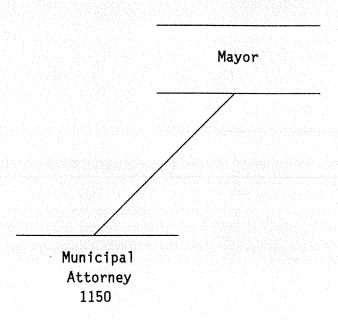
MUNICIPAL ATTORNEY

MUNICIPAL ATTORNEY



DEPARTMENT SUMMARY

DEPARTMENT

MUNICIPAL ATTORNEY

MISSION

To provide for the delivery of legal services to all phases of Municipal government operations; management of all civil litigation to which the Municipality is a party; and the judicial prosecution of misdemeanor criminal offenses in direct support of enforcement activities carried out by the Anchorage Police Department.

Major Programming Highlights

- Perform mandated executive functions, provide policy guidance and promote staff development directed toward enhancing the prospects for long-term retention and, therein, improved overall performance by all personnel.
- Continue ongoing efforts to reduce the municipality's utilization of contract legal services in all areas.
- Continue an aggressive policy with respect to the prosecution of domestic violence assault, child abuse and DWI cases, where a majority of the cases submitted for prosecution are filed for further action.
- Continue expanded monitoring and follow-up activities directed toward identifying and prosecuting those individuals found in noncompliance with conditions of probation.
- Introduce new and/or modified automated data processing applications in conjunction with the planned CY 1990 acquisition and installation of a new fully integrated MIS network facility.
- Introduce an in-house judicial non-bankruptcy debt collection function.

Resources	1990	1991
Direct Costs	\$ 2,063,210	\$ 2,235,860
Program Revenues	\$ 242,000	\$ 329,000
Personnel	37FT	40FT

1991 RESOURCE PLAN

DEPARTMENT: MUNICIPAL ATTORNEY

	FINANCIAL	. SUMMARY			PE	RSONNEI	LS	SUMMA	RY		
DIVISION	1990 REVISED	1991 BUDGET		1990	REVIS	ED			1991	BUD	BET
			I FT	PT	T	TOTAL	I	FT	PT	T	TOTA
MUNICIPAL ATTORNEY	2,063,210	2,235,860	1 37			37	ı	40			40
OPERATING COST	2.0/7.230	2 275 0/0	1				1				
OPERATING COST	2,063,210	2,235,860	1 3/			3/	l 	40 			4(
ADD DEBT SERVICE	0	0									
DIRECT ORGANIZATION COST	2,063,210	2,235,860	1								
ADD INTRAGOVERNMENTAL	313,520	354,300	1								
CHARGES FROM OTHERS			1								
TOTAL DEPARTMENT COST	2,376,730	2,590,160	1								
LESS INTRAGOVERNMENTAL CHARGES TO OTHERS	1,915,620	2,042,430									
•	~~~~~~		1								
FUNCTION COST	461,110	547,730	1								
LESS PROGRAM REVENUES	242,000	329,000	1								
NET PROGRAM COST	219,110	218,730	1								
			======	=====	=====	======	===	====	=====	====	====

1991 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL	TOTAL DIRECT
MUNICIPAL ATTORNEY	2,071,590	16,320	141,570	63,900	2,293,380
DEPT. TOTAL WITHOUT DEBT SERVICE LESS VACANCY FACTOR ADD DEBT SERVICE	2,071,590 57,520	16,320	141,570	63,900	2,293,380 57,520
TOTAL DIDECT ORGANITATION COST	0.014.070	3/ 700		47.000	0.075.0/0
TOTAL DIRECT ORGANIZATION COST	2,014,070	16,320	141,570	63,900	2,235,860

RECONCILIATION FROM 1990 REVISED TO 1991 BUDGET

DEPARTMENT: MUNICIPAL ATTORNEY

DIRECT COSTS

Positions

T

FT PT

1990 REVISED BUDGET:

\$ 2,063,210

37FT

Amount Required to Continue Existing

Programs in 1991:

42,070

REDUCTIONS TO EXISTING PROGRAMS:

- None

EXPANSIONS IN EXISTING PROGRAMS:

- None

NEW PROGRAMS:

 Establish an in-house judicial non-bankruptcy debt collection function

190,190

3FT

MISCELLANEOUS INCREASES (DECREASES):

-	Allowance	for inflation
-	Projected	2% Contract Reduction
-	Projected	Benefit Reduction
-	Projected	Wage Adjustment

(820) (51,350) (220)

(7,220)

tment (

1991 BUDGET

\$ 2,235,860

40FT

DEPARTMENT: MUNICIPAL ATTORNEY DIVISION:

PROGRAM: Administrative Services

PURPOSE:

Under the direction of the Municipal Attorney, perform centralized administrative; financial management; client billing; procurement; budget preparation; and related support functions, and provide direct clerical support to the Municipal Attorney.

