

Municipality of Anchorage



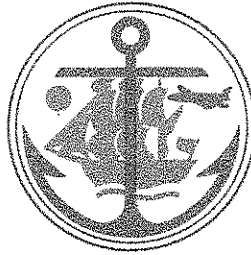
Tom Fink
Mayor

Approved General Government Operating Budget



1994

Municipality of Anchorage



P.O. BOX 196650
ANCHORAGE, ALASKA 99519-6650
TELEPHONE: (907) 343-4431
FAX: (907) 343-4991

Tom Fink, Mayor

OFFICE OF THE MAYOR

December 15, 1993

Dear Residents of Anchorage:

On October 1, 1993 I presented to the Assembly a 1994 General Government Operating Budget that proposed a reasonable balance in meeting the service needs of our community, given the limited funding available. With very few exceptions, my proposed budget maintained programs and services in 1994 at their current level while holding down property taxes to \$3.4 million under the amount allowed by the tax cap.

The Assembly increased my proposed budget by \$1.2 million. The Assembly also taxed to the cap and set aside \$2.5 million in undesignated fund balances.

Based on the budget that the Assembly approved for 1994, Anchorage taxpayers with a typical \$166,000 home, on the average, will receive a tax bill for Municipal services next year that will be \$227 higher than the tax bill received this year. Much of this increase is due to the offset in the 1993 taxes to reflect the collection in 1992 of property taxes above the amount levied by the Assembly. When combined with the increased taxes for the Anchorage School District FY 1994-95 budget approved by the Assembly, the typical tax bill in 1994 will be \$305 higher than the tax bill received this year. Anchorage residents will also be paying more for the products and services they buy. For example, the property taxes on business real and personal property assessed at \$10 million will increase, on the average, by \$18,400; these added costs will most likely be passed on to the consumers.

The 1994 budget assumes no further decrease in State revenues. It also assumes that no pay increases will be granted in 1994, except for applicable step and longevity increases. By the time the 1994 mill levies are set late next April, we should have a better idea as to what our State revenues and labor costs may be. There may also be a need for local matching funds to take advantage of current federal programs and legislation currently before the Congress providing federal grants to place more police officers on the streets. The final decision to tax to the cap in 1994 need not be made until the 1994 mill levies are set in late April 1994. If it is determined when the mill levies are set that funds are not needed for these purposes, I will most likely propose that the \$2.5 million set aside by the Assembly in undesignated fund balances be used to reduce 1994 property taxes. If the Assembly has the votes to tax to the cap, the funds then should be used to help fund the Police-Fire Retiree Medical liability (if they have solved the problem by then by enacting legislation similar to the plan proposed by the Administration) and/or fund some of our streets and facilities deferred maintenance requirements.

We are seeing a turnaround in the Anchorage economy. The town is very busy. Construction activity during 1993 has increased significantly over comparable levels in 1991 and 1992. This year the stores are still at it. There are, or will be, a couple of WalMarts, a couple of K Marts, one new Fred Meyer and the expansion of another, the expanded Sears store, a new Pace, and a Toys R Us. There are new activities at the Port of Anchorage and at the Anchorage International Airport. Both areas are continuing to grow. Although over the next 14 months Fort Richardson will decline by about 2,000 soldiers, there is a good chance that more military will be sent here once the Clinton Administration and Congress agree on a defense policy. We still are strategically located for defense purposes and we still have the only large military exercise areas in the United States. Ground work is being done this year at the new hospital at Elmendorf. Also, the Alaska Native Hospital started above ground work this year.

With Anchorage's increasing growth, more pressure will be put on our Municipal programs and services. I am confident that we can respond.

Although the Anchorage economy is on the rebound, the overall economic environment is still such that taxes should not be increased. Anchorage voters clearly expressed their opposition to a sales tax last April. I believe that that can be fairly interpreted as opposition to any new general tax. Last year's budget priorities survey showed that Anchorage citizens do not support increasing property taxes. By passing a budget which forces an increase in tax, I believe the majority of the Assembly is still out of step with the public and what they desire.

This is the last budget that I have prepared for our city. I am very proud of the determined effort of this Administration to hold down the costs of running the city during the past six years. The final budget under which the previous Administration operated in 1987 was \$197 million. Adjusted for inflation to today's dollars, that budget would be \$239 million. And if you added in the mandated increases in programs and services that we have generally had to absorb, the 1994 General Government Operating Budget would be about \$248 million. The approved budget for 1994, even with the Assembly add-ons, is \$216 million.

