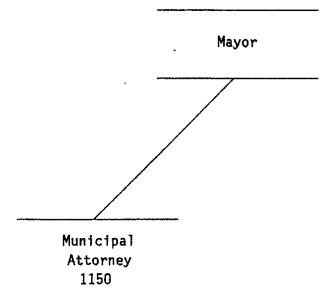
MUNICIPAL ATTORNEY

MUNICIPAL ATTORNEY



DEPARTMENT SUMMARY

DEPARTMENT

MUNICIPAL ATTORNEY

Mission

To provide for the delivery of legal services to all phases of Municipal government operations; management of all civil litigation to which the Municipality is a party; and the judicial prosecution of misdemeanor criminal offenses in direct support of enforcement activities carried out by the Anchorage Police Department.

MAJOR PROGRAMMING HIGHLIGHTS

- Institute an oversight program to monitor and evaluate the prosecution of driving-related misdemeanor offenses by the State District Attorney's office following the transfer of funding responsibility, effective 1/1/92.
- Perform mandated executive support functions and serve as principle legal advisor to the Municipal Assembly.
- Complete the acquisition and installation of Management Information Systems (MIS) facilities identified in Phase II of the current Information Systems plan.
- Continue an aggressive policy with respect to the prosecution of domestic violence assault and child abuse cases where a majority of the cases submitted for potential prosecution are filed for further action.
- Continue to perform a wide range of services in support of the Labor Relations Department, including: advocacy at court proceedings; arbitrations; Equal Rights Board and Equal Rights Commission hearings; and labor negotiations.
- Assist in the development of a comprehensive automated criminal case management systems which takes full advantage of the new installed MIS local Area Network Facility.

Resources	1991	1992
Direct Costs	\$ 2,252,470	\$ 2,401,000
Program Revenues	\$ 329,000	\$ 329,000
Personnel	40FT	37FT

1992 RESOURCE PLAN

DEPARTMENT: MUNICIPAL ATTORNEY

+	FINANCIAL	SUMMARY			PE	RSONNEI	. 9	SUMMA	RY		
DIVISION	1991 REVISED	1992 BUDGET		1991	REVIS	ED			199	2 BUD	SET
			j ft	PT	T	TOTAL	I	FT	PT	T	TOTAL
MUNICIPAL ATTORNEY	2,252,470	2,401,000	40			40	I	37			37
							ı				
OPERATING COST	2,252,470	2,401,000	40			40	ł	37			37
			======	isasa:		22222	===	====	=====	====	=====
ADD DEBT SERVICE	. 0	0	1			•					
	*****		I								
DIRECT ORGANIZATION COST	2,252,470	2,401,000	1								
			l								
ADD INTRAGOVERNMENTAL	350,750	371,520	1								
CHARGES FROM OTHERS			i								•
	*********		1								
TOTAL DEPARTMENT COST	2,603,220	2,772,520	I								
		•	i								
LESS INTRAGOVERNMENTAL	2,166,980	2,224,930	ł								
CHARGES TO OTHERS			i								
•	*** *** *** *** *** *** *** ***		1								
FUNCTION COST	436,240	547,590	1								
			l								
LESS PROGRAM REVENUES	329,000	329,000	I								
			I								
NET PROGRAM COST	107,240	218,590	I								
******************	**********	***********	2222222	======	*****	======	# 5	2222	=====		