1990 PERFORMANCES:

- Continued staff development and training efforts directed toward enhancing the prospects for long-term retention and, therein, improved overall performance by all personnel.
- Reviewed all outside legal services contract requests and preformed subsequent ongoing monitoring functions.
- Installed a fully integrated MIS network facility pursuant to implementation of the department's 1991-1993 Information Systems Plan.
- Revised the current Municipal Policy & Procedure governing the retention of outside legal counsel to more accurately delineate the review, approval and processing responsibilities exercised by the Municipal Attorney.
- Modified the manual procedures currently utilized to compile Civi Law interagency billings to permit the generation of client-specific activity reports for each attorney.
- Performed mandated executive functions, provided policy guidance, and carried out ongoing centralized administrative support responsibilities.

1991 OBJECTIVES:

- -Perform centralized financial management, client billing, procurement, and other administrative support functions.
- -Review all outside legal service contract requests and perform subsequent ongoing monitoring functions.
- -Provide direct clerical support to the Municipal Attorney and augment civil law clerical support staff, as needed, to insure adequate coverage on a continuing basis.
- -Introduce new and/or modified automated data processing applications in conjunction with the planned CY 1990 acquisition and installation of a new fully integrated MIS network facility.
- -Generate periodic in-house management reports reflecting the distribution of Civil Law interagency client billings by attorney.
- -Generate year-end Civil Law attorney-specific billing summaries for distribution to all municipal enterprise fuctions.

DEPARTMENT: MUNICIPAL ATTORNEY

DIVISION:

PROGRAM: Administrative Services RESOURCES:

		REV1	SED	!	1990		ISED	199		UDGE	ΞΤ
	FT	PT	T		FT	PT	T	FT	PT		T
PERSONNEL:	3	0	0		3	0.	0	2	0		0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$	202,	960 250 030 0		\$	6	,710 320 ,520 ,000	\$		2,67 32 1,86	20 50
TOTAL DIRECT COST:	\$	209,	240		\$	214	,550	\$	12	5,65	50
PERFORMANCE MEASURES: - Contracts for outside legal services (Files Maintained)			35				32			3	32
Client agenciesAttorney billingsprocessed		11,	40 600			11,	40 ,700		1	4 2,10	10

⁸ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 2

DEPARTMENT: MUNICIPAL ATTORNEY DIVISION: PROGRAM: Civil Litigation & Criminal Prosecution

PURPOSE:

Provide minimal staffing needed to perform mandated civil and criminal advisory and direct litigation support functions, including the management of all civil litigation and criminal prosecutions pursuant to the enforcement of municipal penal and traffic codes, and related ordinances.

1990 PERFORMANCES:

- Fully implemented bankruptcy debt collections capabilities and achieved a higher the expected rate of recovery through the establishment of a dedicated support structure.
- Promoted further staff development and developed greater in-house special area litigation expertice through a significant reduction in staff turnover, cross training, joint-defense assignments, and other team building personnel management tecniques.
- Continued expanded monitoring efforts and follow-up activities directed toward identifying and prosecuting those individuals found in non-compliance with conditions of probation.
- Maintained an aggressive policy with respect to the prosecution of domestic violence assault, child abuse, and DWI cases, where a majority of the cases submitted for prosecution were filed for further action.
- Enhanced current prosecution case management capabilities by expanding on-site access to Police Information Management System (PLIMS).
- Provided staff attorney to assist Charter Review Commission.

1991 OBJECTIVES:

- -Perform mandated executive functions, provide policy quidance and promote staff development directed toward enhancing the prospects for long-term retention and, therein, improved overall performance by all personnel.
- -Complete consolidation of non-bankruptcy and bankruptcy debt collection functions, as necessary, to permit the implementation of joint case management procedures and related cross-training of support personnel.
- -Continue an aggressive policy with respect to the prosecution of domestic violence assault, child abuse and DWI cases, where a majority of the cases submitted for prosecution are filed for futher action.
- -Continue expanded monitoring and follow-up activities directed toward identifying and prosecuting those individuals found in noncompliance with conditions of probation.
- -Continue ongoing efforts to reduce the municipality's utilization of contract legal services in all areas.
- -Expand the department's direct role in the management of utility non-bankruptcy debt collection referrals.

