DEPARTMENT SUMMARY

DEPARTMENT

PROPERTY AND FACILITY MANAGEMENT

Mission

To serve as the steward of Municipal general government properties, facilities, leases, vehicles and equipment and to oversee their operation and maintenance.

MAJOR PROGRAMMING HIGHLIGHTS

- Acquire real estate for agencies of the Municipality; administer the acquisition, retention and disposal of lands; administer the management and the disposal of properties acquired through foreclosure.
- Manage general government space including space studies, space allocation and leases.
- Administer the management contracts for all Municipal facilities including the Sullivan Arena, Egan Convention Center and the Performing Arts Center.
- Administer contracts for facility custodial and security services.
- Administer the maintenance and operation for all general government facilities including preventive, breakdown and renovation maintenance and monitoring of all utility charges.
- Provide management of the general government fleet of vehicles and light and heavy equipment including acquisition, disposal and a full range of preventive and breakdown maintenance.

RESOURCES	1990	1991				
Direct Costs	\$16,039,280	\$15,841,910				
Program Revenues	\$ 96,450	\$ 97,000				
Personnel	78FT 9PT 8T	78FT 11PT 8T				

DEPARTMENT: PROPERTY AND FACILITY MAN

	FINANCIAL	L SUMMARY			PE	RSONNEL	SUMN	IARY			
DIVISION	1990 REVISED	1991 BUDGET		1990	REVIS	ED		1	1991	BUDG	ET
			I FT	PT	Т	TOTAL	F1	. 1	PT	T	TOTAL
P&FM ADMINISTRATION	187,130	189,990	1 2	1		3	i a	:	1		3
MAINTENANCE SERVICES	5,123,200	5,108,990	26	3		29	27	•	2		29
CONTRACT MANAGEMENT SVCS	1,898,490	1,806,060	1 7			7	1 7	•			7
REAL ESTATE SERVICES	2,376,730	2,260,050	1 3	2		5	1 2	:	4		6
FLEET SERVICES	6,080,700	6,118,210	1 40	3	8	51	40)	4	8	52
CONTRACTED FACILITIES	21,950	20,600	1				l				
FIRE LAKE REC CENTER	112,500	107,800	I				l				
		***	I								
OPERATING COST	15,800,700	15,611,700	1 78	9	8	95	78	3	11	8	97
			=====	=====	=====	======	====	====	====	=====	====
ADD DEBT SERVICE	238,580	230,210	1								
		***	1								
DIRECT ORGANIZATION COST	16,039,280	15,841,910	1								
			1								
ADD INTRAGOVERNMENTAL	6,242,470	6,154,400	1								
CHARGES FROM OTHERS			1								
	-		1								
TOTAL DEPARTMENT COST	22,281,750	21,996,310	1								
			i								
LESS INTRAGOVERNMENTAL	21,341,000	21,425,610	ì								
CHARGES TO OTHERS			I								
			ı								
FUNCTION COST	940,750	570,700	1								
		-	1								
LESS PROGRAM REVENUES	298,880	97,000	l								
	-		1								
NET PROGRAM COST	641,870	473,700	1								
	.===========		======	=====	=====	======	====	====	===	=====	======

1991 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL OUTLAY	TOTAL DIRECT
P&FM ADMINISTRATION	183,510	3,000	3,480		189,990
MAINTENANCE SERVICES	1,589,140	396,920	3,172,220		5,158,280
CONTRACT MANAGEMENT SVCS	436,850	9,550	1,365,270		1,811,670
REAL ESTATE SERVICES	228,690	3,600	2,022,300	5,460	2,260,050
FLEET SERVICES	2,683,160	1,253,000	2,276,150		6,212,310
CONTRACTED FACILITIES		3,450	17,150		20,600
FIRE LAKE REC CENTER			107,800		107,800
			***		***
DEPT. TOTAL WITHOUT DEBT SERVICE	5,121,350	1,669,520	8,964,370	5,460	15,760,700
LESS VACANCY FACTOR	149,000				149,000
ADD DEBT SERVICE					230,210
				101 WE ON HE HE HE HE HE HE HE HE HE	
TOTAL DIRECT ORGANIZATION COST	4,972,350	1,669,520	8,964,370	5,460	15,841,910

RECONCILIATION FROM 1990 REVISED TO 1991 BUDGET

DEPARTMENT: PROPERTY AND FACILITY MANAGEMENT

	DIRECT COSTS	Po FT	SITION PT	s T
1990 REVISED BUDGET:	\$16,039,280	78FT	9PT	8T
Amount Required to Continue Existing Programs in 1991:	237,570			
LESS ONE-TIME REQUIREMENTS:				
- Snow Removal - Sullivan Arena - Hydraulic Oil Leak - Michaels Building	(225,000) (184,560) (67,110) (128,640)			
REDUCTIONS TO EXISTING PROGRAMS:				
- 4th Avenue Police Substation	(34,450)			
EXPANSIONS IN EXISTING PROGRAMS:				
Fairview Police SubstationLease NegotiationsFacility Maintenance	5,940 57,880 57,370	1FT		
NEW PROGRAMS:				
- None				
MISCELLANEOUS INCREASES (DECREASES):				
- Contract/Personnel Savings - Fuel Inflation - Utility Costs - Debt Service - Real Estate Services - Allowance for Inflation - Projected 2% Contract Reduction - Projected Benefit Reduction - Projected Wage Adjustment	(57,370) 137,780 191,670 (8,370) (108,630) (52,770) (141,400) 122,720	(1FT)	2PT	
1991 BUDGET	\$15,841,910	78FT	11PT	8T

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: P&FM ADMINISTRATION

PROGRAM: Administration

PURPOSE:

To provide the administrative support necessary to effectively manage the Municipal general government properties, facilities, leases, vehicles and equipment.

