adjustment	23,140 59,150					
1996 CONTINUATION LEVEL:	\$ 28,940,020	277	0	0		
FUNDED NEW/EXPANDED SERVICE LEVELS:						
 Upgrade Station 10 to Advanced Life Support Capabilities 	202,670	3				
 Equipment Purchase for Girdwood Fire Department Contract Administrative Services for Chugiak Volunteer Fire Department 	21,730 35,000	* '				
· · · · · · · · · · · · · · · · · · ·						
UNFUNDED CURRENT SERVICE LEVELS: - None						
MISCELLANEOUS INCREASES (DECREASES)						
- Paramedic Integration Award	141,950					
- Fire Retiree Medical - Miscellaneous Increase/Reduction	(4,870) 24,820					
- Debt Service	27,100					
1997 BUDGET:	\$ 29,388,420	280 FT	0 PT	0 T		

^{*} Subject to voter approval in the April 15, 1997 election of use of Girdwood designated fund balance.

DEPARTMENT: FIRE DIVISION: FIRE ADMINISTRATION

PROGRAM: Administration

PURPOSE:

Provide command, control, planning and overall management of department activities in the Anchorage Bowl, Eagle River/Chugiak and Girdwood areas. This includes emergency operations, fire suppression and emergency medical services.

1996 PERFORMANCES:

- Maintained Insurance Services Office (ISO) rating as high as possible commensurate with available resources.
- Provided 16 full time in service fire companies for fire prevention and suppression activities in the Anchorage Bowl/Eagle River areas.
- Provided direct administrative support to the Girdwood and Chugiak fire service areas.
- Performed OSHA mandated health and safety functions.
- Provided for professional review of all medical protocals.

1997 PERFORMANCE OBJECTIVES:

- Maintain Insurance Services Office (ISO) rating as high as possible commensurate with available resources.
- Provide 16 full time in service fire companies for fire prevention and suppression activities in the Anchorage Bowl/Eagle River areas.
- Provide direct administrative support to the all volunteer fire service operations in Girdwood and Chugiak.
- Perform OSHA mandated health and safety functions.
- Provide for professional review of all medical protocols.

RESOURCES:

		1995 REVISED FT PT T			1996 REVISED FT PT T			BUDGET PT T
PERSONNEL:	9	Ó	Ò	7	0	Ó	FT 7	Ö Ö
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	12 1,082	,080 ,540 ,600 ,200	\$	473, 13, 152,	240	\$	475,310 13,150 152,590 16,050
TOTAL DIRECT COST:	\$	1,703	,420	\$	639,	,560	\$	657,100
WORK MEASURES: - In-service fire companies supervised			16			16		16

36 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 2, 6, 8, 9

DEPARTMENT: FIRE DIVISION: FIRE & RESCUE OPERATIONS

PROGRAM: Fire/Rescue Operations

PURPOSE:

Operate 11 fire stations staffed with full-time firefighters, 1 station and a facility staffed by auxiliaries, and 4 stations staffed by volunteers to provide an acceptable level of fire and rescue services to the people of Anchorage, Eagle River, South Fork, Chugiak and Girdwood.

1996 PERFORMANCES:

- Responded to and arrived at all emergencies in Anchorage and Eagle River areas in an average of 4.5 minutes.
- Responded to requests for emergency services.
- Provided automatic defibrillator services in Anchorage and Eagle River areas within an average of 4.5 minutes.
- Conducted pre-fire inspections.

1997 PERFORMANCE OBJECTIVES:

- Respond to and arrive at all emergencies in Anchorage and Eagle River areas in 4.5 minutes or less.
- Respond to requests for emergency services in an average of 6.5 minutes in Girdwood and Chugiak areas.
- Provide automatic difibrillator services in Anchorage and Eagle River areas in an average of 4.5 minutes.
- Conduct pre-fire inspections.
- Respond to and conduct CO alarm inspections.

RESOURCES:

	1995 REVISED FT PT T	1996 REVISED FT PT T	1997 BUDGET FT PT T
PERSONNEL:	195 0 0	196 0 0	196 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE CAPITAL OUTLAY	\$14,225,570 388,800 3,720,830 428,030 341,260	\$17,008,270 376,810 3,118,840 413,730 390,030	\$15,713,150 379,750 3,171,900 426,640 397,130*
TOTAL DIRECT COST:	\$19,104,490	\$21,307,680	\$20,088,570
PROGRAM REVENUES:	\$ 485,930	\$ 25,500	\$ 26,000
WORK MEASURES: - Total requests for emergency services - Fire Cause/Origin Investigations - Pre-fire Plan	11,750 1,550 30	12,500 1,600 45	13,900 1,650 46
Inspections			

36 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 1, 11, 12, 15, 31, 32, 34, 35

^{*} Includes \$21,730 for equipment subject to voter approval in the April 15, 1997 election of use of Girdwood designated fund balance.