1992 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL OUTLAY	TOTAL DIRECT
MUNICIPAL ATTORNEY	2,260,620	15,400	138,160	54,640	2,468,820
		*******			***
DEPT. TOTAL WITHOUT DEBT SERVICE	2,260,620	15,400	138,160	54,640	2,468,820
LESS VACANCY FACTOR	67,820				67,820
ADD DEBT SERVICE					
	~~~~~~				
TOTAL DIRECT ORGANIZATION COST	2,192,800	15,400	138,160	54,640	2,401,000

# RECONCILIATION FROM 1991 REVISED TO 1992 BUDGET REQUEST

DEPARTMENT: MUNICIPAL ATTORNEY		
	DIRECT COSTS	POSITIONS FT PT T
1991 REVISED BUDGET:	\$ 2,252,470	40
1991 ONE-TIME REQUIREMENTS: - None		
AMOUNT REQUIRED TO CONTINUE EXISTING PROGRAMS IN 1992: - Salaries and Benefits Adjustment - Non-Personal Services Inflation Adjustment	273,690 nt 6,090	
TRANSFERS TO/FROM OTHER DEPARTMENTS:  - In House Tort Litigation Capabilities from Finance	om 81,210	1
REDUCTIONS IN EXISTING PROGRAMS:  - Transfer Prosecution of Driving Related Misdemeanors to State - Non-Personal Services Inflation Absorption	(191,620) on (6,090)	(4)
EXPANSIONS IN EXISTING PROGRAMS: - None		
NEW PROGRAMS: - None		
MISCELLANEOUS INCREASES (DECREASES): - Vacancy Factor Increase - Miscellaneous	(10,300) (4,450)	

1992 BUDGET REQUEST

\$ 2,401,000 37FT OPT OT

DEPARTMENT: MUNICIPAL ATTORNEY

DIVISION:

PROGRAM: Administration

#### **PURPOSE:**

Oversee all departmental activities; provide policy guidance; and perform centralized financial management, procurement, client billing, and clerical support functions. Provide direct case management assistance, consultation, and clerical pursuant to execution of all civil law functions.

#### 1991 PERFORMANCES:

-Performed centralized financial management, client billing, procurement and other administrative support functions.

-Performed mandated executive functions; provided policy guidance; and promoted staff development directed toward improving the prospects for long-term staff and, therein, improved overall performance by all personnel.

-Reviewed all requests for contract legal services and performed ongoing

contract monitoring functions.

- -Completed the acquisition and installation of MIS "Local Area Network" facilities identified under Phase I of the department's current Information Systems Plan.
- -Provided direct case management assistance, consultation, and clerical support pursuant to execution of the department's civil law functions.
- -Oversee the revision of AMC Title 9 concurrent with the elimination of municipally-funded prosecution of driving-related misdemeanor offenses.

#### 1992 OBJECTIVES:

- -Perform mandated executive support functions and serve as principle legal advisor to the Municipal Assembly.
- -Provide policy guidance and promote staff development efforts directed toward maximizing in-house capabilities and overall job satisfaction.
- -Perform centralized financial management, client billing, procurement, and other department-wide administrative support functions.
- -Complete the acquisition and installation of MIS facilities identified in Phase II of the current Information Systems Plan.
- -Institue an oversight program to monitor and evaluate the prosecution of driving-related misdemeanor offenses by the State District Attorney's office following the transfer of funding responsibility, effective 1/1/92.
- -Review all requests for contract legal services and perform ongoing contract monitoring functions.
- -Modify operating policies and procedures, where appropriate, to maximize the benefits realized from installation of the department's MIS Local Area Network facilities.

DEPARTMENT: MUNICIPAL ATTORNEY DIVISION:

PROGRAM: Administration

**RESOURCES:** 

	1990 FT	REVI PT	SED T	1991 FT	REVI PT	SED T	1992 FT	BUD PT	GET T
PERSONNEL:	3	0	0	3	0	0	3	0	0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	6,	710 320 520 000	\$	9,	960 320 200 800	\$	11,	220 400 460 800
TOTAL DIRECT COST:	\$	214,	550	\$	221,	280	\$	238,	880
PERFORMANCE MEASURES: - Contract counsel files maintained.			32			32			32
- Client agencies served.			40			40			40
- Attorney billings processed		12,	500		14,	000	÷	14,	000
-Assembly meetings/work sessions attended			40		-	45			50

⁶ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:

DEPARTMENT: MUNICIPAL ATTORNEY D

DIVISION:

PROGRAM: Prosecution

#### **PURPOSE:**

Prosecute misdemeanor criminal complaints consistent with applicable Municipal ordinances. Provide the personnel and resources necessary to properly evaluate cases; file charges; conduct criminal trials; enforce probation stipulations; prepare motions and appeals; and assist victims.

#### 1991 PERFORMANCES:

-Provided for the prosecution of all misdemeanor criminal offenses cosistent with applicable Municipal ordinances.

-Continued an aggressive policy with respect to the prosecution of domestic violence assault, child abuse, and DWI cases, where a majority of the cases submitted for potential prosecution were filed for further action.

-Continued expanded monitoring and follow-up activities directed toward identifying and prosecuting those individuals found in non-compliance of probation.

-Maintined a cost-effective pre-trial diversion program designed to offer a wider range of sentencing alternatives in determining the final disposition of cases invoving minor misdemeanor offenses.