1990 PERFORMANCES:

- To continue to effectively oversee the functions of Contract Services, Facility Maintenance, Fleet Services and Real Estate Services.
- To continue to refine the organizational structure of the Property and Facility Management Department with the goal of streamlining its operational efficiency.
- To continue to evaluate the Equipment Maintenance Fund (0601) to ensure its financial stability and long term viability.
- To identify and analyze issues related to Municipal facilities in light of current regulation and available resources.

1991 OBJECTIVES:

- To continue to effectively oversee the functions of Contract Services, Facility Maintenance, Fleet Services and Real Estate Services.
- To provide project oversight for the selection, negotiation, design and construction of a new city hall building should that be the selected solution.
- To provide direction to ensure that sufficient resources are available to meet all environmental regulations.
- To continue to work toward establishing a building maintenance reserve fund to ensure that adequate funding is available to maintain the major municipal facilities in good working order.
- To continue to reevaluate the fleet services operation to enusre the financial stability and long term viability of the Equipment Maintenance Fund.

RESOURCES:

	1989 FT	REV:	ISED T	1990 FT	REVI	SED	1991 FT	BUD	GET T
PERSONNEL:	3	i	Ö	2	i	Ó	2	1	Ó
PERSONAL SERVICES SUPPLIES OTHER SERVICES	\$	206	,210 500 490	\$	•	,000 ,000 ,130	\$,510 ,000 ,480
TOTAL DIRECT COST:	\$	207	,200	\$	187,	130	\$,	189,	990

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: REAL ESTATE SERVICES

PROGRAM: Real Estate Services

PURPOSE:

To provide for the acquisition of property rights for general government agencies, including but not limited to; the acquisition of right-of-way for municipal projects, the acquisition of real property in fee for parks and other programs and requesting permits from other government agencies.

1990 PERFORMANCES:

- To continue to perform all those functions which this division performed in 1989.
- To perform new duties as may be required as part of the right-of-way acquisition process due to the enactment of new legislation such as HB-68 which sets-up a 'de facto' requirement for environmental audits.

1991 OBJECTIVES:

- To continue to provide Right-of-Way acquisition service for Municipal projects in a timely and cost effective fashion.
- To continue to provide Fee Acquistition of properties for street construction, park acquisition and other projects as required by Municipal agencies.
- To add Right-of-Way acquisition support for new Municipal projects such as the Wisconsin Street Project, Lake Otis Parkway, Phase IV, and the Pleasent Valley/Kobuk project.
- To process the sale of Tax-Foreclosed properties quickly and efficiently in order to return them to the Municipal tax-rolls as tax producing properties.

RESOURCES:

	1989 FT	REVI PT	SE	D	1990 FT	REVI PT		19 FT	91	BUE PT	GET
PERSONNEL:	3	0	i	Ö	3	2	0	2		4	0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$,201 ,831	0	\$		640 000 800 0	\$		15,	690 120 750 460
TOTAL DIRECT COST:	\$	230,	,380)	\$	260,	440	\$		252,	020
PROGRAM REVENUES:	\$	10,	000	כ	\$	8,	950	\$			0
PERFORMANCE MEASURES: - Easements/permits acquired.			200)			414				308
Purchases in fee.Administer permits and leases from other			20 96				20 110				16 112
governmental agencies.Administer Tax Fore-closed real propertyfor sale or retention.			102	2			144				122

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: REAL ESTATE SERVICES

PROGRAM: Space Management/Leasing Services

PURPOSE:

To provide control of office, warehouse and other space for general government agencies, to provide cost accounting information on the amount of space utilized by budget unit and to negotiate leases for those agencies of the general government requiring space beyond the Municipal inventory.

1990 PERFORMANCES:

- Continue to manage the use of office, warehouse and other space by general government agencies.

- Manage 14 leases of office, warehouse and other space.

- Develop contingency plans for the expiration of the Hill Building Lease at the end of 1990. This included the preparation of, and issuing, of an RFP for City Hall Office Space which will have completed the selection process by the end of the year. Also provided for will be the interim lease of office space for a two year period in the Hill Building or like facility.
- Work toward the development of new space standards which involve open concept office space and the use of modular office furniture.

1991 OBJECTIVES:

- To continue to provide lease-management services for general government leases.
- To continue to provide a minimum space utilization and space management program for Municipal office and warehouse space.
- To continue the development of space utilization standards for Municipal application and use.
- To provided management of the Heritage Land Bank properties that HLB determine would be more practically managed by this division.
- To develop a program for active building management from an operational point of view for all Municipal facilities with the goal being to improve the interface between the using, leasing or managing agency and the Municipality to ensure promptly reported maintenance requirements.
- To improve and modernize space utilizations and insure properly implementation.
- To assist in the final negotiations for the new city hall space lease.

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: REAL ESTATE SERVICES

PROGRAM: Space Management/Leasing Services RESOURCES:

	1989 REVISED	1990 REVISED	1991 BUDGET
	FT PT T	FT PT T	FT PT T
PERSONNEL:	2 0 0	0 0 0	0 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE CAPITAL OUTLAY	\$ 146,540 6,100 4,395,720 231,000 5,600	\$ 0 0 2,116,290 231,050 0	\$ 0 1,480 2,006,550 230,210 0
TOTAL DIRECT COST:	\$ 4,784,960	\$ 2,347,340	\$ 2,238,240
PERFORMANCE MEASURES: - Square feet of office, warehouse and other space managed.	1,827,610	1,931,968	2,144,346
 Leases for office, ware house and other space managed. 	15	15	14
 ARRC leases managed. Utility leases managed or assistance provided. 	3 4	3 4	3 4
- Amount of square feet leased.	213,790	213,790	205,907

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: MAINTENANCE SERVICES

PROGRAM: Facility Maintenance

PURPOSE:

To provide a level of maintenance support services in general government facilities that will assure the safety and performance of building systems, maintain these structures in good functioning condition and satisfactorily maintain the appearance of these facilities.