DEPARTMENT: FIRE DIVISION: EMERGENCY MEDICAL SERVICE

PROGRAM: Emergency Medical Services

PURPOSE:

To respond to all requests for emergency medical care within the Municipality, provide quality pre-hospital assistance, treatment and transportation to the appropriate medical facility.

1996 PERFORMANCES:

- Responded to dispatched emergency calls.

- Transported patients and provided required emergency treatment.

- Maintained an average response time of 5.0 minutes.

1997 PERFORMANCE OBJECTIVES:

- Respond to all dispatched emergency calls.

- Transport patients and provide required emergency treatment.

- Maintain an average response time of 4.5 minutes.

RESOURCES:

	1995 REVISED	1996 REVISED	199/ BUDGE!
	FT PT T	FT PT T	FT PT T
PERSONNEL:	37 0 0	36 0 0	39 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE CAPITAL OUTLAY	\$ 4,078,450 132,890 223,430 210,390 245,300	\$ 3,363,770 133,430 61,600 200,120 142,450	\$ 3,178,430 161,500 66,830 214,760 186,930
TOTAL DIRECT COST:	\$ 4,890,460	\$ 3,901,370	\$ 3,808,450
PROGRAM REVENUES:	\$ 1,600,000	\$ 2,029,270	\$ 2,030,000
WORK MEASURES: - Total responses - Transport patients	12,600 8,000	13,350 8,500	13,500 8,500

³⁶ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 3, 7, 14, 29, 30, 36

DEPARTMENT: FIRE DIVISION: FIRE SUPPORT SERVICES

PROGRAM: Fire Prevention and Support Services

PURPOSE:

Provide command, control, planning and management of Fire Prevention, Code Enforcement, Maintenance and Logistics, and Emergency Communications divisions/sections.

1996 PERFORMANCES:

- Processed requests for facility maintenance and repairs.

- Provided timely support services in maintaining and modifying record management programs.

- Coordinated repairs and construction services for Fire Department facilities.

- Developed budgets for divisions/sections within established timeframes and fiscal constraints.

- Provided command supervision and administrative guidance to four diverse operations: Fire Prevention, Code Enforcement, Vehicle Maintenance, and Emergency Communications for fire and emergency medical responses.

1997 PERFORMANCE OBJECTIVES:

- Receive, process, and account for all requests for facility maintenance.
- Provide timely support services in maintaining and modifying records management programs for the Department.
- Coordinate all repairs and construction projects for all Fire Department facilities.
- Develop and implement budgets for four divisions/sections within established timeframes and fiscal constraints.
- Provide command supervision and administrative guidance to four diverse operations: Fire Prevention, Code Enforcement, Vehicle Maintenance, and Emergency Communications for fire and medical emergency responses.

DIVISION: FIRE SUPPORT SERVICES DEPARTMENT: FIRE

PROGRAM: Fire Prevention and Support Services RESOURCES:

RESOURCES:	FT	REVISED T	1996 REVISED FT PT T	FT PT T
PERSONNEL:	0	0 0	1 0 0	1 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	0 0 0	\$ 97,900 850 4,100 350	1,000 3,600
TOTAL DIRECT COST:	\$	0	\$ 103,200	\$ 93,750
WORK MEASURES: - Process facility		0	230	230
maintenance requestsProvide support servicefor record management		0	35	35
<pre>programs - Coordinate facility repairs and</pre>		0	20	20
<pre>construction - Develop operating budgets for divisions/ sections</pre>		0	4	4

³⁶ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 13

DEPARTMENT: FIRE DIVISION: FIRE PREVENTION

PROGRAM: Fire Prevention

PURPOSE:

Prevent fires and abate hazardous conditions in order to safeguard life and property to a reasonable degree through systems of fire regulation and enforcement, public education and fire protection engineering.

1996 PERFORMANCES:

- Conducted commercial, multi-residential & fire/safety system construction plan reviews while maintaining a 10-day turnaround period.

- Processed 750 CRTK inventory reports for placard & billing determinations

and update the CAMEO data for each facility.

- Accomplished 1,875 fire & life safety inspections in new and existing buildings.

- Processed to their conclusion all requests for licensing, permits, referrals, complaints and general information.

 Maintained & monitored files and 3,375 fire safety systems for program assignments, logistical support and risk analysis.

- Provided public fire education & information lectures, presentations, training sessions, and demonstrations.

1997 PERFORMANCE OBJECTIVES:

- Conduct commercial, multi-residential and fire/safety system construction plan reviews while maintaining a 10-day turnaround period.

- Process 750 CRTK inventory reports for placard and billing determinations

and update the CAMEO data for each facility.

- Accomplish 1,875 fire and life safety inspections in new and existing buildings.