DEPARTMENT: MUNICIPAL ATTORNEY DIVISION: PROGRAM: Civil Litigation & Criminal Prosecution RESOURCES:

RESOURCES.	1989 REVISED	1990 REVISED	1991 BUDGET
PERSONNEL:	FT PT T 18 0 0	FT PT T 18 0 0	FT PT T 38 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 1,585,230 12,500 124,060 43,500	\$ 1,675,990 11,740 100,530 46,400	\$ 1,891,400 16,000 139,710 63,100
TOTAL DIRECT COST:	1,765,290 \$ 1,001,15 0	1,834,660 \$ 1,043,88 0	\$ 2,110,210
PROGRAM REVENUES:	\$ 6,500	\$ 228,000	\$ 329,000
PERFORMANCE MEASURES: - Hours of legal service billed (Civil Law) - Active civil litigation	14,900 900	15,000	16,690
and matters files (avg. /mo.)		1,160	1,440
 Contract and Assembly documents processed 	790	760	800
 Legal opinions issued (Civil Law) 	90	120	145
- Criminal Case Intakes - Criminal Cases Filed - Petitions to Revoke Probation	8,194 5,755 1,200	7,490 6,300 1,500	7,780 6,550 1,500
- Criminal Motions Filed - Criminal Appeals - Criminal Trials	567 21 52	772 26 110	850 27 130

⁸ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 1, 3, 4, 5, 6, 7, 8

DEPARTMENT: MUNICIPAL ATTORNEY DIVISION: PROGRAM: Civil Litigation & Criminal Prosecution

RESOURCES:

PERSONNEL:	1989 REVISED	1990 REVISED	1991 BUDGET
	FT PT T	FT PT T	FT PT T
	18 0 0	18 0 0	38 0 0
PERSONAL SERVICES SUPPLIES OTHER SERVICES CAPITAL OUTLAY	\$ 1,585,230	\$ 1,675,990	\$ 1,891,400
	12,500	11,740	16,000
	124,060	100,530	139,710
	43,500	46,400	63,100
TOTAL DIRECT COST:	\$ 1,001,150	\$ 1,043,880	\$ 2,110,210
PROGRAM REVENUES:	\$ 6,500	\$ 228,000	\$ 329,000
PERFORMANCE MEASURES: - Hours of legal service billed (Civil Law) - Active civil litigation and matters files (avg.	14,900	15,000	16,690
	900	1,160	1,440
/mo.) - Contract and Assembly	790	760	800
<pre>documents processed - Legal opinions issued (Civil Law)</pre>	90	120	145
- Criminal Case Intakes - Criminal Cases Filed - Petitions to Revoke Probation	8,194	7,490	7,780
	5,755	6,300	6,550
	1,200	1,500	1,500
- Criminal Motions Filed	567	772	850
- Criminal Appeals	21	26	27
- Criminal Trials	52	110	130

⁸ SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 1, 3, 4, 5, 6, 7, 8

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 06 -MUNICIPAL ATTORNEY

PROGRAM REVENUES

EPT BUDGET UNIT/

SVC

1 1150-MUNICIPAL ATTORNEY
0146-Civil Litigation & Crimin
SOURCE OF FUNDS, THIS SVC LEVEL:
TAX SUPPORT
IGC SUPPORT

44,000

1 Provide minimal staffing needed to
0F perform manadated civil and criminal

9 advisory and direct litigation support functions. Includes funding for posito of Municipal Attorney but no additional administrative support staff.

PE	PERSONNEL P		PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
29	0	0	1,496,170	10,000	108,890	0	35,600	1,650,660	

2 1150-MUNICIPAL ATTORNEY 0372-Administrative Services SOURCE OF FUNDS, THIS SVC LEVEL: TAX SUPPORT 2 Perform centralized administrative;
0F financial management; client billing;

9 procurement; budget preparation; and related support functions, and provide direct clerical support to the Municipa Attorney.

PEI	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
2	0	0	122,670	320	1,860	0	800	125,650

3 1150-MUNICIPAL ATTORNEY 0146-Civil Litigation & Crimin SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 3 Provide sufficient professional clerica OF staff to effectively execute the
- 9 department's general civil litigation/ advisory functions, and misdemeanor criminal prosecution responsibilities. This service level provides continuatio funding for two legal secretaries.