1990 PERFORMANCES:

- Operate a facility maintenance program which assures that there are no operational stoppages or injuries due to unsafe conditions.

- Continue to pursue energy conservation opportunities that will create

additional energy cost savings in 1990 and follow-on years.

- Address the issue of "Environmental Audit" and "Underground Storage Leak Detection" programs that are designed to protect the public and Municipal employees from accidental exposure to hazardous substances. These are new programs that are now in effect through EPA and DEC regulations.
- Place emphasis on structural preventative maintenance work that will minimize the impact of reduced maintenance funds on the condition and appearance of municipal facilities while continuing to extend their useful life.
- Perform remodeling work only when required to increase productivity, provide for a function change or to improve public use or access to Municipal facilities as supplemental funding is available.

1991 OBJECTIVES:

- Operate a facility maintenance program which assures that there are no building conditions that impede the function of the building, create an unsafe environment, or detract from the appearance of the facility.
- Increase the level of effort spent on energy conservation work creating energy cost savings in 1991 and follow-on years.
- Implement and complete major repairs/improvements to underground fuel storage tanks as required by federal EPA and state DEC regulations.
- Place emphasis on structural preventative maintenance work that will minimize the impact of reduced maintenance funds on the condition and appearance of municipal facilities.
- Institute an "Environmental Audit" program designed to protect the public and municipal employees fromm accidental exposure to hazardous substances.
- Perform remodeling work only when required to support a function change or to improve public use or access to municipal facilities.

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: MAINTENANCE SERVICES

PROGRAM: Facility Maintenance

RESOURCES:

	1989 REVISED FT PT T	1990 REVISED FT PT T	1991 BUDGET FT PT T
PERSONNEL:	23 3 0	26 3 0	27 2 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 1,304,670 370,080 638,640 0	\$ 1,461,700 368,920 3,282,580 10,000	\$ 1,539,850 396,920 3,172,220 0
TOTAL DIRECT COST:	\$ 2,313,390	\$ 5,123,200	\$ 5,108,990
PERFORMANCE MEASURES: - Facility Square Footage Maintained.	1,387,612	1,389,212	1,411,609

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: FLEET SERVICES

PROGRAM: Fleet Services

PURPOSE:

To provide for fleet management services to general government organizations. Services include the acquisition, maintenance and disposal of all general government vehicles and equipment. The three largest customers are the Police Dept., Street Maintenance Div. and the Park and Recreation Dept.

1990 PERFORMANCES:

- Provide immediate maintenance service to a fleet of 327 police vehicles.
- Provide immediate maintenance service to a fleet of 220 street maintenance vehicles (seasonal).
- Provide immediate maintenance service to a fleet of 70 Parks maintenance vehicles (seasonal).
- Provide the remaining general government fleet routine maintenance service within 3 working days.
- Purchase 40 pieces of equipment and dispose of 37 pieces of equipment.
- Reduce maintenance costs through improved inventory control, improved administration of contract maintenance services and more efficient utilization of resources.

1991 OBJECTIVES:

- Provide immediate maintenance service to a fleet of 327 police vehicles.
- Provide immediate maintenance service to a fleet of 220 street maintenance vehicles (seasonal).
- Provide immediate maintenance service to a fleet of 70 park maintenance vehicles (seasonal).
- Provide the remaining general government vehicle fleet routuine maintenance within three work days.
- Purchase 70 peices of equipment and dispose of 70 peices of equipment.
- Improve service and reduce maintenance costs through improved contract administration and more efficient resource utilization.
- Adjust division staffing to more closely match the seasonal workload.

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: FLEET SERVICES

PROGRAM: Fleet Services

RESOURCES:

	1989 REVISED FT PT T	1990 REVISED FT PT T	1991 BUDGET FT PT T
PERSONNEL:	39 8 8	FT PT T 40 3 8	40 4 8
PERSONAL SERVICES SUPPLIES OTHER SERVICES DEBT SERVICE	\$ 2,420,460 746,790 2,010,890 10,000	\$ 2,536,310 1,222,330 2,320,600 1,460	\$ 2,589,060 1,253,000 2,276,150 0
TOTAL DIRECT COST:	\$ 5,188,140	\$ 6,080,700	\$ 6,118,210
PERFORMANCE MEASURES: - Police Vehicles maintained.	317	327	327
- Street Maintenance equipment maintained.	200	220	220
Parks and Recreation equipment maintained.	71	70	70
- General government vehicles, pool cars	239	240	240

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: CONTRACT MANAGEMENT SVCS PROGRAM: Contract Administration

PURPOSE:

Perform the day-to-day administration of maintenance and service contracts for general government facilities. Support the Facility Maintenance Division with contract administration on construction projects. Administer the management agreements for the major municipal-owned facilities.

1990 PERFORMANCES:

- Continue to develop the necessary plans and specifications to support the operations of the Facility Maintenance Division.
- Continue to perform the administration of contracts for construction, repairs, and maintenance.
- Provide the development and administration of contracts for custodial, snow removal, parking lot sweeping and asphalt repairs within a large number of Municipal facilities.
- Oversee the contract with Stanley Smith Security for providing the necessary guard services to protect Municipal assets.
- Continue to administer contracts for maintaining life/safety sprinkler, extinguisher and fire alarm systems within Municipal facilities.
- Develop contract documents in cooperation with the Department of Economic Development for Community Development Block Grant (CDBG) Projects.

1991 OBJECTIVES:

- Perform contract administration for the oversight of maintenance and services contracts (custodial, snow removal, asphalt repairs, and electronic/manned security) at general government facilities on a significantly reduced basis consistent with authorized 1991 funding.
- Administer the management agreements with the major public facilities (Sullivan Arena, Egan Center, Ice Arenas, Performing Arts Center, and Anchorage Golf Course).
- Provide contractual support for construction projects associated with general government facilities and in conjunction with the facility maintenance division of the department.
- 1991 activity reflects the transfer of two personnel from a deactivated budget unit (1641 Contract Services Admin) plus the other affiliated expenses associated with those two employees.