The \$32 million in savings is the result of the determined effort of this Administration to hold down the costs of running the city during the past six years. In addition to certain wage and benefit concessions, much of these savings resulted from positive actions taken by the departments such as:

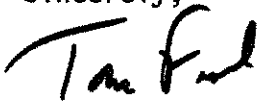
- consolidated functions/reorganizations
- eliminated "nice to do"/"nice to have" functions
- more efficient operation
- hiring freezes
- reduced workforce
- reduced lower-priority services

There are two major outstanding problems that still need to be resolved. One is labor costs. The other is the unfunded Police-Fire Retiree medical liability. We have been seeking solutions to resolve these problems for several years. I hope that we will have an Assembly that will address these important issues for the good of the general public, not just for the good of special interest groups, namely the municipal labor unions.

* * * * *

I want to thank the Assembly, Board and Commission members, and the general public for their efforts and advice during the 1994 budget process.

Sincerely,



Tom Fink
Mayor

CLERK'S OFFICE
AMENDED AND APPROVED

Date: 11-30-93

Vetoed 12-7-93

Overridden 12-7-93

Submitted by: Chairman of the Assembly at
the Request of the Mayor

Prepared by: Office of Management and
Budget

For Reading: November 9, 1993

ANCHORAGE, ALASKA
AO NO. 93-179(S)

AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND APPROPRIATING FUNDS
FOR THE 1994 GENERAL GOVERNMENT OPERATING BUDGET FOR THE MUNICIPALITY OF
ANCHORAGE

WHEREAS, the Mayor has presented the 1994 General Government
Operating Budget for the Municipality of Anchorage to the Assembly in accordance
with Article XIII of the Municipal Charter; and

WHEREAS, the Assembly reviewed the budget as presented; and

WHEREAS, on November 9, 1993 and on November 16, 1993 duly advertised
public hearings were held in accordance with Article XIII, Section 13.04 of the
Municipal Charter; and

WHEREAS, the 1994 funds are now ready for appropriation by ordinance.

NOW, THEREFORE, the Assembly hereby ordains:

Section 1. That the 1994 General Government Operating Budget is
hereby adopted for the Municipality of Anchorage.

Section 2. That the amounts are set forth in the budgets as revised
by the Assembly for the respective departments and/or funds shall be, and hereby
are appropriations for the 1994 fiscal year.

Section 3. The General Government Operating Budget appropriations
by fund are as follows:

Fund No.	General	Amount
0101	Areawide General	\$ 70,729,060 71,223,730
0102	City Service Area (SA)	257,180
0104	Chugiak Fire SA	281,340
0105	Glen Alps SA	120,730
0106	Girdwood Valley SA	523,970
0108	Service Area 35 Non-Assessable Debt SA	2,343,220
0111	Birchtree/Elmore Limited Road Service Area (LRSA)	65,080
0112	Campbell Airstrip LRSA	32,490
0113	Valli-Vue Estates LRSA	59,730
0114	Skyranch Estates LRSA	15,950
0115	Upper Grover LRSA	5,400
0116	Ravenwood LRSA	6,930
0117	Mt. Park Estates LRSA	15,780