-Maintained an on-site Victim/Witness Assistance Program to facilitate the investigation, prosecution, and follow-up of cases involving the commission of serious misdemeanor offenses (e.g. domestic violence assault).

-Assisted the District Attorney's Office regarding state prosecution of all local driving-related misdemeanor offenses, effective 1/1/92.

#### 1992 OBJECTIVES:

- -Provide for the prosecution of all misdemeanor criminal offenses consistent with applicable Municipal ordinances.
- -Continue and aggressive policy with respect to the prosecution of domestic violence assualt and child abuse cases where a majority of the cases submitted for potential prosecution are filed for further action.
- -Assist in the development of a comprehensive automated criminal case management system which takes full advantage of the newly installed MIS Local Area Network Facility.
- -Maintain a cost-effective pre-trial diversion program designed to offer a wider range of sentencing alternatives in determining the disposition of cases involving minor misdemeanor offenses.
- -Maintain an on-site Victim/Witness Assistance Program to facilitate the investigation, prosecution, and follow-up of cases involving the commission of serious misdemeanor offenses (e.g. domestic violence assault).
- -Assist the District Attorney's Office in completing a smooth transition to state prosecution of all driving-related misdemeanors, effective 1/1/92.

DEPARTMENT: MUNICIPAL ATTORNEY DIVISION:

PROGRAM: Prosecution

RESOURCES:

PERSONNEL:	1990 FT 18	REVIS PT 0	SED T 0	1991 FT 18	REVI PT 0	SED T 0	1992 FT 14	BUD PT 0	GET T 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	755,4 4,7 27,9 16,6	'40 )50	\$	46,	720 500 250 300	\$	44,	700
TOTAL DIRECT COST:	\$	804,7	'80	\$	893,	770	\$	836,	050
PROGRAM REVENUES:	\$	14,0	000	\$	14,	000	\$	14,	000
PERFORMANCE MEASURES:  -Case Intakes -Cases Filed -Pettitions to Revoke Probation Filed -Other Motions Filed -Appeals Filed -Trials Subpoenas: Traffic and Minor Offense Court		2,3	37 93 27 25 93		6, 1,	537 331 477 536 31 94 500		4,	966 170 175 136 18 60 0
Applications & Responses; Traffic & Minor Offense Court.		3	35			364			0

⁶ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:

DEPARTMENT: MUNICIPAL ATTORNEY

DIVISION:

PROGRAM: Civil Law

#### **PURPOSE:**

Provide for the delivery of legal services to all municipal agencies, enterprise activities, and the Municipal Assembly; and manage the litigation of all civil actions to which the Municipality of Anchorage is party as either a defendant of plaintiff.

#### 1991 PERFORMANCES:

-Assisted the Employee Relations Department in labor negotiations and all aspects of emploment law, including: advocacy at court proceedings; arbitration hearings; ERB hearings; and Equal Rights Commission hearings.

-Implemented new document processing guidelines and procedures designed to improve the delivery of services to client agencies.

-Continued ongoing efforts to reduce the municipality's utilization of contract legal services in all areas.

-Enhanced the department's ability to meet the needs of the Municipal Assembly by designating a single Assistant Municipal Attorney ongoing liaison duties and responsibilities.

-Enhanced the Municipality's ability to more effectively manage and, in so doing, reduce the overall cost of litigating risk management lawsuits.

-Initiated steps to identify and collect "dead file" utility debts where full recovery was not achieved by previous contract counsel.

-Continued policy of screening all requests for assistance to assure only essential non-litigation legal services were performed.

#### 1992 OBJECTIVES:

Continue to perform a wide range of services in support of the Labor Relations Department, including, advocacy at court proceedings; arbitrations; ERB and Equal Rights Commission herarings; and labor negotiations.

-Enhance the case tracking and statistical reporting capabilities of the existing automated civil litigation mangement system to better accommodate special area litigation requirements.

-Continue efforts to promote further staff development and expand the the availability of in-house litigation specialists through cross-training, joint-counsel defense assignments, and other team building personnel management techniques.

-Continue policy of screening all requests for assistance to assure that only essential non-litigation legal services are performed.

-Identify additional areas where outside contract expenses could be reduced through the greater utilization of in-house personnel.

DEPARTMENT: MUNICIPAL ATTORNEY DIVISION: PROGRAM: Civil Law

RESOURCES:

	1990 REVISED	1991 REVISED	1992 BUDGET
DED 60111111	FT PT T	FT PT T	FT PT T
PERSONNEL:	19 0 0	19 0 0	20 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 920,500 8,500 83,080 31,800	\$ 1,005,320 9,000 82,600 40,500	\$ 1,191,010 8,300 82,020 44,740
TOTAL DIRECT COST:	\$ 1,043,880	\$ 1,137,420	\$ 1,326,070
PROGRAM REVENUES:	\$ 228,000	\$ 315,000	\$ 315,000
PERFORMANCE MEASURES:	•		
- Hours of legal service billed (Civil Law)	14,500	14,900	16,580
- Active civil litigation and matters files (avg. /mo.)	1,800	2,350	2,450
- Contract and Assembly documents processed	760	770	800
<ul> <li>Legal opinions issued (Civil Law)</li> </ul>	110	115	120

⁶ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 2, 4, 5, 6

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# MUNICIPALITY OF ANCHORAGE 1992 DEPARTMENT RANKING