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: CONTRACT MANAGEMENT SVCS

PROGRAM: Contract Administration

RESOURCES:

PERSONNEL:	1989 REVISED FT PT T 7 0 0	1990 REVISED FT PT T 7 0 0	1991 BUDGET FT PT T 7 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 489,470 16,130 1,453,740 480	\$ 445,020 8,100 1,406,160 550	\$ 431,240 7,750 1,330,150 0
TOTAL DIRECT COST:	\$ 1,959,820	\$ 1,859,830	\$ 1,769,140
PERFORMANCE MEASURES: - One-time contracts awarded and administered.	213	204	165
 Custodial contracts awarded and administered. 	42	38	20
 Recurring contracts awarded and admin- istered annually. 	23	25	15
 Facilities provided with manned security services. 	10	10	5
 Facilities provided with electronic 	8	8	8
security services.Number of major public facility management contracts administered.	7	7	7

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: CONTRACT MANAGEMENT SVCS PROGRAM: Sullivan Sports Arena

PURPOSE:

Establish a budget unit to account for the daily activities at the George M. Sullivan Sports Arena. Maintain a budget unit for municipal Intra-Governmental Charges (IGC's), and for expenses connected with the municipal admission surcharge.

1990 PERFORMANCES:

- Prepare and implement a Request For Proposal (RFP) for the operation of the Sullivan Arena.
- Coordinate between the Sullivan Arena and Ben Boeke Ice Arena to develop a comprehensive parking plan that delineates responsibility and ownership of the Chester Creek Sports Complex parking lot.
- Work with the contractor to increase the usage of the facility to increase revenues and profits for the Municipality.
- Secure capital funding to replace the Arena (ice) floor and the addition of a metal storage building to be located at the east end of the facility to be used to protect equipment from vandalism, theft and weather deterioration.

1991 OBJECTIVES:

- Ensure compliance of contractor with new management agreement.
- Work with manager on any outstanding punchlist items regarding newly repaired ice rink floor.
- Initiate upgrades to Clair Brothers sound system.
- Upgrade the Exterior landscaping from the degradation noted in 1990 from insect infestation.
- Attempt to secure state funding for building upgrades.

RESOURCES:

	1989 REVISED		1990	REVI	SED	1991	GET		
	FT	PT	Τ	FT	PT	T	FT	PT	T
PERSONNEL:	0	0	0	0	0	0	0	0	0
SUPPLIES OTHER SERVICES		38,	0 660		2, 36,	000 660		1, 35,	800 120
TOTAL DIRECT COST:	\$	38,	660	\$	38,	660	\$	36,	920
PROGRAM REVENUES:	\$	102,	500	\$	87,	500	\$	97,	000
PERFORMANCE MEASURES: - Annual number of events held at the Sullivan Arena.			130			127			127

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: CONTRACT MANAGEMENT SVCS

PROGRAM: Egan Civic & Convention Center

PURPOSE:

This budget unit is active only to receive Intra-Governmental Charges (IGC) from the Contract Administration (1657) for contract administration of the management agreement for operation of the Egan Center. Payments for the operating deficit are paid out of OMB Non-Departmental contributions.

1990 PERFORMANCES:

1991 OBJECTIVES:

RESOURCES:

	1989 REVISED			1990	1990 REVISED			1991 BUDGE		
PERSONNEL:	FT O	PT O	T 0	FT O	PT O	T 0	FT 0	PT 0	T 0	
TOTAL DIRECT COST:	\$		0	\$		0	\$		0	
PERFORMANCE MEASURES: - Yearly subsidy to ACVB for annual operations at the Egan Center.		419,	772		525,	000		550,0	000	

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: CONTRACTED FACILITIES PROGRAM: Ben Boeke & Dempsey Anderson Ice Arenas

PURPOSE:

To fund the annual operating deficits for the contract managed operations of Dempsey Anderson Ice Arena and Ben Boeke Ice Arena. The two ice arenas are combined for financial purposes since they are operated by the same non-profit organization.

1990 PERFORMANCES:

- Work with new contractor to upgrade overall appearance of facilities.
- Provide one-time funding to enchance the outside of Ben Boeke Ice Arena with improvements to include landscaping and exterior paint design.
- Make interior heating improvements that will add to public comfort.
- Work with new contractor to provide better service to users and the public.
- Work with new contractor to increase the revenue earned by the facilities to reduce the need for Municipal funding for operations.

1991 OBJECTIVES:

- Continue working with contractor to make interior and exterior improvements to the two ice arenas.
- Ensure that upgrades to the concession areas are implemented.
- Provide for comfort upgrades (heat, etc) for the public at Ben Boeke.
- Revamp the locker rooms of the Ben Boeke Ice Arena.

RESOURCES:

	1989 FT	REVI PT	SED	1990 FT	REVI PT	SED	1991 FT	BUE PT	GET
PERSONNEL:	Ö	0	Ó	0	0	Ó	0	0	Ó
SUPPLIES OTHER SERVICES		2, 34,	300 500			150 800			450 150
TOTAL DIRECT COST:	\$	36,	800	\$	21,	950	\$	20,	600
PERFORMANCE MEASURES: - Productive ice hours that Ben Boeke Ice Arena is used annually.		5,	750		5,	925		6,	000
- Productive hours that Dempsey Anderson Ice Arena is used annually.		2,	525		2,	630		2,	900

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: CONTRACT MANAGEMENT SVCS PROGRAM: Performing Arts Center

PURPOSE:

Location for monitoring of IGC's for the Alaska Center For The Performing Arts (P.A.C.). Annual funding for the Performing Arts Center are depicted within the Office of Management and Budget (Budget Unit 9106) for Non-Departmental activity.

