

**POLICE**

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Public Safety  
Commissioner \*

Police  
Administration  
4110

Resource  
Management  
4210

Fiscal  
Management  
4240

Staff  
Services  
4310

Technical  
Services  
4410

Records and  
Data Systems  
4420

Property and  
Forensics  
4430

Uniformed  
Operations  
4610

Patrol  
Operations  
4620

Special  
Operations  
4630

Dispatch  
Operations  
4650

Investigation  
Operations  
4710

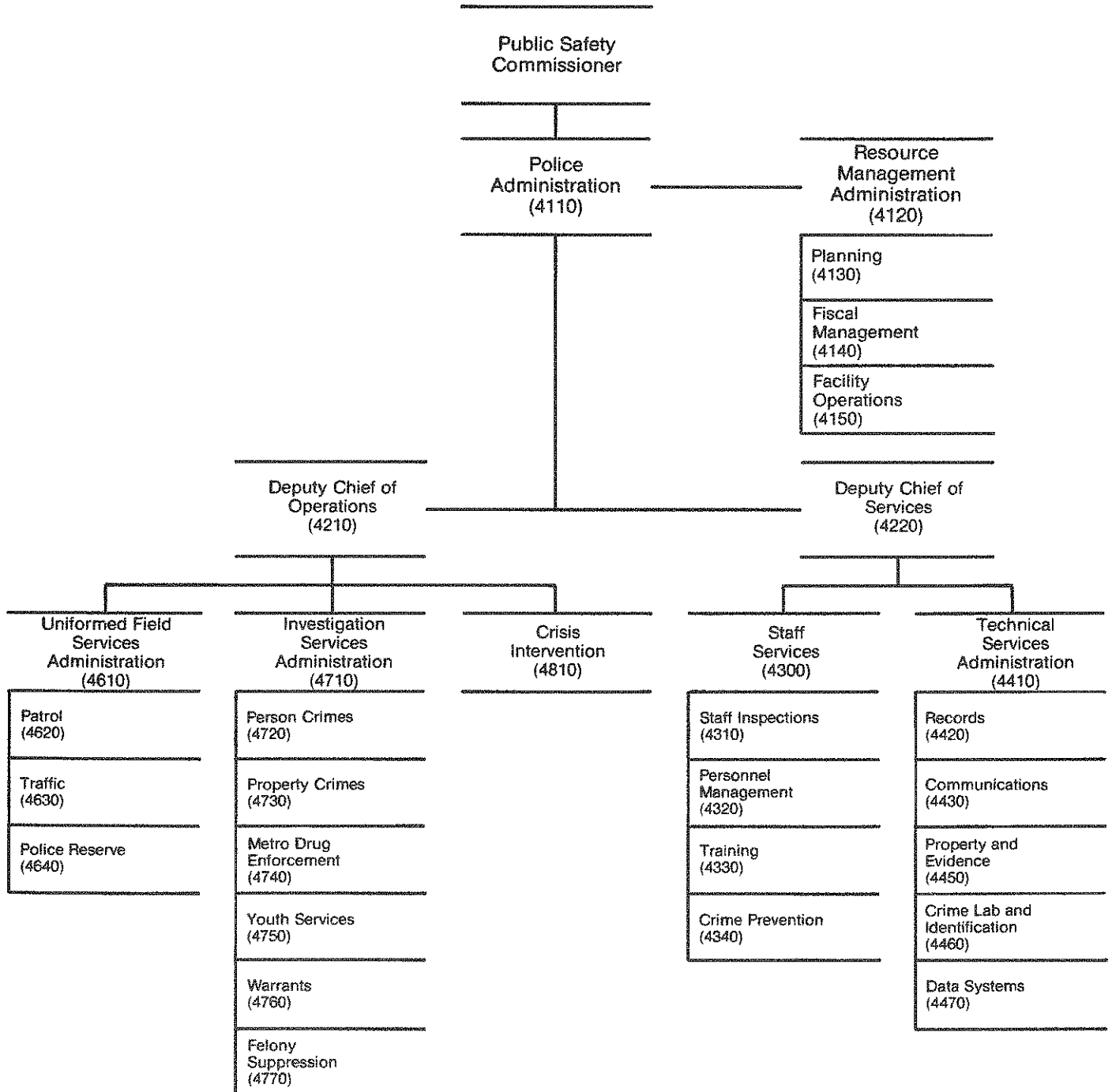
Person  
Crimes  
4720

Property  
Crimes  
4730

Drug  
Enforcement  
4740

\* Public Safety Commissioner duties are performed by the Police Chief on an additional assignment basis.