1 Fund	General	Amount
2 No.	_____	_____
3		
4 0118	Mt. Park/Robin Hill LRSA	\$ 51,440
5 0119	Eagle River/Chugiak/Birchwood Rural Road SA	2,380,560
6 0121	Eaglewood Contributing LRSA	23,920
7 0122	Gateway Contributing LRSA	310
8 0123	Lakehill LRSA	20,530
9 0124	Totem LRSA	10,760
10 0129	Eagle River Street Lighting SA	119,180
11 0131	Anchorage Fire Protection SA	24,100,810 23,776,650
12 0141	Anchorage Roads and Drainage SA	35,142,940
13 0142	Talus West LRSA	30,630
14 0143	Upper O'Malley LRSA	174,870
15 0144	Bear Valley LRSA	15,180
16 0145	Rabbit Creek View/Heights LRSA	20,290
17 0146	Villages Scenic Parkway LRSA	4,210
18 0147	Sequoia Estates LRSA	10,880
19 0148	Rockhill LRSA	15,880
20 0149	South Goldenview LRSA	50,130
21 0151	Anchorage Police SA	42,868,600 43,639,780
22 0161	Anchorage Parks and Recreation SA	10,806,400 11,043,490
23 0162	Eagle River/Chugiak Parks and Recreation SA	917,540
24 0181	Anchorage Building Safety SA	2,914,120
25	Total General Funds	\$194,136,040 195,314,820
26		
27 Fund	Special Revenue	Amount
28 No.	_____	_____
29		
30 0221	Heritage Land Bank	\$ 709,050
31	Total Special Revenue Funds	\$ 709,050
32		
33 Fund	Internal Service	Amount
34 No.	_____	_____
35		
36 0601	Equipment Maintenance	\$ 63,030
37 0602	Self-Insurance	5,023,910
38 0607	Management Information Systems	382,670
39	Total Internal Service Funds	\$ 5,469,610
40		
41	TOTAL ALL FUNDS	\$200,314,700 201,493,480
42		
43	Section 4. Appropriations for the following operating departments	
44	and/or agencies are hereby established.	
45		
46	<u>GOVERNMENT FUNDS</u>	
47 Fund	Department/Agency	Amount
48 No.	_____	_____
49		
50 1000	Assembly	\$ 2,079,790 2,173,290
51 1050	Equal Rights Commission	406,650
52 1060	Internal Audit	475,610

Fund No.	Department/Agency	Amount
1100	Office of the Mayor	\$ 882,128 <i>806,290</i>
1150	Municipal Attorney	3,324,810 <i>3,801,720</i>
1200	Municipal Manager	1,622,850
1300	Finance	7,797,130
1400	Management Information Systems	1,467,790
1500	Community Planning and Development	2,174,530 <i>2,228,740</i>
1600	Property and Facility Management	10,235,590 <i>10,290,200</i>
1800	Employee Relations	2,732,650 <i>2,672,650</i>
1900	Purchasing	898,280
2000	Health and Human Services	11,311,780 <i>11,507,020</i>
3000	Fire	27,650,850
4000	Police	37,924,070 <i>38,612,140</i>
5100	Cultural and Recreational Services	18,145,770 <i>18,457,410</i>
6000	Transit	8,896,230
7000	Public Works	46,210,900 <i>46,254,720</i>
9000	Non-Departmental	9,247,320 <i>8,643,930</i>
	Subtotal	\$193,484,720 <i>194,663,500</i>

INTERNAL SERVICE FUNDS

1300	Finance	\$ 6,610,000
1400	Management Information Systems	8,072,100
1600	Property and Facility Management	6,261,520
	Subtotal	\$ 20,943,620

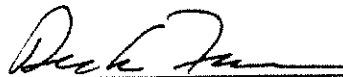
GRAND TOTAL

\$214,428,340 *215,607,120*

Section 5. Appropriation of funds for Debt Service on Retirement Certificate of Participation: The amount of \$5,500,000 is appropriated to Fund 0719 as a pass-through from annuity income (Account 9769) for the purpose of paying debt expenses per AO 85-176 on the Certificates of Participation.

Section 6. This ordinance shall take effect January 1, 1994.

PASSED AND APPROVED by the Anchorage Assembly this 30th day of November, 1993.


Chairperson

ATTEST:


Municipal Clerk

1994 APPROVED
GENERAL GOVERNMENT OPERATING BUDGET



MUNICIPALITY OF ANCHORAGE
Tom Fink, Mayor

1994 APPROVED
GENERAL GOVERNMENT OPERATING BUDGET
MUNICIPALITY OF ANCHORAGE

Tom Fink, Mayor

ASSEMBLY

Dick Traini, Chairman

Pat Abney	Craig Campbell	Kevin Meyer
Mark Begich	Cheryl Clementson	Joe Murdy
Bob Bell	Bill Faulkner	Charles Wohlforth
	Chuck Landers	

ADMINISTRATION

Larry D. Crawford. Municipal Manager
Joe Fouts. Executive Manager, Enterprise Activities
Richard L. McVeigh Municipal Attorney
Jerry Anderson Chief Fiscal Officer

This budget book was prepared by the Office of Management and Budget and the staffs of the municipal agencies whose budgets are included.

OFFICE OF MANAGEMENT AND BUDGET STAFF

Jeanne Alexander	Neva Harnish	Greg Moyer
Kathy Campbell	Retah Hicks	Stan Palco
Gene Dusek	Bruce Holmes	Janell Perkins
	Dan Moore	

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