1990 PERFORMANCES:

1991 OBJECTIVES:

RESOURCES:

	1989 FT	REVI PT	SED	1990 FT	REVI PT	SED	1991 FT	BUDGET PT T
PERSONNEL:	0	0	Ó	0	0	Ó	0	0 0
TOTAL DIRECT COST:	\$		0	\$		0	\$	0
PERFORMANCE MEASURES: - Annual subsidy to Alaska Center For The Performing Arts, INC.	1	,175,	000	1	,325,	000	1	,325,000

DEPARTMENT: PROPERTY AND FACILITY MAN DIVISION: FIRE LAKE REC CENTER

PROGRAM: Fire Lake Recreation Center

PURPOSE:

Provide funding from the Eagle River community to pay for the operations at the Fire Lake Recreation Center. Activities at the center include ice hockey, figure skating, learn-to-skate, indoor running programs and trade shows.

1990 PERFORMANCES:

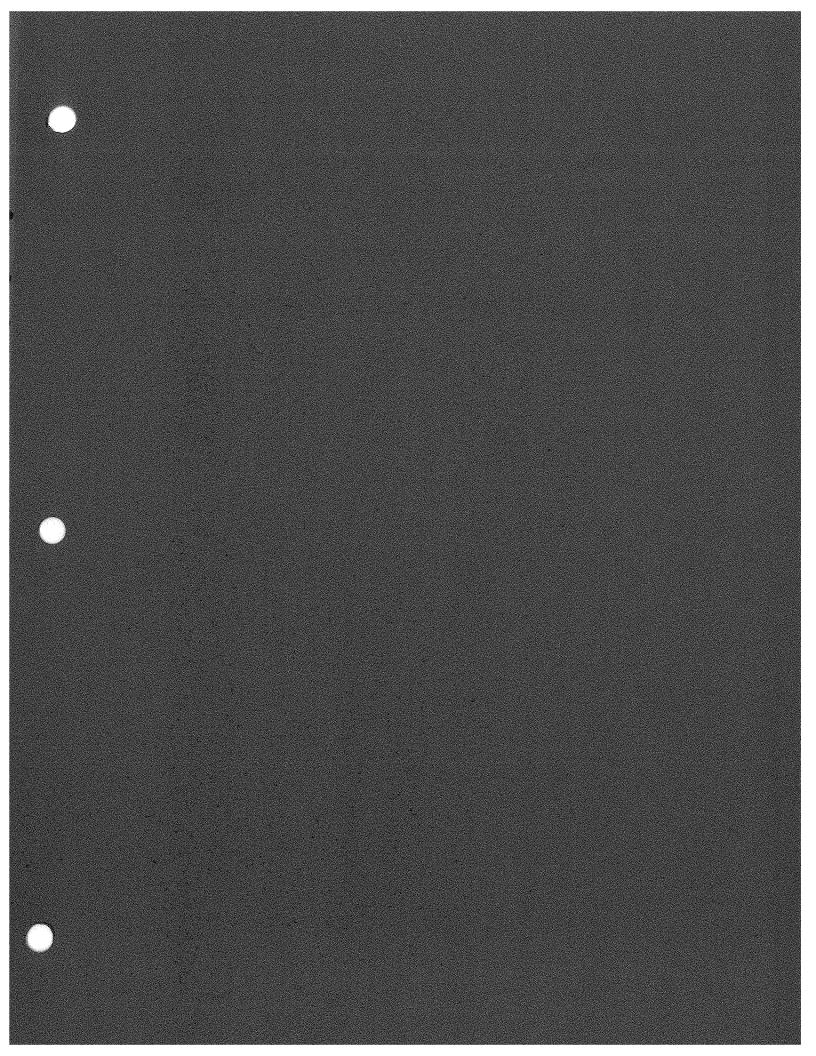
- Working with an outside commercial firm, and at no cost to the facility or the Municipality, develop a generator system that will provide electrical power from natural gas. The expected results will be a backup power system and reduced electrical charges to the facility.
- Fine tune the overall management of the facility to reflect in reduced funding from the Eagle River community for the operation of the facility.
- Market the facility in a manner that will add a variety of non-ice events to be held within the Fire Lake Recreation Center.

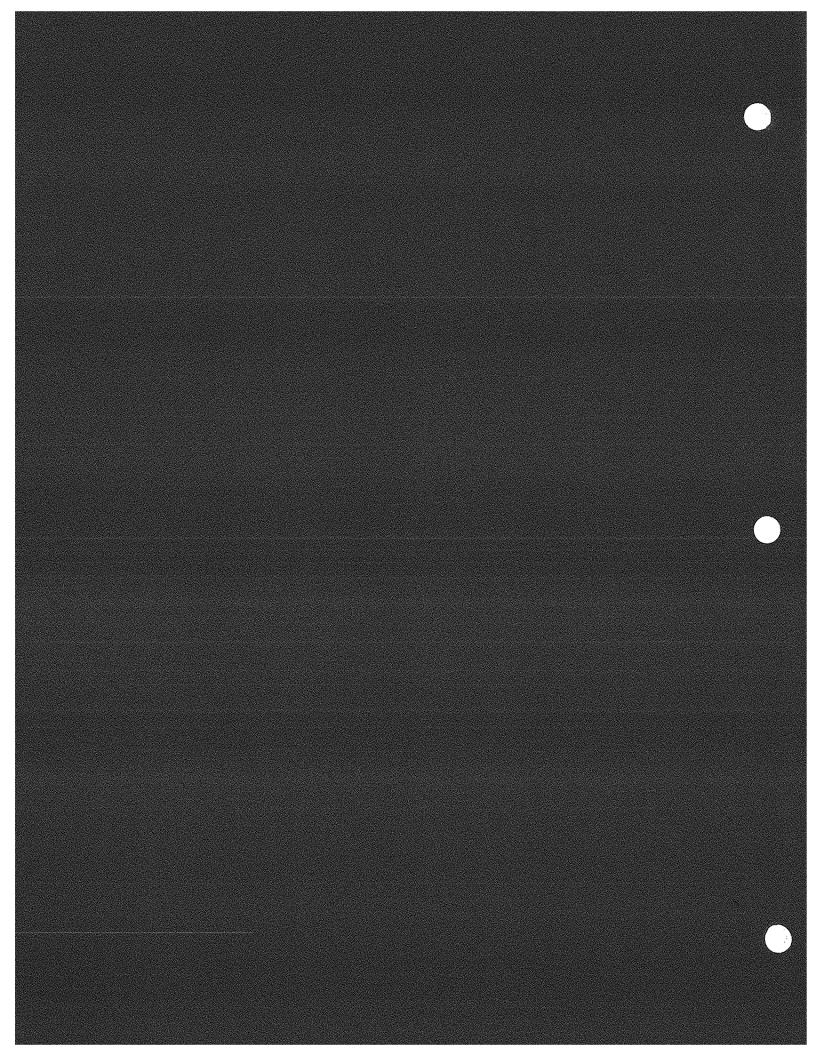
1991 OBJECTIVES:

- Work with the contractor to implement the management agreement in 1991.
- Attempt to secure state funding to complete the Co-Generation project proposed in 1990.
- Continue working with the contractor to reduce Municipal funding for operations at the recreation center.
- Attempt to increase the market for trade shows within the Fire Lake Recreation Center.

RESOURCES:

DEDCOMME!	FT	REVI PT	T	FT	REVI PT	T	1991 FT	BUD PT	T
PERSONNEL:	0	0	0	0	0	0	0	0	0
OTHER SERVICES		119,	940		112,	,500		107,	800
TOTAL DIRECT COST:	\$	119,	940	\$	112,	500	\$	107,	800
PERFORMANCE MEASURES: - Annual subsidy to Fire Lake Recreation Center for operational costs.		119,	940		112,	,500		110,	000





M U N I C I P A L I T Y O F A N C H O R A G E 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MA	DEPT: 15	-PROPERTY	AND	FACILITY	MAN
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EPT BUDGET UNITA

SVC

1 1634-FACILITY MAINTENANCE 0476-Facility Maintenance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 1 Provides for a sharply reduced maint0F enance level that includes only the mos
- 8 important general government facilities
 No parks nor non-essential buildings ar
 included at this level. No remodeling of
 renovation work will be performed.
 Contracted maintenance services will be
 restricted to elevators, fire alarms ar
 limited emergency one-time repairs.

PER	RSONNE	ΞL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
22	0	0	1,232,540	318,170	2,352,130	0	0	3,902,840

2 1636-EQUIPMENT MAINTENANCE 0466-Fleet Services SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 1 Provide maintenance to vehicles on the OF following priority basis:
- 5 1. Police Vehicle Fleet Priority2. Critical St. Maint. Eq. Priority
 - 3. Park Maint. Equipment Priority
 - 4. Other general purpose eq.- Priority Level of service would be substantially reduced from that currently provided in 1990.

PE	RSONNE	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
27	3	8	1,712,380	942,800	2,169,950	0	0	4,825,130

3 1651-REAL ESTATE SERVICES 0467-Real Estate Services SOURCE OF FUNDS, THIS SVC LEVEL:

- l Provide timely acquisition of property
- OF rights including primary roads, right-3 of-ways, fee purchases, Park Lands and School District acquisitions.

PER	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
2	1	0	197,820	1,500	4,520	0	0	203,840

M U N I C I P A L I T Y O F A N C H O R A G E 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MAN

DEPT BUDGET UNIT/
RANK PROGRAM

AM

4 1652-PROPERTY MANAGEMENT 0546-Space Management/Leasing SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

SVC LVL

1 Provide space management services to OF all general government agencies.

5 Provide management of leases for 12 municipal offices, warehouses and other requirements; provide management for 3 ARRC leases and 1 lease/purchase. facility. (Tudor Road).

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	1,563,570	230,210	0	1,793,780

5 1657-CONTRACT MAINT SVCS 0532-Contract Administration SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 1 Provide contract administration support
- of for manned and electronic security, snow removal, asphalt repairs, and custodial services for all general gov't buildings on a reduced basis. Also provide contractual support for the management of the major municipal-owned public factities operated by outside contraction. This service level represents 80% of the 1990 approved budget.

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
7	0	0	431,240	7,230	932,200	0	0	1,370,670

6 1610-P&FM ADMINISTRATION 0471- Administration SOURCE OF FUNDS, THIS SVC LEVEL:

- 1 To provide the executive support and OF guidance necessary to effectively
- 2 and efficiently manage Municipal general government properties, facilities, leases, vehicles and equipment.

PER	RSONNI	ĒL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
2	0	0	128,910	1,800	3,480	0	0	134,190

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MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MAN

PEPT BUDGET UNIT/ ANK PROGRAM

SVC LVL

7 1634-FACILITY MAINTENANCE 0476-Facility Maintenance

SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

2 Provides labor and material resources OF to maintain 197 park facilities and

8 other selected buildings and trails

that could not be included in service

level number one.

PER	KZONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
3	0	0	184,290	61,390	0	0	0	245,680	

8 1636-EQUIPMENT MAINTENANCE 0466-Fleet Services SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 2 Provide the manpower and material to
- OF sustain the industry standard level of
- 5 service provided in 1990:
 - 1. Police Vehicles - Priority 1
 - 2. Critical St. Maint. Veh- Priority 1
 - 3. Park maintenance equip./ Priority 2
 - 4. General purpose veh. Priority 3 Police garage hours of operation would be reduced by 50%.