# POLICE



**DEPARTMENT SUMMARY**

**DEPARTMENT**

**POLICE**

**MISSION**

To provide effective and efficient police service within the Police Service Area of the Municipality of Anchorage.

**MAJOR PROGRAMMING HIGHLIGHTS**

- Approximately 805,690 telephone calls (1.5 per minute) will be received and processed by the Communications Section for the 110-square mile Anchorage Police Service Area.
- Police Records Section responses to all requests for service are expected to reach 432,000 (one every 1 minute 13 seconds).
- The radio communications system will process approximately 2,879,230 radio transmissions (one every 10.9 seconds).
- The Communicaitons Section will process approximately 97,055 emergency telephone (911) calls (one every 5 minutes 25 seconds).
- Crime Prevention personal contacts will be 55,000.
- Value of drugs seized will increase 33% to \$2,000,000.
- Requests for police service are expected to be 117,000.

**RESOURCES**

	1987	1988
Direct Costs	\$34,624,220	\$35,580,120
Program Revenues	\$ 1,915,530	\$ 1,905,800
Personnel	435FT	421FT

1988 RESOURCE PLAN

DEPARTMENT: POLICE

DIVISION	FINANCIAL SUMMARY		PERSONNEL SUMMARY			
	1987 REVISED	1988 BUDGET	1987 REVISED		1988 BUDGET	
			FT	PT	T	TOTAL
POLICE ADMIN	419,800	804,930	8			8
RESOURCE MANAGEMENT	2,701,150	4,045,230	7			7
STAFF SERVICES	1,709,700	1,555,180	18			18
TECHNICAL SERVICES	3,610,930	3,669,760	65			65
UNIFORMED FIELD SERVICES	18,912,820	18,490,400	254			254
INVESTIGATION SERVICES	7,082,550	6,782,910	83			83
OPERATING COST	34,436,950	35,348,510	435			435
ADD DEBT SERVICE	187,270	231,610				
DIRECT ORGANIZATION COST	34,624,220	35,580,120				
ADD INTRAGOVERNMENTAL CHARGES	6,160,710	5,732,120				
CHARGES FROM OTHERS						
TOTAL DEPARTMENT COST	40,784,930	41,312,240				
LESS INTRAGOVERNMENTAL CHARGES TO OTHERS	393,190	527,500				
FUNCTION COST	40,391,740	40,784,740				
LESS PROGRAM REVENUES	1,915,530	1,905,800				
NET PROGRAM COST	38,476,210	38,878,940				

1988 RESOURCES BY CATEGORY OF EXPENSE

DIVISION	PERSONAL SERVICES	SUPPLIES	OTHER SERVICES	CAPITAL OUTLAY	TOTAL DIRECT COST
POLICE ADMIN	593,070	5,120	206,740		804,930
RESOURCE MANAGEMENT	529,220	120,850	3,395,260		4,045,330
STAFF SERVICES	1,299,790	131,400	107,890	16,100	1,555,180
TECHNICAL SERVICES	3,289,870	96,000	302,810	37,250	3,725,930
UNIFORMED FIELD SERVICES	18,367,770	128,150	417,140	61,990	18,975,050
INVESTIGATION SERVICES	6,521,270	44,490	173,560	43,590	6,782,910
DEPT. TOTAL WITHOUT DEBT SERVICE	30,600,990	526,010	4,603,400	158,930	35,889,330
LESS VACANCY FACTOR	540,820				540,820
ADD DEBT SERVICE					231,610
TOTAL DIRECT ORGANIZATION COST	30,060,170	526,010	4,603,400	158,930	35,580,120

<b>RECONCILIATION FROM 1987 REVISED TO 1988 BUDGET</b>
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**DEPARTMENT: POLICE**

	<b>DIRECT COSTS</b>	<b>POSITIONS</b>
1987 Revised Budget:	\$34,624,220	435FT
TRANSFER FROM OFFICE OF PUBLIC SAFETY:		
- Neighborhood Watch program	92,660	
REDUCTIONS TO EXISTING PROGRAMS:		
- Patrol/Person Crimes positions to remain vacant	(887,600)	(12FT)
- Administration/staff services	(120,470)	(2FT)
EXPANSIONS IN EXISTING PROGRAMS:		
- Prisoner care rate increase	1,499,540	
NEW PROGRAMS:		
- None		
MISCELLANEOUS INCREASES (DECREASES):		
- Fund liability of health insurance cost of future retirees	354,000	
- Supplies	55,360	
- Insurance (retired officers)	9,390	
- Communications maintenance and support	83,630	
- Computer system maintenance contract	30,400	
- Rental of metro unit vehicles	34,630	
- Tuition assistance program	(5,260)	
- Debt service	44,340	
- Capital outlay	(5,900)	
- Other miscellaneous services	(78,580)	
- Special performance pay	(132,160)	
- Amount required for 1987 pay increase	401,380	
- Benefits adjustment	(419,460)	
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1988 BUDGET	\$35,580,120	421FT