- Process to their conclusion all requests for licensing, permits, referrals, complaints and general information.

- Maintain and monitor files and 3,375 fire safety systems for program

assignments, logistical support and risk analysis.

- Provide public fire education and information lectures, presentations, training sessions and demonstrations.

DIVISION: FIRE PREVENTION

DEPARTMENT: FIRE

PROGRAM: Fire Prevention RESOURCES:

PERSONNEL:	1995 REVISED FT PT T 12 0 0	1996 REVISED FT PT T 12 0 0	1997 BUDGET FT PT T 12 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 920,700 26,000 23,800 117,000	\$ 938,970 25,550 28,180 18,000	\$ 934,310 24,350 33,450 12,600
TOTAL DIRECT COST:	\$ 1,087,500	\$ 1,010,700	\$ 1,004,710
PROGRAM REVENUES:	\$ 234,500	\$ 263,500	\$ 268,500
WORK MEASURES: - Fire protection system plan review - Code enforcement inspections - Complaint inspections - Hazardous materials inspections and report analysis - Public education and information presentations - Data input: reports, plans, information - Inspections:	1,660 900 300 1,100 200 13,500 690	1,180 1,100 250 1,075 250 13,500 620	1,200 1,100 300 1,100 300 14,500 700
certificates of occupancy FPS systems - License, permit, code	465	230	470
compliance and fire system inspections - Process CRTK reports, billings, files, and correspondence - Process fire investiga-	2,200 150	2,300 180	2,200 100
tion cases, reports, files & correspondence.			

36 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 5, 18, 19, 23

DIVISION: FIRE SUPPORT SERVICES DEPARTMENT: FIRE

PROGRAM: Maintenance

PURPOSE:

To provide preventive maintenance for the whole fleet and operational maintenance for fire apparatus and emergency medical ambulances, support vehicles, and all hand operated and portable equipment. This includes numerous pieces of equipment used in special rescue operations.

1996 PERFORMANCES:

- Performed oil changes and preventative maintenance on all vehicles every 3,000 miles or as otherwise appropriate.

- Processed engine repair orders within 10 days of receipt of the requests.

- Processed body and vehicle equipment repair orders within 10 days of the receipt of the request.

- Responded to all after hour emergency repair requests within 60 minutes of being notified.

- Maintained an accurate inventory database of 2,600 line items. - Serviced and certified all apparatus pumps and aerial ladders/platforms.

- Developed bid specifications for emergency vehicles and performed site visits at the manufacturer's location.

1997 PERFORMANCE OBJECTIVES:

- Perform oil changes and preventative maintenance on all vehicles every 3.000 miles or as appropriate.

- Process engine repair orders within 10 days of the receipt of requests.

- Process body and vehicle equipment repair orders within 10 days of the receipt of the request.

- Respond to all after hour emergency repair requests within 60 minutes of

being notified.

- Maintain an accurate inventory database for 2,500 line items.

- Service and certify all apparatus pumps and ladder/platforms.

- Develop bid specifications for emergency vehicles and perform site visits at the manufacturer's location.

DIVISION: FIRE SUPPORT SERVICES

DEPARTMENT: FIRE

PROGRAM: Maintenance

RESOL	RAM: Maintenance JRCES:	1995	REVI	SED	1996	REVI	SFN	1997	BUD	GFT
		FT	PT	T	FT	PT	T	FT	PT	T
	PERSONNEL:	5	0	0	5	0	0	5	0	0
	PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$,580 ,000 ,090 ,090	\$	19,	120 000 010 000	\$	355, 14, 16, 3,	350
	TOTAL DIRECT COST:	\$	383,	670	\$	389,	130	\$	388,	790
•	MEASURES: Emergency fleet avail- ability percentage			100			0			0
***	Preventive maintenance			319			0			0
	inspections Support fleet avail-			100			0			0
	ability percentage Oil changes and preventative maintenance			0			330		;	330
****	Engine repair work orders			0			100			100
-	Tire changes, rotations and repairs			0	•		275		Ź	275
unit	Body and vehicle equipment repair work orders			0			80			80
	Data input: Invoices,			0		2,	400		2,6	500
	RO's, inventory, etc. After hour emergency repairs			0			80			85
	Fabrication work orders Service and certify all apparatus and pumps			0			200 45		ä	200 45

³⁶ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 10, 22, 27

DEPARTMENT: FIRE DIVISION: FIRE SUPPORT SERVICES

PROGRAM: Fire and EMS Communications

PURPOSE:

To provide emergency communications for responses to requests for emergency services and provide communications support for all Fire Department units. Provide dispatch service for private ambulance service.

1996 PERFORMANCES:

- Processed emergency calls and related paperwork accurately and within the identified timeframes.
- Processed business and non-emergency calls to their conclusion.
- Services dispatched within 60 seconds of the emergency request.