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
9	0	0	596,310	235,200	53,600	0	0	885,110	

9 1651-REAL ESTATE SERVICES 0467-Real Estate Services SOURCE OF FUNDS, THIS SVC LEVEL:

- 2 Provide additional personnel backup to OF existing Real Estate Services staff to
- 3 handle projected heavy seasonal agency requests for right of way acquisitions in a timely fashion.

PE	K20NNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	2	0	7,160	400	11,230	0	5,460	24,250
			-					

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MAN

DEPT BUDGET UNIT/
RANK PROGRAM

SVC

10 1657-CONTRACT MAINT SVCS 0532-Contract Administration SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

2 Increased service/manitenance contracts OF for general government facilities that

5 allow the municipality to provide necessary services at the 85% level when combined with Service Level #1.

PER	RSONNI	ΞL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	102,730	0	0	102,730

11 1634-FACILITY MAINTENANCE 0476-Facility Maintenance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 3 This service level includes funds to OF obtain maintenance contracts to repair
 - 8 fire suppression equipment systems in all general government buildings and for maintenance of automated building controls at the Loussac Library, Museum, APD, and the Transit complex. It also in cludes one JCC craftsman and a small amount of repair parts for repairs accomplished by municipal repairmen.

PER	PERSONNEL		PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	55,790	13,600	171,070	0	0	240,460

12 1636-EQUIPMENT MAINTENANCE 0466-Fleet Services SOURCE OF FUNDS, THIS SVC LEVEL:

- 3 Provide prompt service or repair to the OF general government vehicle fleet on a
- 5 priority basis. APD and Street
 Maintenance vehicles will be processed
 first, Park Maintenance second, with all
 other users third. Maintenance delay
 will be minimum. This level of service
 and hours of operation are equal to
 that currently being provided.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
4	1	0	280,370	75,000	52,600	0	0	407,970

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MAN

PEPT BUDGET UNITAL PROGRAM

SVC

13 1657-CONTRACT MAINT SVCS 0532-Contract Administration SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

3 Additional service level which reflects
0F the increase in service contracts (such
5 as asphalt repairs, custodial, and snown removal) for all general government facilities. This service level is at
90% of the 1990 Funding when combined with Service Levels 1 and 2.

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
0	0	0	0	0	94,710	0	0	94,710	

14 1634-FACILITY MAINTENANCE 0476-Facility Maintenance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 4 Additional service level to provide OF funds for utilities, contracted lightin
- 8 maintenance services, and one additiona employee for special project planning and management of programs such as energy conservation, underground fuel storage tank repairs and upgrades.

PER	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
1	0	0	59,640	0	184,110	0	0	243,750	

15 1657-CONTRACT MAINT SVCS 0532-Contract Administration SOURCE OF FUNDS, THIS SVC LEVEL:

- 4 Addition of funds for the administratio OF of architectural/engineering contracts
- 5 for remodeling and construction project associated with general government facilities. This will provide 95% of the 1990 services when combined with Service Levels 1 through 3.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	104,520	0	0	104,520

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AN	ND FACILITY MAN
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DEPT BUDGET UNIT/ RANK PROGRAM SVC LVL

16 1634-FACILITY MAINTENANCE 0476-Facility Maintenance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 5 In conjunction with service levels 1 OF thru 4 this will return the division to
- 8 1990 levels. Specifically, it provides funds for utilities, supplies, major contracted repairs, miscellaneous services and covers inflationary costs for utilities.

	CAPITAL	DEBT	OTHER		PERSONAL	EL	RSONN	PE
TOTAL	OUTLAY	SERVICE	SERVICES	SUPPLIES	SERVICE	T	PT	FT
476,260	0	0	464,910	3,760	7,590	0	2	0

17 1657-CONTRACT MAINT SVCS 0532-Contract Administration SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 5 In conjunction with Service Levels 1 OF thru 4, this will return this division
- 5 to a level of funding equivalent to 1990. Funding for this level will allow the division to continue all programmed work in 1991 at a level consistent with 1990. This Service Level reflects 100% of the 1990 Level.

PER	PERSONNEL		PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	520	95,990	0	0	96,510

18 1610-P&FM ADMINISTRATION
0471- Administration
SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 2 To provide professional financial and OF administrative support to the staff of
- 2 the Department of Property and Facility Management.

PER	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
0	1	0	54,600	1,200	0	0	0	55,800	

19 1652-PROPERTY MANAGEMENT 0546-Space Management/Leasing SOURCE OF FUNDS, THIS SVC LEVEL:

- 2 Provide administrative support to ne-0F gotiate, manage and administer leases of
- 5 Municipal general government property and property leased by the Municipality for general government departments

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MAN

EPT BUDGET UNIT/ SVC

ANK PROGRAM

LVL

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PE FT 0	RSONN PT 0	EL T O	PERSONAL SERVICE 0	SUPPLIES 1,480	SERVICES	DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 56,790	
20	0546 SOUR	-Spac	PERTY MANAGEMENT FUNDS, THIS	/Leasing	OF	Muldoon L		he lease of the e Carrs Muldoon nchorage.	
PE FT 0	RSONN PT 0	T	PERSONAL SERVICE 0	SUPPLIES 0	OTHER SERVICES 168,350	DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 168,350	
21	0546 SOUR	-Spac	ERTY MANAGEM e Management FUNDS, THIS	/Leasing	OF	space for	amond Mall S	the lease of -Dimond Library hopping Center	
PE FT 0	RSONNI PT 0	EL T O	SERVICE	SUPPLIES 0		DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 179,410	
22	0546-	-Spac	ERTY MANAGEM e Management FUNDS, THIS	/Leasing	0F	space in	_	ne lease of off Building for th	
PE FT 0	RSONNI PT 0	EL T O	PERSONAL SERVICE 0	SUPPLIES 0	OTHER SERVICES 39,910	DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 39,910	