PE	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
2	0	0	85,140	1,350	1,970	0	1,100	89,560

M U N I C I P A L I T Y O F A N C H O R A G E 1991 DEPARTMENT RANKING

SVC

LVL

DEPT: 06 -MUNICIPAL ATTORNEY

DEPT BUDGET UNIT/
RANK PROGRAM

RAM

4 1150-MUNICIPAL ATTORNEY 0146-Civil Litigation & Crimin SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT
PROGRAM REVENUES

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- 4 Provide the minimal professional legal OF staff necessary to maintain a viable
- 9 in-house bankruptcy litigation function relative to the collection of delinquent real and personal property taxes, and related debts. Net revenue collections proficiency will be reduced by approx-10% over that achieved for CY 1990.

PEF	RSONNI	EL	PERSONAL	•	OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
2	0	0	98,610	1,500	7,830	0	1,300	109,240

5 1150-MUNICIPAL ATTORNEY 0146-Civil Litigation & Crimin SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT
PROGRAM REVENUES

n

- 5 Provide continuation funding for OF dedicated legal secretary position.
- 9 In so doing, maintain the department's ability to effectively pursue the collection of all real and personal property tax delinquencies subject to recovery through bankruptcy court proceedings.

PER	RSONNI	EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	39,800	500	490	0	800	41,590

6 1150-MUNICIPAL ATTORNEY 0146-Civil Litigation & Crimin SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 6 Provide continuation funding for legal OF intern position currently assigned to
- 9 Civil Law Office. Incumbent conducts legal research, reviews complaints, drafts various documents, and performs related para-legal support functions.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	32,600	150	0	0	0	32,750

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 06 -MUNICIPAL ATTORNEY

EPT BUDGET UNITA

PROGRAM

7 1150-MUNICIPAL ATTORNEY 0146-Civil Litigation & Crimin SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT
PROGRAM REVENUES 90,000

SVC LVL

7 Provide an additional Assist. Municipal OF Attorney to enhance the department's

9 direct civil litigation capabilities in the following areas: tort liability insurance claims; non-bankruptcy judicial debt collections; and, through a concurrent realigment of existing general litigation responsibilities, zoning/code enforcement.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL	
FT	PT	Т	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL
1	0	0	56,560	500	4,500	0	1,300	62,860

8 1150-MUNICIPAL ATTORNEY
0146-Civil Litigation & Crimin
SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT
PROGRAM REVENUES 195,000

- 8 Provide the professional legal support
 0F staff needed to effectively operate
- 9 a dedicated in-house judicial nonbankruptcy debt collections function capable of assuming all general government referrals and, initially, municipal utility referrals in excess of \$5,000.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
2	0	0	82,520	2,000	16,030	0	23,000	123,550	

SUBTOTAL OF FUNDED SERVICE LEVELS, MUNICIPAL ATTORNEY

		DE	PARTMENT OF M	UNICIPAL ATT	ORNEY	FUNDING LIN		and water data data to the water water being rated to the	
40	0	0	2,014,070	16,320	141,570	0	63,900	2,235,860	
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
PERSONNEL		:L	PERSONAL		OTHER	OTHER DEBT			

9 1150-MUNICIPAL ATTORNEY 0146-Civil Litigation & Crimin SOURCE OF FUNDS, THIS SVC LEVEL:

IGC SUPPORT

- 9 Provide an additional Assistant
- OF Municipal Prosecutor to partially offse
- 9 the antcipated impacts associated with increased APD "on-the-street" patrol capabilities and revised state criminal statutes which impose mandatory jail sentences for repeat DWI offenders and

MUNICIPALITY OF ANCHORAGE 1991 DEPARTMENT RANKING

DEPT: 06 -MUNICIPAL ATTORNEY

DEPT BUDGET UNIT/ RANK PROGRAM

SVC

LVL

allow local law enforcement officials greater latitude in pursuing the prosecution of domestic violence assualts.

PERSONNEL		EL	PERSONAL		OTHER	DEBT	CAPITAL		
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL	
1	0	0	52,700	500	3,200	0	1,300	57,700	

TOTALS FOR DEPARTMENT OF MUNICIPAL ATTORNEY , FUNDED AND UNFUNDED

PER	PERSONNEL		PERSONAL	L OTHER		DEBT	CAPITAL			
FT	PT	T	SERVICE	SUPPLIES	SERVICES	SERVICE	OUTLAY	TOTAL		
41	0	0	2,066,770	16,820	144,770	0	65,200	2,293,560		