1997 PERFORMANCE OBJECTIVES:

- Process all emergency calls and related paperwork accurately and within the identified timeframes.
- Process all business and non-emergency calls to their conclusion.
- Dispatch all requested services within 60 seconds of the emergency call.

RESOURCES:

	1995 FT	REVISED T	1996 FT	REVISED T	1997 FT	BUDGET PT T
PERSONNEL:	12	0 0	12	, o	12	0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	800,580 8,810 15,720 1,500	\$	823,880 6,400 14,520 3,100	\$	833,440 6,400 17,050 9,000
TOTAL DIRECT COST:	\$	826,610	\$	847,900	\$	865,890
PROGRAM REVENUES:	\$	19,200	\$	21,600	\$	21,600
WORK MEASURES: - Emergency calls - Business and non- emergency calls - Services dispatched within 60 seconds		24,326 186,500 23,560		25,850 203,500 25,470		32,320 203,500 25,470

36 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 4, 24, 26, 28

DEPARTMENT: FIRE DIVISION: FIRE TRAINING CENTER

PROGRAM: Training Center

PURPOSE:

Provide a facility as the focal point for the coordination of training and educational development of all department personnel, South Central Alaska emergency services personnel, and the citizens of Anchorage.

1996 PERFORMANCES:

- Provided academic continuing education and manipulative training for Fire Operations, Emergency Medical, Fire Prevention, Fire Dispatch, and Maintenance personnel.
- Provided college level and continuing education courses.
- Addressed local service organizations on fire safety, first aid, and Hazmat.
- Provided fire brigade training for private organizations.
- Coordinated and managed all training for all Fire Department requirements

1997 PERFORMANCE OBJECTIVES:

- Provide academic continuing education and manipulative training for all personnel in the Fire Department.
- Provide required instuction and certification records for personnel in the Fire Department.
- Address local service organizations on fire safety, first aid and Hazmat.
- Provide fire brigade training for private organizations.
- Coordinate and manage all training for all Fire Department requirements.

RESOURCES:

				1995 REVISED							1997 BUDGET			
	PERSONNI	-1:		FT 7	PT O	0	FT 8	PT O	0	FT 8	PT 0	0		
	SI 0	ERSONAL SEI JPPLIES THER SERVIO APITAL OUTI	CES	\$	36,	320 800 880 260	\$	59,	,560 ,200 ,190 ,680	\$				
	TOTAL D	RECT COST:	:	\$	612,	260	\$	763,	630	\$	749,	610		
	PROGRAM	REVENUES:		\$	20,	000	\$	20,	000	\$	20,	000		
		S: training ition per y				250			250			250		
` •••	Manipula	ative trainer position	ning			500			500			500		
-	year Training outside organiza		s to			22			22			22		

36 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 20, 21, 25, 33

DEPARTMENT: FIRE

DIVISION: FIRE RETIREE MEDICAL

PROGRAM: Fire Retiree Medical-Active

Account for the Fire Retiree Medical Program costs associated with active members.

1996 PERFORMANCES:

- Accounted for the Fire Retiree Medical Program costs associated with active members.

1997 PERFORMANCE OBJECTIVES:

- Account for the Fire Retiree Medical Program costs associated with active

RESOURCES:

TESOSTOLS.	1995 FT	995 REVISED T PT T			1996 REVISED FT PT T			BUDGET PT T	
PERSONNEL:	Ö	Ö	Ó	0	0	0	FT 0	0	0
OTHER SERVICES			0		649,	840		669,	760
TOTAL DIRECT COST:	\$		0	\$	649,	840	\$	669,	760
WORK MEASURES: - Fire Retiree Medical Program costs monitored for Firefighters			0		649,	840		669,	760

36 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 17

DEPARTMENT: FIRE DIVISION: FIRE RETIREE MEDICAL

PROGRAM: Fire Retiree Medical-Retired

PURPOSE:

Account for the costs associated with Fire Retirement Medical Program for current retirees.

1996 PERFORMANCES:

- Accounted for the costs associated with the Fire Retiree Medical Program.

1997 PERFORMANCE OBJECTIVES:

- Account for the costs associated with the Fire Retiree Medical Program.

RESOURCES:

		1995 REVISED		1996 REVISED			1997 BUDGET FT PT T		
PERSONNEL:	FT 0	PT O	0	FT O	0	Ó	0	0 0	
OTHER SERVICES			0	3	1,076	,840	1	,061,790	
TOTAL DIRECT COST:	\$		0	\$ 1	1,076	,840	\$ 1	,061,790	
WORK MEASURES: - Fire Retiree Medical Program costs monitored			0	,	914	,380		958,750	
for Command OfficersFire Retiree MedicalProgram costs forFirefighters/Paramedics			0		162,	,460		103,040	

³⁶ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 16