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MAN

DEPT BUDGET UNIT/ RANK **PROGRAM**

SVC LVL

23 1651-REAL ESTATE SERVICES 0467-Real Estate Services

SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

3 To provide lead support and task

OF management to Real Estate Services staff

3 members to maximize the output and the efficiency of the division.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0 -	1	0	23,710	220	0	0	0	23,930

24 1648-SULLIVAN ARENA 0499-Sullivan Sports Arena SOURCE OF FUNDS, THIS SVC LEVEL:

97,000

PROGRAM REVENUES

1 Provide funding for All-Risk building OF insurance incurred by the MOA's Risk

1 Management division then allocated to

the Sullivan Arena. Provide funding for the rental of barricades needed at

highly-attended events.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	1,800	35,120	0	0	36,920

25 1645-CONTRACTED FACILITIES 0517-Ben Boeke & Dempsey Ander SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT

1 Provide funding for facility

OF improvements to the two ice arenas.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	3,450	17,150	0	0	20,600

26 1646-FIRE LAKE REC CENTER 0490-Fire Lake Recreation Cent SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT

1 Furnish quality programs for indoor ice OF skating through a non-profit management

1 organization (Fire Lake Arena Management Inc.). Opportunities include figure skating programs for all age groups and recreational ice hockey programs.

MUNICIPALITY OF ANCHORAGE. 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MAN

EPT BUDGET UNIT/ ΔΝΚ

PROGRAM

SVC LVI

.ANK		PROGR	RAM			LVL			
PER FT 0	SONN PT 0	EL T O	PERSONAL SERVICE 0	SUPPLIES 0	OTHER SERVICES 107,800		DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 107,800
27	0480 SOUR	-Egar	CONVENTION Civic & Con FUNDS, THIS	vention C		1 OF 1	Intra-Gov from Muni direct co unit sinc are from and paid Contribut Anchorage	ernmental C cipal organ sts should e the funds the Hotel/M through OMB ion (Budget	valid only for harges (IGC's) izations. No hit this budget for operations otel Bed Tax Non-Departmental Unit 9100) To the & Visitors Bureau an Center.
PER	SONNI	EL	PERSONAL		OTHER		DEBT	CAPITAL	
FT O	PT 0	T 0	SERVICE 0	SUPPLIES 0	SERVICES 0		SERVICE 0	OUTLAY O	TOTAL O
	0580- SOUR	-Perf	ORMING ARTS orming Arts FUNDS, THIS PORT	Center		0F	IGC's relative Performent of the P. Management	ated to the rming Arts. .A.C. comes	been setup to trace Alaska Center for All direct fundire from the office of t's Non-Departments
PER FT 0	SONNE PT 0	EL T O	PERSONAL SERVICE 0	SUPPLIES 0	OTHER SERVICES O		DEBT SERVICE 0	CAPITAL OUTLAY O	TOTAL 0
 SUBTO	TAL ()F FU	NDED SERVICE	LEVELS, PR	OPERTY AND	FAC	LITY MAN		
	SONNE PT 11	T	PERSONAL SERVICE 4,972,350				SERVICE		TOTAL 15,841,910
* 0 0			ARTMENT OF P						15,841,910

1634-FACILITY MAINTENANCE 0476-Facility Maintenance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 6 Provide funds to accomplish major repair
- OF and renovation work for Project 80s and 8 other municipal buildings. Work includes structural and roof repairs, carpet and

other floor repair/replacement as the

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 15 -PROPERTY AND FACILITY MAN DEPT BUDGET UNIT/

SVC LVL

RANK PROGRAM

Project 80s buildings begin to age and deteriorate, painting of interior & exterior surfaces, replacement of overhead doors in some of the older facilities and other miscellaneous repairs.

PERSONNEL		ΞL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	1,525,970	0	0 . \$_v	1,525,970

30 1634-FACILITY MAINTENANCE 0476-Facility Maintenance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 7 Provides funds to perform repair/upgrade
 0F work on underground fuel storage tanks
- 8 to prevent leaks from contaminating the groundwater. This program was established by the Federal EPA and the State DEC.

 Our program for these repairs will take 4 to 5 years to complete. Total cost for the entire program is estimated to over \$3,000,000.

PERSONNEL		ĒL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	1,901,210	0	0	1,901,210

31 1634-FACILITY MAINTENANCE 0476-Facility Maintenance SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 8 This service level funds a Maintenance OF Reserve Fund setting aside monies for
- 8 future major repairs at municipal facilities as the life expectancies of equipment, carpets, roofs, etc. are met. Funding amounts were developed by an architectural/engineering review of the facilities and application of industry standards concerning life-cycle costing.

PEI	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
0	0	0	0	0	1,300,000	0	0	1,300,000

32 1636-EQUIPMENT MAINTENANCE 0466-Fleet Services SOURCE OF FUNDS, THIS SVC LEVEL:

- 4 Develop and staff an effective preventat
- OF ive maintenance program that will increa
- 5 se the life of municipal vehicles and equipment and reduce their cost of repair.

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

SVC

LVL

DEPT: 15 -PROPERTY AND FACILITY MAN

NEPT BUDGET UNIT/

ANK PROGRAM

PE	PERSONNEL		PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
2	0	0	56,480	25,000-	19,000-	0	0	12,480	

- 33 1636-EQUIPMENT MAINTENANCE 0466-Fleet Services SOURCE OF FUNDS, THIS SVC LEVEL:
- 5 Develop and staff a Municipal wide tire OF shop to centralize the changing and 5 servicing of tires.

IGC SUPPORT

PERSONNEL		PERSONAL		OTHER	DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
3	0	0	159,480	5,000-	20,000-	0	0	134,480	

TOTALS FOR DEPARTMENT OF PROPERTY AND FACILITY MAN, FUNDED AND UNFUNDED

PERSONNEL		ΞL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
83	11	8	5,188,310	1,639,520	13,652,550	230,210	5,460	20,716,050	