## 1988 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Police Administration

DIVISION: POLICE ADMIN

### PURPOSE:

To provide management of the police department to insure continuous, efficient and effective operational and administrative capability through management of fiscal, materiel, facilities, and equipment resources.

### 1987 PERFORMANCES:

- Exercised strong and committed leadership to effect improvement in the operations of the department.
- Implemented viable recommendations of the management study.
- Amended some of the department rules and procedures to improve their clarity while insuring that standards of performance are maintained.
- Improved department awareness of the municipal administration public safety goals.
- Coordinated law enforcement objectives and public safety goals with other criminal justice agencies and the public and private entities associated with law enforcement.

### 1988 OBJECTIVES:

- Continue to exercise strong and committed leadership to effect improvement in the operations of the department.
- Complete amendments of the department rules and procedures to improve their clarity while insuring that standards of performance are established and maintained.
- Maintain coordination of law enforcement objectives and public safety goals with other criminal justice agencies and the public and private entities associated with law enforcement.
- Continue to improve department awareness of the municipal administration public safety goals.
- Maintain quality of investigations of employee misconduct complaints.

1988 PROGRAM PLAN

DEPARTMENT: POLICE  
 PROGRAM: Police Administration  
 RESOURCES:

DIVISION: POLICE ADMIN

	1986 REVISED			1987 REVISED			1988 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	7	0	0	8	0	0	7	0	0
PERSONAL SERVICES	\$	619,420		\$	610,100		\$	593,070	
SUPPLIES		2,530			2,090			5,120	
OTHER SERVICES		214,730			201,800			206,740	
CAPITAL OUTLAY		6,570			0			0	
TOTAL DIRECT COST:	\$	843,250		\$	813,990		\$	804,930	

PERFORMANCE MEASURES:

- Citizen complaints against police (per 1000 population)		32		32		32
- Requests for police service		117,755		117,755		116,997
- Average emergency response time (min)		3		3		3
- Investigation clearance rate (%)		73		73		0
- Personnel actions completed		1,100		1,000		1,000
- Crime prevention personal contacts		45,000		45,000		55,000
- Complaints against employees reviewed		100		110		90

56 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
 1, 14, 22, 54



## 1988 PROGRAM PLAN

DEPARTMENT: POLICE

DIVISION: UNIFORMED FIELD SERVICES

PROGRAM: Uniformed Field Services

### PURPOSE:

To direct resources for initial response to all requests for police service; maintain an average response time of less than three and one-half minutes to emergency calls; coordinate special events requirements; provide effective traffic enforcement program; and safely resolve hostage incidents

### 1987 PERFORMANCES:

- Responded to 117,755 requests for police service.
- Arrested 1,545 drunk drivers.
- Maintained an average three-minute ten-second response to emergency calls
- Issued 39,000 hazardous citations and investigated 9,430 accidents.
- Safely resolved 16 hostage and crisis situations.

### 1988 OBJECTIVES:

- Respond to 116,997 requests for police service.
- Arrest 1,587 drunk drivers.
- Maintain an average three-minute ten-second response to emergency calls.
- Issue 32,739 hazardous citations, and investigate 8,303 accidents.
- Safely resolve 16 hostage and/or crisis situations.
- Have specialized traffic responses to 42 fatality and serious injury accidents.
- Answer and handle 97,055 911 Emergency phone calls.

1988 PROGRAM PLAN

DEPARTMENT: POLICE  
 PROGRAM: Uniformed Field Services  
 RESOURCES:

DIVISION: UNIFORMED FIELD SERVICES

	1986 REVISED			1987 REVISED			1988 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	258	0	0	254	0	0	246	0	0
PERSONAL SERVICES	\$19,461,460			\$18,329,930			\$17,883,120		
SUPPLIES	96,120			91,410			128,150		
OTHER SERVICES	351,820			339,300			417,140		
DEBT SERVICE	393,500			187,270			231,610		
CAPITAL OUTLAY	102,400			43,300			61,990		
TOTAL DIRECT COST:	\$20,405,300			\$18,991,210			\$18,722,010		
PROGRAM REVENUES:	\$ 1,142,500			\$ 1,228,780			\$ 1,201,000		
PERFORMANCE MEASURES:									
- Requests for service	116,535			117,755			116,997		
- Average emergency response time	3			3			9		
- Drunk driver arrests	1,545			1,783			1,587		
- Hazardous citations issued	20,844			39,000			32,739		
- Accidents investigated	13,500			9,430			19,159		
- Hostage and Crisis Situation responses	10			12			14		
- Fatality and Serious Injury callout	24			30			21		
- Training hours	1,000			960			1,440		
- Handle 911 Emergency Telephone calls	85,675			92,842			97,055		

56 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
 2, 3, 9, 10, 17, 18, 28, 31, 39, 44, 45, 48, 53, 56

1988 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Investigation Services

DIVISION: INVESTIGATION SERVICES

PURPOSE:

To direct investigation of criminal offenses against persons and property insuring that resources are used effectively; reduce the occurrence of crime through prompt identification, apprehension and prosecution of offenders; and effect a reduction of loss of life, property, and injuries.

1987 PERFORMANCES:

- Received 11,550 and assigned 5,500 criminal cases for investigation.
- Achieved a clearance rate of 73 percent of Person Crime cases assigned.
- Achieved a clearance rate of 60 percent of Property Crime cases assigned.
- Seized \$1,500,000 in illegal drugs.
- Received 18,950 and cleared 12,240 court documents.

1988 OBJECTIVES:

- Receive 17,750 and assign 9,970 criminal cases for investigation.
- Achieve a clearance rate of 73 percent of Person Crime cases assigned.
- Achieve a clearance rate of 60 percent of Property Crimes cases assigned.
- Seize \$2,000,000 in illegal drugs.
- Receive 21,500 and clear 20,200 court documents.

RESOURCES:

	1986 REVISED			1987 REVISED			1988 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	83	0	0	83	0	0	79	0	0
PERSONAL SERVICES	\$ 6,932,740			\$ 6,808,980			\$ 6,521,270		
SUPPLIES	28,340			26,150			44,490		
OTHER SERVICES	278,190			195,220			173,560		
CAPITAL OUTLAY	45,150			52,200			43,590		
TOTAL DIRECT COST:	\$ 7,284,420			\$ 7,082,550			\$ 6,782,910		
PROGRAM REVENUES:	\$ 365,500			\$ 365,600			\$ 378,250		

PERFORMANCE MEASURES:

- Criminal cases received	11,550	18,548	17,750
- Criminal cases assigned	5,494	9,539	9,970
- Clearance rate of assigned cases	66	412	296
- Value of drugs seized (\$)	1,474,926	1,500,000	2,000,000
- Documents received	21,200	24,584	21,500
- Documents cleared	20,250	17,804	20,200
- Prisoners transported	5,800	4,591	6,000

56 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 7, 8, 11, 13, 20, 23, 36, 37, 38, 40, 42, 43, 46, 47, 49

1988 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Technical Services

DIVISION: TECHNICAL SERVICES

PURPOSE:

To provide support services to process and maintain documentation of police activities; maintain chain of custody for all property and evidence; process evidence and photographs required; process and catalog fingerprint cards.

1987 PERFORMANCES:

- Processed 169,875 Police reports, and microfilmed 677,000 documents.
- Processed 320,000 Computer Information System transactions.
- Returned or disposed of 63,000 items of property or evidence.
- Processed 36,000 photos, 5,500 items of evidence, and 2,670 fingerprints.

1988 OBJECTIVES:

- Process 169,875 Police reports and microfilm 677,000 documents.
- Process 320,000 Computer Information System transactions.
- Return or dispose of 63,000 items of property or evidence.
- Process 36,000 Photos, 5,500 items of evidence, and 2,670 fingerprints.

RESOURCES:

	1986 REVISED			1987 REVISED			1988 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	60	0	0	65	0	0	65	0	0
PERSONAL SERVICES			\$ 3,099,530			\$ 3,194,670			\$ 3,233,700
SUPPLIES			67,040			62,060			96,000
OTHER SERVICES			257,070			292,220			302,810
CAPITAL OUTLAY			62,580			61,980			37,250
TOTAL DIRECT COST:			\$ 3,486,220			\$ 3,610,930			\$ 3,669,760
PROGRAM REVENUES:			\$ 25,200			\$ 30,700			\$ 36,100

PERFORMANCE MEASURES:

- Requests for service responses	317,375	324,000	432,000
- Police reports processed	183,700	169,875	220,510
- Property disposal (items)	28,000	14,000	0
- Telephone calls answered	300,000	305,000	305,000
- Information System transactions	120,000	200,000	200,000
- Computerized fingerprint match searches	4,700	4,000	5,600
- Rolls of film developed	5,135	5,200	4,500
- Photographs printed	35,000	33,000	24,000
- Items of evidence processed	3,355	6,500	2,000

56 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
4, 5, 12, 16, 25, 26, 27, 32, 34, 35, 41, 50

1988 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Resource Management

DIVISION: RESOURCE MANAGEMENT

PURPOSE:

To insure continuous operational and administrative capability through management of fiscal, materiel, facilities, and equipment resources; long and short range planning; maintain effective monitoring of supply and utilization of police vehicles; and coordinate budget development.

1987 PERFORMANCES:

- Assisted in the implementation of management study recommendations.
- Updated Police Service Area expansion plans.
- Improved budget development and management practices.
- Updated capital improvement project planning.
- Improved economy of police vehicle acquisition and maintenance.

1988 OBJECTIVES:

- Assist in the implementation of management study recommendations.
- Update Police Service Area expansion plans.
- Improve budget development and management practices.
- Update capital improvement projects planning.
- Improve economy of police vehicle acquisition and maintenance.

RESOURCES:

	1986 REVISED			1987 REVISED			1988 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	6	0	0	7	0	0	7	0	0
PERSONAL SERVICES	\$	453,460		\$	527,680		\$	529,220	
SUPPLIES		205,180			271,920			120,850	
OTHER SERVICES		2,246,070			1,897,280			3,395,260	
CAPITAL OUTLAY		5,000			1,370			0	
TOTAL DIRECT COST:	\$	2,909,710		\$	2,698,250		\$	4,045,330	
PROGRAM REVENUES:	\$	290,450		\$	290,450		\$	290,450	

PERFORMANCE MEASURES:

- Capital Improvement projects		4		6		2
- Police vehicles monitored		317		322		343
- Purchase transactions		1,590		1,630		1,700
- Statistical reports		504		556		550
- Research Projects		8		8		6
- Programs evaluated		120		250		200
- Trend analyses		15		20		20
- Computer input transactions		5,000		10,000		15,000
- Inventories accomplished		12		12		12

56 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS:  
19, 21, 29, 30, 33, 52

1988 PROGRAM PLAN

DEPARTMENT: POLICE  
PROGRAM: Services

DIVISION: STAFF SERVICES

PURPOSE:

To administer the recruitment and selection of applicants for police employment; administer the labor agreement; prepare and maintain time accounting records; provide recruit and in-service training on an on-going basis; and improve public awareness with Crime Prevention Programs.

1987 PERFORMANCES:

- Processed 438 applicants for Police Employment; and hired 35 employees.
- Conducted 10,850 hours of recruit training to certify 15 Police Officers.
- Increased the ratio of Police Officers per Junior High School to 3:7.

1988 OBJECTIVES:

- Process 450 applicants for police employment and hire 35 employees.
- Conduct 11,000 hours of recruit training to certify 16 police officers.
- Increase the ratio of Police Officers per Junior High School to 3:7.

RESOURCES:

	1986 REVISED			1987 REVISED			1988 BUDGET		
	FT	PT	T	FT	PT	T	FT	PT	T
PERSONNEL:	15	0	0	18	0	0	17	0	0
PERSONAL SERVICES			\$ 1,163,580			\$ 1,373,160			\$ 1,299,790
SUPPLIES			22,530			17,020			131,400
OTHER SERVICES			65,500			31,130			107,890
CAPITAL OUTLAY			20,940			5,980			16,100
TOTAL DIRECT COST:			\$ 1,272,550			\$ 1,427,290			\$ 1,555,180

PERFORMANCE MEASURES:

- Personnel Actions completed	1,100	1,000	1,000
- Applications processed	500	450	450
- Recruit Academy training (hours)	12,500	11,000	11,000
- In-service training (hours)	4,600	4,600	11,240
- Crime Prevention citizens contacted	53,804	56,850	55,000
- Crime Prevention public relations engagements	1,219	1,340	1,500
- Neighborhood Crime Watch Presentations and surveys	509	535	500
- Media releases & interviews	417	500	500
- School & Safe Home contacts	1,000	3,000	3,000

56 SERVICE LEVELS ARE FUNDED FOR THE DEPARTMENT. THIS PROGRAM HAS LEVELS: 6, 15, 24, 51, 55