DEPT: 06 -MUNICIPAL ATTORNEY

)EPT BUDGET UNIT/ RANK PROGRAM SVC

Funding Line at Rank # 6

1 1150-MUNICIPAL ATTORNEY
0372-Administration
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT
IGC SUPPORT

1 Oversee all departmental activities;
0F provide policy guidance; and perform
8 centralized administrative, financial
management, procurement, client billing
and clerical support functions. Provid
direct case management assistance and
legal advice pursuant to execution of

the department's civil law functions.

PER	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
3	0	0	226,220	400	11,460	0	800	238,880

2 1150-MUNICIPAL ATTORNEY
0146-Civil Law
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT
IGC SUPPORT
PROGRAM REVENUES 15,000

- 2 Provide in-house legal services to all OF municipal agencies. Ongoing servies
- 8 include: preparing draft ordinances; reviewing oother Assembly actions and agency contract documents; issuing legal opinions; and monitoring legal services contracts. This level also maintains the minimum number of Assistant Municipal Attorneys needed to perform gecurring general civil litigation.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
14	0	0	823,680	7,000	69,060	0	40,000	939,740	

3 1150-MUNICIPAL ATTORNEY 0643-Prosecution SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT
PROGRAM REVENUES 14,000

- 3 Prosecute all non-driving misdemeanor OF offenses currently recognized under the
- 8 Anchorage Municipal Code. This level does not provide for the prosecution of driving offenses addresed under Title 9 Resposibilities include: initial case intake and evaluation; filing and adjudication; responding to motions and appeals; and enforcing conditions of probation through revocation.

PERSONNEL		ΞL	PERSONAL	OTHER DEBT		DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
14	0	0	775,570	6,700	44,680	0	9,100	836,050

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# MUNICIPALITY OF ANCHORAGE 1992 DEPARTMENT RANKING

DEPT: 06 -MUNICIPAL ATTORNEY

DEPT BUDGET UNIT/ RANK PROGRAM SVC

4 1150-MUNICIPAL ATTORNEY 0146-Civil Law SOURCE OF FUNDS, THIS SVC LEVEL:

PROGRAM REVENUES 300,000

- 4 Provide the mimimum professional legal OF staff necessary to maintain a viable
- 8 in-house bankruptcy litigation function relative to the collection of delinquent real and personal property taxes, and related debts.

PERSONNEL F		ONNEL PERSONAL		RSONAL OTHER		DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
3	0	0	170,970	500	3,200	0	800	175,470

5 1150-MUNICIPAL ATTORNEY 0146-Civil Law SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 5 Provide the minimum professinal legal OF staff needed to effectively operate
- 8 a dedicated in-house judicial nonbankruptcy debt collections function capable of assuming all general government referrals and municipal utility referrals in excess of \$500 for ML&P and &750 for ATU.

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
2	0	0	115,870	800.	7,880	0	3,640	128,190

6 1150-MUNICIPAL ATTORNEY 0146-Civil Law SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 6 Provide continuation funding for desig-OF nated in-house attorney to assist in
- 8 the management and direct litigation of lawsuits subject to settlement as claims against the Municipality's General Liabilty Self-Insurance Fund. Achieve significant "hard dollar" cost savings through the expanded utilization of inhouse legal staff; enhanced contract oversight; and expedited settlement.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
1	0	0	80,490	0	1,880	0	300	82,670	

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# M U N I C I P A L I T Y O F A N C H O R A G E 1992 DEPARTMENT RANKING

DEPT: 06 -MUNICIPAL ATTORNEY

DEPT BUDGET UNIT/ SVC
RANK PROGRAM LVL

SUBTOTAL OF FUNDED SERVICE LEVELS, MUNICIPAL ATTORNEY

FT PT T SERVICE SUPPLIES SERVICES	SERVICE OU	TLAY TOTAL
37 0 0 2,192,800 15,400 138,160	0 54	,640 2,401,000
DEPARTMENT OF MUNICIPAL ATTORNEY	FUNDING LINE	2,401,000

7 1150-MUNICIPAL ATTORNEY 0643-Prosecution SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 7 Prosecute all driving-related misde-OF meanor offenses currently recognized
- 8 under Title 9 of the Anchorage Municipal Code. Responsibilities include: initial case intake and evaluation; filing and adjudication; responding to motions and appeals; and enforcing petitons to revoke. Additional support is also provided to APD regarding the processing of minor offenses.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
4	0	0	201,170	970	5,510	O O	600	208,250

8 1150-MUNICIPAL ATTORNEY 0643-Prosecution SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 8 Prosecute misdemeanor criminal offenses,
  0F consistence with apilicable ordinances.
  - 8 perpetrated within the boundaries of the proposed Hillside Police Service Area. Provide the personnel and resources necessary to properly evaluate cases; file charges; conduct criminal trials; enforce probation stipulations; prepare motions anand appeals; and maintain related case files.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
3	0	0	158,890	1,500	41,070	0	16,100	217,560

TOTALS FOR DEPARTMENT OF MUNICIPAL ATTORNEY , FUNDED AND UNFUNDED . . . . .

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
44	0	0	2,552,860	17,870	184,740	0	71,340	2,826,810